# NICOLE M FLECK

## LABOR NEGOTIATOR

Seasoned professional with proven success in a local government environment. Able to deliver results in a comprehensive labor relations program. Demonstrated skills in creating and implementing policies and procedures that increase efficiencies. Highly adept at managing projects from concept to completion working with all levels of staff citywide.

### HIGHLIGHTS OF EXPERTISE

- Contract Negotiations
- Contract Language Development
- Interest Arbitration Prep/Presentation
- Grievance Arbitration Prep/Presentation

### CAREER EXPERIENCE

City of Milwaukee, Milwaukee, WI

### LABOR NEGOTIATOR (2017)

Identify bargaining issues and strategies in the best interest of the City's collective bargaining process. Make recommendations to the Mayor and the Finance and Personnel Committee of the Common Council. Serve as Chief spokesperson during the collective bargaining process. Present collective bargaining agreements, code changes, and other legislation for approval before the Mayor and Common Council. Provide leadership and guidance on the interpretation of labor contracts, applications, and enforcement interpretations including the Code of Ordinances, Chapter 350, Salary Ordinance, discipline, and performance improvement. Prepare and present the City's case at interest and grievance arbitrations in conjunction with the City Attorney's Office. Determine the handling of grievance arbitration requests. Oversee compliance with the meet and confer provision established in the Code of Ordinances. Represent the City's interest in Wisconsin Employment Relations Commission matters including unit determinations, clarifications, and prohibited practice complaints. Serve as hearing officer in all grievance procedures and the dispute resolution procedure for general City employees; issue findings and ensure implementation. Oversee the labor relations division, including planning, staff supervision and evaluation, hiring, and staff training and development. Analyze and develop recommendations in the areas of pension, health insurance, and other subjects of bargaining. Provide advice regarding legislation and other actions that may affect employee relations.

• Serve as a member of the Mayor's cabinet

### LABOR RELATIONS OFFICER (2011 to 2015; 2015 to 2017)

Advised city departments on labor contracts, applications, and enforcement interpretations including Code of Ordinance Chapter 350, Salary Ordinance, discipline, and performance improvement. Analyzed and answered employee inquiries and issues. Served as primary

- Employee Grievance Processing
- Employee Relations
- Ordinance Interpretation & Development

spokesperson during collective bargaining process. Acted as independent reviewer during third step of discipline and workplace safety grievance processes. Secured, arranged, and dispensed information for collective bargaining agreement costs. Communicated details for collective bargaining, mediation, interest, and grievance arbitration proceedings. Supplied data support at negotiations, interest, and grievance arbitrations. Testified at interest arbitrations. Studied and suggested options for collective bargaining and other labor relations issues. Authored and designed contract language. Created, conducted, and maintained results of surveys of comparable jurisdictions on diverse issues.

- Prepared for six interest and numerous grievance arbitrations.
- Settled 29 labor contracts.
- Helped rewrite entire Chapter 350 of Milwaukee Code of Ordinances.
- Serve as representative before the Common Council's Finance and Personnel Committee

### POLICE DEPARTMENT HUMAN RESOURCES ADMINISTRATOR (2015)

Supervised 14 human resource, payroll, and medical personnel. Directed command staff on HR policies, procedures, and organizational plans. Appointed as department liaison to Fire and Police Commission, additional city departments, employee groups, and labor unions. Represented chief and/or team in personnel issues related to Fire and Police Commission and/or Common Council. Guaranteed departmental policies and procedures complied with federal and state regulations and Fire and Police Commission rules, city ordinances, and labor agreements. Served as department liaison with city's bargaining team supplying details to help develop bargaining strategy. Managed contract provisions while counseling command staff and civilian managers on interpretation and application of labor matters.

- Administered grievance process and participated in Police Chief's step in the grievance process.
- Attended the Chief's pre-disciplinary meetings to advise the Chief, and command staff on potential disciplinary action.

### LABOR RELATIONS REPRESENTATIVE (2009 to 2011)

Served as chief spokesperson in the collective bargaining process. Provided advice on labor contract interpretation, application, and enforcement including Code of Ordinance, Chapter 350 and the Salary Ordinance. Obtained, organized, and presented data for costing for collective bargaining agreements. Testified at interest arbitration.

• Studied and suggested collective bargaining and other labor relations issue proposals.

### LABOR RELATIONS ANAYLST-SR (2007 to 2009); LABOR RESEARCH ANALYST (2007)

Analyzed and answered employee questions and problems. Compiled and presented background on collective bargaining, mediation, interest, and grievance arbitration proceedings. Helped educate officials on labor contract interpretation, application, and enforcement. Utilized knowledge of information for collective bargaining, mediation, interest, and grievance arbitration proceedings. Provided information support at negotiations, interest, and grievance arbitrations.

• Developed, disseminated, and created electronic results of related comparable jurisdiction surveys.

### ADDITIONAL EXPERIENCE

**Prosthetic Representative Trainee/Purchasing Agent/Supply Technician** (2004 to 2006) • Veterans Administration Hospital, Milwaukee, WI

**Human Resources Intern** (2002 to 2004) • Milwaukee Metropolitan Sewage District, Milwaukee, WI

### **EDUCATION & CREDENTIALS**

### Master of Public Administration

University of Wisconsin-Milwaukee, Milwaukee, WI

### Master of Arts in Public Administration Coursework

Minnesota State University-Mankato

Bachelor of Science in Political Science and Public Administration University of Wisconsin-Stevens Point, Stevens Point, WI

### PROFESSIONAL DEVELOPMENT

Certificate in Labor Relations Management, UWM School of Continuing Education, 2009

### AFFILIATIONS

- International Public Management Association for Human Resources (IPMA-HR), 2014-Present
- Society for Human Resource Management (SHRM), 2013-Present
- National Public Employer Labor Relations Association (NPELRA), 2008-Present
- Wisconsin Public Employer Labor Relations Association (WPELRA), 2008-Present