Initial of the section of the secti	Plan Survey	For	Joint City/County	Climate and Equity Task Force
Transportation SystemVOLKABILITIOF CRITCAL11.Provide a High-Quality Network of Streets and HighwaysINFRASTRUCTURE12.Be Environmentally Responsibleinfrastructure failure (pipes, buildings, bridges, highways, communication networks, industrial areas, etc.), significant and rising costs of maintenance and repair14.Work Together Toward Common GoalsCLIMATIC HAZARD15.Prepare for Change in Travel Preferences and TechnologiesClimatic events (flooding, electrical storms and tornadoes, cold naps) which impact	MMSD Resilience Plan (BLACK TEXT) SEWRPC V 2050 2000 people + Visioning Activities: Telephone/Online Survey Mapping Important Places Visual Preference Survey SWOT Analysis Sharing Specific Land Use & Transportation Goals =	 (In Action Steps below [20 Actions (selected out of 30)] see this column for Links to other PlansIdentified in this column at end of document) Green Text are items added by First Editor-BAR ?Red are question marks? 15 Guiding Statements: Strengthen Existing Urban Areas Achieve More Compact Development Balance Jobs and Housing Achieve a Robust, Regional Transit System Maintain Small Town Character Develop an Expansive, Well- Connected Bicycle and Pedestrian Network Preserve Natural Resources and Open Spaces Preserve Farmland Ensure that Goods Move Efficiently Develop an Integrated, Multimodal Transportation System Provide a High-Quality Network of Streets and Highways Be Environmentally Responsible Make Wise Infrastructure Investments Work Together Toward Common Goals 	The recommended actions can be implemented individually or integrated into projects. They are intended to be a menu of options for how to create stronger, more meaningful projects in the face of strained budgets. A stronger more resilient region can only be achieved if we work together. This strategy represents a starting point for a path forward, but the <i>real work will come from the</i> <i>conversations, policies and projects</i> that take place into the future. Our communities can become stronger, they can become resilient, and the risks can be reduced—but only if we all work towards the same goal. SIX TOP RISKS p.27 Identified by 4 step process narrowed down from 12 to 6 FINANCIAL CONSTRAINTS Budget constraints due to tax policy (infrastructure investment, public workforce shortage, etc. SOCIAL EQUITY Social issue due to segregation: inequalities, crime and violence. VULNERABILITY OF CRITICAL INFRASTRUCTURE Risk associated with aging infrastructure and infrastructure failure (pipes, buildings, bridges, highways, communication networks, industrial areas, etc.), significant and rising costs of maintenance and repair CLIMATIC HAZARD Climatic events (flooding, electrical storms	As projects are identified, key performance indicators should be created to demonstrate how effectively the project is addressing the action it is related to. The indicator should include a baseline , a target/goal , and a timeframe for when the target should be met. Because projects are likely to vary substantially, evaluating the impacts of the Plan is particularly challenging. Indicators: Cost Avoidance This relates to the "return on investment" of a project by comparing the capital expenditures invested in the project with the costs incurred if a risk materializes and nothing is done. Quality of Life This relates to the improvement of specific social-based indicators such as housing, income, jobs, education, engagement, health, and life satisfaction. Environment This relates to evaluating the actions by measuring indicators that track impacts on natural systems such as land, air and water. Population This relates to the number of people, or a subsection of the population that benefit from a

		maintain local skills and human capital	
		(competitive	
		workforce training and regional attractively)	
		to an evolving labor market	
		DISTRIBUTION OF RUPLIC SERVICES	
		DISTRIBUTION OF PUBLIC SERVICES	
		Ability of public services to meet basic needs	
		(accessibility, equitability and effectiveness	
BACKGOUND	******	******	*****
1.1 million people	Inequality	Economic and Ed Disparities	Economic Challenges
By 2035 / \ by 16%	4 county highest BW segregation rate	-	Long term job loss
Slow growth	• HS diploma minority 4x < NMinority	Outlying:	Slow recovery from recession
	NMinority PCI 2x Minority	Limited housing	Economic success
As of 2019 18 of 28 \/∕	 Minority poverty rate 4x NM 	 Limited transportation 	• 25 firms in Fortune 5000
		Less affluent:	Port of Milwaukee
28 municipalities	NAACP pp. 9 -20	 < neighborhood revitalization 	
10001 2050		 //\ crime rate 	
VISION 2050 recognizes	VISION 2050: Guiding the Vision	 //\ unemployment rate 	
that a thriving future for Southeastern Wisconsin	towns. Regional visioning expands knowledge of		
transcends the boundaries of	the implications of future land use and	Tackle Climate Change through Tackling	
its seven counties and 147	transportation decisions and engages the	Inequality: https://www.shareable.net/want-to-solve-climate-change-tackle-	
cities, villages, and towns:	community to create a shared vision for the future	inequality/?utm_campaign=Solving%20Climate%20Change%2C%20Co	
57 towns, 61 Villages	embraced by Southeastern Wisconsin.	mmunity%20Broadband%20%26%20P2P%20Energycontent&utm_cont ent=2014-06-	
29 Cities, 7 counties	http://www.sewrpc.org/SEWRPCFiles/LUTranSy	17%2002%3A07%3A47&utm_medium=Email&utm_source=VerticalR esponse&utm_term=	
	sPlanning/2020-02-12-mtg/VISION2050-	esponsed unit termi-	
SEWRPC: 36% of the	2020Update-MR-221-2ndEdition-		
State's population 34% of	PrelimDraft.PDF		
the State's jobs			
	Racial/Ethnic Disparities (Tables 24-27)		
	In all of the metro areas considered, there are differences in educational attainment, personal income levels, and poverty rates between		
	the white and the minority populations. In all metro areas, the percent of minority adults without a high school diploma or equivalent exceeds the		
	percentage for the adult white population. This disparity is more pronounced in the Milwaukee metro area than most of the other midwest metro areas and		
	many of the other metro areas across the nation. The disparity between white		
	and minority adults holding a bachelor's or greater degree is highest in the Milwaukee area.		
	In all metro areas, the per capita income for the white population exceeds that of the minority population. As measured by the ratio of white to minority per		
	capita income, the income disparity in the Milwaukee metro area is the		
	largest among both the midwest metro areas and the other metro areas. In all metro areas, the incidence of poverty is greater for the		
	minority population than the white population. The Milwaukee area disparity in this regard is the largest of all the metro areas considered.		
		1	

Economic Health: Doughnut Economics: https://www.youtube. com/watch?v=Mkg2X <u>MTWV4g</u>	 Manufacturing = 16% of regional employment MKE region in top 50 US Metro areas for manufacturing Jobs pay 31% more than average job in region Workforce dev, esp for minorities 	 Challenges: 2005 Levy limit on property tax for new construction Limit provision of critical services: police, schools, waste collection, water infrastructure, mass transit Areas with little land to develop or redevelop for new construction 	 Transportation Resident connection to employment, education, health care and other Population growth will require replacement and improvement Roadway condition and traffic flow critical for economy and safety VISION 2050: revenues will not be sufficient to reconstruct major roadways
Climate change For most of human history, the Earth's atmosphere contained about 275 parts per million of carbon dioxide. More recently, the Earth's atmosphere has been found to contain about 390 parts per million of carbon dioxideand that number is rising by about 2 parts per million each year	 Projections: Seasonal Impacts winter warmer more rain than snow (ice storms) 25% increase in large rainstorms most rain in spring and fall more sewer overflows, more polluted stormwater, reduced air quality Most scientists (97%) agree that our carbon emissions are likely influencing the Earth's climate. This influence affects the Earth's rainfall patterns, temperature, plant and animal populations, and more. In an urban environment, the impacts of these changes can be magnified because of dense development and more complex infrastructure. 	 Seasonal changes impact transportation and above ground infrastructure Larger rainstorms create more flooding Existing grey infrastructure not designed for these SCR-CDR p 35 5.10a Climate Crisis Impacts in Great Lakes Region The climate crisis impacts in the Great Lakes region has led to it being significantly warmer and wetter than other regions of the contiguous U.S. Impacts of these changes include: Chronic flooding, which degrades transportation, water supply, and building infrastructure; Increased periods of droughts and heavy precipitation, causing significant variability in Great Lakes water levels; Changes in the direction of seasonal wind patterns and 'lake- effects' storm events; Shifts in animal and plant species vitality and biodiversity, 	 Harbor: SCR CDR: p.29 NAACP pp. 435-436 Conclusion: The Urgent Need for Transformative Action Circular Economy: https://media.sitra.fi/2018/06/12132041/the-circular-economy-a-powerful-force-for-climate-mitigation.pdf A more circular economy is indispensable for meeting global material needs without exceeding the available carbon budget. The Intergovernmental Panel on Climate Change has estimated a remaining 'carbon budget' for this century of around 800 billion tonnes (Gt) CO2. This is the amount of emissions that can be emitted until 2100 for a good chance of keeping warming below 2°C – with still less for the 'well below 2°C' target set by the Paris Agreement. This study estimates that, on current trends, materials production alone would result in more than 900 Gt of emissions. Energy efficiency and low carbon energy will help, but do not resolve this dilemma: emissions add up to 650 Gt even with rapid adoption. This is because so much carbon is either built into the products themselves and then released at their end of life (plastics), or is inherent to the process chemistry of production (steel, cement). For context, note that 2°C scenarios typically 'allocate' about 300 Gt CO2 to these sectors for the total world economy. Options to get to 300 Gt include a) aggressive scale-up of carbon capture and storage; b) the rapid introduction of radical process changes that are currently in early development stages; and c) reducing demand for primary materials through the range of

	particularly in those species dependent on cold climates;4. Increased incidents of harmful algal blooms (HABs)- which are proliferations of species of algae that decrease oxygen concentrations in the waters resulting in "dead zones" and may produce toxins that are harmful to humans and animals- resulting in increased incidents of fish kills;5. Greater proliferation of invasive species of plants, animals, fish, and microorganisms; and6. Adverse impacts to local and regional economies that are dependent on winter recreational and tourism income.Climate-related chronic flooding in the Great Lakes region is degrading water quality in urban centers by increasing pollution from stormwater runoff and burdening the freshwater and wastewater treatment systems. Elevated concentrations of lead, other contaminants, E.Coli, and other pathogens are being found in urban drinking water supplies. In rural areas, chronic flooding degrades regional water quality by increasing runoff from concentrated animal feeding operations (CAFOs) such as hog and chicken farms and heavily worked agricultural soils containing farming-related contaminants (herbicides, pesticides, fertilizers, and others). Surface water pollution from these non-point sources include pathogens, sediments, nutrients, lead, minerals, and many other contaminants and spreading pollution impacts throughout the watershed.During the climate crisis, the rural areas of the Great Lakes region is negatively affected	 circularity measures discussed above. (p.7) How can we achieve sustainability for people and planet? Rounding the pillars is about bending the silos into circles and building community. Transitioning to a circular economy creates opportunities to make our societies more inclusive, accessible, and sustainable by bringing together the principles of social engagement and economic opportunity. From rethinking our relationship to resources to developing new methods of collaboration and community-building, circular economy has the potential to serve as a catalyst for regenerative social, economic, and environmental progress. But where will these changes take place? What social and physical frames best support this fundamental transformation of citizen engagement? And what role can the stories of space play in defining our communities of tomorrow? The event is part of Ecologic Institute's POCACITO Project and co-hosted by WastCap Resource Solution An event took place in October 2019 in MKE at which Erick Shambarger spoke. <i>POCACITO</i> (Post-Carbon-Cities of Tomorrow) is an initiative of Ecologic Institute, non-profit center for transating usatistic sustainability and environmental progress. Resources for Emergency Climate Declaration https://docs.google.com/document/d/1dA3Jnx4xlrqrMrlyITdtD_WBynr_UuU-ciuZpyW7Gts/edit https://docs.google.com/document/d/1dA3Jnx4xlrqrMrlyITdtD_WBynr_UuU-ciuZpyW7Gts/edit https://www.theclimatemobilization.org/green-new-deal-climate-emergency-resolution
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Stakeholder process:	 Six risks (out of 12) Aging infrastructure Drinking water supply Economic hazards(job availability, succession plan) Flooding extreme weather events Impacted quality of life from lack of services and //traffic Limited public financing –state levy limits NAACP pp. 25-58+ Module 1: A Community Coming Together pp. 77-152+ Module 3: Developing a Community Climate Adaptation Plan pp. 153-169+ Module 4: Passing Climate Resilience Policies 	by lower water levels in the Great Lakes, and their associated rivers and streams. In periods of drought, the natural aquifers' replenishment will be significantly reduced while water usage will increase possibly resulting in severe limitations on the availability of potable water in this region. Plan review:	 6 risks grouped (out of 200) Financial Constraints: Budget restraints due to tax policy (infrastructure investment, public workforce shortage, etc.) Social Equity: Social issues due to segregation: inequalities, crime and violence (Trauma) Vulnerability of Critical Infrastructure: Risk associated with aging infrastructure and infrastructure failure, significant and rising costs of maintenance and repair Climatic hazard: Climatic event which impact existing assets (people?) Ability to Adapt to Job Market Changes: Risk of non-alignment of skills, competencies and demand. The need to maintain local skills and human capital to an evolving labor market Distribution of public services: Ability of public services to meet basic needs(access, equity, effective)
Vision 1 Make the Milwaukee region a better place to live by improving the public's participation in decision making and their environment	Environment Improve dialogue with residents and key stakeholders Actions 1-4 NAACP pp. 59-76 Module 2: Building Social Cohesion NAACP pp. 170-198+ Module 5: Communicating For Impact NAACP pp. 199-212 Module 6: Educating and Organizing for Climate Resilience NAACP pp. 331-345 Module 12: Gender and LGBTQ Responsive Climate Resilience	andKatherine Hayhoe: ConversationsGlobal WeirdingBonding: Shared Values - seekConnection: Connect to Climate ChangeInspire: Practical solutionsHope: We act and see others actNext generation needsActions by individual, governments,business, NGOsJoin with othersTED Talk How to turn Climate Anxiety intoAction.Not control outcomes/ Do what we can doNot fear and anxiety – bring out fear andseek what can we do	Surrering Society https://www.smartcitiesdive.com/news/3-ways-city-leaders-drive-behavior-change- meeting-of-the-minds/572608/ From Africa: https://africa.iclei.org/uncategorized/equipping-coastal-african-cities-with- the-tools-they-really-need-for-climate-change- planning/?utm_source=Confirmed+iNews+subscribers&utm_campaign=1ff37c475a- EMAIL_CAMPAIGN_2020_03_03_01_25_COPY_04&utm_medium=email&utm_term= 0_eb2a8ff6e2-1ff37c475a-119970177

		Promote a safe and sustainable community Actions 5-7		
Actions		Goal/ Plan Links	Risks Addressed	Objective/Status/ *Lead #Implement
] <u>Action 1</u> P 40.	Identify	Gaps that may exist in Current Partnerships And/Or Employment Sectors To Create More Meaningful and Intentional Relationships <i>City of West Allis Five Year Strategic Plan: 2017</i> –2021. <i>NAACP pp.</i> <i>https://ppi.communityadvocates.net/policy- projects/milwaukee-brighter-futures- initiative.html</i> <i>https://ppi.communityadvocates.net/policy- projects/alliance-for-wisconsin-youth.html</i>	 SOCIAL EQUITY ABILITY TO ADAPT TO JOB MARKET CHANGES DISTRIBUTION OF PUBLIC SERVICES 	Leverage existing partnerships and identify new opportunities with stakeholders to create and expand meaningful employment and job training opportunities. <i>To be scaled up</i> *Municipalities *Non Profit/Business partner #1. Identify existing local initiatives/ partnerships #2. Establish intentional stakeholder partnerships and create a one-stop shop to fill gaps #3. Identify gaps that exist Downtown development /Central City Neighborhoods: https://urbanmilwaukee.com/2019/12/17/eyes-on-milwaukee-can-downtown-boom-boost- poorer-areas/
Action 2	Create	A Regional Resilience Resource Center That Can Serve As A Space For Consolidated Community Resources	SOCIAL EQUITY	Promote resilience at the local level and across the region by creating a resource center with consolidated information and services. <i>New Action</i> *Municipalities #1. Create inventory of programs and events #2. Consolidate existing programs and events into a single space #3. Identify new needs and opportunities for information and services #4. Create community mapping plan #5. Advertise and promote events
Action 3	Engage	Stakeholders In Collaborative Decision Making And Implementation Of Watershed Restoration & Water Quality Plans SEWRPC Community Assistance Planning Report No. 316, A Restoration Plan for the Root River Watershed RFMKE: Water p21 88% of Target	 CLIMATIC HAZARD SOCIAL EQUITY 	 #3. Advertise and profile events Engage stakeholders (both professional and public) in decision-making around the connections between land, water and people. <i>To Be Scaled Up Ongoing</i> *Municipalities *Non-pro t/ Business Partner *MMSD # Create engagement strategy and project milestones # Ensure stakeholders understand the problem # Present options and provide meaningful ways for decision making # Incorporate multi-faceted quality of life components <i>RFMKE pp 31 -33</i> <i>Water Sustainability Challenges</i>

	MMSD Biodiversity Plan. P 48 -52		 risk of flooding. It also increases the risk of basement back-ups or combined sewer overflows. Milwaukee's rivers cross watersheds and municipal boundaries. Cleaning up the rivers requires a multi-jurisdictional approach. Because of the Flint water crisis, the public is increasingly focused on lead service lines and plumbing on private property. Because the public system and private network of water distribution are connected, the public is looking for government solutions. The City is taking this challenge on based on the best available science, but the scale of the issue is large relative to available funding. Microplastics, PFAs, and other emerging pollutants in the water supply must be monitored and treated if they exceed unsafe levels. Public communication on the state of river water quality and efforts to restore the river could be improved across agencies.
Improve <u>Action 4</u>	Local Efforts To Improve Communities By Replacing Grey Impervious Surfaces With Green Spaces depave is a non-profit organization in Portland, Oregon Reflo: Sustainable Water Solutions: GSCM SCR-CDR 3.2aPrioritize Green Infrastructure *Impervious pavement in cities exacerbates the urban heat island, leads to more localized flooding, disrupts natural systems, and generally reduces the overall quality of life for nearly all residents (i.e., humans, animals, and plants). As such, local communities should prioritize the installation and maintenance of green infrastructure (e.g., bioswales, rain gardens, green streets, parks and street trees, green roofs, green ways, and permeable pavements) to manage stormwater, mitigate heat, increase biodiversity, increase carbon dioxide removal, and enhance the overall quality of life. NAACP pp. 359-369 Module 14: Land Use Planning and Management	 SOCIAL EQUITY ABILITY TO ADAPT TO JOB MARKET CHANGES DISTRIBUTION OF PUBLIC SERVICES VULNERABILITY OF CRITICAL INFRASTRUCTURE 	Reduce stormwater runoff , energy costs, impacts of climate change, and the urban heat island effects. To Be Scaled Up *Municipalities *Non-profit/ Business Partner *MMSD # Identify and prioritize publicly owned parcels with substantial impervious space # Increase funding that can support investments in green space and associated co-benefits # Identify and eliminate duplication effort and waste #Implement projects that meet multiple triple bottom line objectives (i.e., social, environmental and economic) # Share best management practices with other partners RFMKE: pp21-23 Land and Urban Ecosystem Sustainability Challenges • While fossil fuels have received significant attention for the role they play in climate change, less attention has been paid to their role in polluting the land. Defunct gas station sites that had leaking underground storage tanks make redeveloping many vacant sites more expensive and challenging. • From 2015-2018, the State of Wisconsin has prioritized State subsidies to transform rural and ex-urban land for redevelopment over industrial redevelopment opportunities in existing urban areas. Targeting state subsidies to existing urban areas could spur quicker redevelopment and job creation while conserving our natural eco-systems.
Access	Additional Healthy Food Programs So More Residents Have Access To Fresh, Locally- Sourced Foods	•	Expand programs to promote access to local and healthy food. <i>To Be Scaled Up</i> *Municipalities *Non-profit/ Business Partner

Action 5	Sixteenth Street Community Health Centers: Healthy Choices Program Core El Central Victory Garden Initiative We Got This! Alice's Garden Walnut Way MKE City Healthy Food Initiative (\$400,000) Burleigh Street Corridor Project Mt Calvary Community Gardens Parklawn Assembly of God NAACP pp. 312-330 Module 11: Food Systems USDA https://urbanmilwaukee.com/pressrelease/botanic a-galactica-in-walkers-point-will-host-a- discussion-series-on-accessibility-in-wellness/ Food Systems: Wichita https://www.wichita.gov/FoodPlan/Documents/F oodSystemInfographic.pdf World View Agroecology: https://foodfirst.org/wp- content/uploads/2020/02/FoodFirstBackgrounder AgroecologyTransformations_Feb21.pdf		 RFMKE: pp 14-16 Food System Sustainability Challenges Urban gardening has many benefits and can provide supplemental fresh and healthy food during summer months. However, urban agriculture continues to face challenges with aggregating this food and reliably distributing it to large institutions year-round. Farming on disaggregated urban lots is also often not cost-competitive with regional rural farms, which themselves often struggle to be profitable. It is challenging to attract full and retain service grocery stores into lower income neighborhoods. Some urban agriculture organizations are beginning to shift their focus away from healthy food and toward industrial hemp and CBD oil. The issue of healthy food access is being addressed by multiple departments including the Health Department, Department of City Development, and ECO with limited resources. –With help from Milwaukee Food Council working with Alderman Rainey UN Development Goals withFood as central focus https://www.stockholmresilience.org/research/research-news/2016-06-14-how-food-connects-all-the-sdgs.html
Improve <u>Action 6</u>	Public Spaces, Community Health And Reduce Crime Through Environmental Design 30th Street Corridor flood relief project— Milwaukee, WI RFMKE p23 100% of Target Home Grown pp34- 35	 SOCIAL EQUITY VULNERABILITY OF CRITICAL INFRASTRUCTURE 	Improve the quality of life for residents and reduce crime by altering the physical design of public and private spaces. <i>New Action</i> *Municipalities # Identify priority areas based on population, available space, and planned expenditures # Create comprehensive plans that take into account all aspects—the public should be engaged at all stages of planning # Create and implement a phased approach for public space redevelopment # Amend land use regulations, such as zoning ordinances, to incorporate CPTED principles
Increase	Access To And Understanding Of Existing	DISTRIBUTION OF PUBLIC	Increase awareness and use of community resources to improve the quality of life for

	Resources By Connecting Residents To Available	SERVICES	vulnerable populations.
4 .: 7	Community Resources	 SOCIAL EQUITY 	New Action
Action 7		_	To Be Scaled Up
	Community		* Municipalities
	Advocates:https://ppi.communityadvocates.net/po		#Identify resources offered for your community
	licy-projects/healthy-housing-initiative.html		#Create communication platform to increase awareness
	······································		#Promote use through integration with existing outreach efforts
Ennand	The Existing Litter Pickup Programs And Change	DISTRIBUTION OF PUBLIC	Empower and educate residents in order to reduce the amount of litter in public spaces and
Expand	Behaviors Through Targeted Communication	SERVICES	on the street and take pride in their community.
	Campaigns	SOCIAL EQUITY	To Be Scaled Up
	Cumpugns	• SOCIAL EQUILI	#Create Adopt-A-Street program/
	Keep America Beautiful		#Contract out litter pickup with workforce development agency
Action 8	Keep Greater Milwaukee Beautiful		# Municipalities provide containers to households
<u>nenon e</u>	Riverkeepers		# Cigarette butt campaign to reduce litter
	Plastic Free MKE		#Promote Adopt a Drain
	Flashe Free MKE		#Promote Adopt a Drain
	NAACP nn 408 422		
	NAACP pp.408-422 Module 18: Waste Management		
	Moaule 18: waste Management		
Vision 2	Economy	and	Society
Boost the region's economic			Health and Equity across sectors:
vitality through innovative	Module 8: Economic Justice		https://www.changelabsolutions.org/sites/default/files/2019-04/Blueprint-For-
manty unough innovative	mount of Economic Justice		https://www.endiagonosofutions.org/sites/defutionfiles/2017/04/Didepfilit-101-

job creation and access to	SEWRP:		Changemakers FINAL_201904.pdf
equal opportunities	https://www.sewrpc.org/SEWRPCFiles/Commis sionFiles/CommitteeFiles/2013/2013-04-16-		
	minutes-ejtf-att-01.pdf		
Launch	A Utilities Efficiency Program To Improve Low-	ABILITY TO ADAPT TO JOB	Create workforce development opportunities and improve low-income housing by
Launen	Income Housing And Boost Employment	MARKET CHANGES	creating and expanding training programs for under- and unemployed residents.
		SOCIAL EQUITY	New Action
Action 9		 DISTRIBUTION OF PUBLIC 	To Be Scaled Up
	-Milwaukee Energy Efficiency (Me2)program aimed at financing energy saving	SERVICES	*Municipalities # Steps for implementation will be identified with partners.
	improvements		# steps for implementation will be identified with particles.
	-TIN (Targeted Investment Neighborhood)		RFMKE: pp17-19
	program designed to sustain and increase owner-		Land and Urban Ecosystem Sustainability Challenges
	occupancy		• Targeting state subsidies to existing urban areas could spur quicker
	NAACP pp. 346-358+		redevelopment and job creation while conserving our natural eco-systems.
	Module 13: Housing		
Create/Connect	Job Training / Shadowing Program With The	ABILITY TO ADAPT TO JOB	Identify opportunities to connect youth with companies to introduce them to a variety of
Create/Connect	Schools And Major Employers In The Region	MARKET CHANGES	jobs through hands-on job training and shadowing programs.
		SOCIAL EQUITY	New Action
Action 10		DISTRIBUTION OF PUBLIC	To Be Scaled Up
	Milwaukee 7 Talent Partnership GROW HERE Campaign	SERVICES	*Municipalities *Non-pro t/ Business Partner
	Illinois:		#Identify existing programs and gaps
	http://blogs.edf.org/energyexchange/2019/05/30/i		#Create partnerships with schools and employers
	llinois-clean-energy-jobs-act-taps-power-of-		#Promote to schools and students
	<u>energy-efficiency/</u>		
	https://ppi.communityadvocates.net/policy-		
	projects/milwaukee-transitional-jobs-project.html		
	https://ppi.communityadvocates.net/policy-		
	projects/smart-reentry.html		
	projector billart rectar jaulité		
Develop	Entrepreneurship Opportunities With Direct	ABILITY TO ADAPT TO JOB	Support the emergence and reinforcement of entrepreneurship and innovation to adapt to
1	Links To Water And Energy Technologies That	MARKET CHANGES	market changes in the water and energy sectors.
A	Meet Future Job Needs	VULNERABILITY OF CRITICAL INFRASTRUCTURE	New Action To Be Scaled Up / Ongoing
<u>Action 11</u>		CKITICAL INFRASTRUCTURE	*Non-profit/ Business Partner
	Municipal Strategic Plans:		#Identify the synergies between the water and energy sectors' stakeholders
	-Grow Milwaukee's cluster of energy efficient		#Build a joint entrepreneurship program 4 based on the identified needs
	and clean tech companies to create local jobs		#Accompany and mentor startups
	and exports (ReFresh Milwaukee Plan)		# Develop internship programs
	-Advance efforts to plan for and accommodate spin-off businesses generated by the Research		Brain Drain? :
L	spin-ojj businesses generalea by the Research		

Park and educational institutions (Wauwatosa)		https://www.wpr.org/sites/default/files/recommendations_on_alleviating_human_capital_f light_from_milwaukee_and_its_government_final_final_june_21_2019.pdf https://www.wpr.org/proposed-millennial-task-force-would-work-limit-milwaukee- brain-drain_
The Creation Of And Training For Jobs Related To Sustainability In Specific Industries And Trades GI: <u>https://ngicp.org</u> <u>https://www.jff.org/what-we-do/</u> <u>https://ppi.communityadvocates.net/policy- projects/healthy-workers-healthy-wisconsin.html</u>	 ABILITY TO ADAPT TO JOB MARKET CHANGES SOCIAL EQUITY 	Promote, adjust and create jobs related to sustainability. Ongoing *Municipalities *Non-pro t/ Business Partner *MMSD #Partner with public agencies #Develop training and certification programs #Establish partnerships with private sector #Support creation and development of businesses that can supply workers #Develop policy that guides opportunities to impacted communities
Pathways To Career Success For Young Men And Women Of Color Oakland, CA The City of Oakland is advancing the My Brother's Keeper Local Action Plan. As part of Oakland Promise, the city is going to launch Future Centers, which are college and career hubs on middle-school and high-school campuses. They will provide support to these students to develop college and career plans. Future Centers will also help connect students with financial aid, scholarships, and internships. The "Classroom2Careers" program will offer meaningful opportunities for youth to gain real- world internship experience. <u>https://urbanmilwaukee.com/pressrelease/bradley</u> -tech-high-school-to-kickoff-job-training- program-with-rehab-of-historic-eagleknit- building/	 ABILITY TO ADAPT TO JOB MARKET CHANGES SOCIAL EQUITY 	Increase job opportunities for people of color to reduce social inequalities. <i>To Be Scaled Up</i> Region Non-profit/ Business Partner #Create mentor program to connect students to volunteer mentors from local businesses, organizations and associations #Develop professional skills like goal setting, communication and time management #Provide career exploration in partnership with local universities RFMKE: pp 17-19 1. Human Capital Sustainability Challenges Developing a consistent stream of green job opportunities for Milwaukee residents remains a challenge. As the City and Milwaukee County face long term fiscal challenges, employment opportunities in traditional green jobs in Forestry and Park Maintenance have retracted. Many environmental sustainability programs are funded through sporadic and short-term grants, which makes it difficult to build in enough time to both train a cohort of workers, directly employ them through a private sector employer, and allow them to deliver the grant requirements in a timely manner. Create a state-funded and state-run AmeriCorps- like program to coordinate resilience WAASL
A Suite Of Inclusive Business Development	ABILITY TO ADAPT TO JOB	Create a diverse and thriving job base that supports communities of color. New Action
	The Creation Of And Training For Jobs Related To Sustainability In Specific Industries And Trades GI: https://ngicp.org https://www.jff.org/what-we-do/ https://ppi.communityadvocates.net/policy- projects/healthy-workers-healthy-wisconsin.html Pathways To Career Success For Young Men And Women Of Color Oakland, CA The City of Oakland is advancing the My Brother's Keeper Local Action Plan. As part of Oakland Promise, the city is going to launch Future Centers, which are college and career hubs on middle-school and high-school campuses. They will provide support to these students to develop college and career plans. Future Centers will also help connect students with financial aid, scholarships, and internships. The "Classroom2Careers" program will offer meaningful opportunities for youth to gain real- world internship experience. https://urbanmilwaukee.com/pressrelease/bradley -tech-high-school-to-kickoff-job-training- program-with-rehab-of-historic-eagleknit- building/	The Creation Of And Training For Jobs Related To Sustainability In Specific Industries And Trades ABILITY TO ADAPT TO JOB MARKET CHANGES SOCIAL EQUITY GI: https://ngicp.org https://www.jff.org/what-we-do/ https://ppi.communityadvocates.net/policy-projects/healthy-workers-healthy-wisconsin.html Pathways To Career Success For Young Men And Women Of Color

<u>Action 14</u>	Equal Footing In The Milwaukee Region's Economy The African American Chamber of Commerce of Wisconsin seeks to help grow and support African American-owned businesses by providing access to capital, education and advocacy through capacity building and strategic partnership. NAACP pp. 370-381 Module 15: Restorative/Criminal Justice	• SOCIAL EQUITY	 *Region *Non-pro t/ Business Partner #Scale up existing disadvantaged business development programs (City of Milwaukee & MMSD already have programs) https://urbanmilwaukee.com/pressrelease/american-family-insurance-supports-milwaukee-revitalization-efforts-at-sherman-phoenix/ Downtown development /Central City Neighborhoods: https://urbanmilwaukee.com/2019/12/17/eyes-on-milwaukee-can-downtown-boom-boost-poorer-areas/
Vision 3	Infrastructure	and	Environment
Adapt infrastructure to the challenges of the 21 st century			
Develop	And Implement Sustainable Practices Through Bids And Businesses Across The Region -Implement sustainable building practices and standards for development and major redevelopment (ReFresh Milwaukee Plan) -Improve the physical condition of deteriorating and blighted city, residential, and commercial buildings (ReFresh Milwaukee Plan) -Encourage green building practices for redevelopment of sites in the Village including practices that promote energy conservation, stormwater management, and improved air quality (Fox Point)	 ABILITY TO ADAPT TO JOB MARKET CHANGES VULNERABILITY OF CRITICAL INFRASTRUCTURE 	 Integrate energy, waste, and sustainable material components into RFPs and/or bids. Ongoing *Municipalities *Non-profit/ Business Partner *MMSD #Steps for implementation will be identified with partners. such as: +Adopting green construction codes for commercial buildings +Improving the physical condition of deteriorating cities, including residential and commercial buildings +Encouraging green building practices for redevelopment of sites in the region +Integrating energy, waste, and sustainable material components into RFPs and/or bids (Envision) <i>RFMKE:</i> pp 28-30 <i>Resource Recovery Sustainability Challenges</i> 1,800+ students and 170 adults attended educational programs in 2018. In 2017, China implemented the "National Sword" policy which set strict contamination standards and restricted imports of recyclable materials. While Milwaukee remains committed to its robust recycling program, relying chiefly on domestic mills, market prices for recyclables have declined. Revenue from recyclables is expected to decrease in 2019. The Department of Public Works provides recycling collection for 1-4 unit households in the City of Milwaukee. Commercial facilities such as businesses and 5+ residential units are required by state law and Milwaukee ordinance to secure recycling services for their properties. However, as the Wisconsin Department of Natural Resources Responsible Unit (RU) for the City of Milwaukee, the Department of Public Works continues to receive reports of non-compliance at commercial properties and is responsible for oversight and

			 enforcement. The Department of Public Works, through the Special Event Permit Office, offers complimentary recycling services to local events and festivals occurring in the City of Milwaukee. Large events such as Summerfest which do not utilize City services could provide more robust recycling collection and consider composting for increased diversion. In 2015, the State of Wisconsin passed a law prohibiting municipalities from banning or regulating plastic bags and other "auxiliary containers" such as single-use plastic containers. Single use plastic containers and bags remain a common contaminant in the recycling stream and source of litter in Milwaukee's streets and waterways.
Drive Action 16	A Regional Energy Efficiency Program Municipal Strategic Plans e.g.: ReFresh MKE -Improve residential and commercial energy efficiency in Milwaukee -Replace fossil fuel energy use with more clean renewable energy in City of Milwaukee facilities NAACP pp. 238-262 Module 9: Energy Systems MKES website Solar Information & Resources Midwest Renewable Energy Association (MREA) - Education We Energies - Information U.S Department of Energy - Renewable energy technology NABCEP (North American Board of Certified Energy Pracitioners) - "Gold Standard" for renewable energy certification Site Assessments NABCEP List of Certified Solar Professionals Permits Milwaukee Shines Solar Electric Permitting ProcessGuide City of Milwaukee Permit Page Financing Milwaukee Shines Solar Financing with Summit	VULNERABILITY OF CRITICAL INFRASTRUCTURE	 Improve energy efficiency and energy savings across the region. <i>To Be Scaled Up</i> *Region: Midwest Energy Efficiency Alliance (MEEA) #Steps for implementation will be identified with partners. <i>RFMKE:</i> <i>Building Sustainability Challenges</i> Many building codes, including the energy code, are established at the State level. Municipalities in Wisconsin are prohibited from passing building energy codes that are more stringent than the State of Wisconsin code. Many of Milwaukee's older homes have large challenges. Leaking roofs or other basic structural problems often need to be addressed before adding energy efficiency and renewable energy features. Lead in older homes' service lines, internal plumbing, and in paint has become an increasing concern for the public since the Flint, MI water crisis. Energy Sustainability Challenges Many cities are committing to ambitious renewable energy goals, in some cases aiming for 100% renewable energy. Cities like Vancouver, British Columbia have historically used large amounts of hydro power as their primary renewable energy resource. Cities in California benefit from progressive state policies, such as Community Choice Aggregation, that allow municipalities to directly procure large scale renewables. Wisconsin has a highly regulated utility electricity market, with investor-owned utilities providing the majority of energy infrastructure. Within this policy environment, municipalities have limited options for achieving renewable energy goals. Wisconsin has large historic investments in fossil fuel power plants and a reliance on natural gas to heat our homes and buildings. Because of these challenges, ECO seeks to first achieve the existing 25% renewable energy goal before establishing more aggressive targets. The City also has challenges to establishing a meaningful baseline carbon inventory in the City, such as lack of access to community wide utility energy

	Credit Union		data.
	Me2 Commercial PACE Financing		
	Installers		
	<u>Focus on Energy</u> - list of installers		
			Using Public Trust Doctrine to Move Utilities to use Renewables:
	<u>NABCEP (North American Board of Certified</u>		(see pp 212-221 on Wisconsin) https://repository.law.umich.edu/cgi/viewcontent.cgi?article=1046&context=mjeal
	<u>Energy Pracitioners</u>) - "Gold Standard" for renewable energy certification		<u>https://repository.iaw.umich.eau/cgi/viewcontent.cgi/article=1040&context=mjeau</u>
	Incentives		
	Focus on Energy - Incentives		
	<u>rocus on Energy</u> - incentives		
	DSIREUSA (Database of State Incentives for Renewables and Efficiency) - List of incentives		
	Interconnection		
	We Energies - Interconnection information		
	SEWRPC:		
	SEWRPC: https://www.sewrpc.org/SEWRPCFiles/Commissi		
	onFiles/CommitteeFiles/2014/2014-10-07-		
	minutes-att-03-ejtf.pdf		
	minutes un 05 ejij.puj		
Drive	A Regional Transportation System	ABILITY TO ADAPT TO JOB	Improve accessibility and efficiency of mass transportation and dis incentivizing the
DIIVE	· · · · · · · · · · · · · · · · · · ·	MARKET CHANGES	automobile
		SOCIAL EQUITY	To Be Scaled Up
	SCR-CDR	DISTRIBUTION OF PUBLIC	*Region: SEWRPC given Teeth:
	3.2b Limit Sprawl and Invest in Complete	SERVICES	*County
	Streets		*Municipal
Action 16b	In the United States, transportation emissions are		#Lobby the state to create Regional Transportation Authorities
	rapidly growing and are expected to become the		#Steps for implementation will be identified with partners.
	largest source of emissions in the near		
https://itdpdotorg.wpengine.	future. Moreover, a large amount of infrastructure within cities is dedicated to cars		Eight states and manifing in continue for some anitting finight touche transit huges and
<u>com/wp-</u> content/uploads/2014/09/A-	(i.e., parking garages, roads, street parking).		+Eight states are providing incentives for zero emitting freight trucks, transit buses and school buses; introducing electric shuttle and urban buses into transit fleets; allocating
Global-High-Shift-	1. By limiting sprawl, investing in		Volkswagen settlement funds toward medium- and heavy-duty vehicle electrification; and
Scenario_V2_WEB.pdf	<i>density that is right sized for a given</i>		piloting innovative approaches such as vehicle-to-grid (V2G) electric school buses.
<u>seemino ra ribb.pdi</u>	location and close to transit corridors		https://ww2.arb.ca.gov/es/news/california-and-seven-states-commit-faster-transition-zero-
United States: Currently the	(see Sierra Club's Urban Infill		emission-trucks-and-buses
world leader in urban	Policy), and by encouraging		
passenger transportation	alternative forms of transit, local		RFMKE: Mobility pp 24-27
CO2 emissions, with 670	communities should repurpose some		1. Mobility Sustainability Challenges
megatons annually, the U.S.	land currently reserved for vehicles,		• The single-occupant automobile remains a predominant form of transportation in the
is projected to lower these	such as parking lots, and turn it into		Milwaukee metropolitan area. Relatively low commute times across the metropolitan area
emissions to 560 megatons	affordable housing, stormwater		reduce the demand for public investments in transit and other means of transportation.

by 2050 because	retention features, green		
of slower population growth,	infrastructure, community spaces, or		• The Milwaukee County Transit system also faces persistent fiscal challenges that create
			pressure to reduce services.
higher fuel efficiencies, and	other features that will help enhance		• The State of Wisconsin's transportation budgets are also heavily skewed toward road
the decline in driving	community resilience to a changing		construction in support of automobile travel. State economic development subsidies for
per person that has already	climate.		manufacturing in exurban areas reduces connections between employers and workers.
started as people move back	In addition, local communities should embrace a		
to cities. But this pace can be	complete streets approach for all existing and to-		AIRPORT? PHASE Three Emissions: <u>https://vimeo.com/379631649</u>
sharply accelerated with	be-developed roads, thereby ensuring they are		
more sustainable	safe for all users, especially pedestrians,		Despite the decline in transit service included in the FCTP, there are some
transportation, dropping by	bicyclists, and transit riders of all ages and		recommendations from VISION 2050 that could improve the experience of riding transit
half to 280 megatons, under	abilities. Complete streets should also integrate		in the Region without increasing the net cost of operating the transit system, making the
the High Shift scenario. For	green infrastructure principles to help mitigate		services that remain slightly faster and more attractive to residents. Those
the U.S. in particular, this	heat and flooding impacts associated with a		recommendations are included in the FCTP, and are listed below. More detail on these
scenario includes not only	changing climate.		recommendations are included in the PCII, and are instead below. More detail on these recommendations can be found in Chapter 1 of this volume.
mode shifting but also	changing climate.		
considerable reductions in	NAACP pp.396-407+		• < Recommendation 2.6: Implement "transit- rst" designs on urban streets
urban kilometers of travel	Module 17: Transportation Systems		• < Recommendation 2.7: Enhance stops, stations, and park-ride facilities
per person through urban	Module 17. Transportation Systems		with state-of-the-art amenities
			-
recentralization and	https://thecityfix.com/blog/walking-talk-can-		
substitution of	learn-germanys-new-pedestrian-policy-		vehicles
telecommunications for	framework-2-claudia-adriazola-steil-alejandro-		• < Recommendation 2.9: Implement programs to improve access to suburban
travel.	<u>schwedhelm/</u>		employment centers
			• < Recommendation 2.10: Provide information to promote transit use
	https://www.traffictechnologytoday.com/news/mu		
	ltimodal-systems/new-study-shows-new-mobility-		• < <i>Recommendation 2.12: Consider implementation of proof-of-</i>
	services-are-only-sustainable-when-combined-		payment on heavily-used transit services
	with-public-transportation.html		SEWPRC
			Workplace: <u>https://www.sewrpc.org/SEWRPC/Transportation/Workforce-Mobility-</u>
	Equity NEPA and EJ		<u>Team.htm</u>
	https://vimeo.com/392754570		https://www.sewrpc.org/SEWRPCFiles/CommissionFiles/CommitteeFiles/2015/2015-09-
			29-minutes.ejtf-att-03.pdf
	BETTER BUSSES BETTER CITIES:	BETTER BUSSES BETTER CITIES:	
	Everett, a largely working-class municipality of	The tactical approach used in greater Boston	BLOG on WI and Mass Transit Issues: https://usa.streetsblog.org/2019/12/19/on-
	46,000 residents, was the first to try it, in	(and, increasingly, elsewhere) can help create	wisconsin-badger-state-slowly-improving-transit/
	December 2016. Starting in 2017, the Barr	a friendlier politics as well. Tactical projects	
	Foundation, a private foundation, helped staff in	can begin after short outreach and data	Encourage employers to invest in public transit and active transportation
	Cambridge, Watertown, and Arlington follow suit	collection periods. Municipal staff in	WAASL
	and helped Everett further enhance its bus lane.	Cambridge, Watertown, and Arlington took	
- · · · · · · · · · · · · · · · · · ·	Somerville launched a pilot lane in 2017, and	just a few months to meet with stakeholders.	http://www.busadvocates.org/articles/fares/CRANES_FFT_KEBLOWSKIarticle_v2019
			12.pdf?fbclid=IwAR3qEMpz9hJepW9nanPnUFAt3_3Iha68X50YwrBCXzcvT3GD9V
- · · · · · · · · · · · · · · · · · ·	Boston ran a month-long test in spring 2018,	In Everett, the process was even more abbreviated.	wIhHkHJ98
	testing out a bus lane in its Roslindale		CUR
- · · · · · · · · · · · · · · · · · ·	neighborhood to speed up a route that connected	"The project was the process," said Jay	
	to the Orange Line subway.	Monty, Everett's city planner. "We know that	
	Universally, the pilots proved popular. The lanes	10,000 people a day ride the bus down	TAA
	in Boston, Arlington, Somerville, and Everett	Broadway [where Everett put its pilot bus	T4America: Green New Deal for Transportation
	have all been made permanent. (As of June 2019,	lane], and that it's half the mode share during	http://t4america.org/wp-content/uploads/2020/03/20.03_GND-Transit_use_v4.pdf

	Cambridge and Watertown had not decided	certain times of day," he said. "We don't	
	whether to make permanent their pilot, which	need much more than that to say that justifies	
	involved both municipalities.)	taking parking and prioritizing transit."24	
	Why did these work? For one, the projects done	The "pop-ups" also immediately	
	by the municipalities outside Boston had ironclad	demonstrated benefits for thousands of	
	backing from local leaders. By 2017, Barr had	people and built enthusiasm that planners	
	been advocating for BRT for several years. Mary	used to make the case for a permanent	
	Skelton Roberts, the co-director of Barr's climate	project. Using data from the Waze traffic	
	program, and Lisa Jacobson, the mobility	app, Arlington planners found that their pop-	
	program officer, explained to me that the	up bus lane did slow down car traffic, for 1	
	foundation had issued reports, held public events	week; congestion returned to normal after	
	and design competitions, and even taken local	drivers got used to the lane. ²⁵ Bus travel	
	officials to experience BRT projects in Mexico	times in the corridor got 40 percent less	
	City.	variable, saving riders 5 minutes on an	
	Even after all that, the reformers working to bring	average trip and 10 minutes on a bad trip.	
	bus priority to the region perceived little	Ninety-five percent of riders surveyed at bus	
	enthusiasm from the city of Boston. An	stops said the lane should be made	
	application-based competitive process, then,	permanent. Surveyors heard reactions like,	
	allowed them to suss out which municipalities	"All the stress I normally feel about getting	
	might be interested in trying something. "We	on a bus that is immediately clogged in	
	said, 'should we be looking at the coalition of the	congestion went away."	
	willing'?" said Skelton Roberts.	A tactical approach also helps when	
	Second, Barr gave the winning municipalities	advocacy groups have to push local	
	enough planning, public outreach, and	governments over the finish line.	
	communications and design assistance to	P 55	
	message the project effectively. This support		
	gave them more ability to reach out to		
	constituents before the pilots launched, document		
	the success of the pilots as they happened, and		
	launch the pilots with eye-catching designs that		
	helped change the public narrative around buses.		
	P 54		
Assess	The Reliability Of Critical Infrastructure By	 FINANCIAL CONSTRAINTS 	Measure, understand and monitor the state of infrastructure.
1.00000	Performing	CLIMATIC HAZARD	Ongoing
	A Criticality Analysis	 VULNERABILITY OF 	*Municipalities
Action 17		CRITICAL INFRASTRUCTURE	*Non-profit/ Business Partner
	NAACP pp. 263-311+		*MMSD
	Module 10: Emergency Management		Utilize MMSD-developed dashboards as a template to allow municipalities to assess and
			visualize sewer infrastructure investment needs.
	One definition of resilient infrastructure is "the		#Leverage tool developed by regional agency for municipal benefits
	infrastructure's ability to continue to provide		#Provide understanding of regional investment needs for sewer infrastructure
	critical services efficiently following a disruptive		#Pilot first step in developing a regional approach to manage infrastructure needs
	event" (Sandia National Laboratories, 2014, p.		
	1). In the United States, for example, this		
	understanding of resilient infrastructure is commonly referred to in relation to concerns		
	a commonly notice and to in polation to concome		

	 with national and "homeland security" (U.S. Department of Homeland Security, 2013). There are arguably three key principles in relation to this understanding of infrastructural resilience: When one element of a network fails, the total system should be protected; When the total system fails, critical individual elements of the system should be a "safe-failure happens, it should be a "safe-failure" (meaning that failure should not result in catastrophe as may happen when a levee breaks during a flood or the single source of water for a municipality fails). There is growing attention to the technical capabilities required to achieve this by applying concepts of redundancy, coupling, and decoupling. UTM p69 		
Establish	A Policy Review And Response Mechanism	 CLIMATIC HAZARD VULNERABILITY OF CRITICAL INFRASTRUCTURE 	Allow communities and organizations to be flexible and respond to changes in policy needs, to adapt to changing social, environmental and economic conditions. <i>Ongoing</i>
Action 18	Milwaukee region: This action is inspired by the collaborative strategy developed in "Integrated Assessment on Water Level Variability and Coastal Bluffs and Shores, Northern Milwaukee County and Southern Ozaukee, Wisconsin."		*Municipalities *Non-profit/ Business Partner *MMSD #Steps for implementation will be identified with partners.
Increase	Green Infrastructure In The Region	 CLIMATIC HAZARD VULNERABILITY OF CRITICAL INFRASTRUCTURE 	Reduce the vulnerability of sewerage infrastructure while providing social, economic and environmental benefits. <i>To Be Scaled Up</i>
Action 19	Fresh Coast Resource Center is an ambitious resource center with a goal of increasing GI implementation by providing resources and support to stakeholders. www.freshcoastguardians.com Reflo: Sustainable Water Solutions Clean Wisconsin Groundworks		*Region *Non Profits *MMSD #Communicate stormwater runoff issues and discuss the solutions #Engage the public and co-design the solution #Involve the public in implementation #Raise awareness around new neighborhood features #Identify best practices for green infrastructure, including funding sources, and substantially scale up implementation
Develop And	A Plan To Make Critical Infrastructure Around Water Systems Cyber Resistant	FINANCIAL CONSTRAINTSCLIMATIC HAZARD	Increase the cyber resilience of water systems to reduce vulnerability. New Action

Implement <u>Action 20</u>	(Other Systems – power, transportation,?) NAACP pp. 423-434 Module 19: Water Resource Management London and Singapore have identified the same challenges related to cyber threats. Partnerships with private companies were built to protect key infrastructure related to cyber risks, especially on water management system.	VULNERABILITY OF CRITICAL INFRASTRUCTURE	 *Municipalities *MMSD #Steps for implementation will be identified with partners. Recommendation 7.8: Address security needs related to freight transportation SEWRPC Shareweb from Shareable: https://www.shareable.net/how-a-shareable-network-could-be-more-beneficial-than-5g-for-future-smart-cities/
Design Action 21	And implement coastal management policies and programs RFMKE: pp 36-37 SCR-CDR .2a Tools to Achieve Coastal Resilience Currently, three tools are being used to respond to SLR and chronic tidal flooding: natural infrastructure, also called "living shorelines" such as oyster reefs, seagrasses, mangrove forests, and wetlands; planned or managed retreat; and constructed barriers such as levees, seawalls, and floating structures. The Sierra Club believes that when planning adaptation responses to SLR and/or chronic tidal flooding, local governments and regional and state agencies should, as described below, first consider natural adaptation tools (such as living shorelines and tidal marsh restoration), followed by managed retreat and only if both these prove infeasible consider the application of hard-edged structures such as seawalls and levees. In all cases, the best available climate science should be used at all times. NAACP pp. 382-395 Module 16: Sea Level Rise and Coastal Resilience	 CLIMATIC HAZARD VULNERABILITY OF CRITICAL INFRASTRUCTURE DISTRIBUTION OF PUBLIC SERVICES 	New Action *Municipalities *MMSD #Steps for implementation will be identified with partners.

	Sierra Club Climate Resilience, Carbon Dioxide	https://doos.google.com/dooumont/d/1-chV:D	
	Removal, and Geoengineering Policy-Preface	https://docs.google.com/document/d/1ghKjP m9gSq8_CMoXbO95DTUyp2onCs-	
	SCR-CDR	T3iGWiGV7hOQ/edit	
Other Plans	MKE		
	Environmental Collaboration Office		
	GREAT LAKES & ST. LAWRENCE CITIES	https://glslcities.org/wp-	
	INITIATIVE	content/uploads/2015/08/SMWM2014Report	Sustainable Municipal Water Management (SMWM) declaration, which reflects a broader
	nummit (E	20110112 aproads/2015/00/0111112014Report	approach to protecting water resources. The SMWM Framework consists of six principles

2014 SUSTAINABLE MUNICIPAL WATER MANAGEMENT PUBLIC EVALUATION REPORT <i>MMSD SUS</i> SeWeR Sustainable Water Reclamation 2012 <i>SeWeR</i>	<u>_Milwaukee.pdf</u> <u>https://www.mmsd.com/application/files/931</u> <u>4/8416/1452/Sustainability_Plan.pdf</u>	and 21 milestones to work towards. Indicators to measure progress have also been developed. Additionally, the Sustainable Municipal Water Management: Measuring Progress and Reporting Publicly was created as a guide to encourage members to measure and publicly report their progress towards implementation of sustainable municipal water trends and milestones. Milwaukee's 2014 Sustainable Municipal Water Management Public Evaluation Report (SPER) is the result of this effort. This plan is primarily about our future, but no look to the future is complete without first looking back and taking stock of where we are today. Chapters 1 and 2 are dedicated to that end, sum- marizing where we've come from and our foundations forward. Chapters 3 through 10 provide a window to our shared future. These chapters explain why we care about each topic, ways we might move forward to continue to meet challenges, and goals we might set in doing so. Chapter 11 provides a framework for the rewarding work to come.p7
CITY OF MILWAUKEE ALL HAZARDS MITIGATION PLAN UPDATE PRELIMINARY DRAFT August 2019 <i>MKE HAZ</i> MMSD Urban Biodiversity Plan <i>MMSD Bio</i>	https://www.sewrpc.org/SEWRPCFiles/Com munityAssistance/CityMilwaukeeHazardMiti gation/CityofMilwaukeeHMP_August2019- RevisedDraftforWEM00249458xC212E.PDF https://www.freshcoastguardians.com/reso urces/our-plans	The City of Milwaukee all hazard mitigation plan update, which revises the City's initial 2005 hazard mitigation plan, sets forth the most appropriate, feasible, and effective hazard mitigation strategy for the City of Milwaukee over the period 2019 through 2024. The Federal Emergency Management Agency (FEMA) requires that the plan be reviewed and updated every five years. The updated plan, which was prepared by the staffs of the City of Milwaukee Department of Public Works and the Southeastern Wisconsin Regional Planning Commission (SEWRPC), is documented in SEWRPC Community Assistance Planning Report No. 282 (3rd edition), City of Milwaukee All Hazard Mitigation Plan Update.
ReFresh Milwaukee <i>RFMKE</i>	https://city.milwaukee.gov/ImageLibrary/Gro ups/cityGreenTeam/documents/2018/ReFres h2018ProgressReport.pdf	<i>ReFresh Milwaukee provides a vision for community sustainability over the next 10 years with wide-ranging goals and targets to be met.</i>

Milwaukee Shines: <i>MKES</i>	https://city.milwaukee.gov/MilwaukeeShines #.XflCGWYVSu5	Milwaukee Shines is Milwaukee's solar energy program. Milwaukee Shines provides information for home and business owners, resources for solar industry professionals, runs solar group buy programs in the City and partners with Summit Credit Union to offer solar loans up to \$20,000.
Water Centric City <i>MKEWCC</i>	https://city.milwaukee.gov/WCC	These seven principles define what it means to be a Water Centric City. *Water Leadership *Arts Culture and Education *Water technology *Green Infrastructure *Applied Water Research *Fishable Swimmable Water
Home Grown <i>MKEHG</i>	https://city.milwaukee.gov/homegrownmilwa ukee.com#.XflF1GYVSu5	We encourage cities to view all Water Centric City principles through an equity lens. HOME GR/OWN transforms neighborhoods by converting vacant lots into pocket parks, orchards, and gardens that create jobs, revitalize neighborhoods and increase access to healthy, local food, promoting neighborhood cohesion and placemaking.
Me2 Milwaukee Energy Efficiency <i>MKEMe2</i>	https://city.milwaukee.gov/Me2#.XflGIWYV Su5	Me ² provides affordable financing up to \$15,000 for energy saving improvements like new insulation, furnaces, boilers, hot water heaters, air conditioners, and now, windows! With Me ² financing through our partner, Summit Credit Union, you can redirect some of the money you spend on high energy bills into home improvements that will keep you and your family comfortable year round.
PACE Milwaukee <i>MKEPACE</i>	https://city.milwaukee.gov/bbc/services/PAC E-Financing	Property Assessed Clean Energy (PACE) financing helps commercial property owners affordably finance building upgrades like heating and cooling systems, lighting, controls, renewable energy and water efficiency upgrades. Payments are collected through a voluntary municipal special charge that is paid back through the property tax system and is attached to the property, not the owner.
MKE Better Buildings Challenge MKEBBC	https://city.milwaukee.gov/bbc	Services Benchmarking Energy Assessments PACE Financing Incentives O&M Support
Milwaukee Water Commons Branch Out: MWC BO	https://www.milwaukeewatercommons.org/in itiative-water-quality	<u>Clean Technology</u> What started as recognizing a shared goal around improving water quality fostered the creation of the Branch Out Milwaukee Campaign: a program that has developed a collective action tree planting and maintenance program aimed at equitably growing Milwaukee's tree canopy to maximize the environment al and public benefits of our City's trees.
South Eastern Wisconsin Regional Planning Commission	https://www.sewrpc.org/SEWRPC.htm https://www.sewrpc.org/SEWRPCFiles/Publi	(For general description see first page under MMSD as this plan is regional in nature and "contains" all the others)

SEWRPC	<u>cations/AnnualReport/2018_annual_report.p</u> <u>df</u>	
Kansas City Playbook	https://www.marc.org/Environment/Climate- Action/pdf/Climate_Action_Playbook.aspx	(Recommended by Bruce Wiggins, former City Planner in Kansas City)
Equitable Clean Energy Guidebook CADMUS	https://cadmusgroup.com/wp- content/uploads/2018/09/Cadmus-USDN- Equitable-Clean-Energy- Guidebook.pdf?utm_referrer=https%3A%2F %2Fcadmusgroup.com%2Fpapers- reports%2Fa-guidebook-on-equitable-clean- energy-program-design-for-local- governments-and-partners%2F	The growing wealth disparity between low- and moderate-income (LMI) households and other underserved groups and those with greater affluence is reflected through the disproportionate uptake of clean technologies by higher-income households in U.S. and Canadian municipalities. These households lack access to clean energy technologies because of a variety of barriers, including affordability, high up-front costs, access to credit, split incentives between landlords and tenants, outreach and awareness, and other programmatic barriers. These trends raise concerns of a growing "electrical divide" where differing abilities to adopt new clean energy technologies could further disadvantage communities.1
Our Communities, Our Power: Advancing Resistance and Resilience in Climate Change Adaptation <i>NAACP</i>	https://live-naacp-site.pantheonsite.io/wp- content/uploads/2019/04/Our-Communities- Our-Power-TOOLKIT-FINAL.pdf	The Beloved Community is a vision for our future where all people share equally in the wealth and bounty of the earth, where we protect its abundance, diversity and beauty for future generations. In this vision of liberation, racism, exploitation, and domination are replaced by democracy, cooperation, interdependence, and love. To get there, we pursue transformative, systems-change solutions. What do we mean by this? The root causes of the problems our communities face—like climate change, racism, and economic inequality—are all deeply connected. Since the problems are connected, so are the solutions.
USDA Food Security Guide USDA	https://www.ers.usda.gov/topics/food- nutrition-assistance/food-security-in-the- us/survey-tools/#household	ONE TOOL: U.S. Household Food Security Survey Module (18-items) Three-stage design with screeners. Screening keeps respondent burden to the minimum needed to get reliable data. Most households in a general population survey are asked only three questions (five if there are children in the household). The questionnaire has been modified slightly from that in the Guide, and the questions have been re-ordered to group the child-referenced questions after the adult-referenced questions; download it in the format that works
Climate Fast Forward WI Acad of Sci Art and L WAASL	https://www.wisconsinacademy.org/sites/wis consinacademy.org/files/CFFConferenceRep ort_Final_Jan2020.pdf	First climate Emergency Declaration/ Work Group Report/ Drawdown base
Montgomery County MGC	https://scruzclimate.files.wordpress.com/201 8/07/climatemobilizationreport-1.pdf	
	http://www.resalliance.org/3871.php	Key Concepts

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Resilience Alliance		<u>Social-ecological Systems</u> <u>Transformation</u> <u>Resilience</u> <u>Panarchy</u> <u>Adaptive</u> Management Adaptive Cycle Adaptive Capacity
	(see 16 b transit)	Management Adaptive Cycle Adaptive Capacity
Cosmopolis: Centre for Urban Research	(see 10 b traisit)	Free Public Transit report
CUR		
CUK	http://e-lib.iclei.org/publications/Turku-	
Turku Circularity Report	report-web.pdf	This publication is a product of the "Circular Turku: Regional collaboration for resource
TCR	<u>report-web.pdr</u>	wisdom" (2019-2021) project, which aims to design a regional roadmap to operationalize
Tek		circularity in the Turku region with the support of local stakeholders
		and ICLEI - Local Governments for Sustainability. The report captures the results and
		learnings of the inception phase of the project and the existing endeavors and good
		practices of Turku.
	https://9aafd4f1-d7cd-43c8-934c-	
WI Clean Energy Toolkit	09ac33f87b88.filesusr.com/ugd/fe3757_46d9	As support grows for clean energy, there is a need to help communities of various sizes
WI Chun Energy Ioona	4580584f414abc43a8e531047cbb.pdf	with differing resources develop a plan for their transition to renewable energy. This
	1500501111 1000 150005510 17000.pdf	toolkit offers ideas and resources to help Wisconsin communities begin this transition.
		tooliai offers acas and resources to help triseolistit continuances begin this transmon.
	https://www.coventry.ac.uk/globalassets/med	
Agroecology	ia/global/08-new-research-	The collaborative project that has led to Everyday Experts has come together during
AE	section/signposts/everyday-experts-complete-	perhaps the greatest global political upheaval since the Second World War. Food and
	new.pdf	water insecurity, mass human migrations and violent conflict, often involving struggles for
		control over land and other resources, are affecting more people than any time in history.
		Our collective aim, as editors and contributors, has been to support efforts that allow all
		people's participation in the creation and democratic control of change. We do this by
		sharing stories of people who we call everyday experts. These are people whose expertise
		comes from their life experience rather than from professional training. Our book
		explores how these experts-by-experience can work together with professionals to
		transform our damaged food system towards health and agroecological goals on the one
		hand, and a fair distribution of power, risk and resources on the other. We have been
		brought together by a common desire to reflect critically on how people's knowledge and
		wisdom can be harnessed through action, participatory research and critical learning in
		support of movements for greater justice in the food system.
	https://www.publications.usace.army.mil/Por	
	tals/76/Publications/EngineerPamphlets/EP_	RESILIENCE has developed at national, state, regional, and local levels as the concept
US Army Corps of Engineers Resilience	1100-1-2.pdf?ver=2017-11-02-082317-943	to convey a holistic approach to addressing threats and uncertainty from acute hazards
Initiative Roadmap 2016		such as more frequent and/or stronger natural disasters, man-made
USACE R		threats, changing conditions from population shifts and climate change. Resilience
		represents a comprehensive, systems-based, lifecycle approach to both acute hazards and
		changes over time, and the concept of resilience is used to convey a broad-based,
		collaborative approach to finding creative solutions to such challenges. Executive Order
		(EO) 13653, "Preparing the United States for the Impacts of Climate Change"
		(November 2013), describes resilience as "the ability to anticipate, prepare for, and adapt
		to changing conditions and withstand, respond to, and recover rapidly from disruptions."
	https://www.sandia.gov/cities/index.html	En anna ann an ar de brand a Ciller an brainn an de dùrfarada (Ciller
		Energy systems are at the heart of the web of interconnected infrastructures that support

100 Resilient Cities		civilization as we know it. Sandia National Laboratories' Urban and Community Resilience Initiative works directly with cities, electric utilities, and other stakeholders to develop strategies for improving the resilience of local energy systems to support critical lifeline functions such as water, food, and shelter following emergencies. Through this initiative, Sandia's capabilities in modeling, designing, optimizing, and analyzing infrastructures and social systems converge toward helping planners suggest and evaluate resilience-enabling technologies such as <u>advanced microgrids</u> , energy storage, and transportation electrification at a city-wide or community-wide scale.
Drawdown: Dd	https://drawdown.org	Our mission is to help the world reach "Drawdown"— the point in the future when levels of greenhouse gases in the atmosphere stop climbing and start to steadily decline, thereby stopping catastrophic climate change — as quickly, safely, and equitably as possible.
Encyclopedia of Milwaukee EM	https://emke.uwm.edu/about/	The Encyclopedia of Milwaukee project aims to provide comprehensive coverage of the history of Milwaukee. With a projected 740 entries, hundreds of illustrations, historical and contemporary maps, bibliographic materials, and the opportunity to interact with readers, the EMKE will be a first stop for researchers ranging from students to journalists to scholars and the general public.
T4America: Green New Deal for Transportation <i>T4</i>	http://t4america.org/wp- content/uploads/2020/03/20.03 GND- Transit_use_v4.pdf	Federal transportation policy is broken. American communities are suffering as a result. The U.S. transportation system is both an enormous source of carbon emissions and a major contributor to inequality. Access to safe, affordable, and reliable transportation is a fundamental right, yet most Americans are denied this right because of misguided federal transportation policies and funding priorities.
Urban Thinking for Municipalities UTM	https://www.academia.edu/10862964/Urban_ Resilience_Thinking_for_Municipalities?em ail_work_card=view-paper	This document was prepared as a contribution to the Department of Science and Technology's (DST's) Grand Challenge on Global Change and as a complement to flagship initiatives such as the South African Risk and Vulnerability Atlas project (Archer, et al., 2010). The Global Change Grand Challenge is aimed at "supporting knowledge generation and technological innovation that will enable South Africa, Africa, and the world, to respond to global environmental change, including climate change" (Archer, et al., 2010, p. ii).