

#### Department of Employee Relations

Cavalier Johnson Mayor

Harper Donahue, IV

Molly King Employee Benefits Director

Nicole M. Fleck Labor Negotiator

March 7, 2024

Dear City Service Commissioners,

I respectfully request that the temporary appointment of Martha Cargile be extended to August 17, 2024. Ms. Cargile's current temporary appointment is scheduled to end on April 9, 2024.

Ms. Cargile's assistance to the Staffing Division is critical. Recent turnover in the Human Resources Representative role, in addition to a nearly doubled number of requests for selection processes in recent years, has led to a nearly insurmountable workload for the Staffing Division employees.

Ms. Cargile performs selection processes, trains new staff members and provides professional assistance and coverage for the Staffing Division Manager in her absence. Ms. Cargile is uniquely qualified to perform functions including reviewing and approving job announcement bulletins, passing points and testing materials. The Staffing Division would not be able to meet its current workload demands without her assistance. Additionally, Staffing Division employees will soon be engaged in the implementation of the new Employee Resource Program (HRMS system); Ms. Cargile's assistance will be critical in augmenting our limited staff.

I respectfully request that Ms. Cargile's temporary appointment be extended through August 17, 2024 to enable her to continue to support the Staffing Division in providing timely and value-added service to our customer departments.

Please call me at 414.286.8643 should you have any questions.

Very truly yours,

Kristin Hennessy Urban

Staffing Services Manager



### Department of Employee Relations 200 E. Wells Street, Room 706 Milwaukee, WI 53202-3554



# **NOTICE OF TEMPORARY APPOINTMENT**

Rule IX, Section 2 of the Civil Service Rules allows a department to appoint a person to a position on a temporary basis. A temporary appointment may be appropriate when services are for a limited period, or during the leave of absence of an employee who plans to return to the service of the city. Therefore a temporary appointment is limited to a period of 90 days, unless an extension is authorized by the City Service Commission.

When making an employment offer for a temporary appointment, the appointing officer must submit this completed form to DER no later than the close of the pay period in which the temporary appointment has been made. All temporary appointees must meet the minimum requirements established for the position to which the individual is appointed.

SEND COMPLETED FORM AND SUPPORTING DOCUMENTATION TO DER. CITY HALL, ROOM 706 OR DERCERTIFICATION@MILWALKEF.GOV

TEMPORARY APPOINTMENT / APPOINTEE L	DETAILS							
DEPARTMENT/DIVISION	LAST NAME	*		T	FIRST NAME		INITIAL	
DER/Operations	Cargile			Martha			М	
AUTHORIZED POSITION TITLE	PAY RAI	NGE	F&P CC			REQUISITION	1#	
Human Resources Manager	1JX		Aux		Aux			
UNDERFILL TITLE (IF APPLICABLE)	PAY RAI	NGE		THE INT	DIVIDUAL HIRED FROM A			
,	ratio	NGE	-	es 🖸				
REASON FOR TEMPORARY APPOINTMENT		EFFECTIVE DATE	Τ,	ANTICII	PATED EXPIRATION DAT	E T.A. RATE C	Ε ΡΔΥ	
☐ During Leave of Absence of an emplo ☑ To perform services of a temporary name		4/9/2024		8/17/2024 4159.50				
ATTACH A COPY OF THE CURRENT JOB DESC	CRIPTION & A RESUME IN ADDI	TION TO COMPLE	TING TH	HE INFO	PRMATION BELOW			
PROVIDE AN EXPLANATION OF WHY THE TE	MPORARY APPOINTMENT IS N	IEEDED:						
To provide additonal assistance to the announcement bulletins, assisted with materials and approving passing points.	th reviewing and/or creations.	ng structured in	ntervie	w and	l supplemental ques	tions, review	ving exam	
EXPLAIN HOW THE INDIVIDUAL WAS SELECT THE INDIVIDUAL WAS IDENTIFIED AS A POT	TED FOR THE APPOINTMENT, IN	CLUDING THE SEL	ECTION	PROCES	SS USED AND IF NOT FRO	M AN ELIGIBLE	LIST, HOW	
Marti has 30+ years of expereince washe will be performing and since reti	ring has previously assist	aukee in vario ed in this same	us reia	city w	apacities to the dutie ith needed	s and esser	itial functions	
	mg nae previeuely accie	od iii tiilo odiiit	, oupu	Oity W	iti necaea.			
PROVIDE INFORMATION TO DEMONSTRATE		THE MINIMUM F	EQUIRE	MENT	S:			
TRAINING AND EDUCATION:	WORK EXPERIENCE:				OTHER REQUIRE	MENTS (i.e. LIC	ENSES)	
UW Eau Claire: BA English Minor: Language Studies Magna Cum Laude Cont. Ed- Test Construction Workshop 2006	Computer Training Co HR Training Specialis Recruiting & Training HR Representative - 2	t - 2002-2003 Specialist - 2003						
IS THIS INDIVIDUAL A CURRENT IF YES,	CURRENT DEPARTMENT:	CURRENT	POSITIO	ON TITE	E:	EMPLOYEE ID	NUMBER:	
Yes No								
IS THE INDIVIDUAL BEING GIVEN THIS TEMI APPOINTING BOARD OR BODY, DIRECT SUF  NO Yes – Explain Relationship	PORARY APPOINTMENT RELATI PERVISOR, OR TO ANY ELECTIVE	ED BY BLOOD OR FOR APPOINTIVE	MARRIA CITY OF	AGE TO FICIAL?	THE APPOINTING OFFIC (Refer to CSC Rule VIII,	ER, ANY MEM Section 10 reg	BER OF THE arding nepotism.)	
THIS TEMPORARY APPOINTMENT IS MADE DAYS UNLESS AN EXTENSION IS APPROVED	IN ACCORDANCE WITH RULE IX BY THE COMMISSION.	, SECTION 2 OF T	HE CITY	SERVIC	E COMMISSION AND IS	LIMITED TO A	PERIOD OF 90	
REPORTING OFFICER	SIGNATURE	*	TITL	LE		D	ATE	
Kristin Urban	en Mr		Ηu	ıman	Resources Manag	ger :	3/1/2024	
APPROVING OFFICER	SIGNATURE		TITI	LE		D	ATE	
Harper Donahue IV	Hm 12				ee Relations Direc		3/1/2024	
	THIS SECTION FOR	P DER REVIEW						
DER REVIEW COMPLETED BY: SIGNA	ATURE		TITLE			D/	ATE	



### Department of Employee Relations 200 E. Wells Street, Room 706 Milwaukee, WI 53202-3554



## TEMPORARY APPOINTEE STATEMENT OF UNDERSTANDING

Rule IX, Section 2 of the Civil Service Rules allows a hiring authority to appoint a person to a position on a temporary basis. A temporary appointment may be appropriate when services are for a limited period, or during the leave of absence of an employee who plans to return to the service of the city. Therefore a temporary appointment is limited to a period of 90 days, unless an extension is authorized by the City Service Commission.

SECTION I. TO BE COMPLETED BY HIRING AUTHORITY - PLEASE TYPE OR PRINT LEGIBLY

APPLICANT NAME (last, first, middle)	DATE	
Cargile, Martha M		3/5/2024
POSITION TITLE	PAY RANGE	RATE OF PAY
Human Resources Manager	1JX	\$4159.50

#### SECTION II. TEMPORARY APPOINTEE STATEMENT OF UNDERSTANDING

I understand that if I am appointed to the position described above on a temporary basis, that I must meet the requirements for the position. I further understand that this temporary appointment may expire at any time and is limited to a period of 90 days, unless an extension at the request of the hiring authority is approved by the City of Milwaukee Civil Service Commission.

I understand that as a temporary appointee I am ineligible for paid holidays, sick leave, vacation or other benefits while serving on this temporary appointment, and that this temporary appointment shall not confer upon me any privilege of regular appointment. (Note: A current City of Milwaukee employee who accepts a temporary appointment to a different position retains his/her current benefits and civil service status).

I understand that if I wish to be considered for regular employment I must compete in a Civil Service examination for the position, and must pass the examination with a grade which shall place me among the top five scores on the eligible list in order to be eligible to interview for regular appointment to the position.

I understand that acceptance of a temporary appointment will not affect my rights to certification for permanent appointment to any position for which I am currently on an eligible list for.

In accordance with Civil Service Rule VIII, Section 10, concerning nepotism, I hereby certify that I am not related, either by blood or through marriage, to the appointing officer or to any member of the appointive board or body or to any direct superior or to any elective or appointive City official. (This includes relative of both whole and half blood, and extends to persons as closely related as first cousins when the relationship is by blood, or more closely related than first cousins when the relationship is through marriage, and includes the cases of husbands of sisters-in-law and wives of brothers-in-law).

A Rule IX, Section 2, temporary appointee who is on an eligible list may be considered for future regular appointment when the appointee ranks among the certifiable highest eligible on the list, or compete in a future examination.

Martha	M. Ca	raile	03-05-24
Temporary Appointment Applic	ant Signature		Date Signed
James	Caraile	Jr.	16
Witness Name (Print)	J	Witness Signatu	ire

City of Milwaukee CS-25, Rev. 11/14

### JOB DESCRIPTION

FOR D	ER USE ONLY
Vacancy No.	
City Service	Finance
Commission:	Committee:
Fire & Police	Common
Commission:	Council:

<u>Instructions</u>: Complete all sections. Refer to the *Guidelines for Preparing Job Descriptions* for instructions on completing specific items.

1. Date Prepared/ Revised: 8/19/2022	2. Present Incumbent: Kristin Hennessy Urban				is incumbent underfilling position?			
3. Date Filled:	4. Previous	4. Previous incumbent:			YES ☐ NO ☑ If YES, Indicate Underfill Title in box 10.			
5. Department: Department of Employee Re	lations	Bure: Divis	au: ion: Operations-Staffing Services	Unit: Section	The same of the sa			
			phone: I:		Work Schedule: Hours: 8am – 4:45pm /Days:			
7. Represented by a Union?  Yes  If in District Council			Non-Mgmt/Non-Rep I 48, which local?	9. FLSA S	FLSA Status (check one):  ⊠ Exempt □ Non-Exempt			
10. Official Title: Human Resources Mai	nager			Pay Range	Job Code	EEO Code		
	Underfill Title (if applicable):				5312	101		
Requested Title (if applicable):								
Recommended Title (I	ER Use Only	r):	Approved by:					
			Date:					

#### 11. BASIC FUNCTION OF POSITION:

Responsible for the leadership and the direction of the Department of Employee Relations testing and recruitment staff in developing and administering the selection processes of all non-sworn, Civil Service positions in the classified service for the City of Milwaukee.

### 12. DESCRIPTION OF JOB (Check if description applies to Official Title ☑ or Underfill Title ☐):

A. ESSENTIAL FUNCTIONS/Duties and Responsibilities: (Refer to the "Guidelines for Preparing Job Descriptions" for instructions on determining Essential Functions.)

% of Time	ESSENTIAL FUNCTION
40	Supervision/Leadership: Supervise certification, testing and recruitment staff. Plan, organize and revie the work of staff and provides for training and development. Ensures staff adheres to rules, regulations, best practices and applicable laws related to employment testing. Responsible for the development and maintenance of effective relationships with supervisory and staff personnel of all agencies affected by the service. Anticipates workforce needs and plans selection activities accordingly.
30	Job Analysis, test development and administration: Determines the need for new selection procedures fo entry-level and promotional positions; advises staff on and approves the development of qualifications, announcement bulletins, components and weights, job analysis procedures, test materials, examination scheduling and physical arrangements. Review statistical test results and eligible lists prior to submission to the Fire and Police Commission. Ensure all testing activities are validated, developed and administered according to professional and legal standards (e.g. Standards for Educational and Psychological Testing, Principles for the Validation and Use of Personnel Selection Procedures and the Uniform Guidelines on Employee Selection Procedures). Directs and evaluates the work of consultants in related areas. Ensures security and confidentiality of test materials.
20	Research, reporting and complaint response/resolution: Serv as testing subject matter expert for the DER. Prepares, reviews and submits research reports and recommendations pertaining to employee selection

% of Time	ESSENTIAL FUNCTION
	and other human resources issues as requested by the DER Director, Board of Civil Service Commissioners, Office of the City Attorney, public officials and other agencies. Responds to complaints or legal action regarding selection processes.
10	Background Investigation and pre-employment testing: Develop and oversee the administration of the background investigation and appeals process, pursuant to Civil Service rules and professional and legal standards. Oversee the work of professionals contracted to perform pre-employment testing, including drug screening, medical and psychological testing.

#### **B. PERIPHERAL DUTIES:**

% of Time	PERIPHERAL DUTY

### C. NAME AND TITLE OF <u>IMMEDIATE</u> SUPERVISOR:

Harper Donahue, Employee Relations Director

D. SUPERVISION RECEIVED: (Describe the extent to which work assignments and methods are outlined, reviewed, and approved by this position's supervisor.)

Performs functions independently, with minimal supervision.

#### E. SUPERVISION EXERCISED:

Total number of employees for whom responsible, either directly or indirectly = 8 Indirectly.

Direct Supervision: List the number and titles of personnel directly supervised. Specify the kind and extent

of supervision exercised by indicating one or more of the following:

a. Assign duties     b. Outline methods     c. Direct work in progress     d. Check or inspect completed work			Sign or approve work Make hiring recommendations Prepare performance appraisals Take disciplinary action or effectively recommend such
Number Supervised	Job Title		Extent of Supervision Exercised (Select those that apply from list above, a - h)
4	Human Resources Representatives		a, b, c, d, e, f, g, h
1	Test Administration Specialist		a, b, c, d, e, f, g, h
2	Human Resources Assistants		a, b, c, d, e, f, g, h
1	Diversity Recruiter		a, b, c, d, e, f, g, h
-		•	
<del>-</del>			

# F. MINIMIMUM QUALIFICATIONS REQUIRED: (Indicate the MINIMUM qualifications required to enter the job.)

### i. Education and Experience:

- Master's degree from an accredited college or university with a major in industrial psychology, human resources management, public administration or a related field, including coursework in testing and statistics.
- Three years of progressively responsible experience in the development, administration and validation of personnel selection procedures, including application of related principles, practices, techniques and legal consideration.
- 3. Equivalent combinations of education and experience may also be considered.

#### ii. Knowledge, Skills and Abilities:

#### **Technical**

- Knowledge of job analysis methods and related research
- Ability to conduct and interpret job analysis studies
- Knowledge of professional testing standards and federal regulations related to personnel selection standards
- Knowledge of measurement theory and practice
- Knowledge of selection test validation methods
- Skill in the development of valid and reliable selection processes
- Skill in conducting statistical and technical research
- Ability to understand, analyze and interpret data derived from employment tests
- Ability to apply statistics to practical situations
- Ability to read, understand, interpret and apply job-related material, including related academic and trade publications
- Ability to use computer software, including word processing, spreadsheet and human resources management applications
- Ability to remain informed regarding developments in the fields of selection and human resources management

#### Communication and interpersonal

- Strong written and oral communication skills
- Ability to create and deliver presentations and testimony before boards, commissions and in legal and quasi- proceedings
- Effective listening skills
- Ability to effectively manage and resolve sensitive inquiries and complaints
- Skill in conflict resolution
- Exemplary cultural sensitivity
- Strong customer service orientation
- Skill in conflict resolution
- Ability to function effectively in a team environment and to maintain harmonious co-worker relationships
   Supervisory
  - Ability to set high standards of performance and to act in a manner that is in accordance with high ethical standards
  - Strong leadership skills
  - Ability to effectively direct, supervise and plan staff activities
  - Ability to apply expertise in a fair and objective manner to manage projects, solve problems and make decisions

#### Judgment/Organization/Analytical

- Ability to apply expertise in a fair manner
- Ability to employ a systematic approach to work, to adjust to changing priorities and to handle multiple assignments in a timely manner
- Strong analytical and quantitative reasoning, problem solving and critical thinking skills
- Ability to use sound judgment
- Ability to protect the confidentiality of examination and candidate information

#### iii. Certifications, Licenses, Registrations:

Possession of a valid driver's license and use of a properly insured vehicle at the time of appointment and throughout employment.

#### iv. Other Requirements:

Must be willing to work an extended schedule for successive days (i.e. 10-12 hour work day) as well as evenings and weekends as needed.

# 13. PHYSICAL AND ENVIRONMENTAL DEMANDS: TOOLS AND EQUIPMENT USED

The Americans with Disabilities Act (ADA) of 1990, as amended by the Americans with Disabilities Act Amendments Act (ADAAA) of 2008 requires job descriptions to provide detailed information regarding the physical demands required to perform the essential functions of a job; the conditions under which the job is performed; and the tools and equipment the employee will be required to use on the job. Reasonable accommodations may be made to enable qualified individuals to perform the essential duties and responsibilities of the job for each of the categories listed below.

	mu	ist be met to successfully perform the essential functions of the job).
	CH	ECK ALL THAT APPLY:
		Climbing: Ascending or descending ladders, stairs, scaffolding, ramps, poles, and the like; using feet and legs and/or hands and arms. Body agility is emphasized. Check only if the amount and kind of climbing required exceeds that required for ordinary locomotion.
		Balancing: Maintaining body equilibrium to prevent falling when walking, standing or crouching on narrow, slippery or erratically moving surfaces. Check only if the amount and kind of balancing exceeds that needed for ordinary locomotion and maintenance of body equilibrium.
		Stooping: Bending body downward and forward by bending spine at the waist. Check only if it occurs to a considerable degree and requires full use of the lower extremities and back muscles.
	Ш	Kneeling: Bending legs at knee to come to a rest on knee or knees.
		Crouching: Bending the body downward and forward by bending leg and spine.
		Crawling: Moving about on hands and knees or hands and feet.
		Reaching: Extending Hand(s) and arm(s) in any direction.
		Standing: Particularly for sustained periods of time.
		Walking: Moving about on foot to accomplish tasks, particularly for long distances.
		Pushing: Using upper extremities to exert force in order to draw, press against something with steady force in order to thrust forward, downward or outward
		Pulling: Using upper extremities to exert force in order to draw, drag, haul or tug objects in a sustained motion.
		<b>Lifting:</b> Raising objects from a lower to a higher position or moving objects horizontally from position-to-position. Check only if it occurs to a considerable degree and requires substantial use of the upper extremities and back muscles.
		Fingering: Picking, pinching, typing or otherwise working primarily with fingers rather than with the whole hand or arm, as in handling.
	Н	Grasping: Applying pressure to an object with fingers and palm.
		Feeling: Perceiving attributes of objects such as size, shape, temperature or texture by touching with the skin, particularly that of the fingertips.
	X	Talking: Expressing or exchanging ideas by means of the spoken word. Those activities which demand detailed or important instructions spoken to other workers accurately, loudly or quickly.
		Hearing: Perceiving the nature of sounds with no less than a 40 db loss. Ability to receive oral communication and make fine discriminations in sound.
	×	Repetitive Motions: Substantial movements (motions) of the wrist, hands, and/or fingers.
		Driving: Minimum standards required by State Law (including license).
H.	CHE	SICAL REQUIREMENTS OF THE POSITION: (List the physical requirements that are essential tions of the job.)  ECK ONE:
		Sedentary Work: Exerting up to 10 pounds of force occasionally and/or negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all other sedentary criteria are met.
	,	Light Work: Exerting up to 10 pounds of force occasionally and/or negligible amount of force constantly to move objects. If the use of arm and/or leg controls requires exertion of forces greater than that for sedentary work and the worker sits most of the time, the job is rated for Light Work.
		medium work: Exerting up to 50 pounds of force occasionally and/or up to 20 pounds of force frequently, and/or up to 10 pounds of force constantly to move objects
		Heavy Work: Exerting up to 100 pounds of force occasionally, and/or up to 50 pounds of force frequently, and/or up to 20 pounds of force constantly to move objects.
	<u> </u>	<b>Very Heavy Work:</b> Exerting in excess of 100 pounds of force occasionally, and/or in excess of 50 pounds of orce frequently, and/or in excess of 20 pounds of force constantly to move objects.
I.	<b>VISU</b> job.)	AL ACUITY REQUIREMENTS: (List the visual acuity requirements that are essential functions of the
г		CK ONE:
L	N C	Operators (Electronic Equipment), Inspection, Close Assembly, Clerical, Administrative:

	This is a minimum standard for use with those whose job requires work done at close visual range (i.e. preparing and analyzing data and figures, accounting, transcription, computer terminal, extensive reading, visual inspection involving small parts, operation of machines, using measurement devices, assembly or fabrication of parts).
	work deals with machines where the seeing job is at or within arm's reach. This also includes mechanics and
	people, plumbers, painters, mechanics, etc. (If the machine operator also inspects, check the "Operators" box
	cranes, and high lift equipment.
	Other: This is a minimum standard based on the criteria of accuracy and neatness of work for janitors, sweepers, etc.
J.	THE CONDITIONS THE WORKER WILL BE SUBJECT TO IN THIS POSITION:
	List the environmental/working conditions to which the employee may be exposed while performing the
	essential functions of the job. Include scheduling considerations such as on-call for emergencies, rotating shift, etc. Approximate Percentage of time performing field work:%
	CHECK ALL THAT APPLY:
	None: The worker is not substantially exposed to adverse environmental conditions (such as typical office or administrative work).
	The worker is subject to inside environmental conditions: Protection from weather conditions but not necessarily from temperature changes (i.e. warehouses, covered loading docks, garages, etc.)
	The worker is subject to outside environmental conditions: No effective protection from weather.
	The worker is subject to extreme cold: Temperatures below 32 degrees for period of more than one hour.  The worker is subject to extreme heat: Temperatures above 100 degrees for periods of more than one hour.
	The worker is subject to noise: There is sufficient noise to cause the worker to shout in order to be heard above
	the surrounding noise level.
	The worker is subject to vibration: Exposure to oscillating movements of the extremities or whole body.
	The worker is subject to hazards: Includes a variety of physical conditions, such as proximity to moving mechanical parts, electrical current, working on scaffolding and high places or exposure to chemicals.
	Ine worker is subject to atmospheric conditions: One or more of the following conditions that affect the
	respiratory system or the skin: Fumes, odors, dust, mists, gases or poor ventilation.  The worker is subject to oil: There is air and/or skin exposure to oils and other cutting fluids.
	The worker is required to wear a respirator.
ζ,	MACHINE, TOOLS, EQUIPMENT, ELECTRONIC DEVICES, SOFTWARE, ETC. USED BY POSITION: List equipment needed to successfully perform the essential functions of the job. Reasonable accommodations may be made to enable qualified individuals with disabilities to perform the essential functions.)
	CHECK ALL THAT APPLY:
	☐ Camera and photographic equipment ☐ Office Equipment (desk, chair, telephone, etc.) ☐ Cleaning supplies ☐ Office supplies (pens. staplers, pencils, etc.)
-	☐ Cleaning supplies ☐ Office supplies (pens, staplers, pencils, etc.) ☐ Packing materials (boxes, shrink wrap, etc.)
	☐ Data processing equipment ☐ PC equipment (monitor, keyboard, printer, etc.)
	☐ Handcart ☐ PC software
	Hand tools (please list):
	☐ Office Machines (check all that apply): ☐ Copier ☐ Facsimile ☐ Calculator ☐ Cash register ☐ Other (please list):
8	
•	SUPPLEMENTARY INFORMATION: (Indicate any other information which further explains the importance,
	difficulty, or uniqueness of the position, such as its scope of responsibility related to finances, equipment, people, information, etc. Also indicate success factors such a personal characteristics that contribute to an
	individual's ability to perform well in the job, and any other special considerations.)
	, and any care opposite control of the control of t

M. I believe that the statements made above in describing this job are complete and accurate.

Signature of Department Head or Designated Representative

# MARTI M CARGILE, SPHR

### Summary

Human resources professional specializing in recruiting, staffing, and training with 40 years of experience: works effectively with a wide range of people; has excellent writing, presentation, and facilitation skills; possesses strong planning, organizing, problem-solving, and research skills; and is creative, positive, and customer-focused.

### Experience

### CITY OF MILWAUKEE, MILWAUKEE, WI

### Jan 'o6-Jun '22 Human Resources Representative

- Performed a range of staffing functions, including assisting customer departments with human resource planning, developing content-valid selection processes based on thorough job analysis, developing and implementing recruitment plans, and administering civil service tests consistent with professional testing standards and practices
- Assisted with administering Fire and Police written and performance (entry-level and promotional) examinations
- Coordinated requests for Fire and Police recruiters
- Conducted courses in customer service, workplace violence prevention, new employee orientation, and PeopleSoft applications
- Functioned as a resource person within the Department of Employee Relations, assisting end-users with software questions, producing computerized reports, and conducting research; supervised students from Marquette University's Service Learning program ('06-'07)

### Dec '03-Jan '06

### Recruiting and Training Specialist

- Performed staffing duties (outlined above) beginning in Feb '05
- Managed a comprehensive recruitment effort for positions throughout the City of Milwaukee, with a special emphasis on increasing diversity within the Fire and Police departments; maintained contacts within the community by attending career fairs at colleges and other venues such as churches, making presentations at high schools, working at cultural festivals and events sponsored by neighborhood organizations, and doing mailings and online recruiting
- Hosted an annual Open House at the Milwaukee Safety Academy for police aide applicants
- Coordinated recruiting efforts with the Fire and Police departments; designed and delivered recruiting training for designated police officers and police aides
- Assisted with administering Fire and Police written and performance examinations; worked with the League of Martin and the Latino Peace Officers' Association (LPOA) to present test-preparation workshops for applicants
- Served on the Milwaukee Fire Department's Diversity Recruiting Committee
- Supervised Summer Youth Interns ('05 and '06)
- Delivered training programs on a variety of topics, including customer service, workplace violence prevention, new employee orientation, and PeopleSoft applications

### Dec '02-Dec '03 Human Resources Training Specialist

Began performing recruiting duties (outlined above) in Sep '03

- Conducted training courses for City of Milwaukee employees, such as customer service, workplace violence prevention, and computer skills; served as the training lead on the PeopleSoft software upgrade team
- Participated as a rater on structured interview panels, rated training and experience questionnaires, and served on various committees, such as the City's outplacement vendor selection committee

### Apr '92-Dec '02 Computer Training Coordinator

- Wrote and conducted both computer and soft skills courses (such as business writing and interviewing skills) to enhance organizational effectiveness
- Designed, delivered, and coordinated software courses for City of Milwaukee employees:
  - Determined departmental needs, planned and scheduled courses, taught classes, coordinated outside resources, and evaluated training
  - Taught courses on a wide range of end-user computer applications including word processing, spreadsheets, presentations, reporting, e-mail, mapping, and the Internet
- Performed training-related activities, such as overseeing the computer training lab, procuring software and hardware, and providing back-up network administration for the Department of Employee Relations
- ◆ Participated in the implementation of and provided ongoing training for PeopleSoft Financials and Human Resources, the City's enterprise-wide Management Information System:
  - As a member of the Change Management Team, developed, customized, and delivered training for City of Milwaukee employees, including Train the Trainer
  - Created and tailored performance support materials including job aids and online help
  - Participated in communication efforts, such as planning liaison meetings and creating newsletters
- Became certified in '99 to deliver AchieveGlobal's "Achieving Extraordinary Customer Relations" (AECR) course and then regularly presented AECR for City of Milwaukee departments
- Coordinated the project of training over 1,200 City employees on emergency preparedness
- Delivered the City's new employee orientation program five to seven times per year from '99-'14
- Participated in the City's total quality improvement (TQI) efforts, which included teaching TQI courses, taking part in and facilitating process action teams, and serving on the department's steering team
- Served on structured interview and training and experience rating panels
- Served on various Department of Employee Relations committees, such as the EEO Committee and the United Performing Arts/Visions and Combined Giving committees

### MANPOWER, MILWAUKEE, WI

### Oct '88-Apr '92

### Office Automation Manager

In addition to Office Automation Specialist responsibilities (below), hired, trained, and managed Office Automation Specialists and trainers and conducted marketing activities

### Apr '87-Oct '88

### **Office Automation Specialist**

Sold computer training in a ten-office territory in Southeastern Wisconsin; hired, trained, and supervised trainers; and conducted classes, seminars, and sales presentations as an IBM Business Partner at IBM Customer Centers, customer sites, and trade shows

### May '84-Apr '87

### **Service Representative**

Recruited, interviewed, tested, trained, and placed temporary office and industrial employees and conducted outside sales calls to sell temporary help services

### CARDINAL STRITCH COLLEGE, MILWAUKEE, WI

### Aug '82-May '84

#### **Admissions Counselor**

Informed students, parents, and guidance counselors in the Midwest about Stritch's programs through high school visits, college fairs, and on-campus events

#### Education

May '82

### UNIVERSITY OF WISCONSIN-EAU CLAIRE, EAU CLAIRE, WI

Bachelor of Arts, Major-English; Minor-Language Studies. Magna Cum Laude.

### **Continuing Education:**

Participated in many workshops and conferences; notable courses include these:

- Test Construction Workshop, OSU Center on Education & Training for Employment, Columbus, OH ('06)
- Job Analysis for Content Validation, Mid-Atlantic Personnel Assessment Consortium, Harrisburg, PA ('06)
- Prepare Training® Program: Respect, Service, and Safety at Work Certification, CPI (Crisis Prevention Institute), Chicago, IL ('04)
- Law Enforcement Diversity Recruiting Conference, The Performance Institute, Arlington, VA ('04)
- ◆ Achieving Stellar Service™ Experiences Certification, AchieveGlobal, Chicago, IL ('03)
- Accelerated Learning, The Center for Accelerated Learning, Lake Geneva, WI ('03)
- Lifetime SPHR (Senior Professional in Human Resources) Certification, Human Resources Certification Institute (HRCI), through <u>Marquette University Continuing</u> <u>Education</u>, Milwaukee, WI ('98)

### Professional Affiliations

- International Personnel Assessment Council (IPAC) Member ('14) | Annual conference ('12)
- International Public Management Association for Human Resources IPMA-HR Member ('11, '12) | International Training Conference/Member ('07, '08, '10, '13) | Central Region Training Conference ('06, '10, '11)
- Society for Human Resource Management (SHRM) Member ('11, '12) | Annual Conference and Expo/Member ('17, '19) | SHRM Staffing Management Conference ('09) | Wisconsin SHRM Conference ('01, '11, '14)
- American Society for Training and Development (ASTD)
  - Southeastern Wisconsin Chapter Member ('98, '99, '01, '10, '12)
  - Vice-President ('01-'02) | Newsletter team ('98-'01) | Programming Committee ('93, '94, '95, '97)
  - International Member ('97, '00, '08, '09, '12) | International Conference &
     Expo/Member ('95, '98, '99, '01, '02, '04, '05) | National Leadership Conference ('01)
- Milwaukee Area Technical College Advisory Committee for Business Data Processing ('92-'97)