## Wisconsin Energy Efficiency (WE<sup>2</sup>) Project

#### Presentation to Milwaukee's Steering and Rules Committee

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### Overview

- Retrofit Ramp-up Grant Award
- Objectives and local benefits
- WE<sup>2</sup> Program design
- Why WECC?
- Project Administration and Oversight
- ME<sup>2</sup> Pilot project
- Next Steps





## Retrofit Ramp-Up Grant Big Picture

- WE<sup>2</sup> grant application submitted by Wisconsin Energy Conservation Corp (WECC) on behalf of Cities of Milwaukee, Madison, and Racine
- Program will be marketed locally as Milwaukee Energy Efficiency (ME2)
- WE<sup>2</sup> was one of 25 grants awarded
  - Hundreds of applications totaling \$3.5B for \$452M of available funds
- Proposed final grant award expected to be \$20M across all three cities (\$12-\$13M for Milwaukee)





### WE<sup>2</sup> Goals

- Grow the market for whole-house energy efficiency retrofits
  - Create private-sector jobs
  - Reduce energy bills
  - Reduce pollution
  - Improve the building stock
- Comparable program for commercial and industrial properties





## What is a "Whole-House" Energy Retrofit?

- Coordinates a systematic energy audit with heating, cooling, and insulation contractors to save energy and \$\$
- Views the energy use in a house as an interdependent system
- Solar or other renewables are potential add-ons after energy efficiency work is completed





## WE<sup>2</sup>: Whole-House Energy Retrofit Market Creation Elements

- Neighborhood-based marketing to increase customer demand
- Workforce and contractor development for supply
- Quality Assurance to ensure quality retrofits
- Coordination across various state and federal incentive programs
- Leverage private capital via loans to finance work





# City of Milwaukee Budget & Impacts Over 6-Year Program

 City of Milwaukee share of overall grant award is approximately \$12M

Sector	Projected Number of Retrofits	Jobs	Energy Savings	Carbon Reduction (Tonnes CO2)
Residential	7,100	1,400	\$6M	30,104
Non- Residential	140	883	\$6M	383,345





### Over-Arching Grant Requirements

- Award is for energy efficient building retrofits (not new construction)
- Sustainability
  - 6-year program
  - Federal funds for the first 3 years; must create sustainable program for years 4 - 6
- Leverage
  - 5:1 leverage required





#### Use of Grant Funds

- Loan loss reserve to leverage private capital for loans
- Funds for neighborhood-based marketing
- ARRA reporting requirements
- Legal and other start-up costs





### Source of Local Leverage

- ME2 is a loan program with property owners ultimately paying for improvements to their property
  - Less available incentives
- No tax-levy support of grant
- Leverage for property loans comes from national privateequity firms (e.g. Renewable Funding), national or local banks, or City revenue bond
- Focus on Energy incentives
- \$1.2M from EECBG formula grant
- WECC will likely issue RFP(s) for loan origination services and private capital terms





## Use of PACE Financing Model

- 100% voluntary program
- Loan repayment secured as special charge on property tax bill
- Protection to lenders
- Protections to borrowers to realize anticipated energy cost savings through effective program design
- Prevention of fraud
- Protection to the City
- Residential PACE was approved by Common Council
- Wisconsin recently expanded PACE option to commercial and industrial properties





#### Plan to Grow Labor Market

- Implement a Community Workforce Agreement for trades work in ME2
  - Davis-Bacon wages
  - Workers as employees of the contractor
  - OSHA safety training
  - RPP and apprenticeship standards from the MORE ordinance
  - New hires from qualified training programs
- Coordination with Pathways Out of Poverty grant and workforce development partners





## Plan to Prepare Contractors

- WECC will issue RFQ for certified contractors for ME2
- RFQ will include Community Workforce Agreement provisions
- RFQ will align contractor and worker certifications with national requirements to ensure quality workmanship
- Presentation to firms at EBE Sustainability Conference so EBE firms can prepare themselves to participate





## Why WECC?

- The Wisconsin Energy Conservation Corporation (WECC) is a non-profit organization based in Madison, Wisconsin.
- Since 1980, WECC has played a critical role in changing the energy and energy efficiency landscape in Wisconsin and the Midwest
  - WECC has worked with government agencies and utilities who have helped to sponsor energy programs and impact energy policy
  - WECC has participated in a variety of research projects to verify the efficacy of efficiency options
  - WECC has identified consumer agencies to help educate and motivate the public to demand and use energy efficient products.
  - WECC ran a successful retrofit pilot project in Milwaukee
  - Opportunity to replicate ME<sup>2</sup> statewide

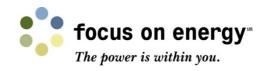




## Leveraging Focus on Energy

- Wisconsin's statewide energy efficiency and renewable energy program
- Legislature created the program in 1999, expanded in 2005
- Aimed at increasing Wisconsin's energy independence by helping residents and businesses implement efficiency and renewable energy projects that would not occur otherwise



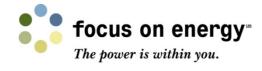




# Home Performance with ENERGY STAR

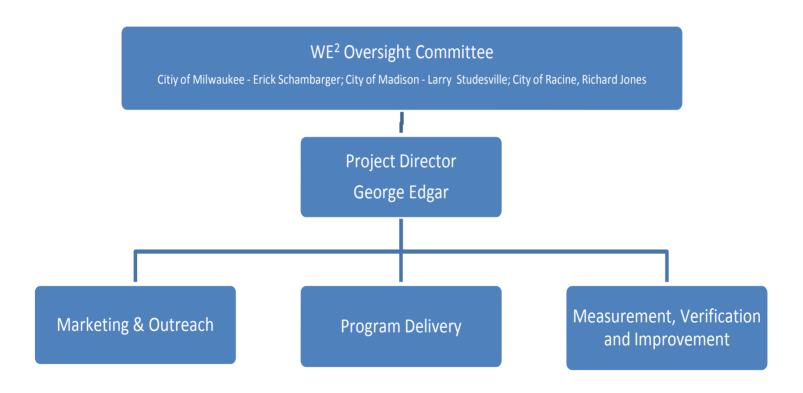
- Cash-Back Rewards
- Network of Market Providers/Partners
  - 70-ish independent / third-party consultants throughout Wisconsin
    - Are not employed by contractors
    - 14 in Milwaukee
  - 6 qualified contractors
  - 350+ trade allies







## WE<sup>2</sup> Oversight







## Roles & Relationships

#### WECC primary roles

- Grant fund administrator
- Provide expert program design and implementation guidance

#### City and partner primary roles

- Local marketing
- Alignment with local priorities and programs
- Community Workforce Agreement
- Finance coordination for PACE financing
- Comptroller review of financing options

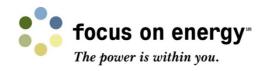




## Milwaukee Pilot - Objectives

- Utilize community
  - Form partnerships with neighborhood groups, etc.
- Test various outreach / marketing and ongoing communication techniques
- Deliver optimal building science practices / products to assure energy efficiency standards are met
- Guide / redirect home energy efficiency attitudes / behaviors toward sustainability

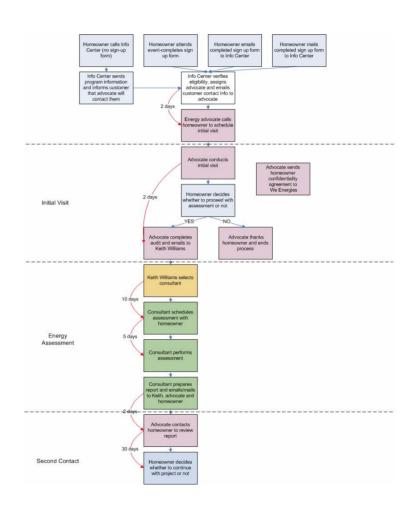




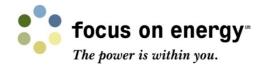


### Milwaukee Pilot - Process

- Initial interest
- Initial visit
- Energy assessment
- Second contact



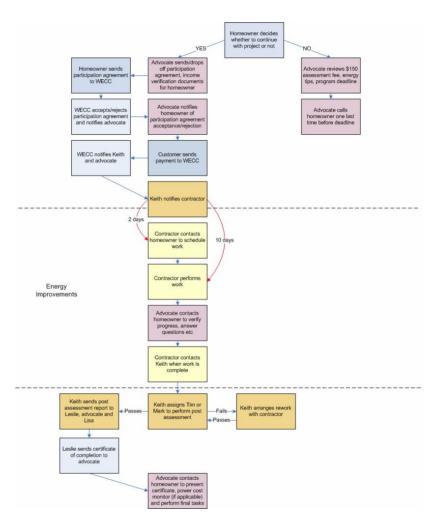






### Milwaukee Pilot - Process

- Second contact (con't)
- Energy improvements
- Post-audit / quality assurance check







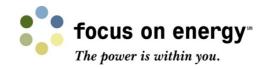


### Milwaukee Pilot Lessons

- Streamline use of Energy Advocates
  - Energy Advocates and Consultants should be at the home at the same time

- Consultant and contractor requirements
  - Additional agreement via MOU







#### **NEXT STEPS**

- Council approval to proceed with negotiations
- US Department of Energy will work with WECC and Cities to hone WE2 program and budget
- DOE wants to sign contract with WECC by June 1, 2010 for program launch in 2010
- Finalize MOU with WECC and City
- Revise local PACE ordinance to reflect new State Law
- Ongoing stakeholder input
  - Common Council, Comptroller, City Attorney, Treasure, community partners, etc.



