New York State Education Department

Request for Proposals to Establish Charter Schools
Authorized by the Board of Regents

Budget and Cash Flow Templates for the 2013 New Charter Applications

General Instructions and Notes for New Application Budgets and Cash Flows Templates

- 1. Complete ALL SIX tabs in BLUE
- 2. Enter information into the GRAY cells
- 3. Cells labeled in ORANGE contained guidance pertaining to that tab
- **4.** Cells containing RED triangles in the upper right corner in columns B thru G contain guidance on that particular line item
- 5. Funding by School District information for all NYS School districts is located on the State Aid website at https://stateaid.nysed.gov/charter/ Refer to this website for per-pupil tuition funding for all school districts. Rows may be inserted in the worksheet to accommodate additional districts if necessary.
- **6.** Assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, please reference the page number or section in the application narrative that indicate the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

Budget(s) & Cash Flow(s)

Janus College Preparatory & Arts Academies High School

Contact Name: Contact Email: Contact Phone:

vbenton@wi.rr.com 414.305.2563

District of Location

Pre-Opening Period Operational Year ONE January 1, 2014 to June 30, 2014 July 1, 2014 to June 30, 2015

Janus College Preparatory & Arts Academies High School PROJECTED BUDGET / OPERATING PLAN FOR PRE-OPENING PERIOD January 1, 2014 to June 30, 2014 **Assumptions** DESCRIPTION OF ASSUMPTIONS - Please reference section/page number in application if applicable. For example, student enrollment would reference the page in the application that states enrollment targets. Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 148. This will populate the data in row 10. Total Revenue 325,000 Total Expenses 279,858 Net Income 45,143 Actual Student Enrollment **Total Paid Student Enrollment** START-UP PERIOD REVENUE **REVENUES FROM STATE SOURCES** Per Pupil Revenue CY Per Pupil Rate 7,775 District of Location School District 2 (Enter Name) School District 3 (Enter Name) School District 4 (Enter Name) School District 5 (Enter Name) Special Education Revenue Grants Stimulus Other Other TOTAL REVENUE FROM STATE SOURCES REVENUE FROM FEDERAL FUNDING IDEA Special Needs Title I Title Funding - Other School Food Service (Free Lunch) Grants Charter School Program (CSP) Planning & Implementation 50,000 DPI Funding \$10,000 Planning Grant additional \$40,000 after awarded \$10,000. 250,000 Walton Family Foundation Start Up Grant Pre-Authorization \$30,000/Post Authorization \$220,000 Other TOTAL REVENUE FROM FEDERAL SOURCES 300,000 LOCAL and OTHER REVENUE 10,000 10 fundraising events = approximately \$1000 per event. Contributions and Donations, Fundraising Erate Reimbursement Interest Income, Earnings on Investments, NYC-DYCD (Department of Youth and Community Developmt.) Food Service (Income from meals) Text Book 15,000 JCPAA Fine and Performing Arts Studio rental of facilities and student fees. Approx \$1250 monthly TOTAL REVENUE FROM LOCAL and OTHER SOURCES 25,000 TOTAL REVENUE 325,000

EXPENSES			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions		List exact titles included in the position category, if different from description, and staff FTE"s (Full time equilivalent)
Executive Management	0.50	50,000	Principal-begins January 1, 2015
Instructional Management	0.50	44,000	Curriculum & Instruction Director begins March 1, 2015
Deans, Directors & Coordinators	-	-	
CFO / Director of Finance	-	-	
Operation / Business Manager	-		
Administrative Staff	0.50	16,500	Office Manager-begins January 1, 2015
TOTAL ADMINISTRATIVE STAFF	1.50	110,500	
INSTRUCTIONAL PERSONNEL COSTS			
Teachers - Regular	-	-]
Teachers - SPED	-	-	
Substitute Teachers	_	-	
Teaching Assistants	-	-	
Specialty Teachers	-	-	
Aides	-	-	
Therapists & Counselors	-	-	
Other		-	
TOTAL INSTRUCTIONAL	-	-	
NON-INSTRUCTIONAL PERSONNEL COSTS			
Nurse	-	-]
Librarian	-	-	
Custodian	_	-	
Security	-	-	
Other	-	-	
TOTAL NON-INSTRUCTIONAL	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	1.50	110,500	
PAYROLL TAXES AND BENEFITS			
Payroll Taxes		11,050	Medicare, FICA, Federal and State Withholdings calculated at 10%
Fringe / Employee Benefits			Health Benefits: Approx \$600 per month employee
Retirement / Pension		1,658	School matches up to 3% of employees salary that he/she puts into a retirement plan, 50% participation
TOTAL PAYROLL TAXES AND BENEFITS		17,508	
TOTAL PERSONNEL SERVICE COSTS	1.50	128,008	
CONTRACTED SERVICES			
Accounting / Audit		25,000	consultant to set up school's accounting systems and day to day tasks related to financial operation of school.
Legal			Legal counsel retainer fee.
Management Company Fee		-	,
Nurse Services		-	
Food Service / School Lunch			

Payroll Services	500 Payroll processing fee.
Special Ed Services	
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	-
TOTAL CONTRACTED SERVICES	30,500
SCHOOL OPERATIONS	
Board Expenses	10,000 Board training related expenses. Consultant providers, workshops, professional development.
Classroom / Teaching Supplies & Materials	
Special Ed Supplies & Materials	
Textbooks / Workbooks	
Supplies & Materials other	
Equipment / Furniture	
Telephone	1,200 Cell phone service
Technology	4,000 Hardware & software for staff 4@1,000 each
Student Testing & Assessment	
Field Trips	-
Transportation (student)	-
Student Services - other	
Office Expense	3,750 Office supplies at \$625 month
Staff Development	5,000 Trainingl expenses related to attending events related to charter start-up and implementation.
Staff Recruitment	10,000 Advertisements and recruiting expenses for Staff positions.
Student Recruitment / Marketing	20,000 Advertisements, recruiting, and marketing expenses fo rstudents.
School Meals / Lunch	
Travel (Staff)	-
Fundraising	
Other	
TOTAL SCHOOL OPERATIONS	53,950
FACILITY OPERATION & MAINTENANCE	
Insurance	1,400 IPFS insurance quote for JCPAA
Janitorial	2, 700 Institute quote for Service
Building and Land Rent / Lease	18,000 \$3,000 monthly lease
Repairs & Maintenance	20,000
Equipment / Furniture	40,000 (15,000), refrigeration and warming equipment for food service (5,000).
Security	5,000 Security monitoring system
Utilities	3,000 Approx \$500 monthly.
TOTAL FACILITY OPERATION & MAINTENANCE	67,400
	27,02
DEPRECIATION & AMORTIZATION	
DISSOLUTION ESCROW & RESERVES / CONTIGENCY	
TOTAL EXPENSES	279,858
NET INCOME	AE 143
NET INCOME	45,143
ENROLLMENT - *School Districts Are Linked To Above Entries*	
District of Location	-
School District 2 (Enter Name)	-
School District 3 (Enter Name)	-
School District 4 (Enter Name)	-
School District 5 (Enter Name)	-
TOTAL ENROLLMENT	
REVENUE PER PUPIL	· ·
TETETION I DICTOR TE	

EXPENSES PER PUPIL

		Janu PR	s College OJECTED	Preparato CASH FLO January 1,	ry & Arts A W FOR PR 2014-June	RE-OPENI	s High Sch NG PERIO	nool D						January 1,	2014 to Ju	ne 30, 201	Y PLANNI 4				
										* This se	ction shou	ld be left b	ank unless a	nd/or until	the charte	r agreemer	nt is duly mo	dified to in	clude a pla	anning year	
al Revenue al Expenses		75,000 46,643	50,000 46,643	50,000 46,643	50,000 46,643	50,000 46,643	50,000 46,643	325,000 279,858	-	-	-	-	-	-	-		-	-	-	-	-
t Income		28,357	3,357	3,357	3,357	3,357	3,357	45,142			- :]			:						
sh Flow Adjustments			-,	-	-,	-	-		-	-	-	-	-	-	-		-	-	-	-	-
ginning Cash Balance		-		-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-
t Income		7,524	7,524	7,524	7,524	7,524	7,524	45,142	-		-	-	-		-		-	-	-	-	-
		January	February	March	April	May	June	TOTAL	July	August	September	October	November	December	January	February	/ March	April	May	/ June	TO
/ENUE EVENUES FROM STATE SOURCES Per Pupil Revenue																					
		-	-	-	-		-					-	-				-	-		-	-
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		-	-	-	-	-	-	-		-		-	-	-		-	-	-	-	-	-
Grants										-							-				
Stimulus		-	-	-	-	-	-			-	-	-	-				-	-	-	-	-
Other Other		-	-	-	-	-	-	-		-			-				-	-	-	-	-
TAL REVENUE FROM STATE SOURCES			-	-	-	-		- 1		-			-					-	-	-	-
VENUE FROM FEDERAL FUNDING																					
IDEA Special Needs	1	-			-												-	-	-	-	-
Title I		-	-	-	-	-	-			-			-			-	-	-	-	-	-
Title Funding - Other			-		-		-			-			-				-	-	-	-	-
School Food Service (Free Lunch) Grants			-	-	-		-	•		-			-				-	-	-	-	-
Charter School Program (CSP) Planning & Implemen	ntation	8,333	8,333	8,333	8,333	8,333	8,333	50,000		-							-	-	-	-	-
Other-Walton Foundation		41,666	41,666	41,666	41,666	41,666	41,666	250,000	-	-	-	-	-	-			-	-	-	-	-
Other FAL REVENUE FROM FEDERAL SOURCES		40.000	40.000	40.000	40.000	40.000	40.000	200.000		-	-		-		-	-	-	-	-	-	-
	- 1	49,999	49,999	49,999	49,999	49,999	49,999	300,000	-		-	<u> </u>		· ·			-	-	-	-1	-
AL and OTHER REVENUE								_													_
Contributions and Donations, Fundraising fundraising		1,700	1,700	1,700	1,700	1,700	1,700	10,000		-			-				-	-	-	-	-
rate Reimbursement		-	-	-	-	-	-	-		-			-				-	-	-	-	-
terest Income, Earnings on Investments,		-	-	-	-	-	-	-		-	-	-	-				-	-	-	-	-
YC-DYCD (Department of Youth and Community Deve	elopmt.)	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-	-	-
ood Service (Income from meals) ext Book		-					-			-		-		-				-	-	-	-
OTHER		2,500	2,500	2,500	2,500	2,500	2,500	15,000		-	-		-				-	-	-	-	-
AL REVENUE FROM LOCAL and OTHER SOURCES	l	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-		-				-	-	-	-	-
L REVENUE		52,499	52,499	52,499	52,499	52,499	52,499	325,000	-		-				<u> </u>		-	-		-	
NSES MINISTRATIVE STAFF PERSONNEL COSTS Executive Management	No. of Positions 0.50	5,910	5,910	5,910	5,910	5,910	5,910	35,500	-	-	-		-	-		-	-	-	-	-	-
Instructional Management	0.50	4,166	4,166	4,166	4,166	4,166	4,166	25,000		-			-				-	-	-	-	-
Deans, Directors & Coordinators			-	-	-	-	-		-	-	-	-	-	-		-	-	-	-		-
CFO / Director of Finance Operation / Business Manager	0.50	2,750	2,750	2,750	2,750	2,750	2,750	16,500		-				-			-		-		-
dministrative Staff		-	-	-	-	-	-	-		-		-	-	-		-	-	-	-	-	-
AL ADMINISTRATIVE STAFF	1.50	12,826	12,826	12,826	12,826	12,826	12,826	77,000	-	-	-		-				-	-	-	-	-
TRUCTIONAL PERSONNEL COSTS																					
Feachers - Regular	-	-	-	-	-	-	-		-	-	-	-	-	-			-	-	-		-
eachers - SPED Substitute Teachers								- :		-							-		-		
eaching Assistants	-	-	-		-	-		- 1									-	-	-	-	-
pecialty Teachers			-	-	-	-	-		-	-	-	-	-	-			-	-	-	-	-
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herapists & Counselors hther		-				-		- :									-	-	-	-	
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I-INSTRUCTIONAL PERSONNEL COSTS																					
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ecurity Ither				12,826	12,826	12,826	12,826	77,000	-	-	-						-	-	-	-	-
ecurity ther AL NON-INSTRUCTIONAL	1.50	12,826	12,826	12,020				T													
ecurity tither AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS	1.50	12,826	12,826	12,020						-			-				-	-	-	-	-
ecurity ther AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROUL TAXES AND BENEFITS avroll Taxes	1.50	5,200	12,826	-	-	-	-	7,700													-
iecurity Wher AL NON-INSTRUCTIONAL ITOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS avroll Taxes ringe / Employee Benefits	1.50	5,200 4,800	12,826	-	-	-	-	7,700 4,800	-	-	-		-	-			-	-	-	-	
ecurity ther AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS avroll Taxes ringe / Employee Benefits etterment / Pension	1.50	5,200 4,800 780	12,826	-	-	-	-	4,800		-		-	-	- :			-	-	-	-	-
iecurity ther "AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS "AVOII Taxes ringe / Employee Benefits teltirement / Pension AL PAYROLL TAXES AND BENEFITS		5,200 4,800 780 10,780	-	-	-	-	-	4,800 12,500	-	-	-	-	-	-		-	-	-		-	-
ecurity ther AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS avoil Taxes rings / Employee Benefits teltrement / Pension AL PAYROLL TAXES AND BENEFITS AL PERSONNEL SERVICE COSTS	1.50	5,200 4,800 780	12,826	12,826	12,826	12,826	12,826	4,800	-	-	-	-	-	-		-	-		-	-	-
iecurity ther TAL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS avroll Taxes tringe / Employee Benefits tetterment / Pension AL PAYROLL TAXES AND BENEFITS AL PERSONNEL SERVICE COSTS ITRACTED SERVICES		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826			12,500 89,500	-	-	-	-	-	-		.	-	-	-	-	-
iecurity ther "AL NON-INSTRUCTIONAL TOTAL PERSONNEL SERVICE COSTS ROLL TAXES AND BENEFITS avroll Taxes inige / Employee Benefits tettirement / Pension AL PAYROLL TAXES AND BENEFITS AL PERSONNEL SERVICE COSTS ITRACTED SERVICES ccounting / Audit		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826	867	867	4,800 12,500 89,500	-	-	-	-	-	-			-	-	-	-	-
Security Dither TAL NON-INSTRUCTIONAL STOTAL PERSONNEL SERVICE COSTS (ROLL TAXES AND BENEFITS Pavroll Taxes Fringe / Employee Benefits Retirement / Pension TAL PAYROLL TAXES AND BENEFITS (AL PERSONNEL SERVICE COSTS NTRACTED SERVICES ACCOUNTING / Audit Legal		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826			12,500 89,500	-	-	-	-	-	-			-	-	-	-	-
Security Other TTAL NON-INSTRUCTIONAL BTOTAL PERSONNEL SERVICE COSTS YROLL TAXES AND BENEFITS PAVROIL TAXES AND BENEFITS Fringe / Employee Benefits Retirement / Pension TAL PAYROLL TAXES AND BENEFITS TAL PERSONNEL SERVICE COSTS NTRACTED SERVICES ACCOUNTING / Audit Legal Management Company Fee Nurse Services		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826	867	867	4,800 12,500 89,500	-	-	-	-	-	-			-	-		-	
Security Other TAL NON-INSTRUCTIONAL BTOTAL PERSONNEL SERVICE COSTS YROLL TAXES AND BENEFITS PAVROIL TAXES AND BENEFITS Fringe / Employee Benefits Retirement / Pension TAL PAYROLL TAXES AND BENEFITS TAL PERSONNEL SERVICE COSTS NTRACTED SERVICES Accounting / Audit Legal Management Company Fee Nurse Services Food Services / School Lunch		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826	867	867	4,800 12,500 89,500	-	-	-	-	-	-			-		-	-	-
Security Dither TAL NON-INSTRUCTIONAL STOTAL PERSONNEL SERVICE COSTS (ROLL TAXES AND BENEFITS PAVOIT TAXES Fringe / Employee Benefits Retirement / Pension TAL PAYROLL TAXES AND BENEFITS FAL PERSONNEL SERVICE COSTS NTRACTED SERVICES ACCOUNTING / Audit Legal Management Company Fee Murse Services Food Service / School Lunch Payroll Services		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826	867	867	4,800 12,500 89,500	-	-	-		-	-				-	-		-
Security Other Other TAL NON-INSTRUCTIONAL BTOTAL PERSONNEL SERVICE COSTS YROLL TAXES AND BENEFITS PAVOII TAXES Fringe / Employee Benefits Retirement / Pension TAL PAYROLL TAXES AND BENEFITS TAL PERSONNEL SERVICE COSTS WITRACTED SERVICES Accounting / Audit Legal Management Company Fee Nurse Services Food Service / School Lunch Payroll Services Special Ed Services Special Ed Services Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting		5,200 4,800 780 10,780 23,606	12,826	12,826	12,826	867	867	4,800 12,500 89,500	-		-		-	-			-	-			

TOTAL CONTRACTED SERVICES	1,700	1,700	1,700	1,700	1,700	1,700	20,000	-	-	-	-	-	-	-	-	-	-	
SCHOOL OPERATIONS																		
Board Expenses	-	-	-	-	-	-	5,000	-	-	-	-	-	-	-	-	-	-	
Classroom / Teaching Supplies & Materials		-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	
Special Ed Supplies & Materials	-	-	-	-	-	-	4,000		-	-	-	-	-	-	-	-	-	
Textbooks / Workbooks		-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	
Supplies & Materials other	500	500	500	500	500	500	20,000	-	-	-	-	-	-	-	-	-	-	
Equipment / Furniture	1,700	1,700	1,700	1,700	1,700	1,700	20,000	-	-	-	-	-	-	-	-	-	-	
Telephone	200	200	200	200	200	200	1,200	-	-	-	-	-	-	-	-	-	-	
Technology	700	700	700	700	700	700	10,000	-	-	-	-	-	-	-	-	-	-	
Student Testing & Assessment		-	-	-	-	-	4,000	-	-	-	-	-	-	-	-	-	-	
Field Trips	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transportation (student)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Student Services - other Office Expense		-	-	-	625	-		-	-	-	-	-	-	-	-	-	-	
Staff Development	625 117	625 117	625 117	625 117	117	625 200	6,000 5,000	-	-	-	-	-	-	-	-	-	-	
Staff Recruitment	1,700	1,700	1,700	1,700	1,700	1,700	5,000	-		-			-	-	-	-	-	
Student Recruitment / Marketing	1,333	1,333	1,333	1,333	1,333	1,333	5,000							-				
School Meals / Lunch	1,333	1,333	1,333	1,333	1,333	1,333	3,000			-	-			-	-	-		
Travel (Staff)								-	-	-	-	-	-	-	-	-	-	
Fundraising		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	
TOTAL SCHOOL OPERATIONS	6,875	6,875	6,875	6,875	6,875	6,958	135,200	-	-	-	-	-	-	-	-	-	-	
FACILITY OPERATION & MAINTENANCE																		
Insurance	-	-	-	-	-	2,100	2,100		-	-	-	-	-	-	-	-	-	
Janitorial	-	-	-	-	-	3,000	3,000	-	-	-	-	-	-	-	-	-	-	
Building and Land Rent / Lease	4,800	4,800	4,800	4,800	4,800	4,800	18,000	-	-	-	-	-	-	-	-	-	-	
Repairs & Maintenance	1,700	1,700	1,700	1,700	1,700	1,700	10,000	-	-	-	-	-	-	-	-	-	-	
Equipment / Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Security	500	500	500	500	500	500	2,500	-	-	-	-	-	-	-	-	-	-	
Utilities TOTAL FACILITY OPERATION & MAINTENANCE	833	833	833	833	833	833	7,200	-	-	-	-	-	-	-	-	-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	7,833	7,833	7,833	7,833	7,833	12,933	42,800		-	-	-	-	-	-	-	-	-	
DEPRECIATION & AMORTIZATION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
DISSOLUTION ESCROW & RESERVES / CONTIGENCY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	40,014	29,234	29,234	29,234	29,234	34,417	287,500			-1		-1	-1	-	-	-	-	
NET INCOME	12,485	23,265	23,265	23,265	23,265	18,082	37,500	-	-1		-	-1	-		-1	-1	-1	
NET INCOME	12,403	23,203	23,203	23,203	23,203	10,002	37,300					- 1		-).	- 1	- 1		-,
CASH FLOW ADJUSTMENTS																		
OPERATING ACTIVITIES																		
Example - Add Back Depreciation Other	-	-	-	-	-	-	-	-	-	-	-	-		-				
Total Operating Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
INVESTMENT ACTIVITIES		- 1	- 1		- 1	- 1	-		-	-	- 1	-1	-	-	-	-	-	
Example - Subtract Property and Equipment Expenditures	-	-	-	-				-	-	-	-	-	-	-	-	-	.	
Other																		
Total Investment Activities					- 1				- 1		-	-1	-	-				
FINANCING ACTIVITIES							_											
Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-		- 1	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-		-				
Total Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Flow Adjustments	-	-	-	-	-	-		-	-	-	-	-	-	-	-1	-		
NET INCOME	12,485	23,265	23,265	23,265	23,265	18,082	37,500	-	-	-		-	-	-	-	-	1	
Beginning Cash Balance	-	-	- 1	- 1		-	-	-	- 1	- 1	- 1	-		-	-	-	-	
ENDING CASH BALANCE	12,485	23,265	23,265	23,265	23,265	18,082	37,500	-	-	-	-1	-1		-			-	
ENDING CAGII BALANCE	12,703	23,203	23,203	23,203	23,203	10,002	37,300			- 1	- 1	-	- 1			_		

Janus College ESTIMATED BUDGET / OPI						LMENT		Assumptions DESCRIPTION OF ASSUMPTIONS - Please reference section/pa number in application if applicable. For example, student
N. N. T.	July 1, 2015	to June 30, 20	16					enrollment would reference the page in the application that statement targets.
Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 147. This will populate the								
data in row 9.								
otal Revenue otal Expenses		747,353 651,610	4,800 33,000	35,080	-	26,500	787,233 742,610	
et Income		95,743	(28,200)	35,080	:	(26,500)	44,623	
ctual Student Enrollment		42					42	Assume 10% of students are special education
otal Paid Student Enrollment		- mag	GRAM SERVICE				-	
		REGULAR	SPECIAL	as	SUPPOR	MANAGEMENT		
		EDUCATION	EDUCATION	OTHER	FUNDRAISING	& GENERAL	TOTAL	
EVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue	CY Per Pupil Ra	ıta						
Milwaukee Wisc	7,775	295,450		-	-	-	295,450	50 students in Year 1
		-	-	-	-	-		
		-	-	-	-	-	-	
Special Education Revenue		295,450	4,800	-	-	-	295,450 4,800	
Grants Stimulus		-		-	-			
Other Other		-	-	-	-	-	-	
OTTAL REVENUE FROM STATE SOURCES		295.450	4.800				300.250	
REVENUE FROM FEDERAL FUNDING IDEA Special Needs		-						
Title I Funding - Other				31,080	-	-	31,080	Assume 100% of the students are Title I \$740 per child \$1000 per teacher
School Food Service (Free Lunch)		31.903		4,000	-	-	4,000 31.903	
Grants Charter School Program (CSP) Planning & Implement	tation	150,000	l	-	-	-	150,000	DPI Implementation
Other Other		250,000		-	-	-	250,000	Walton Foundation Post Authorization
TOTAL REVENUE FROM FEDERAL SOURCES		431,903		35,080	-	-	466,983	
LOCAL and OTHER REVENUE Contributions and Donations, Fundraising		5,000		-		-	5,000	JCPAA fundraising events 10 per year
Erate Reimbursement Interest Income, Earnings on Investments,		-	-	-	-	-	-	
NYC-DYCD (Department of Youth and Community Dev	velopmt.)	-	-	-	-	-		
Food Service (Income from meals) Text Book		-	-	-	-	-	-	
JCPAA FINE & PERFORMING ARTS STUDIO TOTAL REVENUE FROM LOCAL and OTHER SOU	RCES	15,000 20,000	-	-	-	-	15,000 20,000	
OTAL REVENUE		747,353	4,800	35,080		-	787,233	
XPENSES								List exact titles included in the position category, if different from description, and staff FTE's (Full time eqiuilivalent)
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of	00.000					80,000	See Personnel Chart
Executive Management Instructional Management	1.00	80,000 71,000	-	-	-	-	71,000	
Deans. Directors & Coordinators CFO / Director of Finance	-	-	-	-	-	-	-	
Operation / Business Manager Administrative Staff	1.00	45,000	-	-	-		45,000	
TOTAL ADMINISTRATIVE STAFF	3.00	196,000	-	-	-	-	196,000	
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	4.00	230,000	-	-	-	-	230,000	STEM Instruction Grade 9
Teachers - SPED Substitute Teachers	0.50	_	28,000	-	-	-	28,000	Potential sp ed students at 10% student enrollment.
Teaching Assistants Specialty Teachers	-	-	-	-	-	-	-	
Aides	-	-	-	-	-	-	-	
Therapists & Counselors Other	4.50	220,000	-	-	-	-	250,000	
TOTAL INSTRUCTIONAL NON-INSTRUCTIONAL PERSONNEL COSTS	4.50	230,000	28,000	_	_	-	258,000	
Nurse	-	-	-	-	-	-	-	
Librarian Custodian		-	-	-	-	-	-	
Security Other	-	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL		427.000	20.000	-	-		454.000	
SUBTOTAL PERSONNEL SERVICE COSTS PAYROLL TAXES AND BENEFITS	7.50	426.000	28.000	-	-	-	454.000	
Pavroll Taxes		32,925	-	-	-	-	70.255	10% of gross pay (FICA, SUTA, Workers Comp and Medicare)
Fringe / Employee Benefits Retirement / Pension		79,255 4,430	-	-	-	-	4,430	participate 50% employee participate.
TOTAL PAYROLL TAXES AND BENEFITS	7.50	116,610	28 000	-	-	-	116,610	
TOTAL PERSONNEL SERVICE COSTS CONTRACTED SERVICES	7.50	542.610	28.000	-	-	1	570.610	
Accounting / Audit			-	-	-	10,000	10,000	Financial Audits Retainer Fee
Legal		-	-	-	-	4,000	4,000	
Management Company Fee		-	-	-	-	-	-	-
Nurse Services Food Service / School Lunch		_	-	-	-	2,500	2,500	\$150 per employee annually for payroll processing fee.
Nurse Services Food Service / School Lunch Pavroll Services Special Ed Services			-	-	-	15,000	15.000	Instructors dance, music,theater,visual arts, poetry,recording&production
Nurse Services Food Service / School Lunch Pavroll Services Special Ed Services		-	-	-				
Nurse Services Food Service / School Lunch Pavroll Services Special Ed Services Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES		-		-	-		31,500	
Nurse Services Food Service / School Lunch Pavroll Services Soecial Ed Services Soecial Ed Services Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES SCHOOL OPERATIONS			-	-	i		2 500	Board Training(consultant providers, training)
Nurse Services Food Service / School Lunch Pavroll Services Snecial Ed Services Snecial Ed Services (i.e. Title I) Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES SCHOOL OPERATIONS Roard Expenses Classroom / Teachine Supplies & Materials			-	-	-	2,500	2,500	Smartboards STEM curriculum
Nurse Services Food Service / School Lunch Pavroll Services Soccial Ed Services Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES SCHOOL OPERATIONS Board Exnenses Classroom / Teachine Supplies & Materials Special Ed Supplies & Materials Textbooks / Workbooks		12,000	5,000	-	-	2,500	2,500 12,000 5,000	Smartboards STEM curriculum Materials Instructional and Non Instructional
Nurse Services Food Service / School Lunch Pavroll Services Soecial Ed Services Titlement Services (i.e. Title 1) Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES SCHOOL OPERATIONS Board Expenses Classroom / Teachine Supplies & Materials Soecial Ed Supolies & Materials		12,000	5,000	-	-	2,500	2,500 12,000 5,000	Smartboards STEM curriculum

Field Trips		-	-	-			I I
Transportation (student)	20,000			-	-	20.000	City bus tickets- 2 per student
Student Services - other	20,000	- 1			-	20,000	
Office Expense	3,000	-	-	-	_	3,000	
Staff Development	2,500	-	-	-	-	2,500	conferences, and workshops I \$10,000
Staff Recruitment	2,500	-	-	-	-		
Student Recruitment / Marketing		-	-	-	-	-	
School Meals / Lunch	-	-	-	-	-	-	
Travel (Staff)		-	-	- 1	-		
Fundraising	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
TOTAL SCHOOL OPERATIONS	97.000	5.000	-	-	2.500	104.500	
FACILITY OPERATION & MAINTENANCE							
Insurance		-	-	-		_	
Janitorial		-	-	-			
Building and Land Rent / Lease		-	-	-	18,000	18,000	
Repairs & Maintenance	-	-	-	-	-	-	
Equipment / Furniture	12.000	-	-	-		12.000	\$3000/phone equipment \$4000
Security		-	-	-			
Utilities	-	-	-	-	6,000	6,000	
TOTAL FACILITY OPERATION & MAINTENANCE	12,000	-	-	-	24,000	36,000	
DEPRECIATION & AMORTIZATION	-	- 1	-	-	-	-	
DISSOLUTION ESCROW & RESERVES / CONTIGENCY	-	-	-	-	-	-	
TOTAL EXPENSES	651,610	33,000	-		26,500	742,610	
NET INCOME	95,743	(28,200)	35,080	-	(26,500)	44,623	
							I
ENDOVEDED AND INCLUDE A THE IT IS NOT A	REGULAR						
ENROLLMENT - *School Districts Are Linked To Above Entries*	EDUCATI 1	EDUCATI					
Milwaukee Wisc	38	4				42	
0							
0						-	
0						-	
0						-	
TOTAL ENROLLMENT		4				42	
REVENUE PER PUPIL			<u> </u>			18,/44	
EXPENSES PER PUPIL		0,250			F	17,001	
EATENSES FER FUTIL		.,==-				.,	

				PROJI			FOR YEAR	ry & Arts A R ONE OF (14 to June 3	OPERATIO			ENT		
Total Revenue		65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	787,2
otal Expenses		61,884	61,884	61,884	61,884	61,884	61,884	61,884	61,884	61,884	61,884	61,884	61,884	742,6
let Income		3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	44,6
Cash Flow Adjustments		-	-	-	-	-	-	-	-	-	-	-	-	
Seginning Cash Balance														
let Income		3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	3,718	44,6
		July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
REVENUE		* Total C	Column (Col	umn U) for a	all lines othe	er than Cash	Flow Adjus	stments sho	uld equal th	e Total Colu	ımn (Colum	n N) on tab '	'4.) Year B	udget &
REVENUES FROM STATE SOURCES							As	sumptions'.						
Per Pupil Revenue Milwaukee	7,775	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	295,4
riiiwaukee	7,773	24,040	24,040	24,040	24,040	24,040	24,040	24,040	24,040	24,040	24,040	24,040	24,040	233,-
		-	-	-	-	-	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	-	-	-	-	-	
		24.640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	24,640	205
Special Education Revenue		24,640 400	400	400	400	400	400	400	400	400	400	400	400	295, 4,
Grants														
Stimulus						-	-			-				
Other Other		-		-	-	-	-	-		-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		25,040	25,040	25,040	25,040	25,040	25,040	25,040	25,040	25,040	25,040	25,040	25,040	300,
		.,,,,,,,	.,	.,	-7	.,	4	.,	.,	7	.,	.,	2,2 .3	,.
REVENUE FROM FEDERAL FUNDING IDEA Special Needs				-	-	-	-	-	-	-	-	-	-	
Title I		2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	31,
Title Funding - Other		333	333	333	333	333	333	333	333	333	333	333	333	4
School Food Service (Free Lunch)		2,658	2,658	2,658	2,658	2,658	2,658	2,658	2,658	2,658	2,658	2,658	2,658	31,
Grants Charter School Program (CSP) Planning & Implementation		12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,
Other		20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,
Other		-	-	-	-	-	-	-		-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES		38,914	38,914	38,914	38,914	38,914	38,914	38,914	38,914	38,914	38,914	38,914	38,914	466,9
LOCAL and OTHER REVENUE														
Contributions and Donations, Fundraising		416	416	416	416	416	416	416	416	416	416	416	416	5,
Erate Reimbursement		-	-	-		-	-	-	-	-	-	-	-	
Interest Income, Earnings on Investments, NYC-DYCD (Department of Youth and Community Developmt.)		-		-				-	-	-		-	-	
Food Service (Income from meals)		-	-	-	-	-	-	-	-	-	-	-	-	
Text Book			-	-	-	-	-	-	-	-	-	-	-	
JCPAA FINE & PERFORMING ARTS STUDIO		1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666	20,
OTAL REVENUE		65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	65,602	<u>787,</u>
XPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions													
Executive Management	1.00	6,666	6,666	6,666	6,666	6,666	6,666	6,666	6,666	6,666	6,666	6,666	6,666	80
Instructional Management	1.00	5,916	5,916	5,916	5,916	5,916	5,916	5,916	5,916	5,916	5,916	5,916	5,916	71
Deans, Directors & Coordinators	-	-	-	-	-	-	-	-	-	-	-	-	-	
CFO / Director of Finance Operation / Business Manager	-	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	2.750	2.750	45
Administrative Staff	-	3,/50	3,/50	3,/50	3,750	3,/50	3,/50	3,/50	3,/50	3,/50	3,/50	3,750	3,750	45,
TOTAL ADMINISTRATIVE STAFF	2.00	16,332	16,332	16,332	16,332	16,332	16,332	16,332	16,332	16,332	16,332	16,332	16,332	196
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular	4.00	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	230,
Teachers - SPED	0.50	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	28
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-	
Teaching Assistants Specialty Teachers	-	-	-					-	-	-			-	
Aides	-	-		-	-	-	-	-		-	-	-	-	
Therapists & Counselors	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	4.50	21,499	21,499	21,499	21,499	21,499	21,499	21,499	21,499	21,499	21,499	21,499	21,499	258
NON-INSTRUCTIONAL PERSONNEL COSTS														
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-	
Librarian Custodian	-	-	-	-	-	-	-	-	-	-	-	-	-	
Security		-	-					-	-	-		-	-	
					-	-	-	-	-		-	-	-	
Other	- 1													

ENDING CASH BALANCE		30,498	3,498	4,098	2,098	15,598	12,598	20,598	18,098	19,098	19,098	17,098	18,598	104,573
Beginning Cash Balance		-	-	-	-	-	-	-	-	-	-	-	-	
NET INCOME		30,498	3,498	4,098	2,098	15,598	12,598	20,598	18,098	19,098	19,098	17,098	18,598	104,573
Total Cash Flow Adjustments		- 20 409	2 409	4 000	2 009	15 500	12 500	-	10.000	- 10.000	- 10.000	17.000	10 500	104 57
Total Financing Activities		-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit	t	-	-	-	-	-	-	-	-	-	-	-	-	
Total Investment Activities		-	-	-	-	-	-	-	-	-	-	-	-	
Example - Subtract Property and Equipment Expenditures Other				-		-	-	-	-	-			-	
INVESTMENT ACTIVITIES														
Other Total Operating Activities		-	-	-	-	-		-	-	-	-	-	-	
Example - Add Back Depreciation		-	-	-	-	-	-	-	-	-	-	-	-	
CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES														
NET INCOME		JU/430	J,470	-,U30	2,090	13,370	12,330	20,330	10,030	19,030	19,090	17,090	10,330	
FOTAL EXPENSES		35,104	3,498	4,098	2,098	50,004 15,598	12,598	20,598	18,098	19,098	19,098	17,098	18,598	104,57
DISSOLUTION ESCROW & RESERVES / CONTIGENCY		25 104	63 104	61 504	62 504	F0 004	- E3 004	- 4E 004	47.504	46 504	46 504	40 504	47.004	682,66
DEPRECIATION & AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL FACILITY OPERATION & MAINTENANCE			300	2,400	8,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	40,80
Security Utilities		500	500	500	500	500	500	500	500	500	500	500	500	6,00
Equipment / Furniture			6,000	-	6,000	-	-	-	-	-	-	-	-	12,00
Building and Land Rent / Lease Repairs & Maintenance		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,00
Insurance Janitorial		400	400	400	400	400	400	400	400	400	400	400	400	4,80
FACILITY OPERATION & MAINTENANCE							- 1				- 1			
TOTAL SCHOOL OPERATIONS		-	26,000	23,500	20,000	12,500	15,500	8,500	11,000	10,000	10,000	12,000	10,500	158,50
Other		-	-	-	-	-	-	-	-		-	-	-	
Travel (Staff) Fundraising			-	-	-	-	-	5,000	-	-	-	-	-	5,0
School Meals / Lunch			-	-	-	-			-		-	-	-	
Staff Recruitment Student Recruitment / Marketing			-	-	-	-	-	-	-	-	-	-	-	
Office Expense Staff Development			-		-	-		1,500	-	5,000	5,000	1,500 5,000	5,000	3,0 25,0
Student Services - other		-	-	-	-	-	-	-	-	-	-		-	5,0
Field Trips Transportation (student)			-	-	-	-	10,000	-	10,000	-		500	500	1,0 20,0
Student Testing & Assessment			-	7,000	-	-	500	-	-	-	-	-	-	7,5
Telephone Technology			1,000	1,000	10,000	10,000		-	-	-		-	-	2,0
Equipment / Furniture			5,000	-	-	-	-	-	-	-	-	-	5,000	10,0
Textbooks / Workbooks Supplies & Materials other			10,000	5,000 5,000	5,000				-	5,000	5,000	5,000	-	20,00
Special Ed Supplies & Materials				2,000	-	-	-	2,000	1,000	-	-	-	-	5,0
Board Expenses Classroom / Teaching Supplies & Materials			10,000	2,500	5,000	2,500	5,000		-	-		-	-	5,00 20,00
SCHOOL OPERATIONS														
TOTAL CONTRACTED SERVICES		3,500	4,500	4,000	3,500	3,500	3,500	2,500	2,500	2,500	2,500	2,500	2,500	37,50
Titlement Services (i.e. Title I) Other Purchased / Professional / Consulting		1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,00
Special Ed Services		-	-	-	-	-	-	-	-	-	-	-	-	
Food Service / School Lunch Payroll Services		1,000	1,000	500		-	-						-	2,5
Nurse Services Food Service / School Lunch		-	-	-	-	-	-	-	-	-	-	-	-	
Management Company Fee		-	-	-	-	-		-	-	-	-	-	-	5,0
Accounting / Audit Legal		1,250	1,250 1,000	1,250 1,000	1,250 1,000	1,250 1,000	1,250 1,000	1,250	1,250	1,250	1,250	1,250	1,250	15,0 5,0
CONTRACTED SERVICES														
TOTAL PERSONNEL SERVICE COSTS	6.50	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	31,604	411,86
TOTAL PAYROLL TAXES AND BENEFITS		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	
Retirement / Pension		369	369	369	369	369	369	369	369	369	369	369	369	79,25 4,4.
Payroll Taxes Fringe / Employee Benefits		2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	2,700 6,600	32,9 79,2
PAYROLL TAXES AND BENEFITS														
SUBTOTAL PERSONNEL SERVICE COSTS	6.50	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	24,604	295,2

Janus College Preparatory & Arts Academies High School Assumptions DESCRIPTION OF ASSUMPTIONS - Please reference section/page number in application if applicable. For example, student enrollment would reference the page in the application that states enrollment target. PROJECTED BUDGET / OPERATING PLAN FOR INITIAL CHARTER PERIOD Budget on this Tab Should Be For the First Five Years of Actual Operations. Prease Note: The Student enrollment data is entered below in the Enrollment Section beginning in row 148. This will populate the data in row 10. *NOTE: If a Planning Year is Taken in the Beginning of the Charter, the Charter Will Be Extended to Encompass Five Years of Operation. Projected Five Year Total Expenses 682,660 898.800 1,042,430 1,133,127 1,002,127 Net Income (Before Cash Flow Adjustments) Actual Student Enrollment Total Paid Student Enrollment 20,173 100 50 75 100 100 100 2014 2015 2016 2017 *Year 1 should tie to Totals for Year 1 on Tabs 4 and 5 2018 REVENUE Per Pupil Revenue Percentage Increase REVENUES FROM STATE SOURCES 0.0% 2.3% increase proposal years 2 & 3 Per Pupil Rever CY Per Pupil Rate 7,775 816,300 816,300 School District 2 (Enter Name) School District 3 (Enter Name) School District 4 (Enter Name) School District 5 (Enter Name) 816,300 Stimulus Other Other TOTAL REVENUE FROM STATE SOURCES 816,300 REVENUE FROM FEDERAL FUNDING 13,000 33,750 4,000 15,000 45,000 4,000 75,000 15,000 45,000 4,000 75,000 15,000 45,000 4,000 75,000 Title I Title Funding - Other School Food Service (Free Lunch) 25,000 Grants Charter School Program (CSP) Planning & Implementation 150,000 150,000 150,000 Other Other TOTAL REVENUE FROM FEDERAL SOURCES 250,750 289,000 289,000 139,000 458,000 LOCAL and OTHER REVENUE Contributions and Donations, Fundraising Erate Reimbursement Interest Income, Earnings on Investments, NYC-DYCD (Department of Youth and Community Developmt.) 10,000 Food Service (Income from meals) 1,700 OTHER TOTAL REVENUE FROM LOCAL and OTHER SOURCES 11,700 TOTAL REVENUE 874,000 848.425 1,105,300 1,105,300

EXPENSES							List exact titles included in the position category, if different from descri and staff FTE"s (Full time eqiuilivalent)
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of						1.
Executive Management	1	71,000	72,000	74,000	76,000	78,000	
Instructional Management	1.00	50,000	51,000	53,000	55,000	57,000	
Deans, Directors & Coordinators	-	-	-	-	-		
CFO / Director of Finance	-	-					
Operation / Business Manager	-	-	-	-	-	-	
Administrative Staff	1.00	33,000	35,000	37,000	38,000	39,000	
TOTAL ADMINISTRATIVE STAFF	3.00	154,000	158,000	164,000	169,000	174,000	
INSTRUCTIONAL PERSONNEL COSTS	No. of						
Teachers - Regular	NO. 01	170,000	253,500	338.000	338,000	338,000	
Teachers - SPED	1.00	21,250	23,000	25,000	27,000		Based on the number of special ed students enrolled.
Substitute Teachers	-	21,250		-	-		based of the flamber of special ed stade to enforce.
Teaching Assistants			-		-		
Specialty Teachers				-			
Aides	-	-	-	-	-		
Therapists & Counselors			-	-			
Other							
TOTAL INSTRUCTIONAL	5.00	191,250	276,500	363,000	365,000	367,000	
NON-INSTRUCTIONAL PERSONNEL COSTS							
NON-INSTRUCTIONAL PERSONNEL COSTS Nurse	No. of		-	-	-		
Librarian			-		-		
Custodian				-			
Security		-	-	-	-	-	
Other							
TOTAL NON-INSTRUCTIONAL				-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	8.00	345,250	434,500	527,000	534,000	541,000	
PAYROLL TAXES AND BENEFITS	_						
Payroll Taxes		32,925	14,400	14,900	15,300	15,700	
Fringe / Employee Benefits		79,255	45,320	46,860	135,300	49,500	0
Retirement / Pension	_	4,430	5,600	6,960	7,035	7,100	
TOTAL PAYROLL TAXES AND BENEFITS	L	116,610	65,320	68,720	157,635	72,300	
TOTAL PERSONNEL SERVICE COSTS	8.00	461,860	499,820	595,720	691,635	613,300	
CONTRACTED SERVICES							
Accounting / Audit		15,000	17,000	17,000	17,000	17,000	
Legal		5,000	5,000	5,000	5,000	5,000	
Management Company Fee		3,000	5,000	-	3,000	5,000	
Nurse Services		-	-	-	-		
Food Service / School Lunch		-	-		-		
Payroll Services		2,500	3,000	3,500	3,500	3,500	
Special Ed Services		2,500	5,000	-	-	5,500	
Titlement Services (i.e. Title I)				-	-		
Other Purchased / Professional / Consulting		15,000	15,000	15,000	15,000	15,000	Fine & Performing Arts Instructors
TOTAL CONTRACTED SERVICES	-	37,500	40,000	40,500	40,500	40,500	· ·
SCHOOL OPERATIONS	_	,	,	,	,	.5,500	
Board Expenses		5,000	5,000	5,000	5,000	5,000	
Classroom / Teaching Supplies & Materials		20,000	25,000	30,000	20,000	20,000	
Special Ed Supplies & Materials		5,000	3,500	5,000	5,000	5,000	
Textbooks / Workbooks		20,000	30,000	30,000	30,000	20,000	
Supplies & Materials other		10,000	20,000	40,000	30,000	20,000	
Equipment / Furniture		10,000	20,000	27,000	10,000	15,000	
Telephone		2,000	4,000	6,000	8,000	8,000	
Technology		20,000	27,000	34,000	41,000	20,000	
Student Testing & Assessment		7,500	12,000	16,000	20,000	10,000	
Field Trips		1,000	2,000	3,000	5,000	2,000	
Transportation (student)		20,000	28,000	36,000	43,000	50,000	
Student Services - other		5,000					
Office Expense		3,000	6,000	9,000	12,000	5,000	

Staff Development						
	25,000	20,000	10,000	15,000		STEM Training & AVID training
Staff Recruitment		10,000	10,000	10,000	10,000	
Student Recruitment / Marketing		10,000	10,000	10,000	5,000	
School Meals / Lunch					2.500	
Travel (Staff) Fundraising	5,000	5,000	5,000	5,000	3,500	
Other	-	10,000	10,000	10,000	10.000	AVID Curriculum
TOTAL SCHOOL OPERATIONS	158,500	237,500	286,000	279,000	233,500	1125 Carricalan
	150,500	237,300	200,000	275,000	233,300	
FACILITY OPERATION & MAINTENANCE						
Insurance		-	-	-	-	
Janitorial Deat (Leave	4,800	4,800	4,800	4,800	4,800	
Building and Land Rent / Lease Repairs & Maintenance	56,000	57,680	59,410	61,192	62,027	
Equipment / Furniture	12,000	20,000	20,000 30,000	20,000 30,000	20,000 15,000	
Security	12,000	15,000	30,000	30,000	5,000	
Utilities	2,000	4,000	6,000	6,000	8,000	
TOTAL FACILITY OPERATION & MAINTENANCE	74,800	121,480	120,210	121,992	114,827	
	74,000	121,400	120,210	121,332	114,027	
DEPRECIATION & AMORTIZATION	-	-	-	-	-	
DISSOLUTION ESCROW & RESERVES / CONTIGENCY	-	-	-	-	-	
TOTAL EXPENSES	732,660	898,800	1,042,430	1,133,127	1,002,127	
NET INCOME	141,340	(50,375)	62,870	(27,827)	(46,827)	
THE THEOPIE		(00/010/		(=-//-	, , <u> , , ,</u>	
ENROLLMENT - *School Districts Are Linked To Above Entries*						
District of Location	-	-	-	- 1	-	
School District 2 (Enter Name)	-	-	-	-	-	
School District 3 (Enter Name)	-	-	-	- 1	-	
School District 4 (Enter Name)	-	-	-	-	-	
School District 5 (Enter Name)	-	-	-	-	-	
TOTAL ENROLLMENT	50	75	100	100	100	
REVENUE PER PUPIL	17,480	11,312	11,053	11,053	9,553	
	17,480	11,312	11,053	11,053	9,553	
EXPENSES PER PUPIL						
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS						
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES	14,653	11,984	10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation	14,653	11,984		11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depredation Other	14,653	11,984	10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities	14,653	11,984	10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depresation Other Total Operating Activities INVESTMENT ACTIVITIES	14,653		10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depredation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures	14,653		10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other	14,653		10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities	14,653		10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES	14,653	11,984	10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit	14,653	11,984	10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depredation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit Other	14,653	11,984	10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depredation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit Other Total Financing Activities	14,653	11,984	10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depredation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit Other Total Financing Activities	14,653	11,984	10,424			
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit Other Total Financing Activities Total Financing Activities	14,653	11,984	10,424	11,331		
EXPENSES PER PUPIL CASH FLOW ADJUSTMENTS OPERATING ACTIVITIES Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES Example - Add Expected Proceeds from a Loan or Line of Credit Other	14,653	11,984	10,424	11,331	10,021 	