Appointed and Elected College Boards

The Value and Importance of Wisconsin's Appointed Technical College District Boards

Paul Gabriel Wisconsin Technical College District Boards Association

Summary

Technical College District Boards: Excellence in Representation and Governance – A proud legacy since 1911; A copied and proven national model (page 1).

Technical College Boards are as Representative as Elected Boards – Geographically, by profession, background, gender, and minority status; As non-political/non-partisan volunteers; Because vacancies can be filled without special elections (page 2).

Locally Appointed Boards - Part of Balanced and Accountable State-Local Governance Structure – Local boards are part of effective shared state and local governance; Local boards are only one part of colleges' community input (page 3).

Boards Operate as Openly, Publicly, and With as Much Opportunity for Public Input as Any Form of Local Government – Board appointment is a democratic process; Boards operate openly and publicly under the same laws as all local governments; Board members follow the same ethics laws as elected officials (pages 3-4).

Wisconsin Technical Colleges are a Key Economic Engine and Return More to the Economy than Any Other Publicly Funded Activity – Technical colleges' return on investment and responsiveness is related to local board governance (page 5).

Wisconsin's Appointed Technical College District Boards are Recognized as National Leaders and Role Models – Volunteer board members are well-known nationally for commitment and leadership; Are leaders in quality improvement and in promoting partnership and collaboration (page 6).

A Comprehensive Legislative Taskforce Review Recommended Maintaining the Current Appointed Boards Model (page 7).

Appendix 1. -- More Women Serve than in Other State/Local Public Service (page 9)

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Paul Gabriel, Wisconsin Technical College District Boards Association Updated May, 2009

Wisconsin's Technical College Board Model is Designed for Excellence in Local Representation and College Governance

A Proud Legacy -- Wisconsin's district board governance and locally-appointed board model was crafted by the 1911 Progressive-Era legislature that created both the nation's first vocational, technical, and adult education system, and the nation's first unemployment compensation program.

"Local boards are an integral part of the 1911 legislation. The rationale for them was to ensure that the course of vocational education would be guided by lay people who were knowledgeable about the world of work. The boards were to be appointed by existing governing bodies to ensure equal representation of management and labor and to ensure that the board positions would be filled with people genuinely interested in nurturing quality vocational educational programs."¹

In 1956, then Governor Walter Kohler, Jr. wrote:

"We in Wisconsin feel that certain aspects of our vocational education program are unique. We are proud of its development because it is a product of the people. It was initiated through a series of studies made by lay people, legislators and educators. It has continued to function with leadership from the same groups of people. The result is that it reflects the character of our state." 1.

A Copied and Proven National Model -- The heart of community and technical colleges nationally is that they are community-governed by non-political boards. The majority of states with community and technical college boards appoint their board members. Fifty-three percent of states (19 of 36) appoint all board members. Four states appoint a portion of board members. Only thirteen states elect all board members, and three of these are state-level only boards. States with elected college boards tend to organize college districts by county or municipality and not by regional district across multiple communities and counties.

Wisconsin Technical College Boards are as Representative as Elected Boards

Geographically -- Appointment assures that the entire district, including smaller communities and rural areas, is well-represented. With district-wide elections, a large community or county will dominate voting and likely be over-represented at the expense of outlying areas. For example, Madison Area Technical College includes all or parts of twelve counties, each of which participates in appointing board members consistent with a statutorily required plan of representation assuring the entire district has a voice in governing the college. This is the case despite the fact that the majority of the population resides in Madison and Dane County.

By Profession, Experience and Background -- Appointment assures that each board has representatives including employers, employees, an elected local official and a school district administrator. Appointment rules also assure that no such group dominates board membership. Local official and school administrator positions on each board have helped the technical colleges become leaders in inter-governmental cooperation/efficiency.

By Gender and Minority Group Status -- Appointment following locally-tailored plans of representation assures there is broad representation by gender and racial/ethnic background. These statutorily required plans are reviewed and approved at the state level, and specific appointments are reviewed to assure appointments are consistent with local plans.

A higher proportion of women serve as public officials on technical college boards than in any other form of elected public service in Wisconsin (See appendix 1. at page 9 for full data). As of 2009, 13% of district board members are minority individuals, a proportion reflective of Wisconsin's overall population and rarely matched in elective office.³

Because They are Volunteers Insulated from Partisan Politics and Its Funding -Appointed boards are volunteer-based and community-focused and are not compensated like elected many local officials such as town, village, county and municipal officials. The board appointment model was designed to (and helps assure that) board members are not representing individual political agendas or the agendas of those who fund political races or campaigns. Anecdotal information from states with elected college boards suggests that elected board members are more likely to pursue board seats to fulfill a specific personal or political agenda, and are less likely to represent the diverse universe of top business and industry leadership, educators, and local officials.

Because Vacancies Can Be Filled More Quickly and Inexpensively than with Elected Boards -- Vacancies can be filled quickly and inexpensively by public hearing rather than by a multi-county special election. Quickly filling vacancies helps assure full community representation rather than waiting for the next regular election cycle or incurring the cost of a special election.

Locally Appointed Boards Are Part of a Balanced and Accountable State-Local Governance Structure

The Best of Combined State and Local Governance -- The Wisconsin Technical College System (WTCS) is governed through a balance of locally-controlled and accountable boards working under the WTCS Board, which provides state-level strategic direction, accountability, and leadership, across the system. The result is a locally responsive system of colleges that meet overall statewide needs and priorities as efficiently as possible.

The WTCS Board monitors and approves key local decisions, such as program offerings and building projects, to provide statewide coordination and oversight. The WTCS Board assures local district appointments meet the local appointing authority's own rules through plans of representation.

Local Boards Are Only a Part of Community Input in College Governance -- Appointed college boards represent only a portion of community involvement and representation in technical colleges. Every program at every college has a community-based advisory committee making recommendations to the board. Every college has a community advisory committee to monitor public-private competition. Each college has active faculty, staff, student, and profession-specific groups that add to the value of services provided in the community.

Wisconsin Technical College Boards Operate as Openly, Publicly, and With as Much Opportunity for Public Input as Any Form of Local Government

Board Appointment is a Democratic Process -- Appointment processes take place in public hearings with broad, public, community notice and opportunity for community participation. The appointment process includes review and public access to written candidate background materials including résumés and letters of recommendation, access to in-person candidate interviews, public comment ability at appointment hearings, and access to the candidates themselves. No person may be considered for board service unless he/she was announced in pre-appointment public notices and participates in person in public appointment activities.

Appointment is based on locally-controlled "plans of representation" that are created locally and that are reviewed each year in public hearings, prior to appointments being made, to assure each district's local needs are best met in the appointment process.

Appointment Does Not Create Professional Politicians -- Even though no college appointment authority has a "term limit" for board service, appointed boards have regular turnover and a healthy mix of veteran and new members. As of 2009, the median appointment date for Wisconsin Technical College board members is 2005.³ That is,

one-half of all district board members were first appointed in 2005 or later. By law, no person may serve as the chairperson of a board for more than two consecutive one-year terms. The average length of board service as of July, 2009, is 5.5 years.³

Appointed Board Members Follow the Same Ethics Laws as Elected Officials -- Appointed college board members already follow the same ethics and financial reporting requirements as elected public officials. Appointed board members file economic interest statements available to the public through the Government Accountability Board. Appointed board members follow all ethics and conflict of interest rules that apply to other public officials.

Appointed Boards Operate Openly and Publicly -- Technical college boards operate in the light of open and accessible government and follow all of the Wisconsin open meetings and records rules applicable to other forms of local government. College boards provide broad opportunity for public comment and input and assure that public input is sought on budgeting, programming, and other issues.

Appointment Brings a Wide Cross Section of Community Leadership to Boards -- Wisconsin's appointed college boards include top business, labor, and government leaders. Current board members include CEO's and top executives of businesses ranging from some large corporations, to small high-tech businesses. Members represent the wide variety of trades and professions that represent technical college programs such as nurses, manufacturers, dairy farmers, hospital administrators, contractors, engineers, and economic development professionals. Local appointment under plans of representation brings a unique mix of these professionals to boards in a variety and at a level that matches community needs and college programming.

A table demonstrating the exceptional professional breadth and depth of district board members follows as Appendix 2. beginning at page 10.

<u>Board Leaders Include Elected Officials</u> -- By statute, each technical college board includes an elected official such as town, county, village, municipal, or school board member, former and/or current state legislator, or a mayor or county sheriff. Also by statute, every board includes a K-12 school district administrator. Both of these board positions promote collaboration and efficiencies between the colleges and local schools and governments.

Wisconsin Technical College Boards Are the State's Key Economic Engine and Return More to the Economy than Any Other Publicly Funded Activity

Technical Colleges Create a Huge Economic Return on the Public Investment Made -- Technical colleges return \$2 in tax revenue for every \$1 of total public investment. This 2-to-1 payback is fully realized in just 2.2 years. This impact does not include pre-existing economic activity, only new economic activity and tax revenues created by technical college training itself. Socio-economic research also demonstrates that technical colleges help reduce public outlays for taxpayer-funded social services, healthcare, and corrections costs. These economic returns are greater than the known benefits demonstrated by any other form of public service or government in Wisconsin.

<u>Technical Colleges Meet the Ever-Changing Variety of Training Needs for All Wisconsin Residents</u> -- Wisconsin technical colleges enroll more than 400,000 adults in at least one credit-based course each year; year-in and year-out. This is approximately one in every nine adults each year. Graduates overwhelmingly stay and work in the state - a brain "gain," not "drain," - for the state. Services and programs cover everything from basic literacy and English as a Second Language training, to the very latest in emerging technology.

<u>Custom Business Support</u> -- Colleges also meet specific local community needs through thousands of customized training programs with business and industry, programming offered at district-wide sites in hundreds of locations statewide, and offered flexibly at the time, place, and pace learners require, including by electronic delivery.

<u>Cutting Edge Technology and Offerings</u> -- Wisconsin technical colleges are national and world leaders in providing excellent, accessible, affordable education. Programs are regularly and rapidly tailored to meet changing technology and equipment needs, changing skills, and changing local and regional economies and industry mixes. Colleges have started, ended, or modified more than 500 programs in the past decade or so; an unprecedented rate of change. Every program is created, modified, or ended with ongoing direct involvement of community advisory boards that make recommendations to the college board.

Where Would Wisconsin be Without its Technical College Graduates? -- Technical colleges produce the workers who make and grow Wisconsin's quality of life. No Wisconsinite likely goes through a single day without interacting with or counting on WTCS graduates for their quality of life and for their personal and community safety. We train Wisconsin's firefighters, EMT's, police officers, nurses, utility operators and repair professionals, computer and information technology professionals, aviation mechanics, and dozens of other key professionals meeting today's and tomorrow's needs.

Wisconsin's Appointed Technical College District Boards are Recognized as National Leaders and Role Models

Volunteer Board Members Offer Thousands of Hours of Service Beyond Official Duties - Volunteer technical college board members dedicate thousands of hours to trustee development and education each year. Annually, Wisconsin's 144 college board members complete an estimated 5,000 hours of professional growth and development activities; an average of more than 30 hours per board member annually statewide. This service is in addition to official board duties and participation in college and community events (estimated at 18,000-20,000 volunteer hours annually). Many past and current board members have reported using personal vacation/leave time from their regular jobs to participate in board development activities.

This is a greater collective volunteer commitment than any known cohort of elected local or state officials, and is believed to be as great as the commitment made by any group of technical or community college boards in North America.

<u>Misconsin's Technical Colleges and Governance Model are Positive National Role Models</u> -- Other states have modeled their college governance model on Wisconsin; the nation's oldest technical education system. For example, North Carolina sent officials to study Wisconsin's technical college system and intentionally modeled its own highly regarded system - including appointed local boards - on Wisconsin. South Carolina education officials sought out Wisconsin trustees for advice when creating an association of college trustees in 2004. Wisconsin trustees are regularly sought to present at professional growth and education sessions to national and regional colleagues. In each recent year, the number of presentations made by Wisconsin board members at the Association of Community College Trustees annual national conference was four-to-six times greater than Wisconsin's attendance compared to total national attendance.

Wisconsin Technical Colleges are Recognized and Honored as Leaders in Quality Improvement and in Promoting Partnership and Collaboration

Recognizing Quality in Public Service -- Wisconsin technical colleges, under appointed board leadership, have been awarded more top "quality" awards than any other form of Wisconsin government. The Wisconsin Forward Award is the competitive process paralleling the prestigious national Malcolm Baldridge Awards. Since public entities became eligible for Wisconsin Forward Awards in 1998 and through 2005, Wisconsin Technical Colleges received 10 of 98 total awards (to private and public entities) at all award levels and 7 of 36 top-level "Excellence" and "Mastery" level awards. Technical colleges account for more public sector awards in this period than any other form of public entity. ⁷

<u>Leaders in Partnership and Collaboration</u> -- Wisconsin's appointed boards are widely regarded as national leaders in promoting partnership and cooperation across local and

regional governments, between school and college and university systems, and with business and industry. Partnership, shared services, and collaboration are emerging as the new measurements of excellence in public stewardship. Wisconsin technical colleges already lead the efforts that are emerging as a measure of good government and that will be promoted as a method of making local governments better.

A Thorough Legislative Review Recommended Maintaining Appointed Boards

The Assembly Speaker's Taskforce to Review the WTCS, comprised of legislators and citizens from around the state, completed a thorough year-long review of the WTCS including college governance, funding, mission, service, and accountability to taxpayers. The Taskforce's final recommendations included: "Maintain the current method of appointing members of technical college district boards." 8.

This paper was written by Paul Gabriel, Executive Director, Wisconsin Technical College District Boards Association, who is responsible for its content.

Updated May, 2009

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End Notes:

- 1. Kathleen A. Paris, A Political History of Vocational, Technical and Adult Education in Wisconsin, WVTAE, Madison, WI, 1985, p.181, 184.
- 2. Association of Community College Trustees.
- 3. Wisconsin Technical College District Boards Association data.
- 4. Kjell Christopherson and M. Henry Robison, *The Socioeconomic Benefits Generated by the Wisconsin Technical College System* (executive summary), December 20, 2001.

- 5. Wisconsin Technical College System Board.
- 6. Wisconsin Technical College District Boards Association data.
- 7. Wisconsin Forward Award data, <u>www.forwardaward.org</u>.
- 8. Final Recommendations to the Assembly Speaker, Taskforce to Review the WTCS, Wisconsin State Assembly, November, 2003.

Appendix 1.

Wisconsin Women in Public Service – A Snapshot May, 2009

The Wisconsin Women's Council published its most recent benchmark study of women in Wisconsin public service in 2008. Some of that data is combined below with other public data to provide a snapshot of women's participation in governing and executive public service roles. Women comprise 51% of Wisconsin's population.

While the varying number of bodies and positions make direct comparisons challenging, the results below support a connection between the longstanding WTCS district board appointment model and gender balance in relation to many other forms of public service.

Women Serving	Governing Body/Position	Total Number
- 0 /		
7 %	Town Board	1,260 boards
18 %	County Board	72 boards
20 %	City Council	190 councils
21 %	Village Board	402 boards
37 %	School Board	426 boards
45 %	Technical College District Board	16 boards
0 %	U.S. Senate Delegation	0 of 2
21 %	State Senate	7 of 33
22 %	State Assembly	22 of 99
25 %	U.S. House Delegation	2 of 8
35 %	UW Regents	6 of 17
35 %	Governor's Cabinet	6 of 17
38%	WTCS (state) Board	5 of 13
45 %	Tribal Chairs/Presidents	5 of 11
50 %	State Constitutional Officers	3 of 6
57 %	State Supreme Court	4 of 7
21 %	UW Chancellors	3 of 14
50 %	WTCS Presidents	8 of 16

Data may be from 2008 or 2009. Sources: Wisconsin Counties Association, Wisconsin Women's Council, Wisconsin Bluebook, State of Wisconsin, WTCS, and UW System. For more information, contact Paul Gabriel, Wisconsin Technical College District Boards Association — 608 266-9430, pgabriel@districtboards.org.

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Appendix 2.

Wisconsin Technical College District Boards Members by Category of Appointment 2008-09

Employers

Employer Members

District and Residence

Position

Business (location, if different than residence)

Gonzalez, Victor Bl		Frickson Lynn W	Earle, Feler		Deppisch, Jodine M		Burkharat, Fred G		Dullema, Jamice M		Bucheger, Frank		Ashley, John N		Albert, Gregory N		rearry, rearry
Blackhawk Edgerton	Mauston	ostom	MATC-Milwaukee Shorewood	Kipon	Moraine Park	Delevan	Gateway	SiOughon	MAIC-Madison	Jim Falls	Chippewa Valley	Sauk City	MATC-Madison	Tomahawk	Nicolet	Appleton	rox variey
Owner	VI		Owner		Warden		Executive VP		VP of Human Resources	Manager	Continuous Improvement		Executive Director		Owner		Owner
Fairway Mortgage	M&I Bank, Mauston	(Milwaukee)	Law Offices of Peter Earle	(Fox Lake)	Fox Lake Correctional Institution	Development Alliance	Walworth County Economic	(Madison)	UW Hospital & Clinics	(Woodville)	OEM Fabricators	(Madison)	WI Association of School Boards	0	Albert Broadcasting - WITO Radio	(Kimberly)	Alaily Group, d.b.a. Cost Cutters

		- AUCOCO DALLICAL	
Jim's Barbers	Owner	WI Indianhead	Schultz, James
	Nursing Officer		0-1-14-1
(Antigo)	Services/Quality, Chief	Hatley	
Langlade Memorial Hospital	Director, Patient	Northcentral	Risley-Gray, Ruth
or workinger, that; Clark		Eagle River	
Reach & Schwaiger I TD CDA's	President	Nicolet	Reach, Elizabeth
reserve a respectation		Wisconsin Rapids	
Riverview Hospital Association	VP – Patient Services	Mid-State	Ose, Peggy
The a management of all the		Manitowoc	
I Di Industries Inc	Vice President	Lakeshore	Lukas, John
Wood Products. Inc.		Glenwood City	
Logghe Trucking/Misty Meadows	President	WI Indianhead	Logghe, David
Curvey Connections, IIIc.		Sheboygan	
Safety Connections Inc	President	Lakeshore	Lehrke, James
		Weston	
Marathon County	Diversity Affairs Officer	Northcentral	Lee, Thomas
Dell Construction Company	A ICC I TESIGEII	Eau Claire	
(* **mmmor*)	Vice Drogidant	Chinnews Valley	Kumferman, Susan
(Fennimore)		Livingston	
Jim's Building Center Inc	President	Southwest WI	Kohlenberg, James
(Plover)		Stevens Point	
Pointe Precision LLC	President	Mid-State	Kinsella, Joseph
CAAALA CAAALA C		West Bend	
	Patient Care Director	Moraine Park	Kerrigan, Mary
	Waukesha County Board)	New Berlin	
Fairway Transit, Inc.	President/CEO (Also	Waukesha	Jaske, Pauline
THE TO ANNUAU MINISTRUCTURE OF THE SECTION OF THE S		Oconto Falls	
NEW Pahabilitation Commission	Owner	Northeast WI	Hedtke, Carla
(Oconto Falls)		Green Bay	
Eslien, Gower Attorneys-at-I aw	Partner	Northeast WI	Gower, John

Employees

Graveen, Betty Jo Frederick, Ronald Fitzsimons, Melissa Dembski, Dorreen Cavanaugh, James Carlson, Beth Carlin, William Cabrera, Mirta Brandt, Richard Bayrd, Carousel **Employee Members** Gateway Sheboygan Nicolet Kenosha Darlington Southwest WI Moraine Park Madison MATC-Madison Foxboro Boscobel Southwest WI West Bend WI Indianhead Brookfield MATC-Madison Lakeshore Waukesha Madison District and Residence Executive Director Registered Nurse Public Information Program Director, Food Consultant Associate Director Educator/Interpreter President Pre-Natal Care Associate Senior Campaign Dane County Board) Rights Attorney (Also Adjunct Faculty; Civil Position Services Lac du Flambeau Tribe Wisconsin, Inc. Senior Community Services of SE South Central Federation of Labor Southwest Logistics, Inc Sheboygan County Health and Human (Platteville) Doctor's Park Clinic West Bend Joint School District #1 Catholic Charities Bureau, Inc. United Way UW Law School (Superior) (Platteville) Business (location, if different than residence)

Hanson, Daniel

Western

Community Services

Great Rivers United Way

(Shiocton)

School District of Shiocton

Director

Speech/Language Pathologist

Onalaska

Fox Valley Menasha

Lac du Flambeau

Distribution

Hanson, Barbara

Jaskot, Marilyn	Chippewa Valley Thorp	Mathematics Teacher	Owen-Withee School District
Johnson, Patricia	Gateway Kenocha	Long Term Service	Kenosha Achievement Center
Kitchen, Shirley	Moraine Park Beaver Dam	Human Services Supervisor	Dodge County Human Services & Health Department
Kluss, Roy	Lakeshore Sheboygan	Rehabilitation/Huber	Sheboygan County Detention Center
Matthews, Ramona	Chippewa Valley Eau Claire	Department Manager	Marshfield Clinic - Eau Claire
Mayer, David	Northeast WI Luxemburg	Instructor	Luxemburg-Casco School District
Metropulos, Marcelina	Nicolet Lake Tomahawk	Deputy Director, Finance & Personnel	Great Lakes Inter-Tribal Council
Mielke, Sally	Fox Valley	WIAA Official, Retired	WIAA
	·	instructor (Also Outagamie	
Nall, Bettye	Northcentral Spencer	Consultant, Retired from electronics repair business (also Spencer Village Board and Marathon County Board)	
Nickel, Theodore	Northcentral Merrill	Director, Governmental &	Church Mutual Insurance Company
Randlett, Alice Dr.	Mid-State Stevens Point	Professor Emerita	UW – Stevens Point
Riley, James	Waukesha Dousman	VP	Waukesha State Bank
Royal, Fred Jr.	MATC-Milwaukee	Employment & Training	Wilwankee HIRE Center

Sandvick, Joanne	Western	Executive Assistant	La Crosse Medical Health Science
	La Crosse		Consortium
Steeber, Lauri	Blackhawk	Lieutenant	Wisconsin State Patrol
	Janesville		
Vanderbloemen, Tony	Northeast WI	President	Greater Green Bay Labor Council
	Oneida		
Webber, Bobbie	MATC-Milwaukee	Captain	Milwaukee Fire Department
*	Milwaukee		
Westrick, Thomas	Blackhawk	Site Administrator	Rick Holte Education Center, General
	Milton		Motors No. American Truck Platforms
			(Janesville)
Wojtkiewicz, Susan	WI Indianhead	Project Engineer	Cooper Engineering Company
	Cameron		(Rice Lake)
Woltmann, Judy	Mid-State	Accountant	Norwood Health Center
	Marshfield		

Additional (At Large)

		Dhein, Randall	Davis, Di. 100001	Davis Dr Dohart	Davidson, Laurene		Crowley, Nancy		Costello, Patrick		Chakoian, Lynn		Brummever, Garv		Bostwick, Richard		Bhatia, Ram		Beistle, James	7	Beaver, Robert		Baranowski, Philip			Baker, Lauren	Additional Members
	Nekoosa	Mid-State	Milwaukee	Marinette	Northeast WI	Manitowoc	Lakeshore	Wisconsin Rapids	Mid-State	Viroqua	Western	Menomonie	Chinneys Valley	Janesville	Blackhawk	Racine	Gateway	St. Croix Falls	WI Indianhead	Friendship	Mid-State	Green Lake	Moraine Park		Milwaukee	MATC-Milwaukee	District and Residence
TONNERSON	Coordinator	Safety & Health	President & CEO	Resources	Director of Human		Coordinator	Resources	Director of Human	Commission	Chair, Comprehensive Plan	Hisurance Agent	Inches A	Transcription, England	Media Specialist Librarian	9	Operations Manager	Official, Retired Teacher	Town Clerk, WIAA		Interim Administrator	Administrator	Retired School District	Education	Trade & Technical	Program Coordinator,	Position
	ERCO Worldwide (USA) Inc.	EBCO WILLIAM GIGAN	Milwaukee Zoological Society	(Menominee, MI)	Enstrom Helicopter Corporation	Division	Manitowoc County Emergency Services	(Abbotsford)	Abbyland Foods, Inc.	- Transcan Country	Vernon County	Bremer Insurance	(FOIL ATKINSON)	(For All: Schools	Fort Atlance Patting 1	(Brookfield)	ABB Inc		St. Croix Falls	(Princeton)	Princeton School District		1			Milwaukee Public Schools	Business (location, if different than residence)

Black River Falls	Lister, Sarah Western	Cable	LaBeree, Lorraine WI Indianhead	Chippewa Valley Cadott	duernie		Jung, Vernon Moraine Park	Johnson, Patricia Gateway Kenosha		Brookfield	Jenstead, Joan Waukesha		Jakus, Michael Waukesha		Elcho	Jacobs, Amy Nicolet	Holmes, Melanie Cosgrove MATC-Milwaukee Milwaukee	Hagness, Larry Chippewa Valley	Shawano	Habeck, Phyllis Northeast WI	Aniwa	Gunderson, Dana Northcentral	Bayfield	
Volunteer	Retired; Community	Agent	4-H Youth Development	Retired Nursing Instructor	Allied Faculty Member		Project Engineer	Retired Supervisor	Management Consultant	Chimneys; Property	Property Manager, Ten		Attorney	Teacher	Consumer/Family Ed	High School	VP	President		Librarian Aide	Manager	Human Resources	Supervisor	
		County	UW Cooperative Extension of Sawver	1	UW – Platteville, School of Education	(Hartland)	Pattern Technologies	1		(Genesee Depot)	Ten Chimneys	A TOTAL STATE OF THE STATE OF T	Michael Jakus Afformey at Law			Elcho School District	Manpower, Inc.	Durand Builders		Shawano City/County Library	(Antigo)	Sartori Foods	Bayfield Co. Board	

	Education Investigator)		
	Retired U.S. Department of	Sturgeon Bay	
Brown Mackie College and	Board of Trustees (Also	Northeast WI	Van Riper, Dianne
(Mosinee)	Planning & Analysis	Wausau	
The Peachtree Companies Inc	Manager, Financial	Northcentral	Trempe, Jean
Community First Credit Union	TICSIMEIII & CEO	Appleton	
	President & CEO	Fox Valley	Tierney, Catherine
	Retired Educator	MATC-Madison Helenville	Stoner, Carolyn
ľ	Retired Director, Snap-on	Gateway Kenosha	Simpson, Neville
Main Offiversity	Trees of a gently Infollited	Waupaca	
Miomi I Inivenity	Refired Faculty Member	Fox Valley	Rhodes, Jäck
Big Mountain Enterprise	Owner	Monona	Contract, Cooperation
		MATC Modicon	Ovama-Miller Tosephine
	Retired Firefighter	Blackhawk Janesville	Olson, Chris
(Richland Center)		Muscoda	
The Richland Hospital Inc	Chief Executive Officer	Southwest WI	Nockerts, Steven
	Superintendent	Monroe	
E-1	Retired School	Blackhawk	Munro, James
Moyer Dairy	Owner	Southwest WI Barneveld	Moyer, Kussell
	Community Relations		
	Development &	Phillips	
Phillips Plastics Corporation	Consultant, Business	Northcentral	Moquin, Douglas
Comment of Limited Monoral Cost	Coordinator	Rhinelander	
WI Department of Natural Resources	Statewide Rivers	Nicolet	Martini, Bob
(Minocqua)		Lake Tomahawk	
Caslight Antiques	Antiques Dealer	Nicolet	Marshall, Kathleen
MIXI Dalik	Surumos natural	Fond du Lac	
M&I Bonk	VP - Business Ranking	Moraine Park	Mader, Lisa

- **			
voeching, Jerry	Lakeshore	Retired Business	Sheet Metal Workers Local 18
	Kiel	Representative	
Wehrheim, Mary	Waukesha	President	Stanek Tool Corporation
	Pewaukee		F
Williams, Christine	Western	Retired County Clerk	1
	Sparta	•	
Winn, Joel	MATC-Madison	Executive Director	Fort Healthcare Foundation
	Fort Atkinson		
Wussow, Craig	Fox Valley	Pipefitter	Appleton Papers
	Menasha		

Elected Officials

Elected Official Members District and Residence **Elected Position** Business (location, if different than residence)

Rickaby, Jeff	riomy, ram	Prouly Davi	Nickels, Eileen	Mitchell Cary	Millor Michael	Misholali Thomas	I carry Kerrin	Helwig, Harold	Carlson, Eugene	Bruski Mallek, Betty	Bertieri, Ron	Barribeau, Bill
Northeast WI Florence	Merrill	Platteville	Withee Southwest WI	West Bend China W. II	Oak Creek	Beloit	Lakeshore Cleveland	WI Indianhead Stone Lake	Nicolet Crandon	Mid-State Junction City	Waukesha Menomonee Falls	Fox Valley Sherwood
Florence County Sheriff	Merrill City Council	rialieville Common Council	President, Village of Withee	Washington County Board	Alderman, Oak Creek	Beloit City Council	Cleveland Village President	Sawyer County Board Chair	Crandon School Board	Deputy City Clerk City of Stevens Point	Menomonee Falls School Board	Calumet County Board
Florence County Sheriff	Owner Proulx's Professional Services	Real Estate Salesperson Chester K. Bell Real Estate	Self-employer farmer	Retired	Machine Repair Mechanic Rockwell Automation	Assistant Food Service Director Aramark Corporation	Vice President/Cashier Cleveland State Bank	Retired	Accountant Price County Telephone Company	Deputy Clerk City of Stevens Point	Owner Ro-An Corporation	Retired Teacher

Development Center			
Davidonment Conton			
Racine County Workforce	Supervisors	Kacine	
Team Leader, Business Services	Racine County Board of	Gateway	Zenner-Kichards, Pamela
	Supervisors	Sparta	7
Retired	Monroe County Board of	Western	Smilling, James
	Subet ATSOT	CIOSS I IGHINS	Chilling Towns
	C. T.	Cross Plains	
Retired teacher	Town of Cross Plains	MATC-Madison	Kiley, Vera

School District Administrator Members

School Administrator Members Residence and District

Position

School District (location, if different than residence)

Mukwonago Area School District (Mukwonago)	Superintendent	Vernon Northcentral	Viegut, Donald
	Superintendent	Sheboygan Waukesha	
ols Sheboygan Area School District	Superintendent of Schools	Lakeshore	Sheehan, Joseph
trator Crandon School District	School District Administrator	Nicolet Crandon	Peters, Richard
Nicolet Area High School	School Administrator	MATC-Milwaukee	Monroe, Richard
Tri-County Area School District	District Administrator	Mid-State	Marinack, Anthony
strator Blair-Taylor School District	School District Administrator	Western Blair	Leavitt, Guy
ols Burlington Area School District	Superintendent of Schools	Gateway Burlington	Jandura, Ronald
strator School District of Platteville	School District Administr	Southwest WI Platteville	Isaacson, Dean
Menomonie School District	School Administrator	Chippewa Valley Menomonie	Harness, Jesse
strator New London Schools	School District Administrator	Fox Valley New London	Fitzpatrick, William
Evansville School District	District Administrator	Blackhawk Evansville	Carvin, Heidi
DeForest Area School District	School Superintendent	MATC-Madison DeForest	Bales, Jon

		Ripon	
Ripon Area School District	School District Administrator	Moraine Park	Zimman, Richard
		Rice Lake	
Rice Lake Area School District	Superintendent of Schools	WI Indianhead	Vine, Paul
		De Pere	
De Pere School District	Superintendent	Northeast WI	Villarruel, Ben
(Marathon)		Wausau	Trill
		777	

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