



DEER DISTRICT LLC

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DEER DISTRICT ARENA DEVELOPMENT

City of Milwaukee Inclusion through September 30, 2017

Cover photo: Electrician working on 5th Street Parking Structure site.

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Prepared by
Prism Technical Management & Marketing Services, LLC
in conjunction with Cross Management Services, Inc.



Photo of Peter Feigin on WESC site.

Letter from MKE Bucks President: Peter Feigin



The building of the Wisconsin Entertainment and Sports Center (WESC) and the surrounding 30-acre district is a realization of the commitment Sen. Herb Kohl and our owners made three years ago to Bucks fans and the entire community to keep the team in Wisconsin and help revitalize downtown Milwaukee. We are incredibly thankful for all the hard work that went into this historic public-private partnership from the Wisconsin Center District, elected officials and community leaders, and are amazed by the progress that has been made in the past year. In the past couple of months at the new arena we've installed the majority of the roof trusses that span the length of the new arena, began installing exterior glass and have made significant progress on the interior bowl and concourses.

We want the WESC to be the heart of entertainment, community engagement and neighborhood revitalization. This is not just about Milwaukee Bucks basketball. It is about seizing an opportunity to evolve and create access to world class sports, music and family-centric entertainment that ignites progression in downtown Milwaukee, the community at large, and Wisconsin as a whole. Upon completion, the 30-acre district surrounding the arena will be the largest development embarked on in downtown Milwaukee and the home for some of the best sports and entertainment in the world. With this in mind, we are intentional about our efforts to address, meet and exceed diversity and inclusion targets and engage the community, which we have done in the first year of construction. We will make a real difference as we build the future.

**Peter Feigin, President
Milwaukee Bucks**

Executive Summary

Deer District LLC, along with Developer's Representative, ICON Venue Group ("ICON"), and Inclusion Monitors, Cross Management Services, Inc. ("CMSI") and Prism Technical Management & Marketing Services, LLC ("Prism Technical" or "Prism"), are dedicated to ensuring the projects are successful and meet or exceed the goals described herein.

This report provides information on the inclusion achieved for professional services, construction and Residents Preference Program on the WESC, 5th Street Parking Structure, and Public Plaza ("the Projects") through September 30, 2017.

Through September 30, 2017, the Projects expect to award contracts valued at \$5,182,584 or 20.4% of professional services cost subject to inclusion and \$78,760,668 or 30.6% of the construction cost subject to inclusion and Milwaukee RPP Workers have performed 40.9% of the construction hours.

The Inclusion Requirements were established in the Human Resources ("HR") Agreement with the City of Milwaukee. The HR Agreement applies to all of three Projects and requires 18% Small Business Enterprise ("SBE")¹ professional services inclusion, 25% SBE construction inclusion, 40% City of Milwaukee Residents Preference Program ("RPP") inclusion, and payment of City of Milwaukee prescribed living wages.²

Aerial view of the WESC and 5th Street Parking Structure - September 2017.



¹ SBE includes Small Business Enterprises ("SBE") certified by the City of Milwaukee, Disadvantaged Business Enterprises ("DBE") certified by a member of the Wisconsin Unified Certification Program, a Small Disadvantaged Business ("SDB") as designated by the Small Business Administration, and an 8(a) certified by the Small Business Administration.

² The 5th Street Parking Structure is also subject to payment of prevailing wages by virtue of its location in the Park East and the development agreement with Milwaukee County regarding this site.

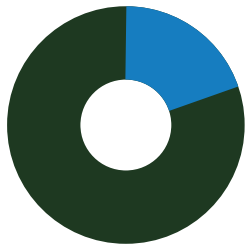
Executive Summary

Table 1 : Professional Services Inclusion through September 30, 2017

PROJECT	INCLUSION	COST SUBJECT TO INCLUSION	%	INCLUSION PAID TO DATE	TOTAL PAYMENTS	%
Wisconsin Entertainment and Sports Center	\$4,125,981	\$22,153,843	18.6%	\$2,763,583	\$18,581,570	14.9%
5th Street Parking Structure	\$688,325	\$2,064,185	33.3%	\$671,411	\$2,052,198	32.7%
Public Plaza	\$368,278	\$1,195,737	30.8%	\$216,520	\$846,462	25.6%
Total	\$5,182,584	\$25,413,765	20.4%	\$3,651,514	\$21,480,230	17.0%

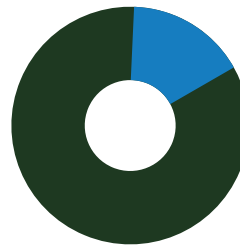
While payments will vary based on project stage, at least 18% of professional service spending will go to SBEs by the time the Projects are completed.

Inclusion Achieved



- 20.4% Inclusion Firm Contracts
\$5,182,584
- 79.6% Non-Inclusion Firm Contracts
\$20,231,181
- Total
\$25,413,765

Total Payments



- 17.0% Inclusion Firm Payments
\$3,651,514
- 83.0% Non-Inclusion Firm Payment
\$17,828,716
- Total Payments
\$21,480,230

Sheet metal workers installing façade on the WESC



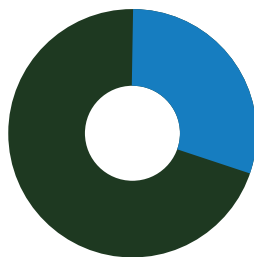
Executive Summary

Table 2 - Construction Inclusion through September 30, 2017

PROJECT	INCLUSION	COST SUBJECT TO INCLUSION	%	INCLUSION PAID TO DATE	TOTAL PAYMENTS	%
Wisconsin Entertainment and Sports Center	\$69,418,409	\$229,101,963	30.3%	\$29,474,950	\$94,969,220	31.0%
5th Street Parking Structure	\$8,865,334	\$26,993,978	32.8%	\$6,455,560	\$19,601,865	32.9%
Public Plaza	\$476,925	\$1,666,492	28.6%	\$476,925	\$1,666,492	28.6%
Total	\$78,760,668	\$257,762,433	30.6%	\$36,407,435	\$116,237,577	31.3%

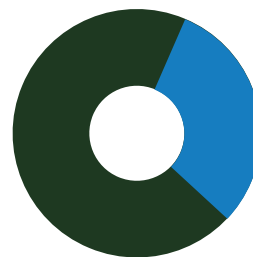
It is projected that SBE inclusion will exceed the 25% SBE goal by completion of the Projects.

Inclusion Achieved



- **30.6% Inclusion Firm Contracts**
\$78,760,688
- **69.4% Non-Inclusion Firm Contracts**
\$179,001,765
- **Total Cost Subject to Inclusion**
\$257,762,433

Total Payments

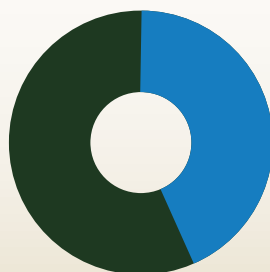


- **31.3% Inclusion Firm Payments**
\$36,407,435
- **68.7% Non-Inclusion Firm Payment**
\$79,830,142
- **Total Payments**
\$116,237,577

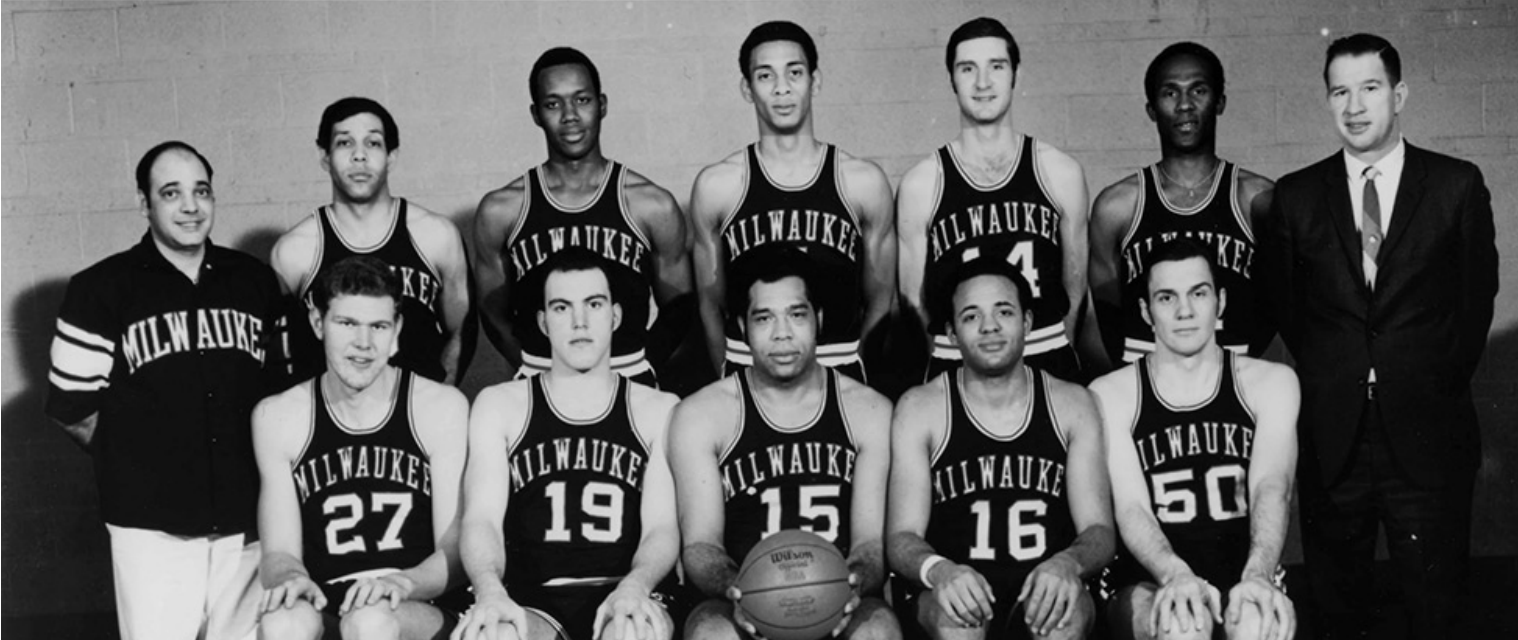
Table 3 - RPP Inclusion through September 30, 2017

PROJECT	TOTAL HOURS	TOTAL RPP HOURS	RPP REQUIREMENT	RPP % TO DATE
Wisconsin Entertainment and Sports Center	816,669.6	333,021.6	40.0%	40.8%
5th Street Parking Structure	147,129.0	60,308.1	40.0%	41.0%
Public Plaza	6,857.3	3,243.3	40.0%	47.3%
Total	970,655.9	396,573.0	40.0%	40.9%

Total Residents Preference Program (RPP) Inclusion



- **40.9% RPP Inclusion**
396,573.0 Total RPP Hours
- **59.1% Non-RPP Inclusion**
574,082.9 Total Non-RPP Hours
- **970,655.9 Total Workforce Hours**



Milwaukee Bucks History

THE BEGINNING

The National Basketball Association originally awarded a franchise to a group of investors based in Milwaukee - headed by Wesley D. Pavalon and Marvin L. Fishman - called Milwaukee Professional Sports and Services, Inc., on Jan. 22, 1968. Pavalon and Fishman were named president and executive vice president, respectively, as the franchise was incorporated on Feb. 5, 1968.

An application from Milwaukee Pro was registered with the Wisconsin Department of Securities for the sale of 300,000 shares of common stock to Wisconsin residents at \$5 per share. Because the issue caught public fancy, an additional 125,000 shares were offered when the stock opened on the over-the-counter market on April 24, 1968.

On the basketball side of the operation, the team went through both the college and expansion draft under the watchful eye of the team's first head coach, Larry Costello.

A Janesville, WI, businessman, Jim Fitzgerald served as a member of the Board of Directors of Milwaukee Professional Sports and Services, Inc., beginning in 1973. He assumed his position as chairman of the board and president of the Bucks in November of 1976 and held that position until the sale of the franchise to Herb Kohl in the spring of 1985. Kohl's purchase ensured that the team would remain in Milwaukee, and he would go on to lead the team as president for 29 seasons.

THE FUTURE

April 16, 2014 marked the beginning of a new era for the NBA franchise as ownership was transferred from Senator Kohl to a new ownership group headed by entrepreneurs

Marc Lasry and Wes Edens. Shortly thereafter, Jamie Dinan joined as a majority owner, and an impressive assemblage of Milwaukee community leaders also took an ownership stake to infuse the team and city with a new vitality driven by the promise of a next-generation team that remains true to the spirit of the "Brew City."

The Bucks organization on the court is led by NBA legend and head coach Jason Kidd, who came with a rich NBA pedigree and a reputation as one of the best point guards in league history. Under Kidd's leadership is a strong roster of budding stars including two of the most dynamic, young players in the NBA: Giannis Antetokounmpo and Jabari Parker. In 2016-17, Antetokounmpo was the driving force behind the Bucks earning their second playoff berth in the last three seasons, and the team's first winning record (42-40) since the 2009-10 season. In February 2017, Antetokounmpo became the youngest Buck to start an All-Star Game, and the first since Moncrief in 1986, as he made his first All-Star Game appearance at the 66th NBA All-Star Game in New Orleans where he scored an Eastern Conference-high 30 points. Giannis Antetokounmpo was named to the All-NBA Second Team for the 2016-2017 season, giving him yet another achievement for his play during a stellar fourth season in the NBA.

In addition to an exciting roster of talented players and a Hall of Fame coach, the future off the court is also bright. The organization is in the process of developing a new sports and entertainment complex to serve as the home for the next era of Bucks basketball. The state-of-the-art facility will become an important part of the revitalization of downtown Milwaukee and become integral to the community's economic future.

1968-69 Milwaukee Bucks - BACK ROW: Trainer Arnie Garber, Guy Rodgers, Sam Williams, Greg Smith, Jon McGlocklin, Flynn Robinson, Head Coach Larry Costello. FRONT ROW: Rich Niemann, Dick Cunningham, Wayne Embry, Zaid Abdul-Aziz, Lenny Chappell.



Outreach: Community Engagement

BUCKS CARE

The Milwaukee Bucks have made community engagement a defining element of their commitment to Milwaukee.

The Bucks ownership group has made philanthropy and charitable work a significant part of their lives, and know that the Bucks will only be as strong as the community they serve. As the Bucks become a driving force behind the transformation and revitalization of Milwaukee, partnering with the community will be front and center.

All those involved in the organization understand that the Milwaukee Bucks are one of the most visible presences throughout greater Milwaukee and Wisconsin. Thanks to that visibility, the players, staff and owners are all united in continuing the traditions of charity and outreach that have defined the organization and will grow into the future. In the last year alone, Bucks players, coaches, legends and front office staff spent over 800 hours giving back to their neighbors, while the organization made donations to over 2,000 charitable events in over 350 communities throughout the state.

For more information about the Bucks' involvement in the community, please visit bucks.com/community.

Photos from top to bottom: Bucks legend Desmond Mason and youth painting at their new Running Rebels office, Bucks legend Vin Baker and Bucks staff host students from Mayor Tom Barrett's Summer Earn & Learn program at the Froedtert & Medical College of Wisconsin Sports Science Center, and the Milwaukee Bucks and Johnson Controls held a grand opening ceremony for a \$150,000 multi-sport complex on the campus of Browning Elementary School and Silver Spring Neighborhood Center in Milwaukee's Westlawn neighborhood.



STUDENT ON THE RISE

Bryan Ramirez - Intern - Mortenson Construction

"I find it incredible how the drawings posted around the trailer are slowly coming to life."



Bryan Ramirez is a junior at Cristo Rey Jesuit High School. As noted on the school's website, through Cristo Rey's innovative work-study program, "students gain confidence, connect the relevance of their academic coursework to future employment, acquire skills that will benefit their career, and receive unprecedented access to the professional world."

Bryan enjoys the rigorous academics at Cristo Rey and credits ALEKS, a math program used at his school, for piquing his interest in math. He wanted an internship that would allow him to further enhance his math skills, as well as connect with his interest in construction, which was sparked by tagging along with his father, a carpenter. Bryan finds it interesting to observe the many tasks handled in the field and in the office.

This is Bryan's second year working for Mortenson Construction. He reviews safety document submissions and ensures that all contractors are submitting them in a timely fashion. What he loves most about working for Mortenson is seeing the steady progression of the arena project. "I find it incredible how the drawings posted around the trailer are slowly coming to life," he says. Besides bragging to his friends about his cool internship, he states, "My experience working for Mortenson Construction has been very positive. It is a very organized place to work and everyone works well together."

After high school, Bryan plans on attending a local college and getting his degree in construction management or civil engineering.

Outreach: Contracting & Workforce

GARFIELD DAYS BRONZEVILLE FESTIVALS

Bucks' Workforce Informational tables staffed by Prism Technical representatives was set up at the Garfield Days Festival held on Saturday, July 15, 2017 and the Bronzeville Festival held on Saturday, August 5, 2017. The informational tables were available during the duration of both festivals to collect contact information for current and future Milwaukee Bucks' construction and hospitality job opportunities. Apprenticeship, Residents Preference Program (RPP) and SkillsSmart information was shared with festival-goers.

Photos from Garfield Days and Bronzeville Festivals.



Project Partners

PROJECT MANAGEMENT TEAM



ICON Venue Group is the leading Owner's Representative and project management firm in the sports, entertainment, and public assembly industry with a portfolio of many of the most successful venues in the world. ICON provides a comprehensive spectrum of facility development services required to guide a new facility project from its initial conception through planning, design, construction and opening to ensure years of successful operation for both public and private sector clients in the USA, Canada, Europe and Asia. ICON has managed the development of home venues for NFL, NBA, NHL, MLB MLS, MLL, AFL, CHL, NBDL, DEL and BBL franchises totaling over \$6 billion.



Cross Management Services, Inc. (CMSI), a project management consulting firm, provides business management, public relations, research, and planning services. With a passion for excellence, ethical conduct, and knowledge, CMSI achieves high-quality results and consistently meets its commitments to its clients. CMSI specializes in coordinating and monitoring supplier and workforce diversity goals for developers, contractors, corporations, and governmental entities on construction projects.



Prism Technical is a multifaceted consulting firm that specializes in project and construction management, public relations and outreach, business training and corporate workforce diversity and inclusion. Based in Milwaukee, Prism started in 1995 working to ensure the diversity of workers and legitimate contracting practices on major construction projects funded by tax payers. This has allowed Prism to advise many forward thinking companies and governmental entities on matters of process, management, knowledge transfer and strategy. Prism has had unprecedented success on Wisconsin's most prestigious and challenging projects and has accumulated an unparalleled catalog of experiences working with small, women and minority owned businesses and underemployed workers. The firm opened a second office in St. Louis, MO in 2016.

ARCHITECTS & CONSTRUCTION MANAGERS



American Design Inc. is a twenty-year old firm whose experienced management team provides a full range of architectural services to satisfy its clients. American Design Inc. has the architectural background necessary to work with clients through each phase of the design process. Their design experiences includes residential, educational, commercial office, retail and public buildings.



eppstein uhen : architects

Eppstein Uhen Architects, Inc. (EUA) is an architecture firm located in Milwaukee (headquarters), Madison and Des Moines. More than 150 EUA team members demonstrate unparalleled commitment to the markets, communities and clients it serves. EUA works closely with clients and partners to create environments that exceed expectations while elevating people's potential. EUA, an 108 year-old firm specializes in workplace, healthcare, learning, living and entertainment environments.

Project Partners

Findorff

J. H. Findorff & Son Inc. is one of the Midwest's leading builders with offices in Madison and Milwaukee. For over 125 years, Findorff has continued to position itself as a dependable and reputable Company dedicated to excellence. Talented staff, a passion for innovation, and a focus on technology has helped secure our status as a leader in the construction industry. With over 700 employees currently, Findorff proudly acknowledges receipt of over 100 awards and recognition, for both commitment to quality construction and civic initiatives.

GRAEF

Established in 1961, GRAEF-USA Inc. has grown to become a leading U.S. consulting firm, as ranked by Engineering News Record Magazine. Their technical personnel, located in multiple offices in Wisconsin, Illinois, and Florida, represent a comprehensive resource with diverse technical expertise able to address all phases of analysis, design, and construction. From public infrastructure to environmental issues, industry to communications, governmental facilities to healthcare, education and retail, from and for numerous other project categories, GRAEF has positioned itself to serve their clients in unique and innovative ways.

HNTB

HNTB Corporation is an employee-owned infrastructure solutions firm. With more than a century of service, HNTB understands the life cycle of infrastructure and addresses clients' most complex technical, financial and operational challenges. Professionals nationwide deliver a full range of infrastructure-related services, including award-winning planning, design, program management and construction management.



Hunzinger Construction Company is a fourth generation, family-owned company that has continuously served the construction industry in Southeast Wisconsin since 1907. Hunzinger consists of construction managers, general contractors and design/builders who have built and managed some of Wisconsin's most notable and challenging projects. Hunzinger has received numerous awards for outstanding project management, safety, engineering, concrete work, and core values, including the Marquette University Family Business Excellence Award for Core Values and being recognized as Employer of Choice by Wisconsin Builder magazine over multiple years.



M. A. Mortenson Company is the 2nd largest sport builder in the United States with over 160 sports and entertainment projects. Founded in 1954, Mortenson is a U.S.-based, family-owned company. As one of the nation's top builders and developers, Mortenson provides a complete range of services, including planning, program management, pre-construction, general contracting, construction management, design-build, and turn-key development. Mortenson has offices in Chicago, Denver, Madison, Milwaukee, Minneapolis, Phoenix, Portland, and Seattle with international operations in Canada.

POPULOUS

Since inception in 1983, Populous, Inc. has grown into the world's leading design firm dedicated exclusively to creating environments that draw people and communities together for unforgettable experiences. The firm has completed more than 1,000 projects around the globe with construction value exceeding \$20 billion. Populous has worked with 24 Major League Baseball franchises, 30 NFL franchises, 80 professional and civic arena clients, 40 global soccer and rugby teams, 120 universities, 40 convention center clients, 29 equestrian clients and has planned more than 30 major worldwide events.

RINKA CHUNG

Rinka Chung Architecture, Inc. is a full service award-winning firm existing to serve progressive and visionary clients. They are differentiated by the ability to deliver inspiring design solutions that are both aesthetically elegant and functionally efficient. Rinka Chung places the highest value on people and relationships – both externally and internally.

City of Milwaukee Inclusion Requirements

- 18% Professional Service spending with Disadvantaged Business Enterprise (DBE), Small Business Enterprise (SBE), Small Disadvantaged Business (SDB) and/or 8(a)
- 25% construction spending with Disadvantaged Business Enterprise (DBE), Small Business Enterprise (SBE), Small Disadvantaged Business (SDB) and/or 8(a)
- 40% of the on-site construction hours to be performed by City residents meeting the City of Milwaukee Resident Preference Program (RPP) requirements as set forth in the HR Agreement
- Living wages must be paid to each worker performing construction trade labor on the project



Wisconsin Entertainment and Sports Center: Professional Services Inclusion

Table 4 - Wisconsin Entertainment and Sports Center: Professional Services Inclusion through September 30, 2017

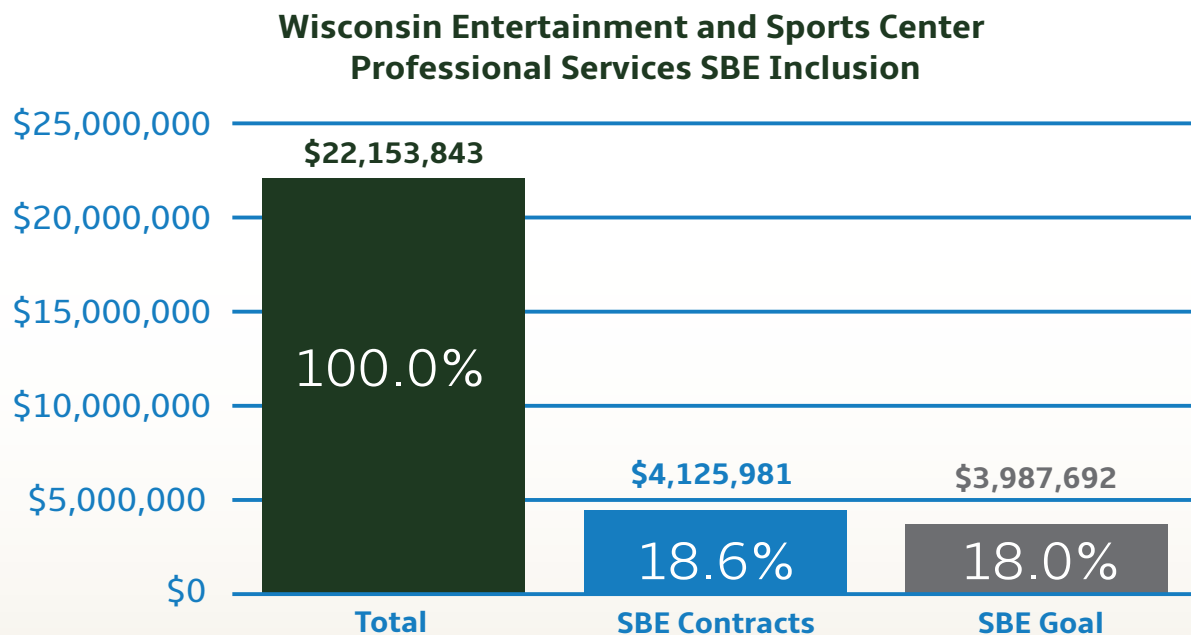
SBE, DBE, SDB, or 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
American Design, Inc.	S/DBE	Eppstein Uhen Architects, Inc.	Architectural - Main & Upper Concourse	\$250,000	\$250,000
American Design, Inc.	S/DBE	GRAEF-USA Inc.	Architectural - Skywalk	\$46,200	\$46,026
American Design, Inc.	S/DBE	Eppstein Uhen Architects, Inc.	Construction Administration	\$90,675	\$90,675
Barrientos Design & Consulting, Inc.	DBE	Eppstein Uhen Architects, Inc.	Architecture - Event Level	\$319,500	\$319,500
Capitol Lien Records & Research, Inc.	DBE	Terracon Consultants, Inc.	Title Search - Phase I - Block 1	\$3,280	\$3,280
Capitol Lien Records & Research, Inc.	DBE	Terracon Consultants, Inc.	Title Search - Phase I - Block 2	\$1,688	\$1,688
Capitol Lien Records & Research, Inc.	DBE	Terracon Consultants, Inc.	Title Search - Phase I - Block 4	\$425	\$425
Capitol Lien Records & Research, Inc.	DBE	Terracon Consultants, Inc.	Title Search - Phase I - Block 5	\$2,875	\$2,875
Coastwise Fireguard Inc.	DBE	M-E Engineers, Inc.	Fire Sprinkler	\$100,000	\$86,817
Copy N More, Inc.	SBE	Populous, Inc.	Printing	\$70,000	\$52,175
Cross Management Services, Inc.	S/DBE	Deer District LLC	Inclusion Monitor - Business	\$506,900	\$153,035
Gestra Engineering, Inc.	S/DBE	Terracon Consultants, Inc.	Drilling Services - Geotech	\$103,857	\$103,857
Gestra Engineering, Inc.	S/DBE	Terracon Consultants, Inc.	Drilling Services	\$5,186	\$5,186
Himalayan Consultants, LLC	S/DBE	Professional Service Industries, Inc.	Construction Obs & Testing	\$212,176	\$62,177
IBC Engineering Services, Inc.	S/DBE	M-E Engineers, Inc.	MEP	\$385,000	\$337,355
M & E Architects & Engineers, LLC	DBE	Eppstein Uhen Architects, Inc.	Architecture - Vertical Circulation	\$126,000	\$126,000
Martinsek & Associates	SBE	Deer District LLC	Workforce Recruitment Video	\$15,740	\$15,740
Prism Technical Management & Marketing, LLC	S/DBE	Deer District LLC	Inclusion Monitor - Workforce	\$760,350	\$195,205
Thunderbird Engineering, Inc.	S/DBE	M-E Engineers, Inc.	Commissioning	\$100,000	\$-
White Water Associates, Inc.	DBE	Terracon Consultants, Inc.	Laboratory Services - Block 1	\$24,261	\$24,261
White Water Associates, Inc.	DBE	Terracon Consultants, Inc.	Laboratory Services - Block 4	\$4,768	\$4,768

Table continued on page 15

Wisconsin Entertainment and Sports Center: Professional Services Inclusion (Continued)

Table 4 - Continued

SBE, DBE, SDB, or 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Wrightson, Johnson, Haddon & Williams, Inc.	DBE	Populous, Inc.	Audio/Video Consulting	\$361,100	\$297,994
ZS, LLC	SBE	HNTB Corporation	Structural Foundation Design	\$390,000	\$360,884
ZS, LLC	SBE	HNTB Corporation	Building Access Design	\$96,000	\$81,760
ZS, LLC	SBE	HNTB Corporation	Roof Design	\$60,000	\$53,700
ZS, LLC	SBE	HNTB Corporation	Envelope Consulting	\$90,000	\$88,200
TOTAL INCLUSION AND AMOUNT PAID				\$4,125,981	\$2,763,583
INCLUSION AS A % OF PROFESSIONAL SERVICES COST SUBJECT TO INCLUSION				18.6%	
INCLUSION AS A % OF PROFESSIONAL SERVICES PAYMENTS MADE				14.9%	
PROFESSIONAL SERVICES COST SUBJECT TO INCLUSION				\$22,153,843	
TOTAL PROFESSIONAL SERVICES PAYMENTS					\$18,581,570

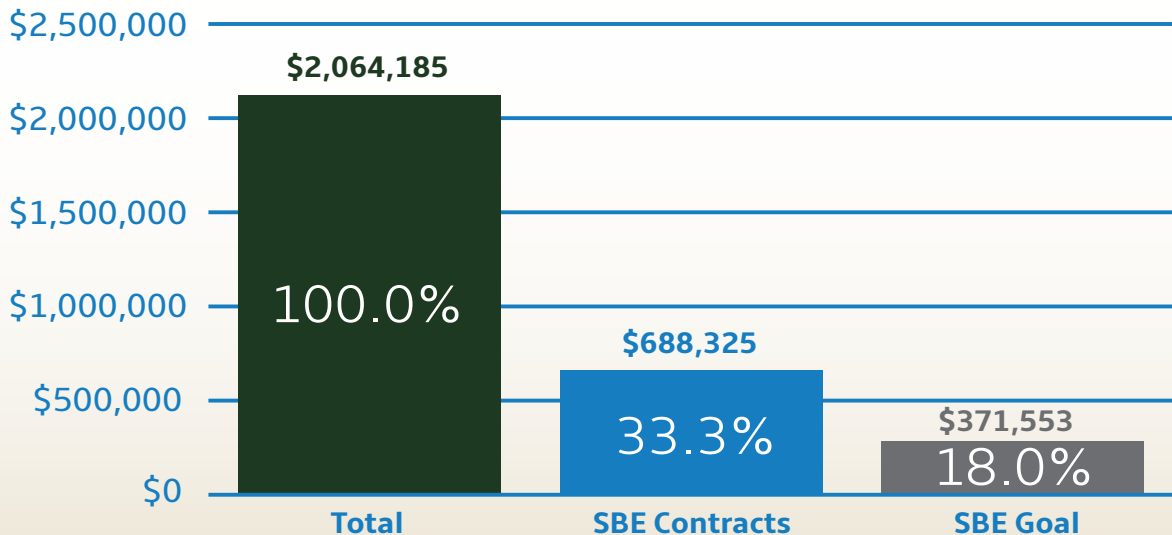


5th Street Parking Structure: Professional Services Inclusion

Table 5 - 5th Street Parking Structure: Professional Services Inclusion through September 30, 2017

SBE, DBE, SDB, or 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
American Design, Inc.	S/DBE	GRAEF-USA Inc.	Architectural - Parking Structure	\$342,150	\$330,176
American Design, Inc.	S/DBE	GRAEF-USA Inc.	Architectural - Housing	\$36,120	\$34,314
Capitol Lien Records & Research, Inc.	DBE	Terracon Consultants, Inc.	Title Search - Block 7	\$1,150	\$1,150
Cross Management Services, Inc.	S/DBE	Deer District LLC	Inclusion Monitor - Business	\$78,346	\$75,212
Dakota Intertek Corp.	S//DBE	Giles Engineering Associates, Inc.	Materials Testing	\$51,621	\$51,621
Gestra Engineering, Inc.	S/DBE	Terracon Consultants, Inc.	Drilling Services - Block 7	\$13,920	\$13,920
Gestra Engineering, Inc.	S/DBE	Terracon Consultants, Inc.	Geotech	\$30,145	\$30,145
Prism Technical Management & Marketing, LLC	S/DBE	Deer District LLC	Inclusion Monitor - Workforce	\$134,873	\$134,873
TOTAL INCLUSION AND AMOUNT PAID				\$688,325	\$671,411
INCLUSION AS A % OF PROFESSIONAL SERVICES COSTS SUBJECT TO INCLUSION				33.3%	
INCLUSION AS A % OF PROFESSIONAL SERVICES PAYMENTS MADE				32.7%	
PROFESSIONAL SERVICES COST SUBJECT TO INCLUSION				\$2,064,185	
TOTAL PROFESSIONAL SERVICES PAYMENTS					\$ 1,930,176

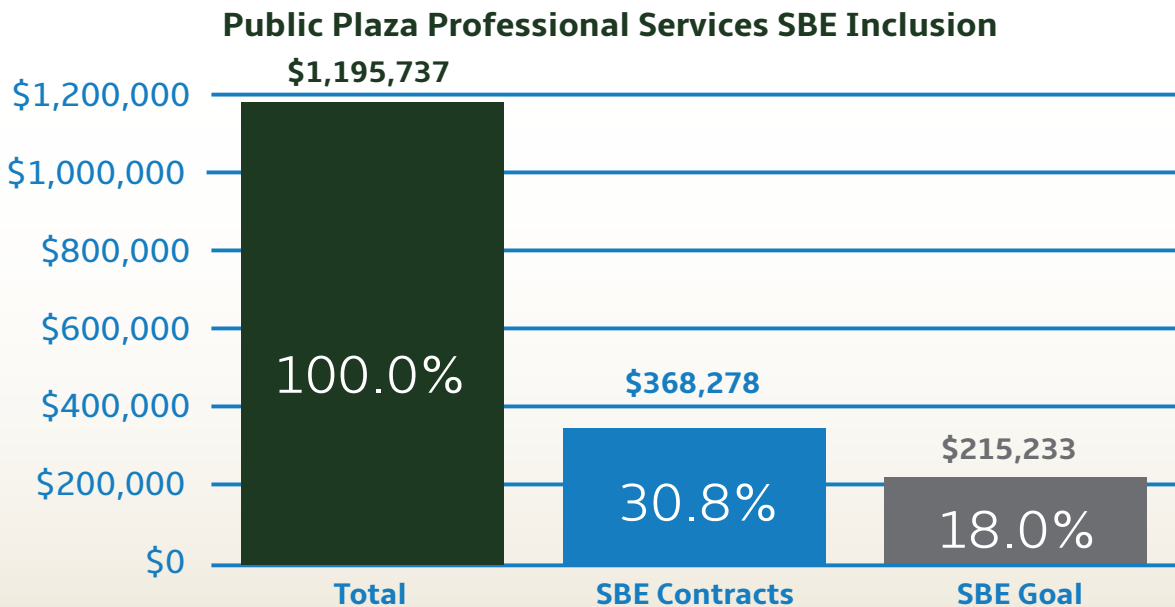
5th Street Parking Structure Professional Services SBE Inclusion



Public Plaza : Professional Services Inclusion

Table 6 - Public Plaza: Professional Services Inclusion through September 30, 2017

SBE, DBE, SDB, or 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Cross Management Services, Inc.	S/DBE	Deer District LLC	Inclusion Monitor - Business	\$24,300	\$11,693
Nagel Architects	SDB	Deer District LLC	Architectural & Engineering	\$27,900	\$27,900
Prism Technical Management & Marketing, LLC	S/DBE	Deer District LLC	Inclusion Monitor - Workforce	\$50,000	\$19,002
Rinka Chung Architecture, Inc.	S/DBE	M. Arthur Gensler Jr. & Associates, Inc.	Architectural	\$152,650	\$152,650
Rinka Chung Architecture, Inc.	S/DBE	Deer District LLC	Architectural	\$103,928	\$-
Wrightson, Johnson, Haddon & Williams, Inc.	DBE	M. Arthur Gensler Jr. & Associates, Inc.	AV/IT Design	\$2,275	\$2,275
Wrightson, Johnson, Haddon & Williams, Inc.	DBE	Rinka Chung Architecture, Inc.	AV/IT Design	\$4,225	\$-
ZS, LLC	SBE	M. Arthur Gensler Jr. & Associates, Inc.	Structural Engineering	\$3,000	\$3,000
TOTAL INCLUSION AND AMOUNT PAID				\$368,278	\$216,520
INCLUSION AS A % OF PROFESSIONAL SERVICES COSTS				30.8%	
INCLUSION AS A % OF PROFESSIONAL SERVICES PAYMENTS MADE					25.6%
PROFESSIONAL SERVICES COST				\$1,195,737	
TOTAL PROFESSIONAL SERVICES PAYMENTS					\$846,462



DESIGNING A WAY TO SUPPORT A CITY

ZS, LLC



"The arena is an iconic project, one that is incredibly fulfilling."



Ziad Salameh, Principal-In-Charge
ZS, LLC

Established over a quarter of a century ago, ZS, LLC is a leading firm for structural and forensic engineering, and building information, envelopment, and modeling consulting projects. ZS, LLC extends its service throughout the Midwest in targeted areas like Wisconsin, Illinois, Minnesota, and Michigan.

With a team of 22 highly-skilled employees, ZS, LLC has participated on notable projects in the city of Milwaukee including the Northwestern Mutual Tower and City Hall while providing expertise on the Fisher Building in Detroit, Michigan. You can also observe ZS, LLC's work at the 1200 S. Indiana skyscraper in Chicago, Illinois and iconic structures at the University of Illinois-Chicago campus.

For the high-profile WESC project, ZS, LLC fulfilled many roles as building envelope architect, structural engineer of record (the foundation of the Arena), architect of record for the roof cladding, and engineer of record for the exterior windows. ZS, LLC also provided work on the building's exterior gutters. Principal-In-Charge, Ziad Salameh shares this project is a one-of-a-kind addition to the city, "As you can see, the design of the roof is incredibly unique." For this reason, Salameh commented on the need for large drainage and gutter systems.

Displaying the firm's vast capabilities to the sports arena market, Ziad is proud that his team rose to meet such unique challenges. Salameh expressed, "The arena is an iconic project, one that is incredibly fulfilling." ZS, LLC continues to set itself apart with its offering of mixed services that enables the firm to provide a strong, single-sourced package to customers.

Ziad advises other business owners, hoping to achieve similar levels of success to "maintain enough reserves to continue to provide quality work; focus on your resources to be able to make it, and market yourself."

Wisconsin Entertainment and Sports Center: Construction Inclusion

Table 7 - Wisconsin Entertainment and Sports Center: Construction Inclusion through September 30, 2017

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Abaxent, LLC	S/DBE	Johnson Controls, Inc.	Cisco Stadium Hardware & Software	\$1,367,373	\$-
Affirmative Supply Co.	SBE	C. M. Morris Group Inc.	Fireproofing Materials	\$475,000	\$351,629
Applied Flooring Solutions, LLC	DBE	M.A. Mortenson Company	Epoxy Flooring	\$62,040	\$-
Arrow Specialized Carriers, Inc.	SDB	Spancrete, Inc.	Precast Hauling	\$316,000	\$281,000
Arteaga Construction, Inc.	S/DBE	Langer Roofing & Sheet Metal Inc.	Sheet Metal Fabrication & Installation	\$884,000	\$144,708
Arteaga Construction, Inc.	S/DBE	M.A. Mortenson Company	Masonry	\$4,551,083	\$2,697,975
ASAP Fastening Systems, Inc.	DBE	Merrill Iron & Steel, Inc.	Fasteners	\$65,000	\$64,579
ASAP Fastening Systems, Inc.	DBE	Merrill Iron & Steel, Inc.	Fasteners	\$400,000	\$239,358
B&D Contractors, Inc.	S/DBE	Construction Supply & Erection, Inc.	Labor and Materials	\$300,382	\$64,252
Belonger Corporation	SBE	Ice Builders, Inc.	Labor and Materials	\$320,105	\$8,000
Best Erectors, Inc.	S/DBE	Midwest Stairs & Iron, Inc.	Erector	\$429,100	\$400,800
BMR Design Group, Inc.	SBE	United States Alliance Fire Protection, Inc.	Design	\$735,730	\$304,231
CButts Electric, Inc.	S/DBE	Uihlein Electric Co., Inc.	Install Pipe and Wire	\$100,000	\$37,851
Choice Construction Companies, Inc.	S/DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Steel Erection	\$936,639	\$936,639
Choice Construction Companies, Inc.	S/DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Shoring Tower Rebar	\$14,400	\$11,755
Choice Construction Companies, Inc.	S/DBE	M.A. Mortenson Company	CIP Concrete (Rebar Install)	\$1,350,152	\$1,268,399
Choice Construction Companies, Inc.	S/DBE	Spancrete, Inc.	Precast Concrete Erection	\$745,704	\$669,898
Choice Construction Companies, Inc.	S/DBE	Staff Electric Co., Inc.	Concrete Work	\$2,039	\$2,039
CK Gates and Associates LLC	S/DBE	Johnson Controls Inc.	PM, Field Verified/ Contract Mgmt	\$369,995	\$221,350
Cotter Consulting, Inc.	S/DBE	M.A. Mortenson Company	Construction Management	\$397,900	\$237,276
Courtland LLC	DBE	Egan Company	Supply Curtain Wall Glass/Framing	\$1,955,000	\$1,000,313
D & M Express of Wisconsin, Inc.	DBE	Egan Company	Trucking	\$20,000	\$10,001
D & M Express of Wisconsin, Inc.	DBE	Merrill Iron & Steel, Inc.	Trucking	\$432,022	\$432,022
Dairyland Energy Solutions, Inc.	S/DBE	Staff Electric Co., Inc.	Generator/Transfer Switch	\$937,510	\$827,510
Dairyland Energy Solutions, Inc.	S/DBE	Staff Electric Co., Inc. / Johnson Controls Inc.	Labor & Materials	\$2,302,418	\$-

Table continued on page 20

Wisconsin Entertainment and Sports Center: Construction Inclusion (Continued)

Table 7 - Continued

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Duwe Metal Products, Inc.	DBE	Construction Supply & Erection, Inc.	Miscellaneous Metals	\$158,552	\$-
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc.	Furnish & Install Structural Steel	\$10,852	\$10,852
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc.	Misc. Fabrication	\$1,000,000	\$767,678
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc.	Lab Mockup Fabrication and Erect	\$56,674	\$56,674
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc.	Joist Supply	\$44,290	\$44,290
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc.	Catwalk Fabrication	\$1,500,718	\$1,112,034
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Steel Erection - Areas E & F & Temp Bracing, Shoring Tower	\$1,306,736	\$934,149
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Temp Braces	\$724,682	\$198,263
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Truss Rack	\$46,977	\$-
Duwe Metal Products, Inc.	DBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Roof Decking	\$141,930	\$-
Emerald City Tile, Inc.	SBE	Grazzini Brothers and Company	Material Supplier	\$875,000	\$-
Equity Supply Group LLC	S/DBE	MG McGrath, Inc.	Waterproofing Zinc	\$1,000,000	\$61,049
Equity Supply Group LLC	SBE	Northern Illinois Terrazzo & Tile	Supply Terrazzo Material	\$595,615	\$-
Express Insulation, Inc.	DBE	Grunau Company, Inc.	Insulation	\$2,017,600	\$575,064
Express Insulation, Inc.	DBE	Hooper Corporation	Insulation	\$389,530	\$137,028
Hall Trucking	DBE	Spancrete, Inc.	Trucking	\$30,240	\$30,240
Hard Rock Sawing & Drilling Specialists Company	DBE	Construction Supply & Erection, Inc.	Core Drilling	\$1,025	\$-
Hard Rock Sawing & Drilling Specialists Company	DBE	Hooper Corporation	Saw Cutting/Coring (T&M)	\$17,798	\$17,798
Hard Rock Sawing & Drilling Specialists Company	DBE	Spancrete, Inc.	Cutting Precast	\$9,000	\$9,000
Hard Rock Sawing & Drilling Specialists Company	DBE	Staff Electric Co., Inc.	Core Drilling	\$6,740	\$-
Hetzel-Sanfillipo Inc.	DBE	Langer Roofing & Sheet Metal Inc.	Carpentry	\$306,260	\$63,116
Hiram Power Electric, LLC	S/DBE	Johnson Controls Inc.	A/V Broadcasting Equipment	\$455,000	\$-
House of Stone, Inc.	SBE	Wilkie Sanderson	Stone Counters	\$562,883	\$-
Hurt Electric Inc.	S/DBE	Staff Electric Co., Inc.	Distribution Equipment	\$2,574,133	\$2,173,802
Hurt Electric Inc.	S/DBE	Staff Electric Co., Inc.	Eaton/Powerware	\$465,338	\$430,338

Table continued on page 21

Wisconsin Entertainment and Sports Center: Construction Inclusion (Continued)

Table 7 - Continued

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Hurt Electric Inc.	S/DBE	Staff Electric Co., Inc.	Light Fixtures	\$4,551,307	\$1,186,957
HVA Products, Inc.	DBE	Grunau Company, Inc.	HVAC Materials & Equipment	\$1,412,625	\$193,095
HVA Products, Inc.	DBE	Grunau Company, Inc.	Supply & Install HVAC Vehicle Exhaust System	\$111,900	\$-
JCP Construction LLC	S/DBE	Chenery Bros. Inc.	Waterproofing	\$28,710	\$28,710
JCP Construction LLC	S/DBE	M.A. Mortenson Company	Construction Management	\$320,000	\$170,499
JCP Construction LLC	S/DBE	M.A. Mortenson Company	Site Concrete	\$641,884	\$110,075
JCP Construction LLC	S/DBE	M.A. Mortenson Company	Division 10 Specialities	\$1,600,000	\$12,600
JCP Construction LLC	S/DBE	M.A. Mortenson Company	Perimeter Security	\$1,733,753	\$-
JCP Construction LLC	SBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Shoring Tower Concrete Footings	\$32,892	\$19,511
JCP Construction LLC	S/DBE	MG McGrath, Inc.	Install Grace HT	\$150,813	\$50,245
JCP Construction LLC	SBE	SC Railing Company	Railing Installation	\$1,163,112	\$-
JCP Construction LLC	S/DBE	Wall-Tech, Inc.	Carpentry	\$1,050,000	\$134,480
JCP Construction LLC	S/DBE	Wall-Tech, Inc.	Carpentry	\$21,819	\$12,308
Ketchum Professional Resources, LLC	DBE	Stafford Smith, Inc.	Supply and Install Equipment	\$1,673,165	\$108,204
McDowell Construction Corporation	SBE	Northway Fence, Inc.	Fencing Materials	\$37,288	\$37,288
NTL, LLC	SBE	Spancrete Inc.	Trucking	\$50,000	\$-
Nuvo Construction Company, Inc.	S/DBE	Michels Corporation	Pile Materials	\$445,785	\$445,785
P3 Development Group LLC	S/DBE	M.A. Mortenson Company	Community Outreach	\$70,000	\$38,763
P.L. Freeman Co.	SBE	Grunau Company, Inc.	Materials and Installation	\$2,576,530	\$1,856,040
P.L. Freeman Co.	SBE	Hooper Corporation	Labor	\$250,000	\$60,159
P.L. Freeman Co.	SBE	Langer Roofing & Sheet Metal Inc.	Roofing	\$120,000	\$41,113
Peachy Clean Commercial and Construction Cleaning LLC	DBE	Grunau Company, Inc.	Cleaning	\$2,326	\$1,950
Price & Sons, Incorporated	SBE	Hooper Corporation	Materials Supplier	\$427,263	\$427,263
Rams Contracting, LTD.	SBE	M.A. Mortenson Company	Earthwork / Utilities	\$3,795,587	\$3,073,125
Rams Contracting, LTD.	SBE	M.A. Mortenson Company	Asphalt Paying	\$64,414	\$-

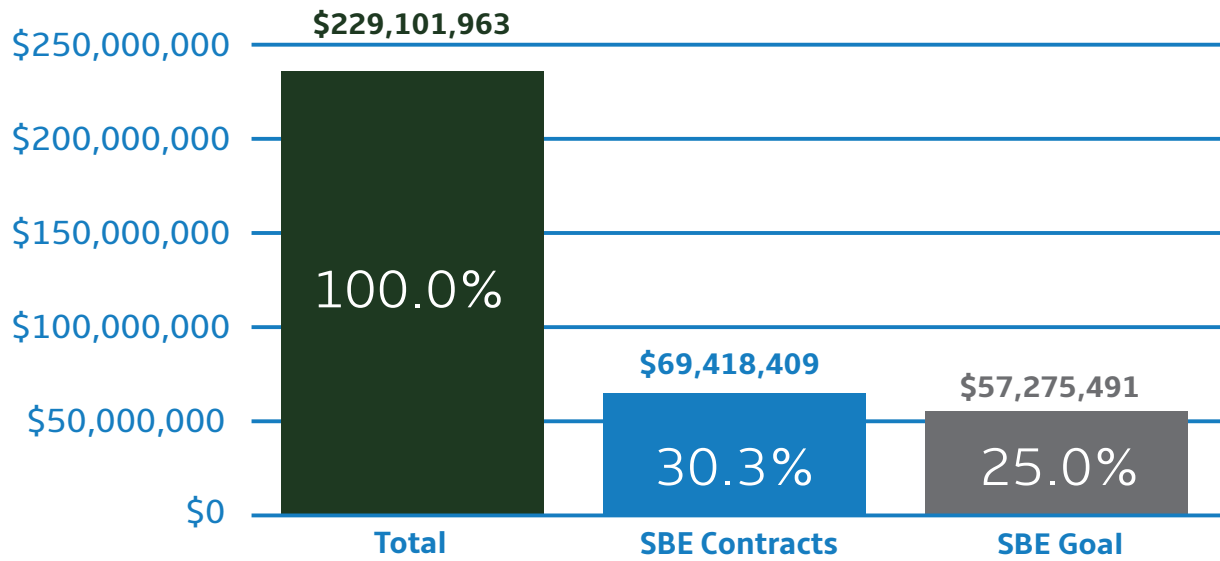
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Wisconsin Entertainment and Sports Center: Construction Inclusion (Continued)

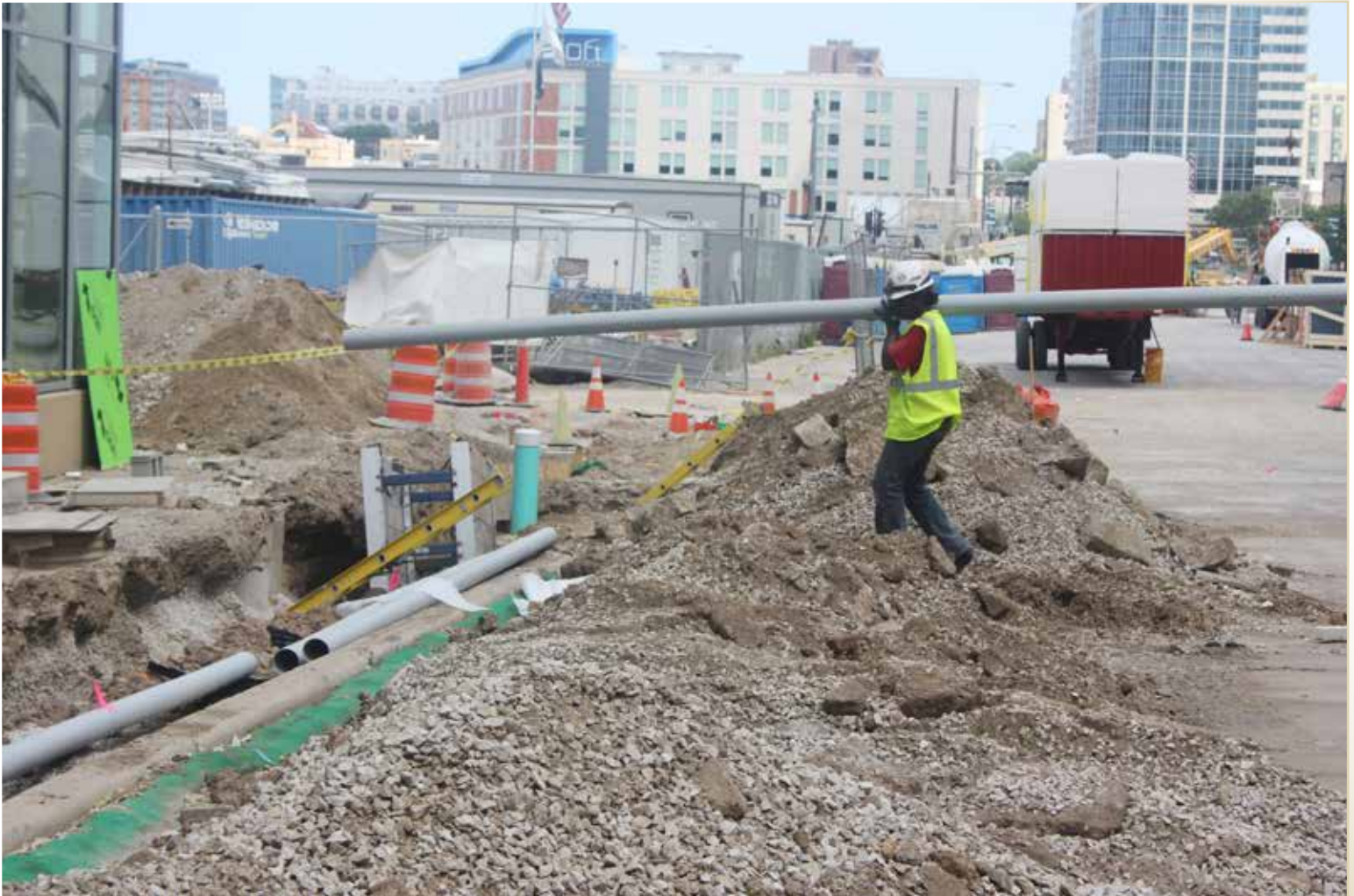
Table 7 - Continued

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Rockwell Mechanical LLC	SBE	Grunau Company, Inc.	HVAC	\$956,247	\$585,701
Sonag Company, Inc.	DBE	Common Link Construction, LLC	T&M Framing & GWB	\$735,000	\$62,340
Sonag Ready Mix, LLC	SBE	M.A. Mortenson Company	CIP Concrete (Ready Mix Supplier)	\$1,871,590	\$1,546,827
Sonag Ready Mix, LLC	SBE	Michels Corporation	Concrete & Pile Materials	\$101,877	\$101,877
South Star, Inc.	SBE	Rams Contracting, LTD.	Trucking	\$77,527	\$77,527
Stormwater Plans LLC	DBE	Hooper Corporation	Design BIM Work	\$180,000	\$148,810
Stormwater Plans LLC	DBE	Uihlein Electric Co., Inc.	Design BIM Work	\$12,000	\$9,180
Thomas A Mason Company, Inc.	S/DBE	Grunau Company, Inc.	Touch-Up/Paint	\$30,998	\$-
Thomas A Mason Company, Inc.	S/DBE	M.A. Mortenson Company	Carpet & Resilient Flooring	\$1,796,671	\$-
Thomas A Mason Company, Inc.	S/DBE	M.A. Mortenson Company	Wall Coverings, Painting & Coatings	\$1,980,482	\$-
Thomas A Mason Company, Inc.	SBE	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Touch-Up/Paint	\$210,742	\$7,320
Thomas A Mason Company, Inc.	SBE	Wall-Tech, Inc.	Drywall, Taping and Finishing	\$1,550,000	\$182,646
Tremmel-Anderson Trucking LLC	S/DBE	Veit & Company, Inc.	Trucking/Disposal	\$55,178	\$55,178
Tremmel-Anderson Trucking LLC	S/DBE	Rams Contracting, LTD.	Trucking	\$382,633	\$382,633
Wards Welding & Fabrication, Inc.	SBE	Merrill Iron & Steel	Material Supply	\$1,446,956	\$1,446,956
ZS, LLC	SBE	Construction Supply & Erection, Inc.	Structural Engineering	\$1,690	\$-
ZS, LLC	SBE	Grunau Company, Inc.	Structural Engineering	\$26,825	\$26,825
To Be Determined				\$1,903,655	\$-
TOTAL INCLUSION				\$69,418,409	\$29,474,950
INCLUSION AS A % OF CONSTRUCTION COSTS SUBJECT TO INCLUSION				30.3%	
INCLUSION AS A % OF CONSTRUCTION PAYMENTS MADE					31.0%
CONSTRUCTION COST SUBJECT TO INCLUSION				\$229,101,963	
CONSTRUCTION PAYMENTS					\$94,969,220

Wisconsin Entertainment and Sports Center Construction SBE Inclusion



Electrician working on 5th Street Parking Structure site.



FITTING TOGETHER THE PIECES OF SUCCESS

Dairyland Energy Solutions, Inc.

"We've become a very, well-rounded company. We each bring our own expertise and experience into the business; and on this marquee project"



**Christopher Martinez, President
Dairyland Energy Solutions, Inc.**

In 1998, Chris Martinez, who also served as sole employee at its inception, founded Dairyland Energy Solutions as an electrical contracting firm. Over the first few years, Martinez was able to grow to a team of five. Honing in on its specialty of control wiring, Dairyland Energy Solutions provides industrial controls and building automation services.

About five years ago, Dairyland Energy Solutions expanded its offerings by adding a plumbing division. Today, just shy of its 20th year in business, Dairyland has grown to a team of 35 employees and has worked on some of the city's most quintessential projects. Martinez and his team have made a name for themselves in the industry by lending expertise on major additions to the city of Milwaukee's Miller Park Stadium and Wisconsin Center; and, now, Milwaukee's Northwestern Mutual Tower, and the Wisconsin Entertainment and Sports Center.

For the WESC, Dairyland Energy Solutions performs generator work, as well as the low voltage teledata installation. Despite

the incredible scale of this project, Martinez knows his team is up for whatever comes their way, "We've become a very, well-rounded company. We each bring our own expertise and experience into the business; and on this marquee project," he shares. Martinez hopes this opportunity showcases the talents and skills his firm brings to the job site for future work with the Bucks.

Martinez attributes his firm's success to the strong team and commitment to long-term development he's developed, "We've really developed a good rapport with one another within the organization. We keep a tight group of people; and once hired, we intend to keep the person long-term and work on developing the next leaders in their respective workforce; whether it be plumbing, automation, or electrical," says Chris. Dairyland Energy Solutions takes the time to cultivate future apprentices by providing guidance and support throughout the apprenticeship and beyond serving as mentors as team members become journey level employees.

"The growth of Dairyland Energy Solutions has only been possible due to the early investment in a strong professional team," says Martinez. Chris advises new business owners to "invest good money into your accountant, attorney, and insurance company. Don't worry about shaving costs when it comes to these professionals. You have to have everything in place before taking the next step."

5th Street Parking Structure: Construction Inclusion

Table 8 - 5th Street Parking Structure: Construction Inclusion through September 30, 2017

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
3G Trucking, LLC	DBE	Lake Edge Logistics, LLC	Trucking	\$1,900	\$1,900
Best Erectors, Inc.	DBE	Klein Dickert Milwaukee, Inc.	Curtain WallErection	\$205,085	\$153,307
Best Erectors, Inc.	DBE	Midwest Stairs & Iron, Inc.	Barrier Cables	\$116,300	\$-
Best Erectors, Inc.	DBE	Midwest Stairs & Iron, Inc.	Metal Panels	\$327,928	\$7,000
Choice Construction Companies, Inc.	S/DBE	C. G. Schmidt, Inc.	Reinforcing Steel	\$2,288,586	\$1,718,740
Choice Construction Companies, Inc.	S/DBE	J. H. Findorff & Son Inc.	Reinforcing Steel	\$195,665	\$174,509
Con-Cor Company, Inc.	SBE	Edgerton Contractors, Inc.	Roadway Saw Cut	\$450	\$-
Dairyland Energy Solutions, Inc.	S/DBE	Staff Electric Co., Inc.	Structured Cable	\$28,500	\$-
Duwe Metal Products, Inc.	DBE	J. H. Findorff & Son Inc.	Structural & Misc. Metals	\$473,905	\$252,629
EFH Trucking LLC	DBE	Lake Edge Logistics, LLC	Trucking & Tipping Fees	\$317,999	\$317,999
Express Insulation, Inc.	DBE	J. F. Ahern Co.	HVAC Insulation	\$115,060	\$-
Express Insulation, Inc.	DBE	J. F. Ahern Co.	Fire Protection Insulation	\$8,475	\$-
Express Insulation, Inc.	DBE	J. F. Ahern Co.	Plumbing Insulation	\$46,000	\$-
Hard Rock Sawing & Drilling Specialist Company	S/DBE	C.G. Schmidt, Inc.	Sawing Cutting	\$3,500	\$-
Hard Rock Sawing & Drilling Specialist Company	S/DBE	J. H. Findorff & Son Inc.	Wall Sawing	\$2,205	\$1,985
Harkinson Consulting LLC	DBE	J. H. Findorff & Son Inc.	Labor Compliance Services	\$66,792	\$50,547
Heider & Bott Company	DBE	Bohmann & Vick, Inc.	Material Supplier	\$34,000	\$29,185
Hetzel San-Filippo, Inc.	DBE	J. H. Findorff & Son Inc.	Drywall	\$123,313	\$42,521
Hiram Power Electric, LLC	S/DBE	Lemberg Electric Company, Inc.	Electrical Materials	\$314,500	\$210,048
Hiram Power Electric, LLC	S/DBE	Staff Electric Co., Inc.	Supply & Install Struct. Cable	\$21,882	\$-
Hurt Electric Inc.	S/DBE	Uihlein Electric Co., Inc.	Electrical	\$40,000	\$16,932
HVA Products, Inc.	DBE	J. F. Ahern Co.	HVAC Equipment	\$41,900	\$40,555
HVA Products, Inc.	DBE	J. F. Ahern Co.	Controls	\$26,650	\$15,530
JCP Construction LLC	S/DBE	J. H. Findorff & Son Inc.	General Trades/ Carpentry	\$162,616	\$33,256
KMI Construction LLC	SBE	J. H. Findorff & Son Inc.	Masonry	\$1,446,705	\$1,166,160

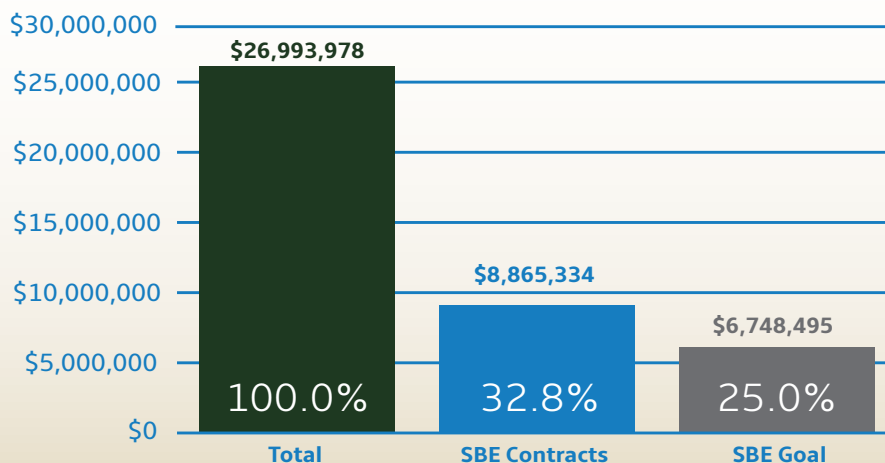
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5th Street Parking Structure: Construction Inclusion (Continued)

Table 8 - Continued

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
LF Green Development, LLC	S/DBE	Michels Corporation	Construction Staking	\$3,823	\$3,823
Marek Landscaping, LLC	DBE	Edgerton Contractors, Inc.	Erosion Control	\$4,784	\$2,881
Nuvo Construction Company, Inc.	S/DBE	Michels Corporation	Pile Material Supplier	\$314,680	\$263,729
Price and Sons, Incorporated	S/DBE	J. F. Ahern Co.	Plumbing Material Supplier	\$47,982	\$47,982
Renegade Trucking, LLC	SBE	Lake Edge Logistics, LLC	Trucking	\$708	\$708
Sanchez Painting Contractors, Inc.	SBE	J. H. Findorff & Son Inc.	Painting	\$82,124	\$-
Sanchez Painting Contractors, Inc.	SBE	J. H. Findorff & Son Inc.	Concrete Sealing	\$40,295	\$-
Sirrah Construction and Company LLC	SBE	Stark Pavement Corporation	Concrete Curb & Gutter	\$15,900	\$-
Sonag Ready Mix, LLC	SBE	C. G. Schmidt, Inc.	Ready Mix Concrete	\$1,663,965	\$1,663,965
Sonag Ready Mix, LLC	SBE	Michels Corporation	Ready Mix Concrete	\$40,950	\$31,462
Sonag Ready Mix, LLC	SBE	J. H. Findorff & Son Inc.	Ready Mix Concrete	\$202,455	\$202,455
Sonag Ready Mix, LLC	SBE	Stark Pavement Corporation	Ready Mix Concrete	\$32,000	\$-
South Star, Inc.	S/DBE	Lake Edge Logistics, LLC	Trucking	\$5,752	\$5,752
TOTAL INCLUSION				\$8,865,334	\$6,455,560
INCLUSION AS A % OF CONSTRUCTION COST SUBJECT TO INCLUSION				32.8%	
INCLUSION AS A % OF CONSTRUCTION PAYMENTS MADE					32.9%
CONSTRUCTION COST SUBJECT TO INCLUSION				\$26,993,978	
CONSTRUCTION PAYMENTS					\$19,601,865

5th Street Parking Structure Construction SBE Inclusion



CREATING THE BEAUTY ALL AROUND YOU

Duwe Metals Products, Inc.



"I hope that this opportunity allows us to become well-known for our reliability and timeliness. Whatever we were asked, we deliver."



Jeannie Lauret, President and CEO
Duwe Metals Products, Inc.

When her father purchased Duwe Metal Products, Inc. in 1981, a then - 16-year-old, Jeannie Lauret was introduced into the construction industry; an industry she would grow to love. Having spent a great deal of time working side-by-side with her father, Jeannie gained an invaluable knowledge base of the business that Lauret now owns and serves as its' President and CEO.

Operating primarily in Southeastern Wisconsin, Duwe Metal Products, Inc., is a leading light gauge, light structural, miscellaneous, and ornamental metals fabricator and erector with 75 employees. The firm has participated in several notable projects throughout the Milwaukee area including the Milwaukee Art Museum, BMO Harris Bradley Center, as well as the Northwestern Mutual Tower and Commons.

Adding to an already impressive resume, Duwe Metals is tasked with the structural steel and iron posturing for WESC, as well as building the catwalk system. For Jeannie and her team, the magnitude of this project has tested their ability to work under intense time pressure, a capability the firm prides itself on, "I hope that this opportunity allows us to become well-known for our reliability and timeliness. Whatever we were asked, we deliver," Jeannie shares.

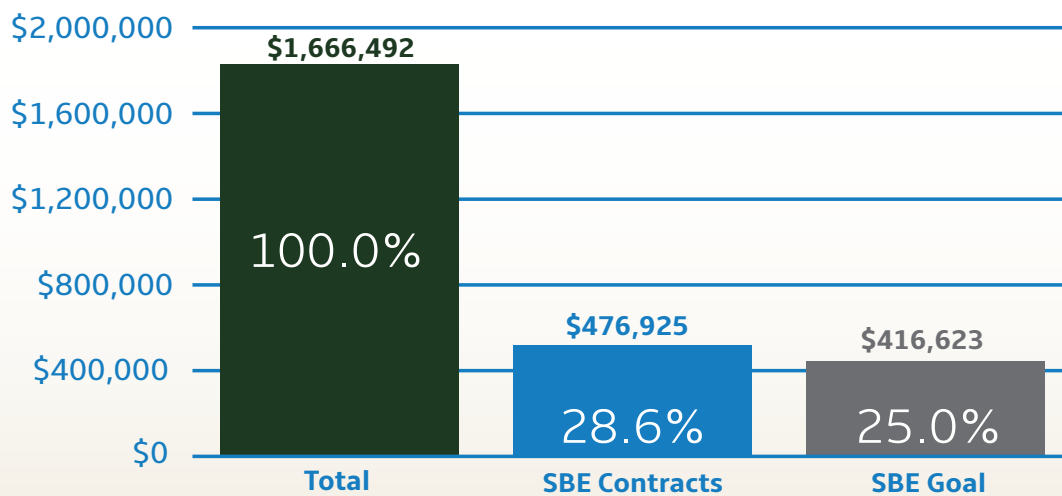
Not only has the Duwe Metals team perfected the art of meeting deadlines and exceeding expectations, but Duwe Metals did so with unmatched customer service. Jeannie confirms that her employees' ability Duwe customers' needs are what truly set them apart. Jeannie understands that her business success depends upon her ability to employ quality people that believe in the work we do, and are committed to the same goals, if she is to continue her father's strong legacy of building a highly-respected and quality business.

Public Plaza: Construction Inclusion

Table 9 - Public Plaza: Construction Inclusion through September 30, 2017

SBE, DBE, SDB, OR 8(a) FIRMS	SBE, DBE, SDB or 8(a)	SUBCONTRACTOR TO	SERVICE PERFORMED	CONTRACT AMOUNT	AMOUNT PAID THROUGH 09/30/17
Arteaga Construction, Inc.	SBE	Veit & Company, Inc.	Crane Rigging & Lifting Services	\$192,748	\$192,748
Autumn Trucking, Inc.	SBE	Veit & Company, Inc.	Trucking/Fuel Delivery	\$35,932	\$35,932
Flores Contractors, Inc.	DBE	Veit & Company, Inc.	Erosion Control Measures	\$2,006	\$2,006
Hard Rock Sawing & Drilling Specialists Company	SBE	Veit & Company, Inc.	Saw Cutting/Core Drilling	\$40,235	\$40,235
Tremmel-Anderson Trucking LLC	S/DBE	Veit & Company, Inc.	Trucking	\$206,004	\$206,004
TOTAL INCLUSION				\$476,925	\$476,925
INCLUSION AS A % OF CONSTRUCTION COST SUBJECT TO INCLUSION				28.6%	
INCLUSION AS A % OF CONSTRUCTION PAYMENTS MADE					28.6%
CONSTRUCTION COST SUBJECT TO INCLUSION				\$1,666,492	
CONSTRUCTION PAYMENTS					\$1,666,492

Public Plaza Construction SBE Inclusion

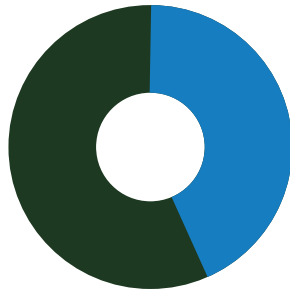


Wisconsin Entertainment and Sports Center: RPP Inclusion

Table 10 - Wisconsin Entertainment and Sports Center RPP Inclusion through September 30, 2017

Total Construction Hours	816,669.6
RPP Target Based on Total Hours (multiplied by 40%)	326,667.8
Applicable RPP Goal	40.0%
Total RPP Hours	333,021.6
Monitoring Above (Below) Goal	6,353.8
RPP Percentage (Total RPP Construction Hours/Total Construction Hours Worked)	40.8%

Wisconsin Entertainment and Sports Center Residents Preference Program (RPP) Inclusion



- **40.8% RPP Participation**
333,021.6 Total RPP Hours
- **59.2% Non-RPP Participation**
483,648.0 Total Non- RPP Hours
- 816,669.6 Total Workforce Hours

Table 11 - Wisconsin Entertainment and Sports Center: RPP Inclusion (excluding Non-Wisconsin residents) through September 30, 2017

Total Construction Hours	816,669.6
Less Hours Worked by Non-Wisconsin Residents	32,528.5
Construction Hours Worked by Wisconsin Residents Only	784,141.1
RPP Hours	333,021.6
RPP Inclusion Percentage (Excluding non-Wisconsin residents)	42.5%

Milwaukee Code of Ordinances (MCO) Section 355-7(1)(a) notes that for the purpose of calculating RPP participation "...worker hours'... excludes the number of hours of work performed by all non-Wisconsin residents."

Wisconsin Entertainment and Sports Center: RPP Inclusion

Table 12 - Wisconsin Entertainment and Sports Center: RPP Inclusion by Contractor through September 30, 2017

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
M. A. Mortenson Company	General Contractor	Concrete	116,201.0	48,846.0
API Construction Company	P.L. Freeman Co.	Siding/Roofing	362.5	96.0
Arteaga Construction, Inc.	Langer Roofing & Sheet Metal Inc.	Masonry	1,899.5	943.0
Arteaga Construction, Inc.	M. A. Mortenson Company	Masonry	42,763.0	18,137.5
Austad & Son, Inc.	M. A. Mortenson Company	Acoustical Tile	198.0	3.0
Austad & Son, Inc.	Wall-Tech, Inc., Inc.	Acoustical Tile	2,332.5	846.5
B&D Contractors, Inc.	Constructions Supply & Erection, Inc.	Fabrication/ Installation	871.0	547.0
Badger Ladder/Scaffold LLC	Thomas A. Mason Company, Inc.	Scaffolding/Ladders	1,925.0	762.5
Balestrieri Environmental & Development, Inc.	Veit & Company, Inc.	Hazardous Material Remediation	68.0	34.0
Belonger Corporation, Inc.	Ice Builders, Inc.	Mechanical/Plumbing	76.0	0.0
Best Erectors, Inc.	Midwest Stairs & Iron, Inc.	Steel Erection	5,032.0	3,388.0
C.M. Morris Group, Inc.	M. A. Mortenson Company	Sprayed Applied Fireproofing	21,229.5	8,488.0
CButts Electric, Inc.	Uihlein Electric Co., Inc	Electrical	772.5	353.0
Chenery Brothers Inc.	M. A. Mortenson Company	Damproofing & Waterproofing	218.0	0.0
Choice Construction Companies, Inc.	J.P. Cullen & Sons, Inc.	Concr Reinf & PT Installation	10,716.0	4,954.0
Choice Construction Companies, Inc.	Staff Electric Co., Inc.	Concr Reinf & PT Installation	20.5	15.0
Choice Construction Companies, Inc.	Spancrete, Inc.	Concr Reinf & PT Installation	3,541.5	1,862.5
Choice Construction Companies, Inc.	M. A. Mortenson Company	Concr Reinf & PT Installation	15,709.5	6,610.0
Common Links Construction, LLC	M. A. Mortenson Company	Steel/Stud/Drywall	5,025.0	1,083.0
Construction Supply & Erection, Inc.	M. A. Mortenson Company	Erection	178.5	0.0
Crowley Construction Corporation	Rams Contracting, LTD.	Pavement Marking	16.5	5.5
D.F. Tomasini Contractors, Inc.	Staff Electric Co., Inc./ Rams Contracting, LTD.	Site Utilities	4,909.5	890.0
Dairyland Energy Solutions, Inc.	Johnson Controls, Inc.	Electrical	886.0	0.0
Dawes Rigging & Crane Rental, Inc.	Choice Construction Companies Inc.	Rigging/Erecting	850.5	0.0
Dawes Rigging & Crane Rental, Inc.	Common Links Construction, LLC	Rigging/Erecting	9.0	0.0

Table continued on page 31

Wisconsin Entertainment and Sports Center: RPP Inclusion (Continued)

Table 12 - Continued

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Dawes Rigging & Crane Rental, Inc.	Egan Company	Rigging/Erecting	354.5	0.0
Dawes Rigging & Crane Rental, Inc.	Grunau Company, Inc., Inc.	Rigging/Erecting	464.0	0.0
Dawes Rigging & Crane Rental, Inc.	J.P. Cullen & Sons, Inc.	Rigging/Erecting	913.8	0.0
Dawes Rigging & Crane Rental, Inc.	Midwest Stairs & Iron, Inc.	Rigging/Erecting	382.5	0.0
Dawes Rigging & Crane Rental, Inc.	Wall-Tech, Inc., Inc.	Rigging/Erecting	1,142.0	0.0
Deangelis Construction LLC	Rams Contracting, LTD.	Concrete	394.0	257.5
Doral Corporation	Ice Builders, Inc.	Rigging/Erecting	37.0	9.0
Doral Corporation	JCP Construction LLC	Rigging/Erecting	2,040.5	323.5
Doral Corporation	Staff Electric Co., Inc.	Rigging/Erecting	1,070.5	291.5
Duwe Metal Products, Inc.	J.P. Cullen & Sons, Inc.	Structural Fabrication	21,256.0	14,471.5
Egan Company	M. A. Mortenson Company	Aluminum Entrances, Storefront	7,241.0	2,628.5
Express Insulation, Inc.	Hooper Corporation	Insulation	15,106.0	5,193.5
Gagnon, Inc.	Thomas A. Mason Company, Inc.	Insulation/Scaffolding/ Fireproofing	695.0	0.0
Gateway Concrete Forming Systems, Inc.	M. A. Mortenson Company	Concrete Shoring	293.0	0.0
Grunau Company, Inc., Inc.	M. A. Mortenson Company	HVAC	60,308.5	25,503.5
Hard Rock Sawing & Drilling Specialists Co.	Choice Construction Companies Inc.	Concrete Saw Cutting	4.0	0.0
Hard Rock Sawing & Drilling Specialists Co.	Construction Supply & Erection, Inc.	Concrete Saw Cutting	5.0	0.0
Hard Rock Sawing & Drilling Specialists Co.	Hooper Corporation	Concrete Saw Cutting	57.5	0.0
Hard Rock Sawing & Drilling Specialists Co.	Spancrete, Inc.	Concrete Saw Cutting	20.5	0.0
Hetzel-Sanfilippo, Inc.	Langer Roofing & Sheet Metal Inc.	Gypsum Wallboard	2,688.5	879.0
Hooper Corporation	M. A. Mortenson Company	Plumbing	45,782.3	15,358.5
Hurt Electric, Inc.	Staff Electric Co., Inc.	Electrical	2,462.0	1,588.0
Ice Builders, Inc.	M. A. Mortenson Company	Store Refrigeration/Ice	57.0	0.0
Ideal Crane Rental, Inc.	Choice Construction Companies Inc.	Crane Rental	290.0	0.0
Ideal Crane Rental, Inc.	Grunau Company, Inc., Inc.	Crane Rental	3.0	0.0

Table continued on page 32

Wisconsin Entertainment and Sports Center: RPP Inclusion (Continued)

Table 12 - Continued

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Ideal Crane Rental, Inc.	Langer Roofing & Sheet Metal Inc.	Crane Rental	998.5	0.0
International Erectors, Inc.	Spancrete, Inc.	Steel Erection	3,613.5	0.0
JCP Construction LLC	Merrill Iron & Steel, Inc. / J.P. Cullen & Sons, Inc.	Shoring Tower Concrete Footings	117.5	81.0
JCP Construction LLC	M. A. Mortenson Company	Site Concrete	7,931.3	4,404.3
JCP Construction LLC	MG McGrath, Inc.	Install Grace HT	1,013.7	1,013.7
JCP Construction LLC	SC Railing Company	Railing Installation	308.0	270.0
JCP Construction LLC	Wall-Tech, Inc.	Carpentry	5,302.0	1,757.0
J.P. Cullen & Sons, Inc.	Merrill Iron & Steel, Inc.	Steel Fabrication	53,611.5	19,358.0
Kone, Inc.	M. A. Mortenson Company	Elevators	4,452.5	0.0
Langer Roofing & Sheet Metal Inc.	M. A. Mortenson Company	Roofing	15,062.3	4,917.5
Metropolitan Mechanical Contractors, Inc.	Grunau Company, Inc., Inc.	General Contracting	1,820.0	0.0
MG Grath, Inc.	M. A. Mortenson Company	Metal Roof and Wall Panels	20,624.5	8,565.5
Michels Corporation	Rams Contracting, LTD.	Site Remediation, Piles Caissons	473.0	189.0
Michels Corporation	M. A. Mortenson Company	Dynamic Compaction and Deep Foundations/Piles	7,245.0	2,918.5
Mid State Traffic Control, Inc.	M. A. Mortenson Company	Traffic Control	4.0	0.0
Mortl Restoration, Inc.	Spancrete, Inc.	Restoration	5,234.5	2,587.5
Northway Fence, Inc.	M. A. Mortenson Company	Temporary Fence/ Installation	128.0	0.0
P.L. Freeman Co.	Grunau Company, Inc., Inc.	Plumbing/HVAC	3,672.0	1,419.5
P.L. Freeman Co.	Hooper Corporation	Plumbing/HVAC	1,349.5	1,349.5
P.L. Freeman Co.	Langer Roofing & Sheet Metal Inc.	Plumbing/HVAC	1,132.5	719.5
Payne & Dolan, Inc.	Rams Contracting, LTD.	Earthwork/Site Utilities	147.3	11.0
Pieper Electric, Inc. dba Pro Lightning Protection	Staff Electric Co., Inc.	Electrical	210.0	0.0
PJ's Trucking, LLC	D.F. Tomasini Contractors, Inc.	Trucking	125.3	0.0
Price Erecting	Grunau Company, Inc., Inc.	Steel Erection	1,985.5	0.0
Price Erecting	J.P. Cullen & Sons, Inc.	Rigging/Erecting	2,843.0	0.0

Table continued on page 33

Wisconsin Entertainment and Sports Center: RPP Inclusion (Continued)

Table 12 - Continued

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Rams Contracting, LTD.	M. A. Mortenson Company	Earthwork/Site Utilities	12,201.5	4,811.0
Rams Contracting, LTD.	Ice Builders, Inc.	Earthwork/Site Utilities	20.0	0.0
Rockwell Mechanical	Grunau Company, Inc.	HVAC	1,178.5	1,178.5
Sid's Sealants LLC	Arteaga Construction, Inc.	Caulking/Waterproofing	1,137.5	485.5
Sid's Sealants LLC	Egan Company	Caulking/Waterproofing	768.8	351.0
Sid's Sealants LLC	Langer Roofing & Sheet Metal Inc.	Caulking/Waterproofing	82.0	0.0
Sid's Sealants LLC	Wall-Tech, Inc.	Caulking/Waterproofing	1,867.5	820.8
Sonag Company, Inc.	Common Links Construction, LLC	Concrete Pouring	1,937.0	1,733.0
Sopinski Trenching & Excavating, LLC	Staff Electric Co., Inc	Excavating	1,955.5	0.0
South Star, Inc.	Rams Contracting, LTD.	Trucking	776.5	395.3
Staff Electric Co., Inc.	Johnson Controls, Inc.	Electrical	29,358.0	13,848.0
Staff Electric Co., Inc.	M. A. Mortenson Company	Electrical	88,736.3	53,259.5
Theresa Tremmel Trucking, LLC	Rams Contracting, LTD.	Trucking	2,955.5	2,298.3
Thomas A. Mason Company, Inc.	M. A. Mortenson Company	Painting/Flooring	5,608.5	2,200.0
Thomas A. Mason Company, Inc.	Grunau Company, Inc.	Painting/Flooring	201.0	55.5
Thomas A. Mason Company, Inc.	J.P. Cullen & Sons, Inc.	Painting/Flooring	1,417.5	374.0
Thomas A. Mason Company, Inc.	Wall-Tech, Inc.	Painting/Flooring	11,001.8	6,087.0
Total Mechanical, Inc.	Stafford Smith Inc.	Mechanical/Plumbing	406.0	228.0
Tremmel - Anderson Trucking, LLC	Veit & Company, Inc.	Trucking	47.8	30.5
Uihlein Electric Co., Inc	Johnson Controls, Inc.	Electrical	4,595.0	1,435.0
United Construction & Fence LLC	Northway Fence, Inc.	Temporary Fence/ Installation	577.5	577.5
United States Alliance Fire Protection Inc.	D.F. Tomasini Contractors, Inc.	Fire Protection	10,341.9	5,247.4
Veit & Company, Inc.	M. A. Mortenson Company	Demolition/Abatement	358.0	301.5
W.L. Hall Co.	JCP Construction LLC	Interior Building Systems/ Exterior Finishes	120.0	0.0
Wall-Tech, Inc., Inc.	M. A. Mortenson Company	Structural & Metal Stud Framing	99,952.0	23,374.5

Table continued on page 34

Wisconsin Entertainment and Sports Center: RPP Inclusion (Continued)

Table 12 - Continued

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Zone Mechanical North LLC	Stafford Smith Inc.	Commercial Refrigeration/HVAC	784.5	0.0
TOTAL WORKFORCE HOURS			816,669.6	333,021.6
RPP PERCENTAGE REQUIREMENT			40.0%	
RPP PERCENTAGE TO DATE			40.8%	

Workers on WESC construction site.



Wisconsin Entertainment and Sports Center: RPP Inclusion by Zip Code & Trade

Table 13 - Wisconsin Entertainment and Sports Center: RPP Inclusion by Zip Code & Trade

Trade	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Acoustic Ceiling Tile Installer	1	53202	128.0
	1	53207	32.0
	1	53209	265.0
	1	53210	623.5
	2	53212	694.0
	1	53214	145.5
	2	53215	136.5
	1	53216	275.5
	1	53218	267.0
	2	53219	578.0
	2	53233	1,282.5
Bricklayer	1	53204	1,478.5
	1	53207	1,530.0
	1	53210	1,375.5
	1	53216	1,602.0
	1	53219	24.0
	1	53221	1,657.0
	1	53223	407.5
	1	53233	807.5
Carpenter	3	53204	2,696.5
	3	53206	2,358.3
	5	53207	2,858.3
	4	53208	2,239.0
	7	53209	4,490.5
	3	53210	454.2
	3	53212	1,409.5
	11	53215	5,289.0

Table continued on page 36

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Carpenter	5	53218	2,634.5
	2	53219	1,762.0
	4	53220	2,116.3
	8	53221	3,547.0
	3	53222	2,610.3
	3	53223	3,860.0
	2	53225	348.0
	1	53227	840.0
	1	53228	1,595.0
	1	53233	823.5
Cement Finisher	1	53205	980.5
	2	53207	768.5
	1	53209	21.0
	2	53216	1,980.0
	1	53218	536.0
	1	53219	21.5
	1	53223	1,148.5
	1	53224	218.0
Drywall Taper/Finisher	2	53204	674.5
	1	53207	631.0
	1	53208	327.0
	1	53209	91.5
	10	53215	5,144.0
	2	53219	773.5
	1	53220	150.5
Electrician	3	53202	1,402.5
	4	53204	2,391.3

Table continued on page 37

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Electrician	2	53205	2,205.5
	2	53206	1,339.0
	14	53207	9,822.0
	5	53208	2,769.8
	3	53209	1,685.0
	6	53210	4,368.3
	1	53211	777.3
	3	53212	502.5
	2	53214	630.0
	5	53215	4,362.8
	4	53216	3,108.0
	4	53218	5,496.5
	6	53219	4,758.8
	5	53220	8,539.3
	14	53221	7,731.3
	4	53222	2,909.5
	2	53223	803.3
	2	53224	563.3
2	53225	1,632.0	
1	53228	10.5	
Fence Erector	1	53204	264.5
	2	53215	148.5
	1	53220	164.5
Fire Sprinkler Fitter	1	53208	1,109.5
	1	53212	927.0
	1	53214	1,029.0
	1	53220	774.0

Table continued on page 38

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Glazier	1	53209	124.3
	1	53212	385.0
	1	53216	58.0
	1	53219	644.8
	1	53233	578.8
Heat or Frost Insulator	1	53202	201.5
	1	53206	261.0
	2	53215	1,601.5
	1	53216	1,040.0
	1	53219	132.0
	1	53221	745.5
Heavy Equipment Operator	2	53227	1,212.0
	1	53210	132.5
	2	53215	1,548.0
	1	53218	617.3
	4	53219	1,330.0
Ironworker	1	53224	992.5
	1	53202	884.5
	1	53203	1,612.0
	3	53204	1,873.0
	3	53206	1,207.0
	3	53207	1,530.3
	6	53208	4,487.5
	3	53210	987.5
	3	53211	3,159.0
	4	53212	3,028.0
3	53213	2,154.0	

Table continued on page 39

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Ironworker	10	53215	7,054.0
	1	53216	1,013.5
	1	53218	999.0
	5	53219	2,204.0
	1	53220	17.5
	4	53221	1,671.0
	2	53222	152.0
	1	53223	1,040.0
	1	53224	132.0
	3	53225	2,174.5
	1	53227	270.5
	2	53228	1,739.5
	Laborer	4	53204
1		53206	1,362.0
6		53207	1,619.0
2		53208	1,912.0
7		53209	6,546.0
3		53210	1,327.0
3		53211	1,419.4
8		53212	8,704.5
1		53213	2,572.5
1		53214	959.0
13		53215	7,238.0
10		53216	5,267.5
8		53218	8,067.0
3	53219	2,367.0	
5	53220	2,378.0	

Table continued on page 40

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Laborer	3	53221	2,667.5
	2	53222	96.0
	1	53224	8.5
	6	53225	5,796.8
	1	53228	881.0
	2	53233	332.5
Painter	1	53206	126.5
	1	53208	94.0
	1	53210	112.0
	1	53212	391.0
	2	53214	727.5
	1	53215	46.5
	3	53216	804.0
	1	53220	55.5
	1	53222	97.0
Piledriver	1	53224	569.5
	1	53206	143.0
Plasterer	1	53216	183.0
	1	53225	647.5
Plumber	1	53207	509.0
	1	53208	1,048.0
	2	53209	2,689.3
	4	53210	6,226.0
	1	53211	563.8
	1	53215	1,294.0
	1	53216	841.3
	1	53218	1,091.3

Table continued on page 41

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Plumber	1	53219	588.5
	1	53225	375.0
Project Engineer	2	53211	1,616.0
	1	53212	347.5
Roofer	3	53207	1,567.5
	1	53208	761.0
	2	53209	598.0
	2	53210	475.5
	1	53212	112.0
	1	53213	9.0
	1	53214	23.0
	1	53215	969.0
	1	53219	493.5
	1	53223	628.5
Sheet Metal Worker	1	53202	744.3
	4	53207	2,121.0
	1	53208	768.5
	1	53209	172.5
	1	53210	539.5
	3	53212	1,101.8
	4	53215	1,276.5
	1	53216	714.5
	4	53218	2,590.3
	1	53219	703.8
	4	53220	3,907.0
2	53221	1,320.3	
1	53222	1,316.0	

Table continued on page 42

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Sheet Metal Worker	1	53223	250.0
	1	53224	505.5
	1	53225	617.0
	1	53227	704.5
	1	53228	937.3
Steamfitter	2	53204	1,479.0
	1	53207	1,029.0
	1	53209	1,013.0
	2	53210	287.5
	1	53212	821.5
	2	53213	3,086.0
	1	53214	161.5
	1	53218	776.5
	3	53219	1,483.5
	3	53221	2,193.5
	1	53225	1,053.5
	1	53227	1,278.5
	1	53228	549.5
Teledata Installer	1	53214	17.0
	2	53215	470.0
	1	53219	135.5
	1	53220	295.0
	3	53221	1,317.5
	2	53222	440.5
Tile Setter	1	53215	501.0
Tuckpointer	1	53208	750.0
	1	53209	266.5

Table continued on page 43

Wisconsin Entertainment and Sports Center:
RPP Inclusion by Zip Code & Trade (Continued)

Table 13 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Tuckpointer	1	53212	850.5
	3	53215	819.8
	1	53216	335.0
Truck Driver	2	53204	46.3
	2	53205	154.3
	3	53206	48.8
	2	53207	461.5
	2	53208	35.8
	12	53209	401.0
	5	53210	1,464.8
	1	53211	36.5
	2	53212	57.5
	8	53215	313.0
	6	53216	856.8
	7	53218	185.0
	3	53219	150.3
	1	53220	28.8
	3	53221	21.5
	3	53222	934.3
	3	53223	129.3
1	53224	21.8	
6	53225	671.5	
	588	TOTAL	333,021.6

MY MOTHER WAS RIGHT!

Nicole Backhaus - Pre-Apprentice Electrician - Staff Electric Co., Inc.



"I should always have work, nothing runs without power."



In the spring of 2017, Nicole Backhaus went to a job fair sponsored by the Milwaukee Electrical Joint Apprenticeship Training Committee, not knowing what to expect. Three months later, she was an Electrical Pre-apprentice with Staff Electric Co., Inc. ready to start her apprenticeship, ready to begin her future.

Now as a pre-apprentice, Nicole is helping with wall rough ins, installing fire alarms, TV boxes and other tasks performed by electricians. "I looked at some of the other trades," she says, "and this was the most interesting. I feel honored to be here."

So far, her experience with the trades has been better than expected. Nicole thought it would be too hard to fit in with her co-workers because she heard negative stories of how women have been treated in the trades. She happily reports that "[m]aybe one or two people have [been a challenge]; besides them, everybody has been welcoming."

The WESC project, "helps me appreciate Milwaukee more," Nicole states. "In twenty years, I can tell about this -- about what I did."

Nicole is no stranger to hard work. She previously worked for T.J. Maxx but found retail too mundane. She spoke with her mother -- an asbestos inspector -- and her boyfriend -- a tradesman -- and they convinced her to give the trades a try.

Nicole is optimistic about her future in the trades, noting, "I should always have work; nothing runs without power."

NEVER FORGET WHO YOU ARE

Antonio Delgado - RPP Apprentice Steamfitter - Grunau Company, Inc.



"There are no boundaries on what you can do"



"If I see a challenge, I find a way to do it," says 21-year-old Antonio Delgado. Three years ago, Antonio was working in a dead-end job that had no room for advancement, and decided to join the union as a steamfitter. He admires how supportive the union has been and that they focus on worker safety.

Getting into construction was physically demanding and intimidating for Antonio at first. "People said I couldn't do it, but look where I am now," he says. Antonio further states that everyone he works with is willing to teach him whatever it is that he wants to learn. "It gives me a sense of security to know that achieving completion of the apprenticeship program is possible," he says.

Antonio speaks passionately about the need for high schools to expose students to the construction field. "We're falling behind in getting the exposure out to the young people," he laments. When Antonio was growing up, he didn't see advertisements about being a part of the union, and thinks this is a shame. "People need to know the real facts about the opportunities that are out there," he says.

After completing his apprenticeship, Antonio is looking forward to teaching other workers what he has learned, running jobs of his own and even starting his own construction business. "The ability to move up [in construction] is undeniable," he notes. "[I]t is amazing to be a part of such a big project. We can't let our city fall apart; projects like this give me hope that we can revive Milwaukee." Antonio is very excited about the future, saying, "life is an equation; you have to find the [solution] that works, [and when you do], there's nothing stopping you from doing what you want to do."

5th Street Parking Structure: RPP Inclusion

Table 14 - 5th Street Parking Structure: RPP Inclusion through September 30, 2017

Total Construction Hours	147,129.0
RPP Target Based on Total Hours (multiplied by 40%)	58,851.6
Applicable RPP Goal	40.0%
Total RPP Construction Hours	60,308.1
Monitoring Above (Below) Goal	1,456.5
RPP Percentage (Total RPP Construction Hours/Total Construction Hours Worked)	41.0%

5th Street Parking Structure Residents Preference Program (RPP) Inclusion

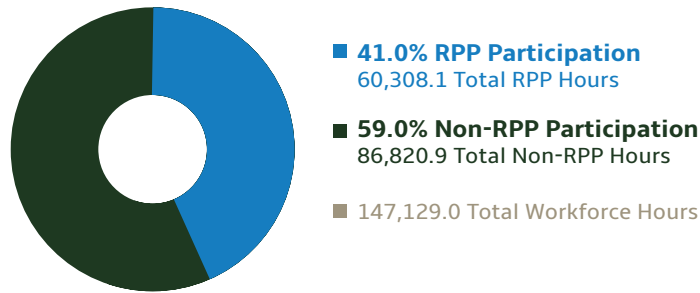


Table 15 - 5th Street Parking Structure RPP Inclusion (excluding Non-Wisconsin residents) through September 30, 2017

Total Construction Hours	147,129.0
Less Hours Worked by Non-Wisconsin Residents	1,468.5
Construction Hours Worked by Wisconsin Residents Only	145,660.5
RPP Construction Hours	60,308.1
RPP Participation Percentage (Excluding Non-Wisconsin residents)	41.4%

Milwaukee Code of Ordinances (MCO) Section 355-7(1)(a) notes that for the purpose of calculating RPP participation "...'worker hours'... excludes the number of hours of work performed by all non-Wisconsin residents."

5th Street Parking Structure: RPP Inclusion by Contractor

Table 16 - 5th Street Parking Structure: RPP Inclusion by Contractor through September 30, 2017

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
J.H. Findorff & Son Inc.	General Contractor	CIP Foundations	10,743.5	4,369.0
3G Trucking, LLC	Lake Edge Logistics, LLC	Trucking	19.0	19.0
Best Erectors, Inc.	Midwest Stairs & Iron, Inc.	Structural Steel	2,734.0	1,236.5
Bohmann & Vick, Inc.	J.H. Findorff & Son Inc.	Utilities	484.5	186.5
CG Schmidt, Inc.	J.H. Findorff & Son Inc.	CIP Structure	72,950.3	31,668.0
Choice Construction Companies, Inc.	J.H. Findorff & Son Inc.	Install, Reinforcing Steel/ Bridge Work	25,500.0	10,690.5
David's M Trucking LLC	Guin's Trucking LLC	Trucking	7.2	7.2
Dawes Rigging & Crane Rental, Inc.	Egan Company	Crane Rental	162.5	0.0
Duwe Metal Products, Inc.	J.P. Cullen & Sons, Inc.	Metal Fabricating	2,105.0	668.3
Dywidag Systems Int'l USA, Inc.	Midwest Stairs & Iron, Inc.	Post Tensioning	99.5	0.0
Earth Augering Service LLC	Lemberg Electric Company, Inc.	Trenching	133.0	0.0
Edgerton Contractors, Inc.	J.H. Findorff & Son Inc.	Earthwork	2,888.0	437.3
EFH Trucking LLC	Lake Edge Logistics, LLC	Trucking	321.2	321.2
Express Insulation	J.F. Ahern Co.	Insulation	107.0	74.0
Gonzalez E LLC	EFH Trucking LLC	Trucking	378.5	362.4
Guin's Trucking LLC	EFH Trucking LLC	Trucking	22.0	22.0
Hard Rock Sawing & Drilling Specialists Company	CG Schmidt, Inc.	Deep Sawing	19.0	0.0
Hennes Services, Inc.	Lemberg Electric Company, Inc.	Electrical	28.5	0.0
Hetzel-Sanfilippo Inc.	Langer Roofing & Sheet Metal Inc.	Gypsum wallboard	655.5	340.0
Hiram Power Electric	Staff Electric Co., Inc.	Electrical	96.0	96.0
Hurt Electric, Inc.	Uihlein Electric Co., Inc.	Underground Electrical	246.5	246.5
HVA Products, Inc.	J.F. Ahern Co.	General Contracting	1.5	0.0
J.F. Ahern Co.	J.H. Findorff & Son Inc.	Plumbing/HVAC/Fire Protection	3,915.0	1,068.5
J.P. Anthony, Inc.	Uihlein Electric Co., Inc.	Concrete Cutting	6.5	0.0
JCP Construction LLC	J.H. Findorff & Son Inc.	General Contracting	461.3	142.8
Keen Trucking LLC	EFH Trucking LLC	Trucking	3.8	3.8

Table continued on page 48

5th Street Parking Structure: RPP Inclusion by Contractor (Continued)

Table 16 - Continued

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Klein-Dickert Milwaukee, Inc.	J.H. Findorff & Son Inc.	Glass/Glazing	1,548.5	368.0
KMI Construction LLC	J.H. Findorff & Son Inc.	Masonry/Precast	9,649.0	4,439.0
Kone, Inc	J.H. Findorff & Son Inc.	Elevator	1,203.0	0.0
Langer Roofing & Sheet Metal Inc.	J.H. Findorff & Son Inc.	Roofing	676.0	40.0
Lemberg Electric Company, Inc.	J.H. Findorff & Son Inc.	Electrical	5,285.5	2,209.5
Luz Mercado Trucking, Inc.	EFH Trucking LLC	Trucking	235.0	235.0
MCE Trucking LLC	EFH Trucking LLC	Trucking	15.5	15.5
Michels Corporation	J.H. Findorff & Son Inc.	Piles	1,769.0	673.0
Mortl Restoration, Inc.	KMI Construction LLC	Restoration	60.0	0.0
Potratz Concrete South, Inc.	CG Schmidt, Inc.	Concrete Pumping	348.5	0.0
Pro Therm Insulation	KMI Construction LLC	Insulation	69.0	0.0
Renegade Trucking LLC	Lake Edge Logistics, LLC	Trucking	7.0	7.0
RTA Trucking LLC	EFH Trucking LLC	Trucking	20.3	20.3
Sanchez Painting Contractors	J.H. Findorff & Son Inc.	Painting	463.5	32.5
South Star, Inc.	Lake Edge Logistics, LLC	Trucking	61.0	52.0
Staff Electric Co., Inc.	J.H. Findorff & Son Inc.	Electrical	542.0	242.0
Stark Asphalt	J.H. Findorff & Son Inc.	Asphalt Paving	21.0	0.0
Steve's Trenching Service, Inc.	Uihlein Electric Co., Inc.	Trenching	103.5	0.0
Uihlein Electric Co., Inc.	CG Schmidt, Inc.	Underground Electrical	546.0	15.0
Zanders Solutions, LLC	J.H. Findorff & Son Inc.	Waterproofing	49.0	0.0
Zenith Tech, Inc.	Edgerton Contractors, Inc.	Furnish & Install 26 Pipe Piling/ Earth Retention	368.0	0.0
TOTAL WORKFORCE HOURS			147,129.0	60,308.1
RPP PERCENTAGE REQUIREMENT			40.0%	
RPP PERCENTAGE TO DATE			41.0%	

5th Street Parking Structure: RPP Inclusion by Zip Code & Trade

Table 17 - 5th Street Parking Structure: RPP Inclusion by Zip Code & Trade

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Acoustic Ceiling Tile Installer	1	53204	27.0
Bricklayer	1	53204	389.0
	1	53213	390.5
	2	53218	951.5
	1	53223	781.5
	1	53227	931.0
Carpenter	1	53202	1,498.0
	1	53206	363.0
	4	53207	2,775.5
	1	53208	335.5
	1	53209	640.5
	3	53210	1,849.3
	1	53211	6.0
	2	53213	2,568.0
	4	53215	2,514.0
	1	53216	806.0
	4	53219	1,124.0
	1	53221	458.5
	4	53222	5,263.5
	1	53224	1,523.5
2	53227	1,252.0	
Cement Finisher	1	53202	151.5
	2	53207	760.5
	1	53209	1,110.0
	1	53210	32.0
	2	53219	1,168.5
	1	53224	944.5

Table continued on page 50

5th Street Parking Structure: RPP Inclusion by Zip Code & Trade (Continued)

Table 17 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Electrician	1	53207	162.5
	2	53210	99.0
	1	53215	1,523.0
	1	53220	686.5
Glazier	1	53209	123.0
	1	53212	8.0
	1	53220	237.0
Heat or Frost Insulator	1	53221	74.0
Heavy Equipment Operator	2	53207	214.5
	1	53224	112.5
Ironworker	4	53204	1,286.5
	2	53206	513.5
	2	53207	196.5
	5	53208	1,068.5
	1	53209	330.5
	3	53210	710.5
	1	53212	223.5
	2	53213	102.5
	8	53215	3,066.3
	1	53216	144.5
	2	53219	1,708.0
	1	53220	20.0
	4	53221	705.0
	1	53222	930.5
	2	53223	260.5
1	53227	864.0	
1	53233	475.5	

Table continued on page 51

5th Street Parking Structure: RPP Inclusion by Zip Code & Trade (Continued)

Table 17 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
	2	53204	252.5
	1	53205	30.0
	2	53207	1,726.0
	1	53208	816.5
	2	53209	1,035.5
	1	53210	18.0
	1	53211	102.8
Laborer	1	53213	2,015.5
	3	53215	1,562.0
	5	53216	1,540.5
	2	53218	11.0
	1	53219	205.0
	1	53223	138.0
	1	53224	88.0
	1	53225	241.5
	1	53227	504.5
Painter	1	53204	32.5
Piledriver	1	53206	261.5
	1	53204	263.0
Plumber	1	53210	547.0
	1	53225	44.0
Roofer or Waterproofer	1	53219	32.0
	1	53207	8.0
Sheet Metal Worker	1	53211	116.0
	1	53215	58.5
Steamfitter	1	53215	40.0
Teledata Technician or Installer	1	53214	242.0

Table continued on page 52

5th Street Parking Structure: RPP Inclusion by Zip Code & Trade (Continued)

Table 17 - Continued

TRADE	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Teledata Technician or Installer	1	53216	96.0
Tuckpointer	2	53215	442.0
	1	53219	312.0
Truck Driver	2	53204	350.9
	1	53207	3.8
	1	53208	6.8
	3	53210	24.8
	1	53214	15.5
	10	53215	325.0
	1	53216	14.0
	2	53219	278.6
	2	53220	25.0
	1	53221	7.7
	1	53222	7.0
1	53223	6.5	
	166	TOTAL	60,308.1

Workers installing glass panes on 5th Street Parking Structure.



CONSTRUCTION LEADS TO A FUTURE

Arlen Backey - Carpenter - J.H. Findorff & Sons Inc.



"The construction trades are so big, there's a place for everyone"



Arlen Backey, a carpenter for Findorff, has worked on the Milwaukee Bucks 5th Street Parking Structure project since February 2017, but has been in the construction trades for over 25 years. As a union member, Arlen appreciates the way in which it serves as an employment referral service between workers and jobs. "The construction trades are so big, there's a place for everyone," he states.

Arlen is also a strong proponent of the RPP program. "It's critical to mandate RPP," he says, "to make sure that everyone has a chance to work." He recognizes that the program's role in bringing new and diverse workers to job sites will sometimes result in onsite tension, and believes that "in order to make the program work better, whatever issues a person has have to keep being addressed into the issues no longer exist." They can't be "swept under the rug," he says.

Prior to entering the trades, Arlen managed convenience stores, but was hungry for more out of life. He is happy to be working on "reasonable development," which "gives a lot of people a start; exposure they may not have had without the requirements of this project."

HARD WORK PRODUCES SUCCESS

Sixto Acevodo Jr. - Ironworker Apprentice - J.H. Findorff & Son Inc.



"It's cool to work on revitalizing downtown. It's needed it for a while."

At six a.m. sharp, Sixto Acevodo, Jr., meets with the crew of Best Erectors, Inc. to discuss their work plan for the day. For the last two months, that has been the routine for Sixto while working on the Bucks 5th Street Parking Structure project. This is his second year of being an ironworker apprentice and he says he chose to be an ironworker because, "it's a trade you will never get bored in. The Foremen are great and Union Local eight is very well rounded." The Union placed Sixto with the new Milwaukee Bucks project due to the skills he has displayed during his apprenticeship thus far.

For more than ten years, Sixto worked as a machine operator but decided he wanted to further his education and have a more stable income. Having uncles that work in construction made Sixto's decision to join the Union that much easier. "There's no better way [to get involved in construction]," he says, "than through the Union Hall."

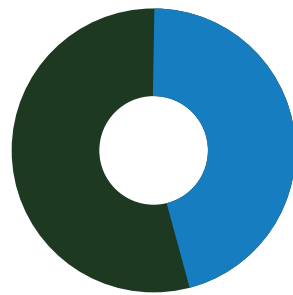
Sixto now has a few projects under his belt and sees himself training other apprentices once he becomes a journeyman. "I take pride in having a hand in this project." Sixto further explained that he takes "a piece of wisdom from everybody who helped get me to where I am today."

Public Plaza: RPP Inclusion

Table 18 - Public Plaza: RPP Inclusion through September 30, 2017

Total Construction Hours	6,857.3
RPP Target Based on Total Hours (multiplied by 40%)	3,067.0
Applicable RPP Goal	40.0%
Total RPP Construction Hours	3,243.3
Monitoring Above (Below) Goal	176.3
RPP Percentage (Total RPP Construction Hours/Total Construction Hours Worked)	47.3%

Public Plaza Residents Preference Program (RPP) Inclusion



- **47.3% RPP Participation**
3,243.3 Total RPP Hours
- **52.7% Non-RPP Participation**
3,614.0 Total Non-RPP Hours
- 6,857.3 Total Workforce Hours

Table 19 - Public Plaza: RPP Inclusion (excluding Non-Wisconsin residents) through September 30, 2017

Total Construction Hours	6,857.3
Less Hours Worked by Non-Wisconsin Residents	54.8
Construction Hours Worked by Wisconsin Residents Only	6,802.5
RPP Construction Hours	3,243.3
RPP Participation Percentage (Excluding non-Wisconsin residents)	47.7%

Milwaukee Code of Ordinances (MCO) Section 355-7(1)(a) notes that for the purpose of calculating RPP participation "...'worker hours'... excludes the number of hours of work performed by all non-Wisconsin residents."

Public Plaza : RPP Inclusion by Contractor

Table 20 - Public Plaza: RPP Inclusion by Contractor through September 30, 2017

CONTRACTOR	SUBCONTRACTOR TO	SERVICE PERFORMED	WORKFORCE HOURS	RPP INCLUSION HOURS THROUGH 09/30/17
Veit & Company, Inc.	Hunzinger Construction	Demolition	4,689.0	2,007.0
Arteaga Construction, Inc.	Veit & Company, Inc.	Crane Rigging & Lifting Services	817.5	653.0
Flores Contractors, LLC	Veit & Company, Inc.	Erosion Control	3.0	0.0
Hard Rock Sawing & Drilling Specialist Co.	Veit & Company, Inc.	Saw Cutting	271.0	0.0
J&J Contracting of MN, LLC	Veit & Company, Inc.	Environmental Remediation	54.8	0.0
Rams Contracting, LTD.	Veit & Company, Inc.	Earthwork	356.8	175.3
Tremmel - Anderson Trucking, LLC	Veit & Company, Inc.	Trucking	665.3	408.0
TOTAL WORKFORCE HOURS			6,857.3	3,243.3
RPP PERCENTAGE REQUIREMENT			40.0%	
RPP PERCENTAGE TO DATE			47.3%	

Worker directing traffic on the WESC construction site.

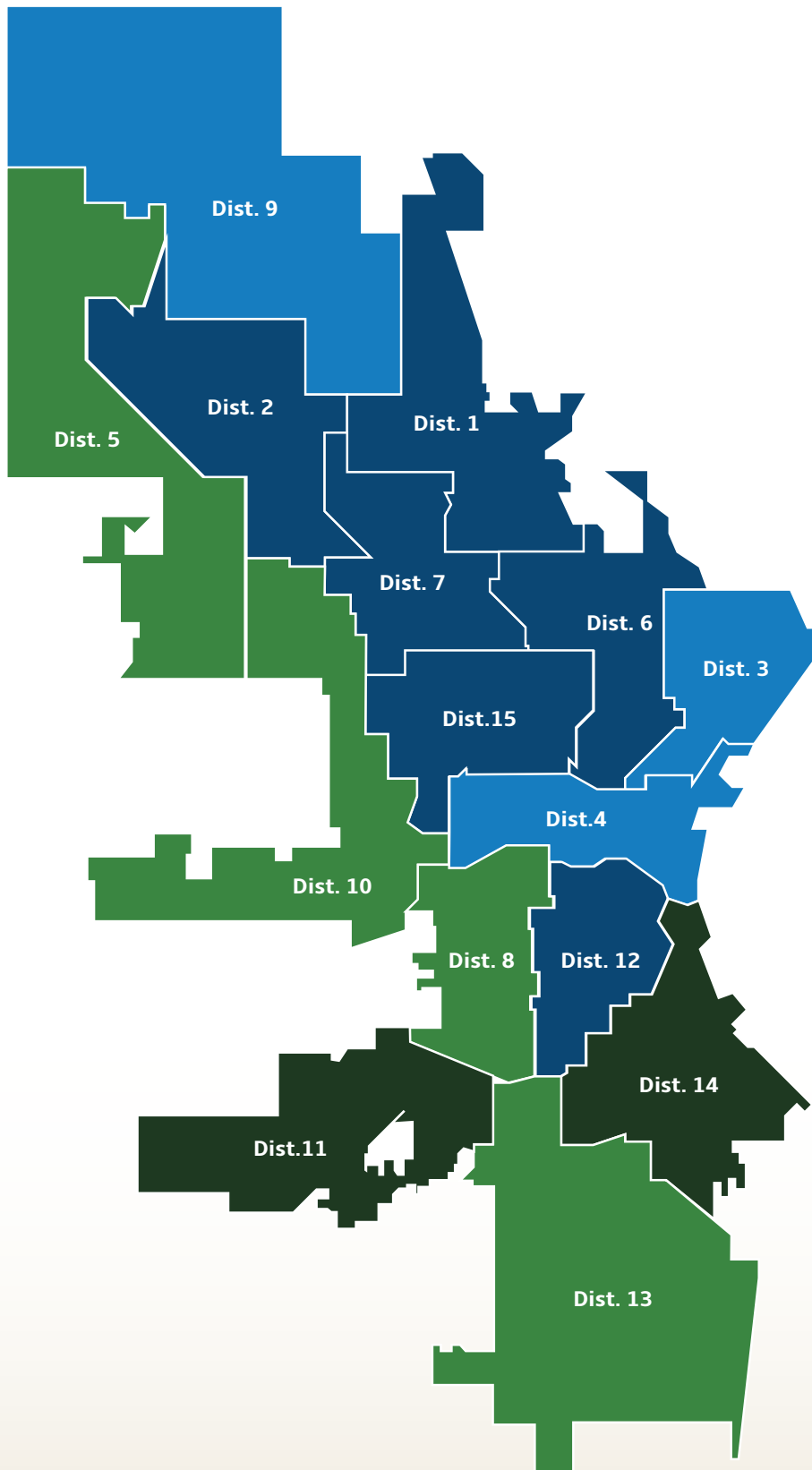


Public Plaza: RPP Inclusion by Zip Code & Trade

Table 21 - Public Plaza: RPP Inclusion by Zip Code & Trade

Trade	# OF RPP WORKERS	ZIP CODE	TOTAL RPP HOURS THROUGH 09/30/17
Heavy Equipment Operator	3	53219	348.5
	1	53225	968.0
Laborer	1	53215	587.5
	2	53219	901.5
Truck Driver	2	53209	43.8
	1	53204	95.8
	1	53207	39.5
	2	53210	24.5
	2	53215	28.8
	2	53218	87.0
	2	53221	52.3
	2	53222	15.5
	1	53223	35.0
	1	53224	11.5
	1	53225	4.3
	24	TOTAL	3,243.3

RPP by Aldermanic Districts - All Projects



District Number	# of RPP Workers ³
District 1	46
District 2	47
District 3	26
District 4	17
District 5	71
District 6	30
District 7	46
District 8	54
District 9	29
District 10	59
District 11	101
District 12	38
District 13	78
District 14	91
District 15	41
Total	774

Legend

- 0 - 30 RPP Workers
- 31 - 50 RPP Workers
- 51 - 80 RPP Workers
- 81+ RPP Workers

³ Count represents unique number of workers.

This map shows district numbers. Refer to chart for number of RPP workers.