



Department of Administration  
Budget and Management Division

**Cavalier Johnson**  
Mayor

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October 24, 2023

## MEMORANDUM

To: Finance and Personnel Committee Members

From: Sarah Osborn, Budget & Fiscal Analyst

Subject: Transportation Fund

Table 1 below details the Transportation Fund's 2019-2024 budgets, real expenditures for 2019-2022, and projected expenditures for 2023-2027. Projections are italicized and calculated based on expenditure patterns from 2017-2022 and expenditure to date in 2023. For 2024, projected expenses reflect the proposed budget.

Table 2 details capital borrowing authority and expenditure from 2019-2024. Prior to the 2024 budget, the Milwaukee Streetcar exclusively covered capital expenses using Federal Transit Administration grant funding and local tax increment.

Table 3 details 2019-2024 budgeted transportation revenue, actual revenue for 2019-2022, and projected revenue for 2023-2027. Projections reflect current year actuals and historical patterns in 2023, the proposed budget for 2024, and recent patterns for 2025-2027. Please note that these are extremely tentative projections. **Revenue is highly variable and subject to both market trends, policy decisions, and available sponsorships and grants.**

The Withdrawal from Retained Earnings line in Table 3 displays the amount of money taken out of the Transportation Fund's retained earnings account. A positive number represents a withdrawal; a negative number represents a deposit.

Table 4 breaks down revenue by source of fund for the street car. Actual expenditure and revenue are only available through 2022. The 2024 column reflects the proposed 2024 budget.



**Table 1. Operating Budget and Expenditure Trends and Projections**

	<b>Budgeted/Actual</b>				<b>Budgeted/Projected</b>		<b>Projected</b>		
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Parking Operations &amp; Maintenance</b>									
<b>Salaries and Wages</b>									
Pre-Adjustment	4,691,180	4,922,858	4,965,768	5,055,169	5,144,623	6,713,737			
Overtime	75,000	70,000	30,000	70,000	70,000	70,000			
PCA	(129,008)	(137,840)	(173,802)	(195,096)	(78,319)	(134,275)			
Net Salaries (Budgeted)	4,637,172	4,855,018	4,821,966	4,930,073	5,136,304	6,649,462			
Salaries (Actual/Projected)	5,007,240	4,826,895	4,668,510	4,277,286	5,054,251	6,649,462	6,697,701	6,746,291	6,795,233
O&M FTEs	116.00	117.00	116.00	116.00	117.00	132.00			
Fringe Benefits (Budgeted)	3,060,534	3,289,409	3,182,498	3,253,848	2,054,522	2,659,785			
Fringe Benefits (Actual/Projected)	1,972,320	4,942,785	3,662,469	1,781,071	2,184,580	2,659,785	2,871,550	2,883,884	2,896,271
Operating (Budgeted)	13,625,533	13,981,400	13,210,000	12,401,011	12,686,582	14,688,000			
Operating (Actual/Projected)	12,877,539	11,051,417	12,600,795	13,578,066	14,905,761	14,688,000	15,155,431	15,637,737	16,135,392
Equipment (Budgeted)	252,000	609,900	632,900	332,000	513,000	750,000			
Equipment (Actual/Projected)	552,334	562,898	425,066	209,638	138,720	750,000	360,757	361,533	362,310
<b>Special Funds</b>									
Payment to Debt Service	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,505,105			
Payment in Lieu of Taxes	1,409,000	1,357,484	1,444,000	1,464,000	1,464,000	1,503,242			
Parking Fund Contingent Fund	425,000	425,000	425,000	-	-	-			

	<b>Budgeted/Actual</b>				<b>Budgeted/Projected</b>		<b>Projected</b>		
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
Payment to the Water Works	27,229	27,229	27,229	-	-	-			
BublR Bike Stations Operations	110,000	-	-	-	-	-			
Dockless Scooters	-	-	-	-	-	253,500			
Total SF - Budgeted	4,971,229	4,809,713	4,896,229	4,464,000	4,464,000	5,261,847			
Total SF – Actual/Projected	5,019,383	2,996,088	3,186,015	3,207,294	4,464,000	5,261,847	5,439,544	5,623,736	5,814,663
Transfer to General Fund	16,000,000	16,110,000	16,000,000	10,000,000	10,000,000	-	-	-	-
Total Budgeted	42,546,468	43,655,440	42,743,593	35,380,932	34,854,408	30,009,094			
Total Actual/Projected (including transfers)	41,428,816	40,490,083	40,542,855	33,053,355	36,747,312	30,009,094	30,524,983	31,253,181	32,003,869
<b>Total Operating Budget Actual/Projected (excluding transfers)</b>	<b>20,519,433</b>	<b>21,383,995</b>	<b>21,356,840</b>	<b>19,846,061</b>	<b>22,283,312</b>	<b>24,747,247</b>	<b>25,085,439</b>	<b>25,629,445</b>	<b>26,189,206</b>
<b>Streetcar</b>									
<b>Salaries and Wages</b>									
Gross	166,000	163,911	163,911	163,911	164,451	265,564			
PCA	-	-	-	(13,000)	-	-			
Net Salaries (Budgeted)	166,000	163,911	163,911	150,911	164,451	265,564			
Salaries (Actual/Projected)	162,695	165,258	166,503	227,621	160,203	265,564	271,816	278,215	284,765
O&M FTEs	2.00	2.00	2.00	2.00	2.00	3.00			
Fringe Benefits (Budgeted)	109,560	108,181	108,181	99,601	65,780	106,226			
Fringe Benefits (Actual/Projected)	65,391	72,256	73,315	82,044	78,372	106,226	115,746	118,471	121,260

	<b>Budgeted/Actual</b>				<b>Budgeted/Projected</b>		<b>Projected</b>		
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
Operating (Budgeted)	4,123,864	4,384,844	4,228,645	4,350,089	4,691,486	5,478,911			
Operating (Actual/Projected)	4,670,813	3,717,284	4,216,651	4,414,040	4,691,486	5,478,911	5,526,825	5,608,033	5,690,876
Total Budgeted	4,399,424	4,656,936	4,500,737	4,600,601	4,921,717	5,850,701			
<b>Total Actual/Projected</b>	<b>4,898,899</b>	<b>3,954,798</b>	<b>4,456,469</b>	<b>4,723,705</b>	<b>4,930,061</b>	<b>5,850,701</b>	<b>5,914,387</b>	<b>6,004,719</b>	<b>6,096,901</b>
<b>Dept Total Operating Budget</b>	<b>46,945,892</b>	<b>48,312,376</b>	<b>47,244,330</b>	<b>39,981,533</b>	<b>39,776,125</b>	<b>35,859,795</b>			
Dept Total Operating Actual/Projected (including transfers)	46,327,715	44,444,881	44,999,324	37,777,060	41,677,373	35,859,795	36,439,370	37,257,900	38,100,770
<b>Dept Total Operating Actual/Projected (excluding transfers)</b>	<b>25,418,332</b>	<b>25,338,793</b>	<b>25,813,309</b>	<b>24,569,766</b>	<b>27,213,373</b>	<b>30,597,948</b>	<b>30,999,826</b>	<b>31,634,164</b>	<b>32,286,107</b>

**Table 2. Capital Borrowing Authority and Expenditure (2019-2024)**

<b>Account</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Miscellaneous Structural/Mechanical/Elec. Maint.</b>						
Budget	50,000	50,000	50,000	100,000	200,000	250,000
Actual	284,186	53,913	8,861	15,779		
<b>MacArthur Square Renovation</b>						
Budget	1,110,000	-	-	-	610,000	750,000
Actual	2,458,891	259,444	911,472	483,819		
<b>MacArthur Square Electrical Upgrade</b>						
Budget	1,300,000	-	-	-		
Actual	25,846	577,417	184,353	12,281		
<b>MacArthur Square Façade Repairs</b>						
Budget	775,000	-	-	-		
Actual	33,952	536,243	3,386			
<b>Tow Lot Renovations</b>						
Budget	-	-	-	-	-	100,000
Actual	-	-	-	327,055	-	
<b>Structure Inspections</b>						
Budget	-	-	-	-	-	150,000
Actual	-	-	-	82	-	
<b>2nd/Plankinton Repairs</b>						
Budget	-	-	400,000	250,000	-	600,000
Actual	-	-	80	103,558		
<b>Surface and Tow Lot Repaving</b>						
Budget	50,000	75,000	-	-	275,000	
Actual	602,881	47,980	7,858	37,242		
<b>1000 N. Water Parking Structure Repairs</b>						
Budget	-	2,000,000	1,000,000	75,000	500,000	700,000
Actual	-	151,363	1,188,543	1,034,258		
<b>ADA Compliance</b>						
Budget	100,000	100,000	50,000	-	50,000	
Actual	-	-	113,579	1,750		
<b>Green Lots</b>						
Budget	-	-	100,000	600,000	700,000	100,000
Actual	-	-	-			

<b>Account</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Single Space Parking Meters</b>						
Budget	-	-	-	25,000	75,000	250,000
Actual	1,266,859	755,555	218,485	61,883		
<b>Milw. Michigan Parking Structure Repairs</b>						
Budget	-	-		250,000	-	-
Actual	-	-	3,230	45,710		
<b>Special Equipment</b>						
Budget	-	500,000	200,000	-	-	-
Actual	-	161,800	246,258	138,895		
<b>Streetcar 5 year Overhaul</b>						
Budget	-	-	-	-	-	421,989
Actual	-	-	-	-		
<b>Assetworks SASS</b>						
Budget	-	-	-	-	-	90,000
Actual	-	-	-	-		
<b>Total Capital Borrowing</b>						
Authority	3,385,000	2,725,000	1,800,000	1,300,000	2,410,000	3,411,989
Expenditure	4,672,615	2,543,715	2,886,105	2,291,777		

**Table 3. Revenue Trends and Projections (2019-2027)**

<b>Account</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Streetcar</b>									
Budgeted	4,399,424	4,656,936	1,333,333	1,437,333	3,524,309	4,508,687			
Actual/Projected	2,822,600	2,531,100	838,332	3,915,091	3,524,309	4,508,687	1,839,391	1,579,511	1,848,407
<b>Permits</b>									
Budgeted	4,391,600	4,845,000	4,352,100	4,552,200	3,941,000	4,010,000			
Actual/Projected	3,966,000	3,193,972	3,934,356	3,217,974	3,501,703	4,010,000	4,066,561	4,123,919	4,182,087
<b>Meters</b>									
Budgeted	4,765,400	5,184,000	4,498,000	5,243,000	4,795,000	6,057,000			
Actual/Projected	4,484,735	2,685,302	4,254,184	4,316,050	4,398,247	6,057,000	6,172,353	6,289,902	6,409,690
<b>Structure &amp; Lot Leases</b>									
Budgeted	6,797,000	6,965,000	7,028,000	5,549,000	5,415,716	5,996,300			
Actual	7,443,300	4,585,500	4,647,354	5,341,745	5,415,716	5,996,300	6,056,263	6,116,826	6,177,994
<b>Dockless Scooter</b>									
Budgeted	-	-	-	-	-	253,500			
Actual	-	-	-	-	-	253,500	253,500	253,500	253,500
<b>Tow Lot</b>									
Budgeted	5,418,900	5,700,000	5,636,000	6,600,000	6,600,100	6,550,000			
Actual	5,048,400	3,206,300	6,838,184	5,232,971	6,154,170	6,550,000	6,615,500	6,681,655	6,748,472
<b>Miscellaneous</b>									
Budgeted	1,086,300	1,087,000	975,000	600,000	500,000	100,000			
Actual	2,074,765	409,100	930,162	(485,385)	147,668	100,000	100,000	100,000	100,000
<b>Parking Citations</b>									
Budgeted	15,000,000	16,200,000	15,400,000	16,000,000	15,000,000	15,000,000			
Actual	16,029,040	8,057,900	13,154,371	14,219,337	14,752,775	15,000,000	15,150,000	15,301,500	15,454,515

Account	2019	2020	2021	2022	2023	2024	2025	2026	2027
<b>Total Revenue</b>									
Budgeted	41,858,624	44,637,936	39,222,433	39,981,533	39,776,125	42,475,487			
Actual	41,687,605	24,504,072	34,596,943	35,757,783	37,894,588	42,475,487	41,437,530	41,890,655	42,349,611
<b>Withdrawal from Retained Earnings</b>									
Budgeted	5,087,268	3,674,440	8,021,897	-	-	(6,615,692)			
Actual	4,640,110	21,007,000	10,402,381	5,349,000	3,782,785	(6,615,692)	(4,991,480)	(4,652,145)	(4,295,387)



**Table 4. Streetcar Revenue by Source of Funds**

Source	2019	2020	2021	2022	2023	2024	2025	2026	2027
<b>Grants</b>									
Section 5307 Preventative Maintenance	-	-	214,278	273,437	278,687	278,687	278,687	278,687	278,687
Section 5537 State of Good Repair	-	-	-	-	-	-	-	250,000	250,000
ARPA	-	-	945,776	1,797,275	2,119,931	2,400,000	543,216	-	-
CMAQ	3,388,857	2,689,718	1,199,786	-	-	880,000	-	-	-
CARES Act	-	492,250	-	-	-	-	-	-	-
CRRSAA	-	-	594,100	-	-	-	-	-	-
<b>Total Grants</b>	<b>\$3,388,857</b>	<b>\$3,181,968</b>	<b>\$2,953,940</b>	<b>\$2,070,712</b>	<b>\$2,398,618</b>	<b>\$3,558,687</b>	<b>\$821,903</b>	<b>\$528,687</b>	<b>\$528,687</b>
<b>Sponsorships</b>									
Potawatomi	781,670	743,333	838,332	833,333	833,333	833,333	833,333	833,333	833,333
Smart Kiosks	-	-	-	-	-	0	64,155	77,491	326,387
Vehicle Wraps	-	191,900	-	117,000	390,000	100,000	120,000	140,000	160,000
<b>Total Sponsorships</b>	<b>\$781,670</b>	<b>\$935,233</b>	<b>\$838,332</b>	<b>\$950,333</b>	<b>\$1,223,333</b>	<b>\$933,333</b>	<b>\$1,017,488</b>	<b>\$1,050,824</b>	<b>\$1,319,720</b>
<b>Total Revenue</b>	<b>4,170,527</b>	<b>4,117,201</b>	<b>3,792,272</b>	<b>3,021,045</b>	<b>3,621,951</b>	<b>4,492,020</b>	<b>1,839,391</b>	<b>1,579,511</b>	<b>1,848,407</b>

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Budget/2024budget/F&P questions/Transportation