
2014 Capital Budget

Capital Improvements Committee

October 4, 2013

Prepared by: *DOA – Budget & Mgmt Division*

City Strategic Objectives

Mission Delivery

1. Build safe and healthy neighborhoods.
2. Increase investment and economic vitality throughout the city.
3. Improve workforce development and connect more citizens to family supporting jobs.
4. Help children succeed, prepare for post-secondary education, and meet their full potential.
5. Sustain Milwaukee's natural environmental assets.

Financial Performance Measures

1. Provide mission critical services through budgets that limit the impact of tax levy and municipal service charge changes on the typical residential property to 3% or less a year.
2. Manage long term obligations such as core infrastructure, debt, and pension benefits in a manner that stabilizes ongoing funding requirements.

2014 Capital Budget

- **2014 total budget = \$233.2 million**
 - \$123.3 million General City
 - \$44.8 million DPW Grant & Aid
 - \$65.1 million Enterprise (Parking, Water, Sewer)
 - **Debt levy reduction of \$6 million**
 - Use available balances to increase cash share of capital
 - Allocate to core infrastructure & Strong Neighborhood Investment Plan uses
 - Reduce future levy impacts of 2014 increases
 - Match limited term funding to limited term increases
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2014 Highlights

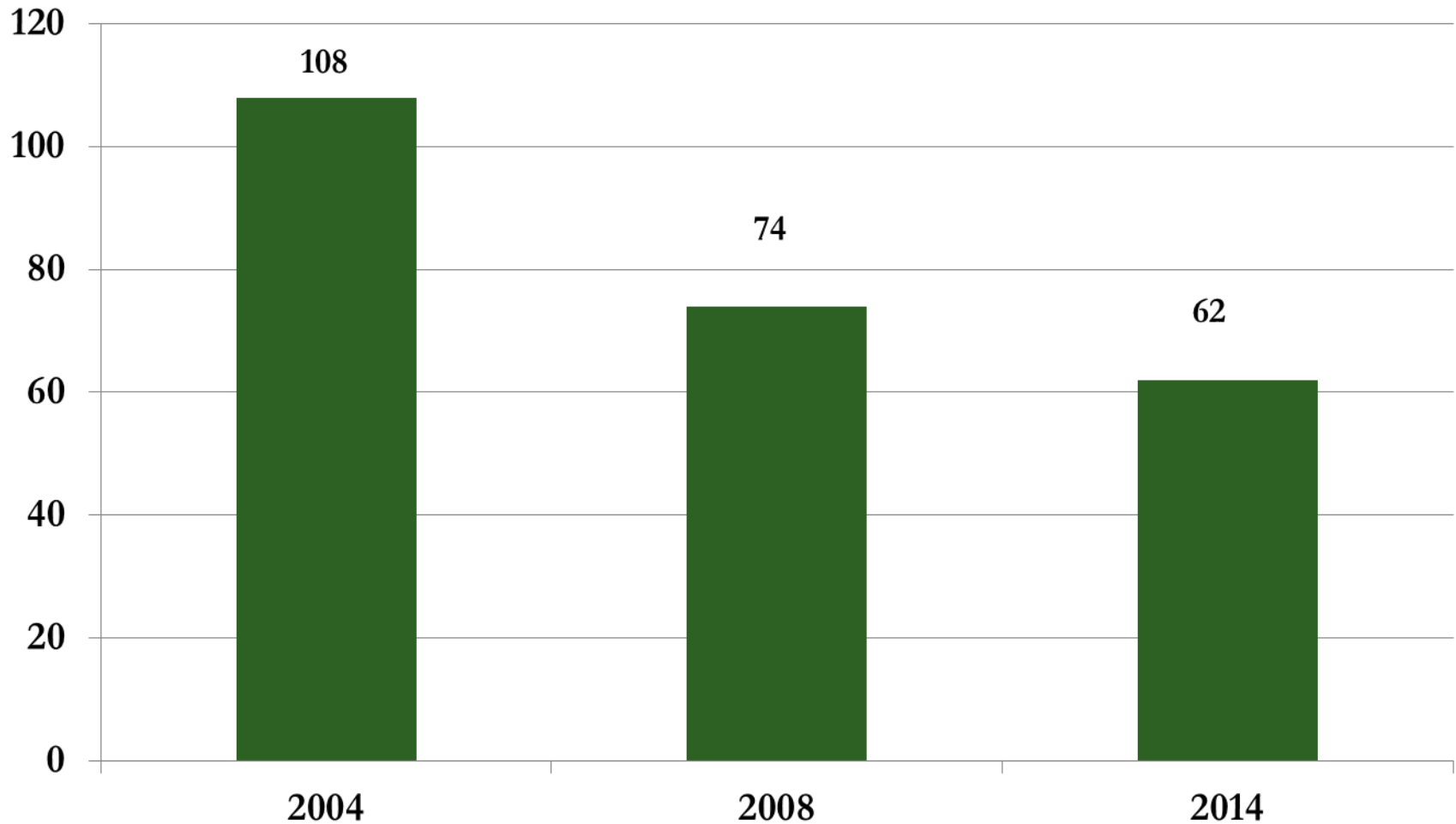
- \$5.5 million net increase in Major Streets, High Impact Streets, New Streets
 - Increase in Street Lighting funding continues
 - Library investment totals \$22.4 million 2014-19
 - Replace 4 neighborhood libraries, renovate 1
 - Solid waste productivity
 - MRF & Major Fleet equipment
 - Strong Neighborhoods Investment Plan
 - \$2.9 million for demolition and maintenance
 - \$2.4 million for revitalization & rehab activities
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Financing

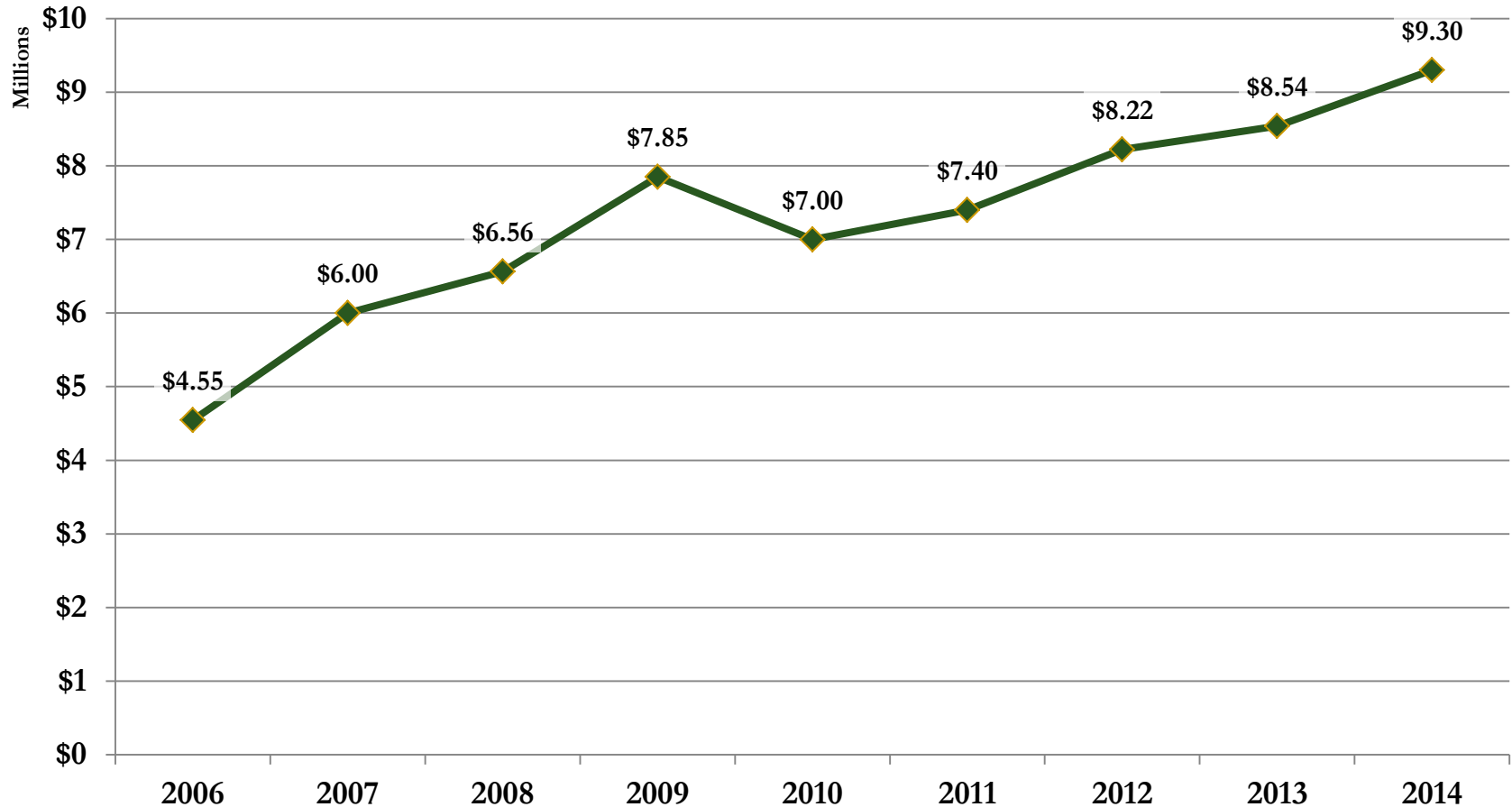
	2013 Adopted	2014 Proposed
Tax levy (cash)	\$1.1	\$5.3
Levy-supported debt	74.9	85.3
TID	14.7	19.5
Assessments	2.2	1.6
Cash Revenues	3.3	2.9
Grant & Aid (<i>DPW</i>)	64.6 (<i>56.6</i>)	53.5 (<i>44.8</i>)
Subtotal City	\$160.8	\$168.1
Enterprise	64.8	65.1
TOTAL	\$225.6	\$233.2
Debt Levy	\$67.8	\$61.8

Local Streets Replacement Cycle

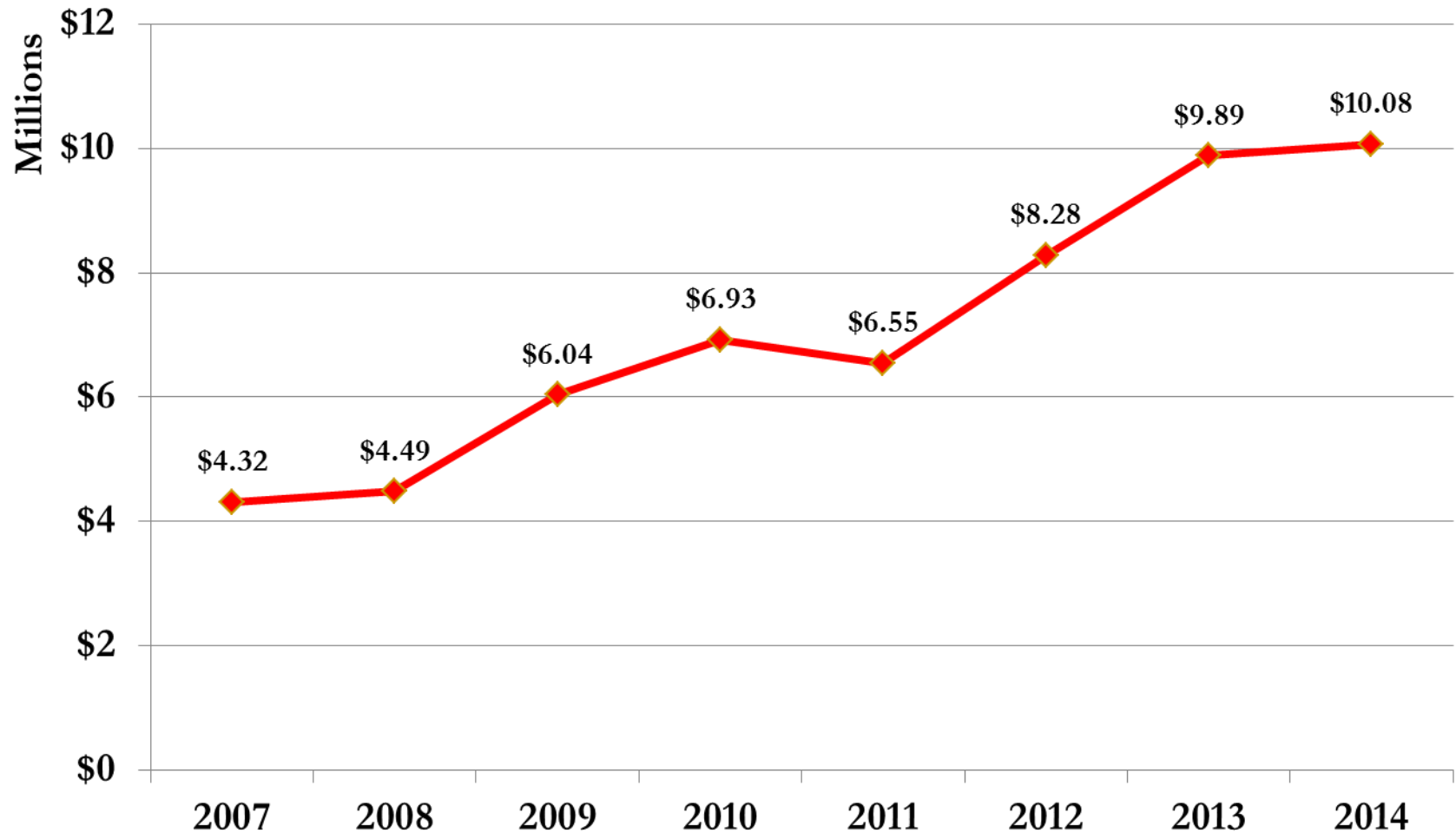
Selected Years: 2004-2014



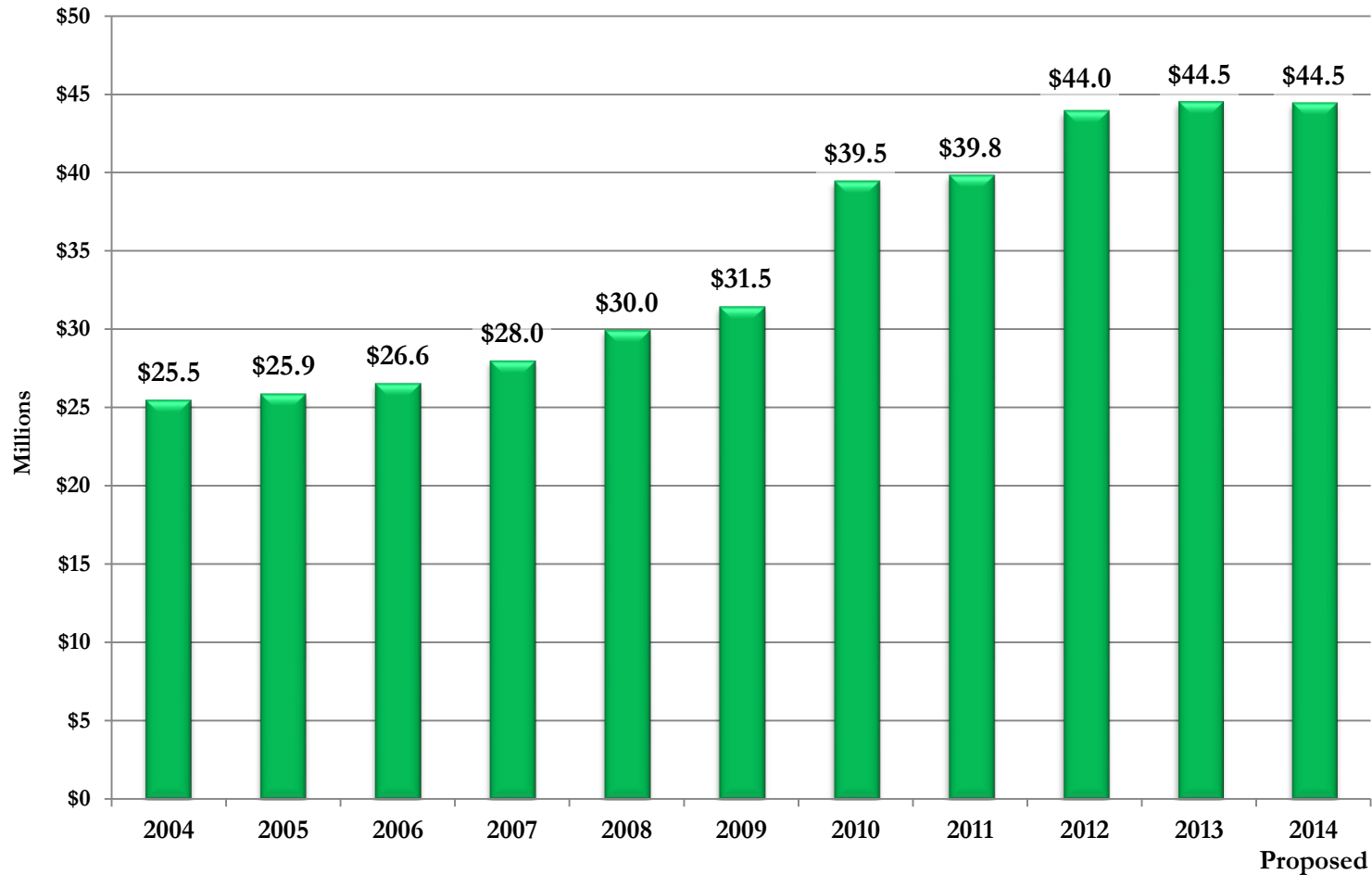
Street Lighting Capital Funding 2006 to 2014



Bridge Program Capital Funding: 2007 to 2014



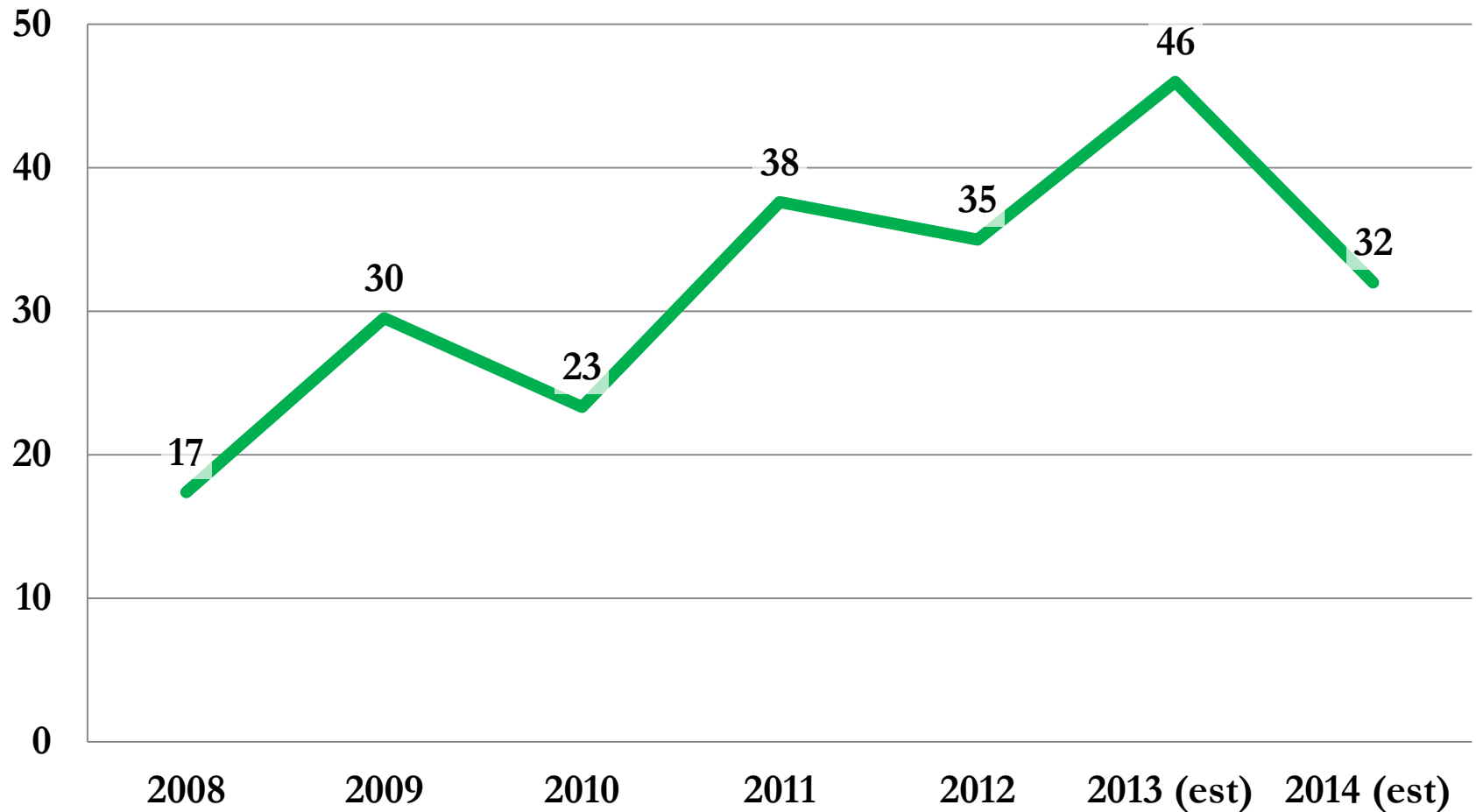
Sewer Maintenance Fund Capital Improvement Allocation



In 2010, \$15.5 million of Federal stimulus money was available for the Sewer capital program. In 2011, \$2.8 million of MMSD grant funds were budgeted for Infiltration and Inflow reduction projects. In 2012, \$2.6 million of MMSD grant funds were budgeted for Infiltration and Inflow reduction projects. In 2013, \$2.6 million of MMSD grant funds were budgeted for Infiltration and Inflow reduction projects. In 2014, \$1.65 million of MMSD grant funds were budgeted for Infiltration and Inflow reduction projects.

Sewer Maintenance Fund

Miles Replaced or Relined



Strong Neighborhood Investment Plan

- 3+ year initiative (2014-16)
 - 2014 capital allocation = \$5.3 million
 - \$2.2 million for DNS demolition backlog (200 properties)
 - \$707,000 for DPW demolition equipment
 - \$2.4 million for housing rehab and vacant lot beautification
 - 2014: allocation should substantially address demolition backlog
 - 2015-16: increased investment in housing rehab and neighborhood vitality
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Future Challenges

1. Establishing an effective strategy to improve overall street condition within financial constraints
2. Financing solid waste program productivity improvements
3. Integrating street lighting capital program with operational concerns
4. Determining a cost-effective balance between private & public infrastructure investments for the sewer program
5. Risk-management approach to aging facilities

Overcoming the Capital Budget Challenge

