

New York State Education Department

Request for Proposals to Establish Charter Schools Authorized by the Board of Regents

Budget and Cash Flow Templates for the 2013 New Charter Applications

General Instructions and Notes for New Application Budgets and Cash Flows Templates

1. - Complete ALL SIX tabs in **BLUE**
2. - Enter information into the **GRAY** cells
3. - Cells labeled in **ORANGE** contained guidance pertaining to that tab
4. - Cells containing **RED** triangles in the upper right corner in columns B thru G contain guidance on that particular line item
5. - Funding by School District information for all NYS School districts is located on the State Aid website at <https://stateaid.nysed.gov/charter/> Refer to this website for per-pupil tuition funding for all school districts. Rows may be inserted in the worksheet to accommodate additional districts if necessary.
6. - Assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, please reference the page number or section in the application narrative that indicate the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

Budget(s) & Cash Flow(s)

Janus College Preparatory & Arts Academies High School

Contact Name: Valerie Benton
Contact Email: vbenton@wi.rr.com
Contact Phone: 414.305.2563
District of Location

Pre-Opening Period January 1, 2014 to June 30, 2014
Operational Year ONE July 1, 2014 to June 30, 2015

**Janus College Preparatory & Arts Academies High School
PROJECTED BUDGET / OPERATING PLAN FOR PRE-OPENING PERIOD**

January 1, 2014 to June 30, 2014

Assumptions

Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 148. This will populate the data in row 10.

DESCRIPTION OF ASSUMPTIONS - Please reference section/page number in application if applicable. For example, student enrollment would reference the page in the application that states enrollment targets.

Total Revenue	325,000
Total Expenses	279,858
Net Income	45,143
Actual Student Enrollment	-
Total Paid Student Enrollment	-

**START-UP
PERIOD**

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue	CY Per Pupil Rate	7,775
District of Location	-	-
School District 2 (Enter Name)	-	-
School District 3 (Enter Name)	-	-
School District 4 (Enter Name)	-	-
School District 5 (Enter Name)	-	-
	-	-
Special Education Revenue		
Grants		
Stimulus		-
Other		-
Other		
TOTAL REVENUE FROM STATE SOURCES		-

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs		
Title I		
Title Funding - Other		-
School Food Service (Free Lunch)		-
Grants		
Charter School Program (CSP) Planning & Implementation	50,000	
Other	250,000	
Other		-
TOTAL REVENUE FROM FEDERAL SOURCES		300,000

DPI Funding \$10,000 Planning Grant additional \$40,000 after awarded \$10,000.
Walton Family Foundation Start Up Grant Pre-Authorization \$30,000/Post Authorization \$220,000

LOCAL and OTHER REVENUE

Contributions and Donations, Fundraising	10,000	
Erate Reimbursement		-
Interest Income, Earnings on Investments,		-
NYC-DYCD (Department of Youth and Community Developmt.)		-
Food Service (Income from meals)		-
Text Book		-
OTHER	15,000	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		25,000

10 fundraising events = approximately \$1000 per event.

JCPAA Fine and Performing Arts Studio rental of facilities and student fees.Approx \$1250 monthly

TOTAL REVENUE **325,000**

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	No. of Positions	
Executive Management	0.50	50,000
Instructional Management	0.50	44,000
Deans, Directors & Coordinators	-	-
CFO / Director of Finance	-	-
Operation / Business Manager	-	-
Administrative Staff	0.50	16,500
TOTAL ADMINISTRATIVE STAFF	1.50	110,500

List exact titles included in the position category, if different from description, and staff FTE's (Full time equivalent)

Principal-begins January 1, 2015
Curriculum & Instruction Director begins March 1, 2015

Office Manager-begins January 1, 2015

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	-
Teachers - SPED	-	-
Substitute Teachers	-	-
Teaching Assistants	-	-
Specialty Teachers	-	-
Aides	-	-
Therapists & Counselors	-	-
Other	-	-
TOTAL INSTRUCTIONAL	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-
Librarian	-	-
Custodian	-	-
Security	-	-
Other	-	-
TOTAL NON-INSTRUCTIONAL	-	-

SUBTOTAL PERSONNEL SERVICE COSTS **110,500**

PAYROLL TAXES AND BENEFITS

Payroll Taxes	11,050	
Fringe / Employee Benefits	4,800	
Retirement / Pension	1,658	
TOTAL PAYROLL TAXES AND BENEFITS	17,508	

Medicare, FICA, Federal and State Withholdings calculated at 10%
Health Benefits: Approx \$600 per month employee
School matches up to 3% of employees salary that he/she puts into a retirement plan, 50% participation

TOTAL PERSONNEL SERVICE COSTS **128,008**

CONTRACTED SERVICES

Accounting / Audit	25,000	
Legal	5,000	
Management Company Fee		-
Nurse Services		-
Food Service / School Lunch		-

consultant to set up school's accounting systems and day to day tasks related to financial operation of school.
Legal counsel retainer fee.

Payroll Services	500	Payroll processing fee.
Special Ed Services	-	
Titlement Services (i.e. Title I)	-	
Other Purchased / Professional / Consulting	-	
TOTAL CONTRACTED SERVICES	30,500	
SCHOOL OPERATIONS		
Board Expenses	10,000	Board training related expenses. Consultant providers, workshops, professional development.
Classroom / Teaching Supplies & Materials		
Special Ed Supplies & Materials		
Textbooks / Workbooks		
Supplies & Materials other		
Equipment / Furniture		
Telephone	1,200	Cell phone service
Technology	4,000	Hardware & software for staff 4@1,000 each
Student Testing & Assessment		
Field Trips	-	
Transportation (student)	-	
Student Services - other		
Office Expense	3,750	Office supplies at \$625 month
Staff Development	5,000	Training! expenses related to attending events related to charter start-up and implementation.
Staff Recruitment	10,000	Advertisements and recruiting expenses for Staff positions.
Student Recruitment / Marketing	20,000	Advertisements, recruiting, and marketing expenses fo rstudents.
School Meals / Lunch	-	
Travel (Staff)	-	
Fundraising	-	
Other	-	
TOTAL SCHOOL OPERATIONS	53,950	
FACILITY OPERATION & MAINTENANCE		
Insurance	1,400	IPFS insurance quote for JCPAA
Janitorial		
Building and Land Rent / Lease	18,000	\$3,000 monthly lease
Repairs & Maintenance		
Equipment / Furniture	40,000	(15,000), refrigeration and warming equipment for food service (5,000).
Security	5,000	Security monitoring system
Utilities	3,000	Approx \$500 monthly.
TOTAL FACILITY OPERATION & MAINTENANCE	67,400	
DEPRECIATION & AMORTIZATION		
DISSOLUTION ESCROW & RESERVES / CONTINGENCY	-	
TOTAL EXPENSES	279,858	
NET INCOME	45,143	
ENROLLMENT - *School Districts Are Linked To Above Entries*		
District of Location	-	
School District 2 (Enter Name)	-	
School District 3 (Enter Name)	-	
School District 4 (Enter Name)	-	
School District 5 (Enter Name)	-	
TOTAL ENROLLMENT	-	
REVENUE PER PUPIL	-	
EXPENSES PER PUPIL	-	

Janus College Preparatory & Arts Academics High School PROJECTED CASH FLOW FOR PRE-OPENING PERIOD January 1, 2014-June 30, 2014								PROJECTED CASH FLOW FOR DISCRETIONARY PLANNING YEAR * January 1, 2014 to June 30, 2014															
								* This section should be left blank unless and/or until the charter agreement is duly modified to include a planning year															
Total Revenue	75,000	50,000	50,000	50,000	50,000	50,000	325,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	46,643	46,643	46,643	46,643	46,643	46,643	279,858	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Income	28,357	3,357	3,357	3,357	3,357	3,357	45,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Income	7,524	7,524	7,524	7,524	7,524	7,524	45,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	January	February	March	April	May	June	TOTAL	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL			
REVENUE																							
REVENUES FROM STATE SOURCES																							
Per Pupil Revenue																							
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
REVENUE FROM FEDERAL FUNDING																							
IDEA Special Needs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Title I	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Title Funding - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School Food Service (Free Lunch)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Program (CSP) Planning & Implementation	8,333	8,333	8,333	8,333	8,333	8,333	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other-Walton Foundation	41,666	41,666	41,666	41,666	41,666	41,666	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	49,999	49,999	49,999	49,999	49,999	49,999	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LOCAL and OTHER REVENUE																							
Contributions and Donations, Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fundraising	1,700	1,700	1,700	1,700	1,700	1,700	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income, Earnings on Investments,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NYC-DYCD (Department of Youth and Community Developmt.)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Text Book	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	2,500	2,500	2,500	2,500	2,500	2,500	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	52,499	52,499	52,499	52,499	52,499	52,499	325,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EXPENSES																							
ADMINISTRATIVE STAFF PERSONNEL COSTS																							
Executive Management	0.50	5,910	5,910	5,910	5,910	5,910	35,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deans, Directors & Coordinators	0.50	4,166	4,166	4,166	4,166	4,166	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation / Business Manager	0.50	2,750	2,750	2,750	2,750	2,750	16,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	1.50	12,826	12,826	12,826	12,826	12,826	77,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INSTRUCTIONAL PERSONNEL COSTS																							
Teachers - Regular	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Teachers - SPED	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Specialty Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS																							
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	1.50	12,826	12,826	12,826	12,826	12,826	77,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PAYROLL TAXES AND BENEFITS																							
Payroll Taxes	-	5,200	-	-	-	-	7,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fringe / Employee Benefits	-	4,800	-	-	-	-	4,800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Retirement / Pension	-	780	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	10,780	-	-	-	-	12,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL SERVICE COSTS	1.50	23,606	12,826	12,826	12,826	12,826	89,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONTRACTED SERVICES																							
Accounting / Audit	-	867	867	867	867	867	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	833	833	833	833	833	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Management Company Fee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Ed Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

[illegible]

Janus College Preparatory & Arts Academies High School ESTIMATED BUDGET / OPERATING PLAN FOR YEAR ONE - 85% ENROLLMENT							Assumptions DESCRIPTION OF ASSUMPTIONS - Please reference section/page number in application <i>if applicable</i>. For example, student enrollment would reference the page in the application that states enrollment targets.
July 1, 2015 to June 30, 2016							
Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 147. This will populate the data in row 9.							
Total Revenue	747,353	4,800	35,080	-	-	787,233	
Total Expenses	651,610	33,000	-	-	26,500	742,610	
Net Income	95,743	(28,200)	35,080	-	(26,500)	44,623	
Actual Student Enrollment	42					42	
Total Paid Student Enrollment		-				-	Assume 10% of students are special education
	PROGRAM SERVICES		SUPPORT SERVICES				
	REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
REVENUE							
REVENUES FROM STATE SOURCES							
Per Pupil Revenue	CY Per Pupil Rate						
Milwaukee Wisc	7,775	295,450	-	-	-	295,450	50 students in Year 1
		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
		295,450	-	-	-	295,450	
Special Education Revenue		4,800	-	-	-	4,800	
Grants		-	-	-	-	-	
Stimulus		-	-	-	-	-	
Other		-	-	-	-	-	
Other		-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		295,450	4,800	-	-	300,250	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		-	-	-	-	-	
Title I			31,080	-	-	31,080	Assume 100% of the students are Title I \$740 per child
Title II Funding - Other			4,000	-	-	4,000	\$1000 per teacher
School Food Service (Free Lunch)			-	-	-	31,903	
Grants		31,903	-	-	-	-	
Charter School Program (CSP) Planning & Implementation		150,000	-	-	-	150,000	DPI Implementation
Other		250,000	-	-	-	250,000	Walton Foundation Post Authorization
Other		-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES		431,903	35,080	-	-	466,983	
LOCAL and OTHER REVENUE							
Contributions and Donations, Fundraising		5,000	-	-	-	5,000	JCPAA fundraising events 10 per year
Erate Reimbursement		-	-	-	-	-	
Interest Income, Earnings on Investments,		-	-	-	-	-	
NYC-DYCD (Department of Youth and Community Developmnt.)		-	-	-	-	-	
Food Service (Income from meals)		-	-	-	-	-	
Text Book		-	-	-	-	-	
JCPAA FINE & PERFORMING ARTS STUDIO		15,000	-	-	-	15,000	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		20,000	-	-	-	20,000	
TOTAL REVENUE		747,353	4,800	35,080	-	787,233	
EXPENSES							List exact titles included in the position category, if different from description, and staff FTE's (Full time equivalent)
ADMINISTRATIVE STAFF PERSONNEL COSTS							See Personnel Chart
Executive Management	No. of						Principal
Instructional Management	1.00	80,000	-	-	-	80,000	Curriculum Generalist
Deans, Directors & Coordinators	1.00	71,000	-	-	-	71,000	
CFO / Director of Finance	-	-	-	-	-	-	
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	1.00	45,000	-	-	-	45,000	
TOTAL ADMINISTRATIVE STAFF	3.00	196,000	-	-	-	196,000	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	4.00	230,000	-	-	-	230,000	STEM Instruction Grade 9
Teachers - SPED	0.50	28,000	-	-	-	28,000	Potential sp ed students at 10% student enrollment.
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	-	-	
Specialty Teachers	-	-	-	-	-	-	
Aides	-	-	-	-	-	-	
Therapists & Counselors	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	4.50	230,000	28,000	-	-	258,000	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	7.50	426,000	28,000	-	-	454,000	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		32,925	-	-	-	32,925	10% of gross pay (FICA, SUTA, Workers Comp and Medicare)
Fringe / Employee Benefits		79,255	-	-	-	79,255	participate
Retirement / Pension		4,430	-	-	-	4,430	50% employee participate.
TOTAL PAYROLL TAXES AND BENEFITS		116,610	-	-	-	116,610	
TOTAL PERSONNEL SERVICE COSTS	7.50	542,610	28,000	-	-	570,610	
CONTRACTED SERVICES							
Accounting / Audit		-	-	-	10,000	10,000	Financial Audits
Legal		-	-	-	4,000	4,000	Retainer Fee
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		-	-	-	2,500	2,500	\$150 per employee annually for payroll processing fee.
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		-	-	-	15,000	15,000	Instructors dance, music,theater,visual arts, poetry,recording&production
TOTAL CONTRACTED SERVICES		-	-	-	-	31,500	
SCHOOL OPERATIONS							
Board Expenses		-	-	-	2,500	2,500	Board Training(consultant providers, training)
Classroom / Teaching Supplies & Materials		12,000	-	-	-	12,000	Smartboards STEM curriculum
Special Ed Supplies & Materials		-	5,000	-	-	5,000	Materials Instructional and Non Instructional
Textbooks / Workbooks		20,000	-	-	-	20,000	
Supplies & Materials other		10,000	-	-	-	10,000	AVID Curriculum
Equipment / Furniture		10,000	-	-	-	10,000	
Telephone		2,000	-	-	-	2,000	
Technology		10,000	-	-	-	10,000	Laptops, computers, software
Student Testing & Assessment		7,500	-	-	-	7,500	\$150 per student

Field Trips	-	-	-	-	-	-
Transportation (student)	20,000	-	-	-	-	20,000
Student Services - other	-	-	-	-	-	-
Office Expense	3,000	-	-	-	-	3,000
Staff Development	2,500	-	-	-	-	2,500
Staff Recruitment	-	-	-	-	-	-
Student Recruitment / Marketing	-	-	-	-	-	-
School Meals / Lunch	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SCHOOL OPERATIONS	97,000	5,000	-	-	2,500	104,500
FACILITY OPERATION & MAINTENANCE						
Insurance	-	-	-	-	-	-
Janitorial	-	-	-	-	-	-
Building and Land Rent / Lease	-	-	-	-	18,000	18,000
Repairs & Maintenance	-	-	-	-	-	-
Equipment / Furniture	12,000	-	-	-	-	12,000
Security	-	-	-	-	-	-
Utilities	-	-	-	-	6,000	6,000
TOTAL FACILITY OPERATION & MAINTENANCE	12,000	-	-	-	24,000	36,000
DEPRECIATION & AMORTIZATION	-	-	-	-	-	-
DISSOLUTION ESCROW & RESERVES / CONTINGENCY	-	-	-	-	-	-
TOTAL EXPENSES	651,610	33,000	-	-	26,500	742,610
NET INCOME	95,743	(28,200)	35,080	-	(26,500)	44,623

City bus tickets- 2 per student
conferences, and workshops 1 \$10,000

\$3000/phone equipment \$4000

ENROLLMENT - *School Districts Are Linked To Above Entries*		REGULAR EDUCATI	SPECIAL EDUCATI	
Milwaukee Wisc	0	38	4	42
	0			-
	0			-
	0			-
TOTAL ENROLLMENT		4	-	42
REVENUE PER PUPIL		-	-	18,744
EXPENSES PER PUPIL		-	8,250	17,081

SUBTOTAL PERSONNEL SERVICE COSTS	7.50	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	295,250
PAYROLL TAXES AND BENEFITS													
Payroll Taxes		2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	32,925
Fringe / Employee Benefits		6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600	79,255
Retirement / Pension		369	369	369	369	369	369	369	369	369	369	369	4,428
TOTAL PAYROLL TAXES AND BENEFITS		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	
TOTAL PERSONNEL SERVICE COSTS	7.50	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	411,860
CONTRACTED SERVICES													
Accounting / Audit		1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000
Legal			1,000	1,000	1,000	1,000	1,000	-	-	-	-	-	5,000
Management Company Fee		-	-	-	-	-	-	-	-	-	-	-	-
Nurse Services		-	-	-	-	-	-	-	-	-	-	-	-
Food Service / School Lunch		-	-	-	-	-	-	-	-	-	-	-	-
Payroll Services		1,000	1,000	500									2,500
Special Ed Services		-	-	-	-	-	-	-	-	-	-	-	-
Titlement Services (I.e. Title I)		-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting		1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000
TOTAL CONTRACTED SERVICES		3,500	4,500	4,000	3,500	3,500	3,500	2,500	2,500	2,500	2,500	2,500	37,500
SCHOOL OPERATIONS													
Board Expenses				2,500		2,500		-	-	-	-	-	5,000
Classroom / Teaching Supplies & Materials			10,000	-	5,000	-	5,000		-	-	-	-	20,000
Special Ed Supplies & Materials				2,000	-	-		2,000	1,000	-	-	-	5,000
Textbooks / Workbooks			10,000	5,000	5,000	-	-	-	-	-	-	-	20,000
Supplies & Materials other			-	5,000	-	-	-	-	5,000	5,000	5,000	-	10,000
Equipment / Furniture			5,000	-	-	-	-	-	-	-	-	5,000	10,000
Telephone			1,000	1,000	-	-	-	-	-	-	-	-	2,000
Technology				1,000	10,000	10,000	-	-	-	-	-	-	20,000
Student Testing & Assessment			-	7,000	-	-	500	-	-	-	-	-	7,500
Field Trips			-	-	-	-	-	-	-	-	500	500	1,000
Transportation (student)			-	-	-	-	10,000	-	10,000	-	-	-	20,000
Student Services - other		-	-	-	-	-	-	-	-	-	-	-	5,000
Office Expense			-	-	-	-	-	1,500	-	-	1,500	-	3,000
Staff Development			-	-	-	-	-	-	5,000	5,000	5,000	5,000	25,000
Staff Recruitment			-	-	-	-	-	-	-	-	-	-	-
Student Recruitment / Marketing			-	-	-	-	-	-	-	-	-	-	-
School Meals / Lunch			-	-	-	-	-	-	-	-	-	-	-
Travel (Staff)			-	-	-	-	-	5,000	-	-	-	-	5,000
Fundraising		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SCHOOL OPERATIONS		-	26,000	23,500	20,000	12,500	15,500	8,500	11,000	10,000	10,000	12,000	158,500
FACILITY OPERATION & MAINTENANCE													
Insurance			-	-	-	-	-	-	-	-	-	-	-
Janitorial		400	400	400	400	400	400	400	400	400	400	400	4,800
Building and Land Rent / Lease		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Repairs & Maintenance		-	-	-	-	-	-	-	-	-	-	-	-
Equipment / Furniture			6,000	-	6,000	-	-	-	-	-	-	-	12,000
Security		-	-	-	-	-	-	-	-	-	-	-	-
Utilities		500	500	500	500	500	500	500	500	500	500	500	6,000
TOTAL FACILITY OPERATION & MAINTENANCE				2,400	8,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	40,800
DEPRECIATION & AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-
DISSOLUTION ESCROW & RESERVES / CONTINGENCY		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES		35,104	62,104	61,504	63,504	50,004	53,004	45,004	47,504	46,504	46,504	48,504	682,660
NET INCOME		30,498	3,498	4,098	2,098	15,598	12,598	20,598	18,098	19,098	19,098	17,098	104,573
CASH FLOW ADJUSTMENTS													
OPERATING ACTIVITIES													
Example - Add Back Depreciation		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Activities		-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT ACTIVITIES													
Example - Subtract Property and Equipment Expenditures		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Total Investment Activities		-	-	-	-	-	-	-	-	-	-	-	-
FINANCING ACTIVITIES													
Example - Add Expected Proceeds from a Loan or Line of Credit		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Total Financing Activities		-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments		-	-	-	-	-	-	-	-	-	-	-	-
NET INCOME		30,498	3,498	4,098	2,098	15,598	12,598	20,598	18,098	19,098	19,098	17,098	104,573
Beginning Cash Balance		-	-	-	-	-	-	-	-	-	-	-	-
ENDING CASH BALANCE		30,498	3,498	4,098	2,098	15,598	12,598	20,598	18,098	19,098	19,098	17,098	104,573

Janus College Preparatory & Arts Academies High School PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD						Assumptions
*NOTE: If a Planning Year is Taken in the Beginning of the Charter, the Charter Will Be Extended to Encompass Five Years of Operation. Projected Five Year Budget on this Tab Should Be For the First Five Years of Actual Operations.						DESCRIPTION OF ASSUMPTIONS - Please reference section/page number in application <i>if applicable</i> . For example, student enrollment would reference the page in the application that states enrollment targets.
Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 148. This will populate the data in row 10.						
Total Revenue		874,000	848,425	1,105,300	1,105,300	955,300
Total Expenses		682,660	898,800	1,042,430	1,133,127	1,002,127
Net Income (Before Cash Flow Adjustments)		191,340	10,625	125,780	37,173	20,173
Actual Student Enrollment		50	75	100	100	100
Total Paid Student Enrollment		50	75	100	100	100
		Year 1 2014	Year 2 2015	Year 3 2016	Year 4 2017	Year 5 2018
		*Year 1 should tie to Totals for Year 1 on Tabs 4 and 5				
		Per Pupil Revenue Percentage Increase				
		0.0%	2.3%	2.3%	0.0%	0.0%
REVENUE		2.3% increase proposal years 2 & 3				
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	CY Per Pupil Rate					
District of Location	7,775	388,750	596,550	816,300	816,300	816,300
School District 2 (Enter Name)	-	-	-	-	-	-
School District 3 (Enter Name)	-	-	-	-	-	-
School District 4 (Enter Name)	-	-	-	-	-	-
School District 5 (Enter Name)	-	-	-	-	-	-
Special Education Revenue		388,750	597,675	816,300	816,300	816,300
Grants		15,550	-	-	-	-
Stimulus		-	-	-	-	-
Other		-	-	-	-	-
Other		-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES		404,300	597,675	816,300	816,300	816,300
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			13,000	15,000	15,000	15,000
Title I		24,000	33,750	45,000	45,000	45,000
Title Funding - Other		9,000	4,000	4,000	4,000	4,000
School Food Service (Free Lunch)		25,000	50,000	75,000	75,000	75,000
Grants						
Charter School Program (CSP) Planning & Implementation		150,000	150,000	150,000	150,000	-
Other		250,000	-	-	-	-
Other		33,000	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES		458,000	250,750	289,000	289,000	139,000
LOCAL and OTHER REVENUE						
Contributions and Donations, Fundraising		10,000	-	-	-	-
Erate Reimbursement		-	-	-	-	-
Interest Income, Earnings on Investments,		-	-	-	-	-
NYC-DYCD (Department of Youth and Community Developmt.)		-	-	-	-	-
Food Service (Income from meals)		-	-	-	-	-
Text Book		1,700	-	-	-	-
OTHER		-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		11,700	-	-	-	-
TOTAL REVENUE		874,000	848,425	1,105,300	1,105,300	955,300

EXPENSES		List exact titles included in the position category, if different from description, and staff FTE's (Full time equivalent)					
ADMINISTRATIVE STAFF PERSONNEL COSTS		No. of	1.				
Executive Management	1	71,000	72,000	74,000	76,000	78,000	
Instructional Management	1.00	50,000	51,000	53,000	55,000	57,000	
Deans, Directors & Coordinators	-	-	-	-	-	-	
CFO / Director of Finance	-	-	-	-	-	-	
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	1.00	33,000	35,000	37,000	38,000	39,000	
TOTAL ADMINISTRATIVE STAFF		3.00	154,000	158,000	164,000	174,000	
INSTRUCTIONAL PERSONNEL COSTS		No. of	Based on the number of special ed students enrolled.				
Teachers - Regular	4	170,000	253,500	338,000	338,000	338,000	
Teachers - SPED	1.00	21,250	23,000	25,000	27,000	29,000	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	-	-	
Specialty Teachers	-	-	-	-	-	-	
Aides	-	-	-	-	-	-	
Therapists & Counselors	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL		5.00	191,250	276,500	363,000	367,000	
NON-INSTRUCTIONAL PERSONNEL COSTS		No. of					
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL		-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS		8.00	345,250	434,500	527,000	534,000	
PAYROLL TAXES AND BENEFITS			0				
Payroll Taxes		32,925	14,400	14,900	15,300	15,700	
Fringe / Employee Benefits		79,255	45,320	46,860	135,300	49,500	
Retirement / Pension		4,430	5,600	6,960	7,035	7,100	
TOTAL PAYROLL TAXES AND BENEFITS			116,610	65,320	68,720	157,635	
TOTAL PERSONNEL SERVICE COSTS		8.00	461,860	499,820	595,720	691,635	
CONTRACTED SERVICES			Fine & Performing Arts Instructors				
Accounting / Audit		15,000	17,000	17,000	17,000	17,000	
Legal		5,000	5,000	5,000	5,000	5,000	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		2,500	3,000	3,500	3,500	3,500	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		15,000	15,000	15,000	15,000	15,000	
TOTAL CONTRACTED SERVICES			37,500	40,000	40,500	40,500	
SCHOOL OPERATIONS							
Board Expenses		5,000	5,000	5,000	5,000	5,000	
Classroom / Teaching Supplies & Materials		20,000	25,000	30,000	20,000	20,000	
Special Ed Supplies & Materials		5,000	3,500	5,000	5,000	5,000	
Textbooks / Workbooks		20,000	30,000	30,000	30,000	20,000	
Supplies & Materials other		10,000	20,000	40,000	30,000	20,000	
Equipment / Furniture		10,000	20,000	27,000	10,000	15,000	
Telephone		2,000	4,000	6,000	8,000	8,000	
Technology		20,000	27,000	34,000	41,000	20,000	
Student Testing & Assessment		7,500	12,000	16,000	20,000	10,000	
Field Trips		1,000	2,000	3,000	5,000	2,000	
Transportation (student)		20,000	28,000	36,000	43,000	50,000	
Student Services - other		5,000	-	-	-	-	
Office Expense		3,000	6,000	9,000	12,000	5,000	

Staff Development	25,000	20,000	10,000	15,000	25,000	STEM Training & AVID training
Staff Recruitment	-	10,000	10,000	10,000	10,000	
Student Recruitment / Marketing	-	10,000	10,000	10,000	5,000	
School Meals / Lunch	-	-	-	-	-	
Travel (Staff)	5,000	5,000	5,000	5,000	3,500	
Fundraising	-	-	-	-	-	AVID Curriculum
Other	-	10,000	10,000	10,000	10,000	
TOTAL SCHOOL OPERATIONS	158,500	237,500	286,000	279,000	233,500	
FACILITY OPERATION & MAINTENANCE						
Insurance	-	-	-	-	-	
Janitorial	4,800	4,800	4,800	4,800	4,800	
Building and Land Rent / Lease	56,000	57,680	59,410	61,192	62,027	
Repairs & Maintenance	-	20,000	20,000	20,000	20,000	
Equipment / Furniture	12,000	20,000	30,000	30,000	15,000	
Security	-	15,000	-	-	5,000	
Utilities	2,000	4,000	6,000	6,000	8,000	
TOTAL FACILITY OPERATION & MAINTENANCE	74,800	121,480	120,210	121,992	114,827	
DEPRECIATION & AMORTIZATION	-	-	-	-	-	
DISSOLUTION ESCROW & RESERVES / CONTINGENCY	-	-	-	-	-	
TOTAL EXPENSES	732,660	898,800	1,042,430	1,133,127	1,002,127	
NET INCOME	141,340	(50,375)	62,870	(27,827)	(46,827)	
ENROLLMENT - *School Districts Are Linked To Above Entries*						
District of Location	-	-	-	-	-	
School District 2 (Enter Name)	-	-	-	-	-	
School District 3 (Enter Name)	-	-	-	-	-	
School District 4 (Enter Name)	-	-	-	-	-	
School District 5 (Enter Name)	-	-	-	-	-	
TOTAL ENROLLMENT	50	75	100	100	100	
REVENUE PER PUPIL	17,480	11,312	11,053	11,053	9,553	
EXPENSES PER PUPIL	14,653	11,984	10,424	11,331	10,021	
CASH FLOW ADJUSTMENTS						
OPERATING ACTIVITIES						
Example - Add Back Depreciation	-	-	-	-	-	
Other	-	-	-	-	-	
Total Operating Activities	-	-	-	-	-	
INVESTMENT ACTIVITIES						
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	
Other	-	-	-	-	-	
Total Investment Activities	-	-	-	-	-	
FINANCING ACTIVITIES						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	
Total Cash Flow Adjustments	-	-	-	-	-	
NET INCOME	141,340	(50,375)	62,870	(27,827)	(46,827)	
Beginning Cash Balance	-	141,340	90,965	153,835	126,008	
ENDING CASH BALANCE	141,340	90,965	153,835	126,008	79,181	