

SUMMARY OF 2009 BUDGET MANAGEMENT PLAN: GOALS

1. **Get ready for future Budget challenges:** Achieve an expenditure lapse of at least \$13 million that would be available for regeneration into the 2011 Tax Stabilization Fund balance as well as for potential carryover, on a limited basis, into 2010 to avoid future service reductions that would otherwise occur.
2. **Reduce potential for layoffs:** Achieve at least 200 full-time Operating and Maintenance (O&M)-funded position vacancies in the general city employee category by December, 2009, in order to reduce the City's 2010 budget exposure for salary and Unemployment Compensation expenditures and to improve budget flexibility.
3. **Prepare for year-end snow season:** Ensure that the City has sufficient O&M funding available for snow and ice removal operations in the fourth quarter of 2009.
4. **Reduce debt burden:** Enable a cancellation of all or part of the debt related to the \$2.7 million of 2009 contingent borrowing that occurred as a result of exceedingly high expenditures for snow and ice operations during 2008.

COMPONENTS

Department	Item	Projected Savings/Revenue	Comments
City wide-General City	Continue limited approval to fill vacancies	\$6,400,000	Applies to general city employee categories, all funds, for all of 2009. Projections are based on 2006-2008 rates of vacancy approvals.
City wide	Projected savings due to reduced energy costs	\$3,525,000	<ul style="list-style-type: none"> Fuel savings: \$3,100,000 Electricity savings: \$325,000 Natural gas savings: \$100,000
City wide	Furlough program	\$1,527,000	Based on proposed policy and ordinance provisions, all funds
Fire Department	Staff all but 2 ladder companies with 4 personnel	\$663,000	Savings based on pay period 14 implementation
Revenue	Increase the 2009 snow and ice removal cost recovery charge from 52.83 cents per frontage foot to 74.11 cents per frontage foot	\$2,000,000	Based on a street frontage of 43 feet, the property owner would pay \$31.87 for the charge, as opposed to \$22.72, a difference of \$9.15. The final 2008 charge was 65.22 cents per frontage foot, or \$28.04 for an owner of a property with 43 feet of frontage.
Total		\$14,115,000	