



Council of Large Public Housing Authorities

455 Massachusetts Avenue, NW, Suite 425
Washington, D.C. 20001-2621

Executive Director: Sunia Zaterman

phone: 202.638.1300 | **fax:** 202.638.2364

web: www.clpha.org

December 12, 2017

Mr. Antonio Perez
Secretary-Executive Director
Housing Authority City of Milwaukee
809 North Broadway
Milwaukee, WI 53202

Dear Mr. Perez:

Thank you for your loyalty to CLPHA and your continued commitment to our shared goals. **Your innovations at the local level have shifted the national dialogue on the central importance of housing as a foundation for improving life outcomes.** Through your participation and partnership, we are leading the way together to better serve the housing needs of your community. Your support in 2017 was critical in helping CLPHA continue its fight for the resources and policies essential to your mission to serve as many vulnerable individuals and families in your community as possible. **Our advocacy for funding is coupled with a strategic vision to expand partnerships and broaden our advocacy base.** CLPHA is the only organization focused exclusively on the concerns of the nation's largest housing authorities and offers unmatched opportunities to connect with peers, industry experts, policy makers, and funders.

How are we transforming our vision into reality?

*** RAD Collaborative**

- Building a robust public/private coalition to recapitalize the public housing portfolio and support a cross-sector community of practice and advocacy.

*** Future of Public Housing**

- Convening industry leaders to build consensus on how to shift the public housing portfolio to a sustainable funding and regulatory platform.

*** Housing Is Initiative**

- Linking housing, education, health, and other sectors to improve resident life outcomes through research, peer learning, data sharing, and cross-sector partnerships.

*** Changing the Dialogue**

- Promoting and funding housing authorities as key stakeholders in community building and innovation platforms with national funders such as the Gates, MacArthur, Kresge, Robert Wood Johnson, and Annie E. Casey Foundations and

in working groups at leading national think tanks such as Brookings and the Urban Institute.

*** Cutting Edge Research**

- Demonstrating economic benefits of housing investment and testing cross-sector interventions using housing as a platform to improve health, education, and economic mobility outcomes.


*** Making the Case**

- Initiating the creation of the bipartisan Congressional Public Housing Caucus to promote legislative action supporting public and assisted housing.

At CLPHA, our goal is to always be worthy of our members. We strive to be cost-conscious to bring the most value to your membership. Enclosed is our invoice for 2018 membership dues, which includes a modest two percent increase, approved by the CLPHA board. Our dues are calculated based on the combined number of public housing and voucher units that each PHA manages and operates according to the HUD PIC system.

We appreciate your continued support of CLPHA. **On your behalf, we will continue to aggressively advocate for your priorities at HUD and on Capitol Hill, and to expand our list of partners across sectors.** If you have questions or require additional information, please do not hesitate to contact me. I look forward to working with you in 2018!

Sincerely,


Sunia Zaterman
Executive Director

*Many thanks for your
support this year
and your leadership
in Milwaukee and
on the CLPHA board!*



RAD Collaborative

- * Led the Lift the RAD Cap Campaign.
- * Organized *2017 RAD Practice Day* conference with 150 participants including housing authorities, HUD officials, lenders, funders, development partners, and other practitioners to identify opportunities to streamline and improve RAD's implementation and develop expanded options for Section 8 conversions.
- * Presented Senator Susan Collins of Maine with the inaugural *RAD Collaborative/CLPHA Award for Affordable Housing Policy Leadership*. In closing remarks with former HUD Secretary and OMB Director Shaun Donovan, Senator Collins underscored the importance of eliminating the RAD cap as a proven means in securing the future of the nation's public housing stock.
- * Analyzed and submitted formal comments to HUD on proposed RAD notices and maintained dialog with senior HUD staff on RAD implementation issues impacting CLPHA members.
- * Developed extensive recommendations to HUD to streamline RAD implementation and address specific issues such as fair housing and relocation.
- * Coordinated the RADCollaborative.org website as an online resource and information-sharing hub for the RAD community of practice.

Housing Is Initiative

- * Convened the third national *Affordable Housing & Education Summit*, where over 135 attendees explored ways to better intersect housing and education to improve educational outcomes for low-income children across the nation. Attendees included housing authorities, nonprofit housing providers, educators, researchers, foundations, federal government staff, and national nonprofits.
- * Secured funding from leading foundations such as the Gates, MacArthur, Kresge, Robert Wood Johnson, and Annie E. Casey Foundations and invited to participate in working groups at national think tanks such as Brookings and the Urban Institute.
- * Published "*How Housing is Advancing Educational Outcomes*" in partnership with the Public and Affordable Housing Research Corporation (PAHRC) to better understand how housing authorities are engaged in educational activities and partnerships. Systematically quantifying these efforts builds a knowledge base about cross-sector collaboration that adds to the field of study and generates ideas for continued research. Overall, the survey found that one-half of PHAs offer or connect education services to their residents.
- * Conducted the *CLPHA Health and Housing Partnership Baseline Survey* to PHAs as a first step in building greater PHA capacity for health partnerships. Results will provide a comprehensive snapshot of partnerships and priorities with local health departments, aging and disability resource centers, nutrition providers, hospitals, and Medicaid systems. In early 2018, the survey will be released in a report titled "*How Housing is Advancing Health Outcomes.*"

- * Published *“Two-Generation Strategies in Public Housing: Promoting Success for the Whole Family,”* a case study of housing authorities employing “two-generation initiatives,” strategies focused on whole-family success. Supported by the Annie E. Casey Foundation, the publication features Durham Housing Authority and San Antonio Housing Authority programs that improve the economic, health, social, and educational outcomes of their residents, as well as general best practices for replication in other communities.
- * Collaborated with Senator Patty Murray of Washington to write the *Affordable Housing for Educational Achievement Demonstration (AHEAD) Act*. This legislation, introduced in October, is based on the innovative work of Washington state housing authorities, incentivizing partnerships between housing authorities and school districts to reduce and prevent homelessness for low-income children and improve educational outcomes.
- * Organizing online workshop for PHAs in February 2018 which will focus on health-related strategic planning. Co-facilitated by the Pew and Robert Wood Johnson Foundation Health Impact Project and Grantmakers in Health, the workshop will help PHAs interested in enhancing and expanding their health partnerships with established, data-driven frameworks and potential sources of targeted, sustainable funding.
- * Invited to address a wide range of conferences and meetings across the country to promote the *Housing Is Initiative*.
- * Building on three national housing/education summits, CLPHA will convene the **2018 Housing Is Summit** expanding cross-sector partnerships to include the health sector.
- * Recruiting cross-sector partners to broaden the advocacy for housing resources.

Cutting-Edge Research

- * Updating our groundbreaking 2007 study, *“Economic Benefits of Public Housing,”* with the aim to increase capital and infrastructure investment. This report was cited by Congress as a justification for \$4 billion in federal stimulus funding in 2009.
- * Developing and testing health interventions for assisted housing residents in partnership with the Corporation for Supportive Housing (CSH) and United HealthCare, and supported by the Robert Wood Johnson Foundation. This initiative will fund housing authorities to develop and test evidence-based practices to improve resident health.

Advocacy

- * Advocated for:
 - Full funding for the FY 2018 public housing, Section 8, and related program accounts. Worked with Congress to prevent the devastating impact the Administration’s FY2018 budget proposal would have on public and assisted housing programs.
 - Lifting of the RAD unit cap, resulting in the Senate version of FY2018 appropriations bill raising the cap to 225,000 units from the current 185,000.
 - Disaster recovery funding and policies with Congress to assist CLPHA-member housing authorities in Houston, Puerto Rico, and the Virgin Islands that were critically and adversely impacted by the several natural disasters and the devastation left in their wake.
 - Major revisions to HUD’s proposed MTW operating notice, resulting in HUD rescinding the notice.
- * Serving on the *Campaign for Housing and Community Development Funding (CHCDF) Steering Committee* the national advocacy coalition for federal housing and community development funding for lower-income families and communities.
- * Serving on the *Action Campaign Steering Committee*, leading advocacy efforts to retain and expand the low-income housing tax credit (LIHTC) and housing bond programs in both the House and Senate tax reform proposals and other legislation.