

Managing the Effects of Change:

Fleet/equipment services impact the delivery and cost of nearly every service provided to the public, impact the productivity of nearly every employee, support emergency services making the difference between life and death, and support the maintenance of public infrastructure which helps support local economy and quality of life.

Fleet management is a vital but often under-appreciated and over-simplified area of endeavor. Managing the effects of change, while maximizing fleet effectiveness in supporting government services, is the main goal of the department.

Every effort is being made in extending vehicle usage and in lowering the total cost of ownership for taxpayers. As the largest city in Wisconsin, the City Fleet has taken the leadership role for improving air quality with the use of alternative fuels such as biodiesel and sustainable practices.

As Superintendent, I take great pride in our highly skilled vehicle technicians and other talented individuals operating behind the scenes, providing proficient fleet repairs maintenance, driver training and dispatch services for the City of Milwaukee.

Venu j Gufota

Venu J. Gupta Superintendent, Buildings and Fleet August, 2008

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Venu J. Gupta Superintendent, Buildings and Fleet August, 2008 From
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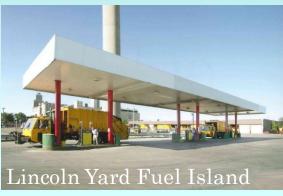
Fleet Services Overview

- Fleet Repairs 4 garages
 - » CENTRAL
 - » NW GARAGE
 - » LINCOLN GARAGE
 - » DPW FIELD HQTRS



- Vehicle Acquisition and Disposal
- Dispatching 400+ drivers
- Stockroom and Tire Shop –
 \$1 million in parts, \$111,000 in tires
- Driver Training/CDL/Accident Investigations/400 Training Sessions
- 17 Fuel Facilities



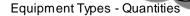


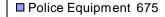
Equipment Maintained by Fleet Services

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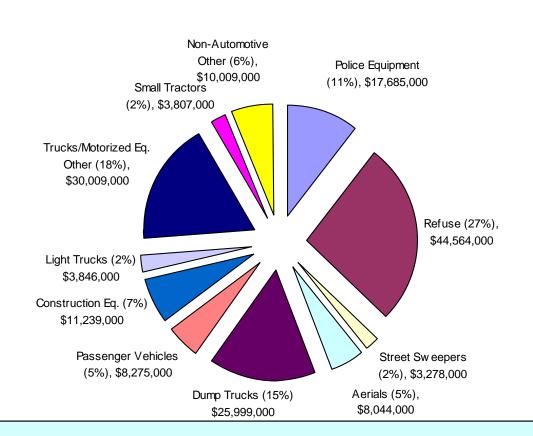
(% of Fleet Value), \$ Replacement Value

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- Refuse Collection-All Types 201
- ☐ Street Sweepers 22
- ☐ Aerials, Equipment 53
- Dump Truck All Types 266
- Passenger Vehicles 365
- Construction Equipment 493
- □ Light Trucks 158
- Trucks and Motorized Equipment -Other 497
- Small Tractors 56
- Non-Automotive Equipment Other 1,258



FLEET INITIATIVES GREENING THE FLEET

Balancing Fleet Efficiency, Cost, and the Environment

Clean Diesel, DOC's (Diesel Oxidation Catalyst)

& Idle Reduction

- Ultra-Low sulfur Diesel (15ppm Sulfur)
- Bio-Diesel
- DOC (Diesel Oxidation Catalyst) muffler
- Idle Reduction Program

CMAQ Grant \$264,476 (2008-2009)

- Increases Bio-Diesel use
- DOC's on 28 Packers Diesel Oxidation Catalyst
- Reprogram idle shut-off (73 Packers)

WDNR Grant \$105,000 (2007-2008)

• DOCs retrofit 110 Refuse Packers & dump trucks

EPA Grant \$89,000 (2005-2007)

Retrofitted 50 Refuse packers w/ DOCs



Diesel Oxidation Catalyst



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FLEET INITIATIVES GREENING THE FLEET

Balancing Fleet Efficiency, Cost, and the Environment

Idle Reduction Program

- Education, Training & Monitoring
- Automatic Shut Down of Engines on Heavy Vehicles

Eco-Driving Pilot Project

Partnership Project (1st of it's kind)

- (1st fleet in the state) (September 2008)
- Wisconsin Clean Cities
- MATC
- City of Milwaukee

UNLEADED

Feb 2002 \$0.96/gal June 2007 \$3.01/gal June 2008 \$3.90/gal

DIESEL

Feb 2002 \$0.88/gal June 2007 \$2.60/gal June 2008 \$4.53/gal

Tires

- Recapped 885 tires 2007
- 65.3 tons of tires recycled -2007
- Nitrogen filled tires (pilot program)
- tires run cooler and hold pressure longer

Batteries

624 used batteries Recycled by vendor (LEAD)

Oil & Coolant Filters (new program)

Filter crushing machine – November 2008

Vehicle Wash Chemicals

- 30% Biodegradable Chemicals
- (increase to 60% in 2009)

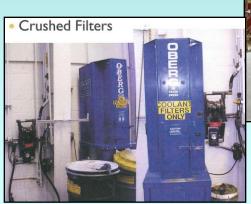
Salvage Old Catalytic Converters

- To recycle platinum and palladium
- (program just initiated)



CRUDE OIL

Feb 2002 \$ 22.81/barrel June 2007 \$ 56.08/barrel June 2008 \$140.00/barrel





FLEET INITIATIVES GREENING THE FLEET

Balancing Fleet Efficiency, Cost, and the Environment

Used Oil

- Sold to recycle vendor
- Percentage of drain oil is used as fuel for
- boiler, to provide supplement heat

Reduce Frequency of Oil Changes – 2009

- Increase use of synthetic oil
- Oil testing of regular oil to reduce oil changes



Hybrid Aerial Bucket Truck (On Order) Operates on Batteries Reduces noise, emissions and Fuel Payback = 6 years







Flex Fuel Vehicles

78 vehicles purchased in 2007

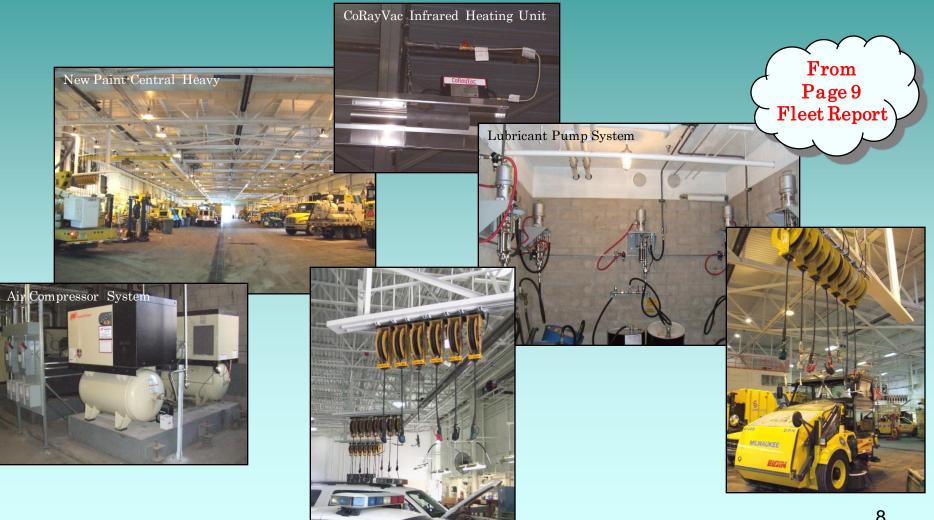


Hybrid Vehicles Ford Escape 29 MPG vs. 19 MPG Payback = 5 years



On Site Oil Changes 7
No Shuttling vehicles to other locations
500 Vehicles on site

Fleet Initiatives Improving Fleet Repair Facilities



Light Side Lubricant Distribution

Status Update of the Comptroller's Fleet Report

BUILDINGS & FLEET/DPW



FLEET
MAINTENANCE
MANUAL

AUGUST, 2008



- 2008 Fleet Maintenance Manual
- 2008 Fleet Report
- DPW Operations Division
 Major Work Rules
- Quarterly Mileage Reports
- Snow and Ice Control Manual

Status Update of the Comptroller's Fleet Report

"develop and report fleet management performance indicators"

Fleet Vehicles



Exceeding Availability Goals	Police Vehicles	Light Vehicles	Heavy Equipment
Goals	95%	95%	90%
2008 Availability	96.5%	94.8%	92.1%

Status Update of the Comptroller's Fleet Report

On Time Preventative Maintenance

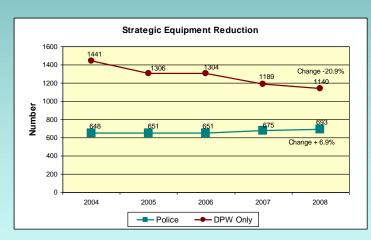
• 59% (2006) to 73% (2007) to 79% (2008 Jan – Jun)



Vehicle Reduction Overall 12.3% Since 2004

• DPW (-22%), Passenger (-40%), Police (+7%)





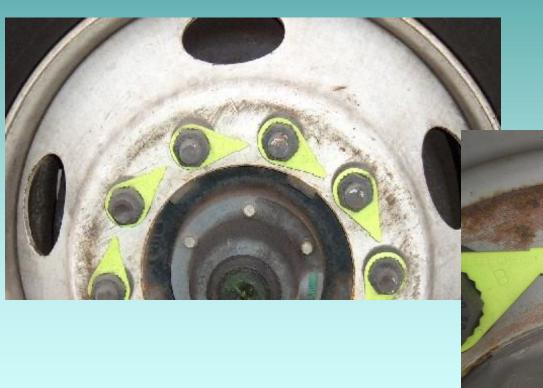
<u>Light Vehicles</u>: Tracking 363 (including 43 Special Purpose Vehicles)

- 24 Low Mileage Vehicles (8%) Under Scrutiny
- CPW March 2008 Policy
- 28% Reduction Since 2004 (505 to 363)



Other Fleet Activities

Wheel Checks



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• Tire Pressure Monitors



Maintaining Proper Tire Pressure Will:

Reduce the risk of accidental roll over and hydroplaning.
Increase fuel economy.
Reduce wear on tires.



ACCU-PRESSURE SAFETY CAPS are a new tire pressure monitor product which will help drivers know when their tire pressure is too low.

SAFE

CAUTION

DANGER

Thails you!

Venu J. Gupta