2022 City of Milwaukee Wellness Executive Summary





Workforce Health

Thank you for your continued partnership in health and wellbeing!

- Wellness & Prevention Labor Management Committee
- Wellness Promotion Committee/Wellness Champions



Employee Assistance Program





Workforce Health





Financial independence. It starts today.

Wellness Program Critical Takeaways

- Participants who engage with the City's Health and Wellness Program have decreased health risk over time
- Participants are more engaged with their healthcare, making good and proactive health decisions and obtaining important preventive care
- Participants are able to improve their overall health and avoid serious future health conditions
 - Decreased disease prevalence for chronic conditions such as diabetes, high cholesterol and hypertension
 - Decreased emerging risks for similar chronic conditions
 - Lower claim costs which translates to savings for the member and the City
- Participants have higher rates of retirement savings and engagement in financial wellness
- High engagement in mental health services through both in-house EAP and UHC EAP programs

CHOICE WILL

Wellness Program Communication Enhancements



Employee Benefits Resource Center



Welcome to the City of Milwaukee's Employee Benefits Resource Center!

This site highlights the many benefits available to you as a valued City employee. The City of Milwaukee provides a comprehensive and competitive benefits package centered on meeting the needs of you and your family. The City's benefits are designed to give you choices along with tools and resources to help you select the right benefits and use those benefits effectively throughout the year.

Schedule an Appointment with a Benefit Counselor

Benefit Counselors are available to help new employees learn about and enroll in the City's various benefit plans. Visit

www.enrolicityofmilwaukeebenefits.com to schedule a telephonic appointment with a Benefit Counselor. Benefit Counselors are able to enroll and provide information to employees on the following plans:

- Dental
- Vision
- · Flexible Spending
- · Life Insurance



Critical Illness, and Short Meet with a Benefit Counselor Term Disability insurance)

They only way to enroll in the Voluntary Benefits is through the Benefit Counselors. Employees will not have another opportunity to enroll in these benefits until the fall open enrollment period.



2023 Benefit Guides



· Long Term Disability

2023 Rate Charts



Wellness Program



Workplace Clinic



Self-Service Enrollment Instructions



All new employees to the City of Milwaukee have a thirty-day waiting period for health, dental, vision and voluntary benefits and benefit enrollments must be completed within this time frame. Employees will receive a Self-Service identification number to make benefit elections, sign up for direct deposit and view their psychecks. If employees do not receive a self-service ID within 7-10 days of their start date, contact der_neo@milwaukee.gov or 414-286-2944. New employees have three options for enrolling in benefits including using Self-Service, meeting with a Benefit Counselor or completing an enrollment form and returning it to DER Benefits. The only way to enroll in voluntary benefits is through the Benefit Counselors.







Workplace Clinic Communications

City of Milwaukee Workplace Clinic



The City's Workplace Clinic provides comprehensive health care services and can work in collaboration with your primary care provider at NO COST to you and your family

Who can use the clinic?

- . Employees and spouses regardless of enrollment in the City's health insurance
- . Dependents (18 months and older) enrolled in the City's health insurance

What do you need to provide at the time of your visit?

- . Eligibility for employees and spouses will be confirmed at the time of the visit
- . Dependents must show a City of Milwaukee UHC health insurance card



· Abscesses (minor)

· Acute allergies

· Athlete's foot

· Rurns (minor)

· Cold sores · Ear infections · Ear wax removal · Eve infections

 Impetigo Influenza

· Insect bites

· Cold and flu symptoms

· First aid/treatment of

work-related injuries

Snap the QR code to watch a video about the City's Norkplace Clinic services.

Care for Minor Illnesses, Injuries, Concerns and Procedures:

Laryngitis

· Lacerations (simple)

. Medication prescribing

· Muscular sprains/strains

. Nebulizer treatments (temporarily

For in-person, telephonic or virtual visit appointments and questions, call 414-777-3413

. Same-day appointments are often available

Hours, location and parking: Monday, Tuesday, Thursday and Friday: 7 a.m. - 3 p.i

Wednesday: 9 a.m. - 5 p.m.

Zeidler Municipal Building, 841 N. Broadway, Milwauke Enter through Market St. entrance (corner of Kilbourn and Market St.) Free parking is available at the 1000 N. Water Street

parking structure. Bring your parking ticket to appoint

- · Lifestyle counseling (nutrition, weight, exercise)
- · Referrals for preventive screenings (i.e. mammogram.
- colonoscopy, bone density)
- · Prostate cancer screening · Tobacco and alcohol cessation
- · Wellness physicals (including camp, school and sports)

- · Medication prescribing (sent to your preferred pharmacy)
- . Travel medications (basic medications include antidiarrheal, anti-nausea, oral typhoid)

Vaccines and Injections:

- · Depo-Provera
- Gardasil
- . Hepatitis A, B and A & B
- Influenza
- · Measles, Mumos and Rubella
- · Pneumonia
- · Shingles
- Tetanus

and test results.



Workforce Health

Pop-Up Clinic

· Suture and staple removal

Swimmer's ear

TR skin test

A FREE service for City of Milwaukee employees

We are coming to you!

Sign-up to have your blood pressure and/or blood glucose checked by your Workplace Clinic Staff.

Date: Tuesday, February 28, 2023

Time: 7-9 a.m.

Location: Forestry South 2024 W. Holt Ave.

Room: Break Room

No need to fast!

Eat and drink as you normally would.

* Contact Ian Brown to secure an appointment time that works for you.

Workplace Clinic Service Highlight

When you're not feeling well we can help you feel better



call the City of Milwaukee Workplace Clinic at 414,777,3413 Or, visit my.froedlert.com or the Froedlert & MCW app to make an appointment if you are an established Workplace Clinic nation!

Keep Your Eyes Healthy

· Eve discharge

· Pink eye

· Watery eyes

Styes

· Mild eye discomfort, itching,

Froedtert & COLLEGE

Workforce Health

burning and stinging

Workplace Clinic Service Highlight

Come see us at the

City of Milwaukee

Workplace Clinic for

common minor eve

complaints such as:

Or, visit my froedtert.com or the Froedtert & MCW app to make an ntment if you are an established Workplace Clinic patient.

Or, visit my froedtert.com or the Froedtert & MCW app to make an sintment if you are an established Workplace Clinic patient.

to make an appointment, call the Workplace Clinic at 414-777-3413.

Workplace Clinic Service Highlight

Insect hites

Skin Health

Throughout our lives our skin may develop a multitude of problems. Fortunately, there are effective

The City of Milwaukee Workplace Clinic can evaluate and

treat a variety of skin-related conditions, including:

• Rashes

treatments to manage and care for most of the skin conditions you may face



· Skin tag removal

· Wart removal

Workplace Clinic Service Highlight

Feeling Overwhelmed? The Workplace Clinic Can Help

If you are struggling to cope, or the symptoms of your stress or anxiety won't go away, it may be time to talk to the provider at the Workplace Clinic who can help in a number of ways:

- · Screen for depression and evaluate your needs
- . Discuss how excess stress can negatively impact your body and recommend strategies to help you better cope with stress
- · Prescribe SilverCloud, a no-cost, confidential program to help you develop coping skills to manage otions and improve how you think and fee
- · Recommend employee assistance programs (EAP) available through your employer
- · Provide health counseling for lifestyle-related concerns including nutrition, weight management
- · Refer you to behavioral health professionals such

To make an appointment, call the City of Milwaukee Workplace Clinic at 414-777-3413. Or, visit my froedtert com or the Froedtert & MCW app to make an appointment if you are an established Workplace Clinic patient

Life can be stressful --- you may feel stressed about work, traumatic events or a life change. Stress is a normal reaction to everyday pressures, but can become unhealthy when it impacts your day-to-day functioning. Learning what causes or triggers your stress and what coping techniques work for you can help reduce you stress and improve your daily life. Try these activities when you start to feel overwhelmed

- · Practice relaxation and deep breathing exercises
- . Exercise and eat healthy meals
- Establish a daily sleep schedule offering enough rest
- · Limit caffeinated and alcoholic beverages
- · Identify and address your negative thoughts and





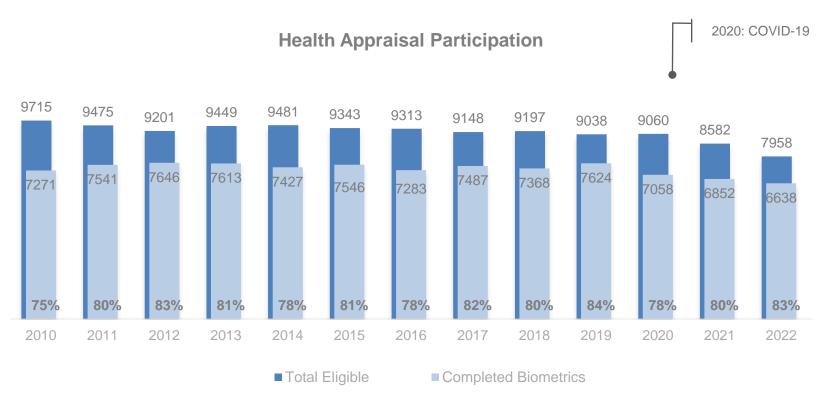


Wellness Health Appraisal Participation



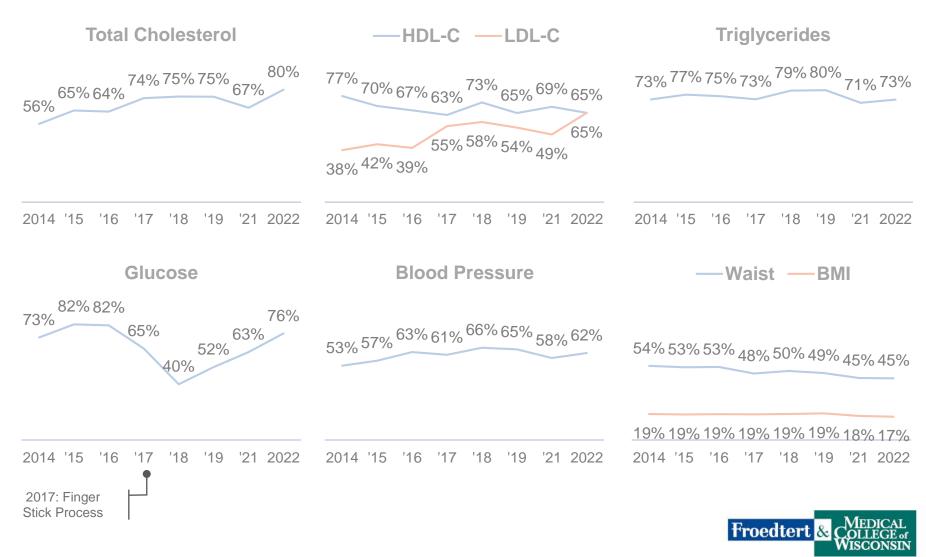
Health Appraisal

83% Completed all steps





Wellness All Participants: Percent Optimal



Note: No biometrics completed in 2020

Workforce Health

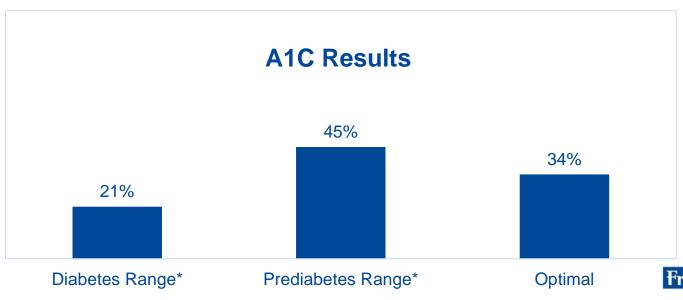
Wellness Health Appraisal A1C Screening

Health Appraisal A1C Testing Requirements & Process

- Participants with a glucose result in the prediabetes range who are not working with a medical professional are offered A1C test at health appraisal
- Workplace Clinic providers follow-up with all abnormal A1C results
- 36% scheduled a follow-up appointment with Workplace Clinic or PCP

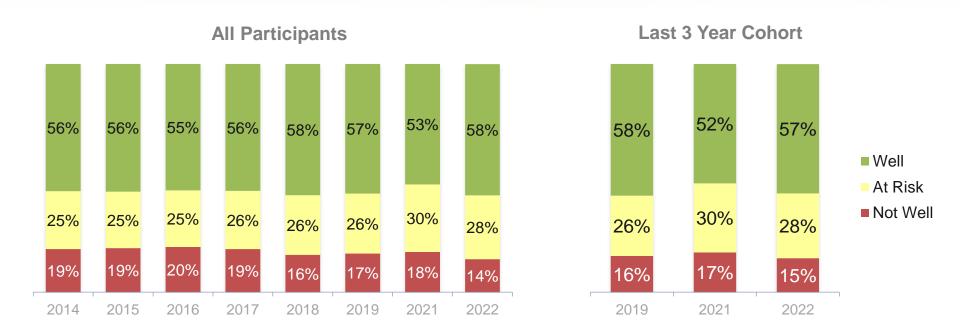
2-Year Cohort (n=188):

49% saw improvement in a risk level (BMI and/or A1C)



2022

Wellness Risk Stratification

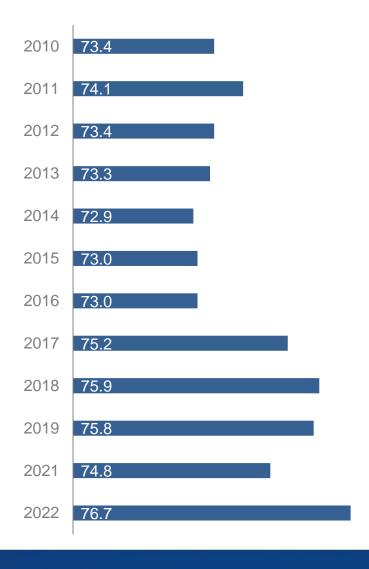


Risk Level	Range	Programming
Well	75-100	Programs to Maintain Wellness
At Risk	60-74	Culture, Engagement, Coaching, Participation/Outcomes Programs
Not Well	<60	Coaching, Education and Entry Level Programs, Disease Management



Wellness Population Health Risk Score (PHRS) & Avoided Costs

Population Health Risk Score



Optimal PHRS is 85 and higher.

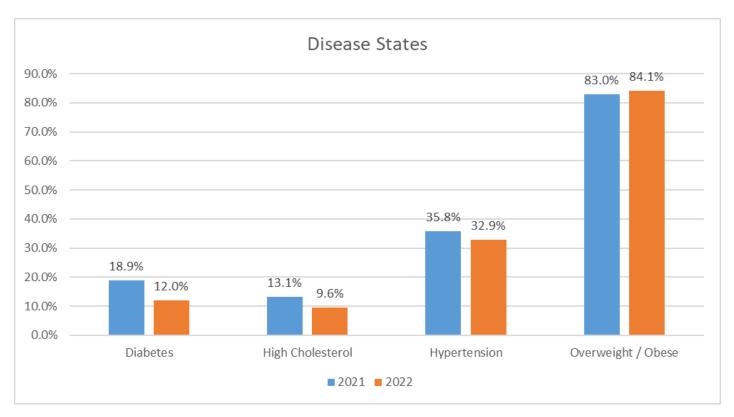
PHRS is calculated based on the following biometric: Total Cholesterol, HDL Cholesterol, Triglycerides, LDL Cholesterol, Non HDL Cholesterol, Blood Glucose, Blood Pressure, Waist Circumference, Body Mass Index and Nicotine Use.

- Wellness ROI based on improvements in disease prevalence for hypertension, diabetes and cholesterol is at least 2:1
- Working with Benefits Consultant to refine ROI model





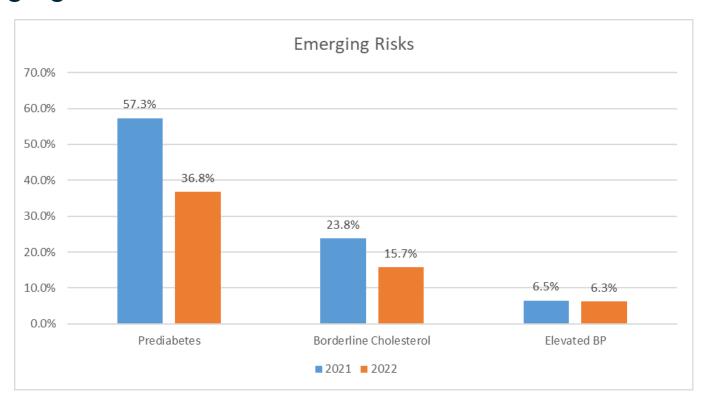
Wellness Participation and Population Health Disease Prevalence



 Members who participated in the Health Appraisal the last two years, have decreased disease prevalence for Diabetes, High Cholesterol, and Hypertension.



Wellness Participation and Emerging Health Risks



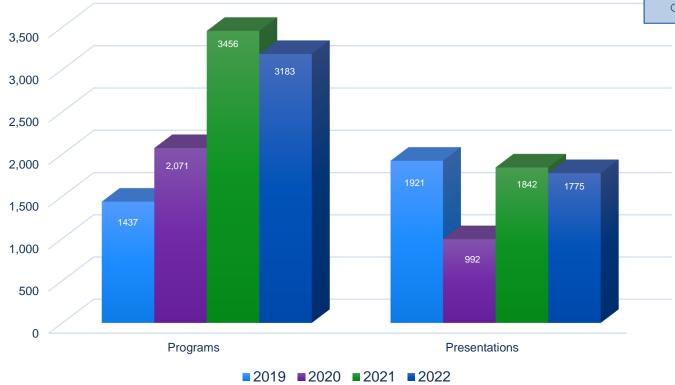
- Members who participated in the Health Appraisal the last two years have declining emerging risks of prediabetes, borderline cholesterol, and elevated blood pressure
- Continuing to identify members with emerging health risks can avert more severe and costly health issues in the future

Wellness Program & Presentation Engagement

Programs and Presentations Attendance

2022 Services

- 70 Presentations
- 14 Programs
- 736 Coaching Visits



2019 - In-person Only

2020 - Virtual Only

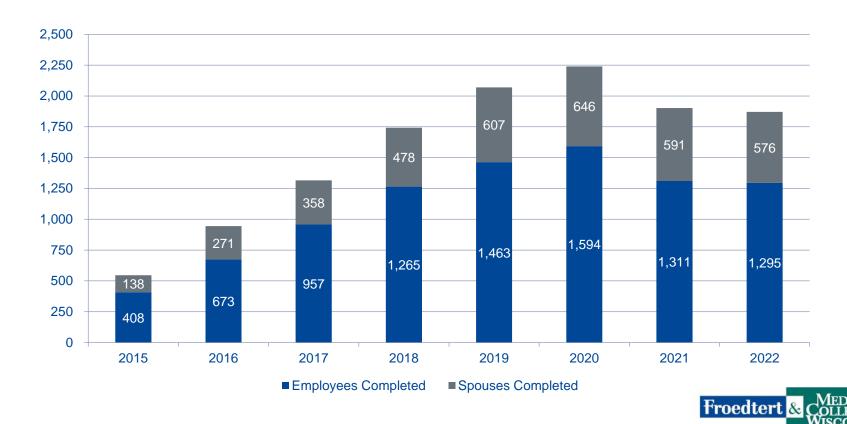
2021 - In-person and Virtual

2022 - In-person and Virtual

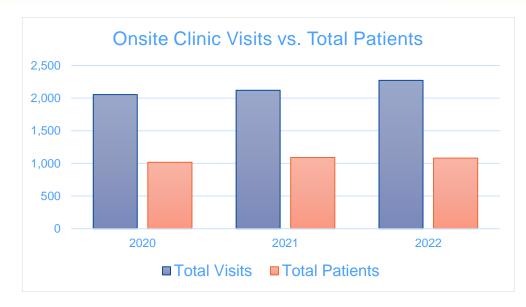


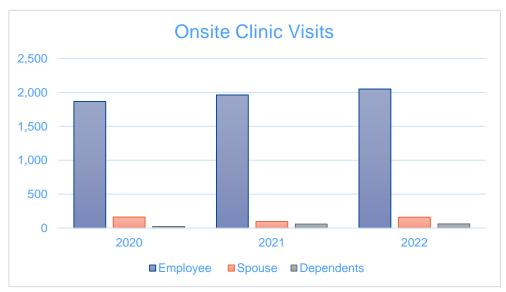
Healthy Rewards Program

- 2021-2022 participation remains high despite employee turnover
- Continued high participation rates for spouses
- Continually modify and adjust program to meet changing needs of participants
- In the current cycle over 1,600 people have qualified for an award tier



Workplace Clinic Engagement





Workplace Clinic

- Clinic Practitioners are staffed 56+ hours of appointments for employees, spouses and dependents
- Utilization back to pre-pandemic levels

Services Goals

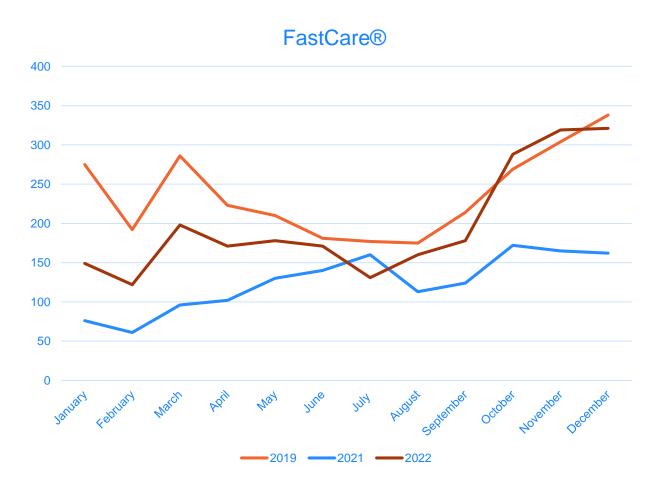
- Move Clinic to a primary care model
- Connect more Health Appraisal participants to the clinic
- Increase engaging communications that keep clinic services front and center

Clinic Value

- Conservative ROI of 2:1
- Convenient onsite access to high quality and confidential care
- Coordination of care with primary care providers
- Valuable benefit for employees, spouses and dependents
- Care at no cost to employees and their families



FastCare® Clinic Engagement



FastCare® Clinic

- Available at NO COST to City employees, non-Medicare retirees, spouses and dependents 18 months and older enrolled in the City's health insurance.
- Additional hours added in 2022

Clinic Value

- Convenient and free care for minor illnesses
- Access to 6 locations in the southeastern WI
- Weekend and evening hours to better accommodate working and personal schedules



Wellness Timeline for Last 3 Years

2020

- Transitioned and reformatted all onsite programs/services to virtual format
 - · Health appraisal process redesign
 - Presentations and education sessions
 - Programs health/wellness and disease management
 - · Coaching health and nutrition
 - · Workplace Clinic services
 - Injury Prevention including worksite evaluation and ergonomic assessments
- · Increased programming opportunities
 - Self-care resources
 - Road to Resiliency
 - Miracle of Sleep
 - Gotta Have Heart
 - WFH Kitchen Live Cooking Classes
 - Interactive challenges/programs through wellness portal
 - · Well Together weekly support group
- Tailored education sessions to participant needs/situations
- Expanded onsite clinic services to include dependents
- Implemented follow-up sessions to programs
- Incorporate mental/emotional health components to programs and services
- Modified Healthy Rewards to fit new health appraisal process

2021

- Returned onsite for the following services;
 - · Health appraisals
 - · Injury prevention clinic
 - Traveling wellness
- A1C and non-fasting option at health appraisal
- Expanded traveling wellness to additional MPD locations
- Increased interactive online wellness portal challenges and WFH programming options
- Return to quarterly presentations
- Custom injury prevention program (train the trainer)
- Expanded onsite clinic services to include wellness and preventive services
- Modified Healthy Rewards program to allow faster turnaround for points awarded on wellness portal
- Implemented on-demand fitness classes (live and recording)

2022

- Modified traveling wellness to include more interactive components
 - · Pop-in Wellbeing Booths
- Updated Healthy Rewards Program to allow more points for Activity section and allow faster turnaround for points awarded on wellness portal
- Customized programming to support participants
 - Additional Stress Management Programs
 - Continually evolve Well Together
- Creation of musculoskeletal educational series to include all wellness partners
- Piloted interest assessment outreach
- Provided nutrition support with Workforce Health Kitchen Live
- Improved WPC Monthly Clinic Service Highlight
- Implemented targeted education campaigns on clinic services
- Launched benefit videos to increase understanding of specific health and wellness services

Engagement Summary



1287

Total Individual Sessions (among 531 unique individuals)



72

Total Group Sessions (attended by 1088 individuals)



Top-3 areas of focus

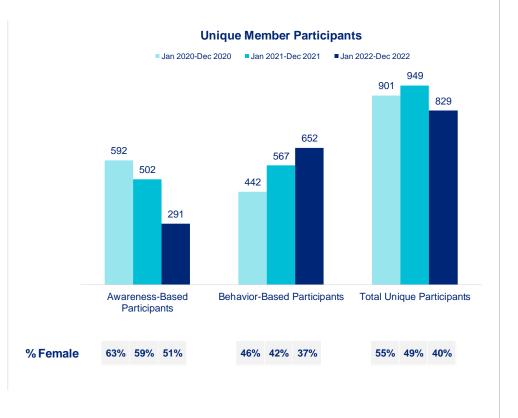
(individual and group sessions)

- 1. Heart Disease/CAD/HTN
- 2. Customer Wellness Programs
- 3. UHC Resources & Tools

Data depicts onsite team member activity for period Jan 2022-Dec 2022



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Impact of engagement with Nurse Mari

Unique Members	3,965 Not Engaged with Nurse Mari	493 Engaged with Nurse Mari	Variance from Not Engaged
Average Age	44.6	49.4	10.8%
Retrospective Risk Score	1.183	1.660	40.3%
Health Activation	60.9%	66.7%	5.8pts
Risk-Adjusted Medical Paid per Claimant	\$4,362	\$3,684	-15.6%
Primary Care Physician Engagement	66.4%	81.9%	15.5pts
PCP Visits PMPY	1.2	1.7	41.7%
Premium Provider Utilization	39.7%	39.5%	-0.2pts
% with Diabetes	10.0%	16.2%	6.2pts
Urgent Care Visits per 1,000	28.0	50.9	81.8%
ER Visits per 1,000	186.4	221.8	19.0%

Insights

On average, members engaged with Mari are older and have a higher risk score.

On average, members meeting with Mari are more engaged with the healthcare system.

On average there is a lower risk-adjusted medical paid per claimant for engaged members.

Mari has targeted and started to engage with members with frequent ER utilization.

Premium provider utilization for the engaged population is up 11.8% from last year. Premium provider utilization for members with diabetes is 47.7% which is up 18.3% from 2021.

Engaged members with diabetes had 15.4% HAI for A1C screening.

Opportunities

Mari is engaging with 16.8% of the diabetic population, so there is opportunity to outreach more members with diabetes.

Population is limited to: Continuously-Enrolled Members and excludes Catastrophic Cases Engaged is defined as those who attended an individual session/educational series with Nurse Mari between January 1, 2022 - December 31, 2022



Nurse Mari's impact by health continuum

	Members engaged with Nurse Mari		Health Activation among those Engaged with Nurse Liaison	Health Continuum Impact	
	% within stage Engaged	Members Engaged	Activation	% whose health remained Stable or Improved	
Well	17%	84	55.4% Not Engaged 44.8% 10.6pts	97.6% Not Engaged 94.8% 2.8 pts	
At-Risk	29%	145	59.9% Not Engaged 58.0% 1.9pts	81.4% Not Engaged 74.7% 6.7 pts	
Chronic	44%	215	70.9% Not Engaged 68.5% 2.4pts	76.7% Not Engaged 78.0% -1.3pts	
Complex	10%	48	67.4 % Not Engaged 64.8% 2.6pts	66.7% Not Engaged 63.1% 3.6pts	

Insights:

Most of Mari's engagements are with members who are at-risk and chronic.

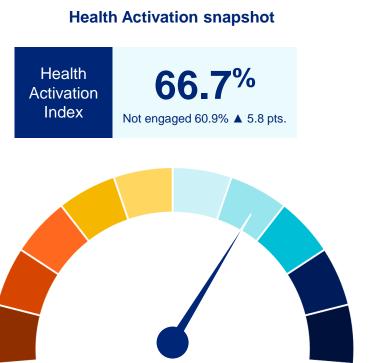
On average, the health of members engaged with Mari has improved or remained stable.

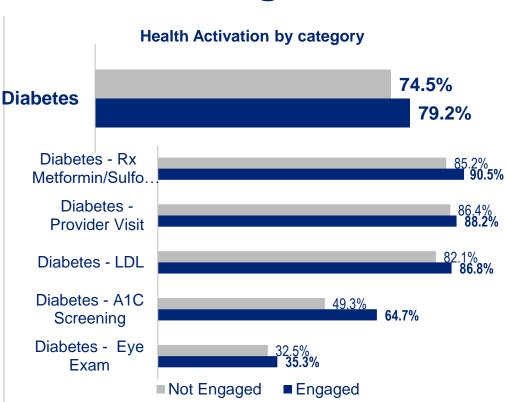
Complex population has higher HAI and, higher health continuum impact when compared to 2021.

Population is limited to: Continuously-Enrolled Members and excludes Catastrophic Cases Engaged is defined as those who attended an individual session/educational series with Nurse Mari between January 1, 2022 - December 31, 2022



Nurse Mari's impact to decision making

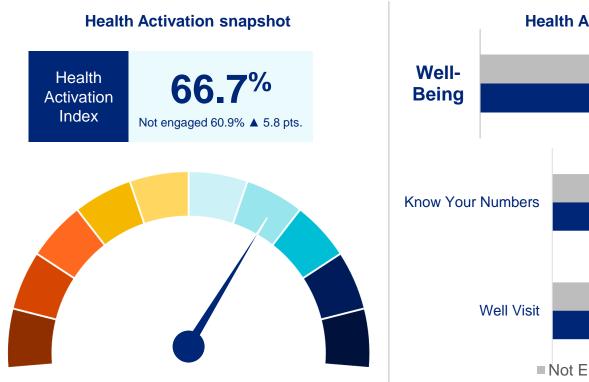


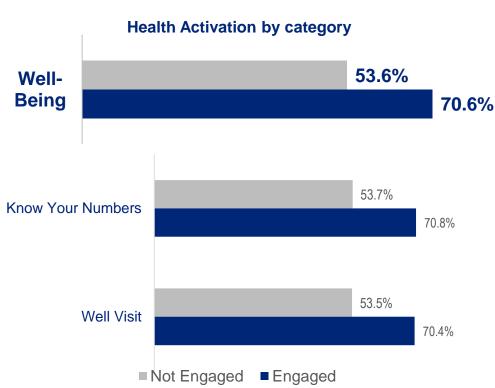


Population is limited to: Continuously-Enrolled Members and excludes catastrophic cases
Engaged is defined as those who attended an individual session/educational series with an onsite between 1/1/22 – 12/31/2



Nurse Mari's impact to decision making



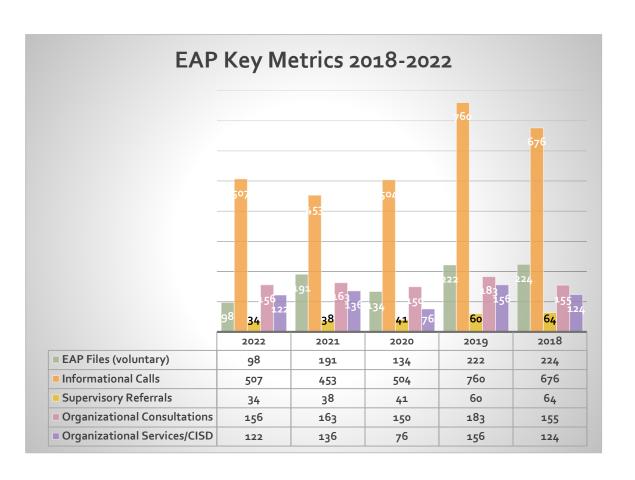


Population is limited to: Continuously-Enrolled Members and excludes catastrophic cases Engaged is defined as those who attended an individual session/educational series with an onsite between 1/1/22 – 12/31/2



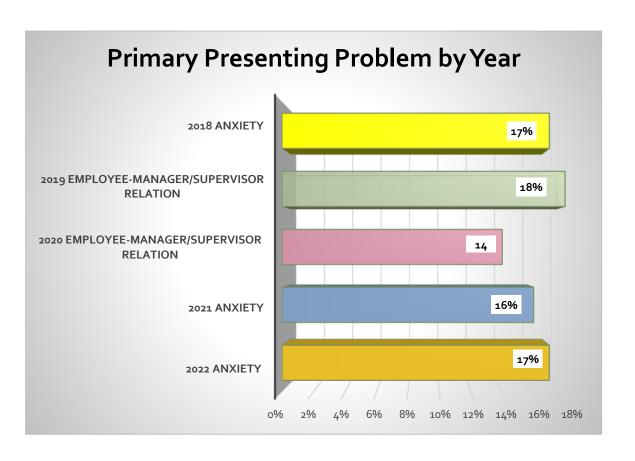
EAP 2018-2022 Metrics

- 64% percent difference in EAP Files from 2021
 - Decrease in EAP Files (cases) utilization from 2021's highest utilizing departments
 - 20% increase in Immediate Consultation versus EAP Files/Case*
- Slight decrease in Organizational Services
 - However, touch points increased by a 4% difference from last year



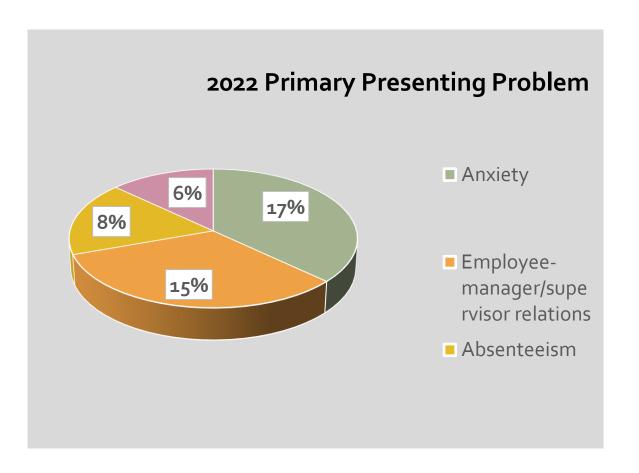
EAPPrimary Presenting Problem by Year

 Anxiety and employeemanager/supervisor relational problem have consistently been major concerns over the last five years



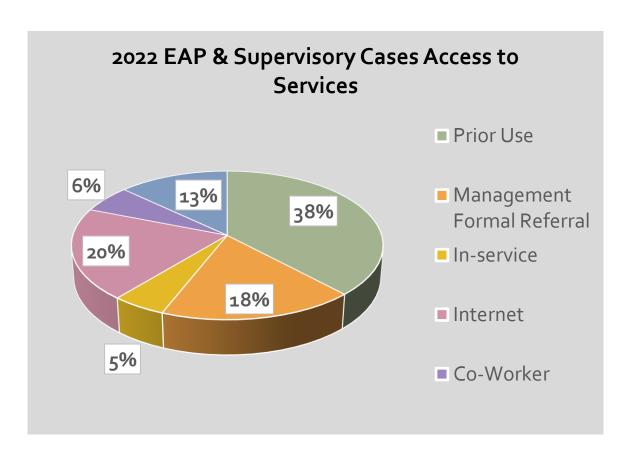
EAP2022 Primary Presenting Problem

- Marital/Couple presenting problem decreased to 6% from 12% in 2022.
- All other Primary
 Presenting Problem
 categories saw no
 significant changes from



EAP & Supervisory Cases Access to Services

- Prior Use continued the most common access factor in 2022
- No other significant changes in other access areas from prior year



EAPOrganizational Services Touch Points by Year

- There was a 5% percent change from previous year despite there being 14 less Organizational Service events
- Organizational services will continue to leverage virtual platforms when appropriate



Financial Wellness Seminars

Earn Healthy Rewards Points with Financial Wellness Seminars!

Retirement Readiness with Personal Finance City of Milwaukee Deferred Compensation Plan myOrange Money **Basics** Overview View presentation > View presentation > View presentation > Three Steps to a Social **Investing Concepts** Foundations of Financial **Security Strategy** Wellness View presentation > View presentation > View presentation >

Plan For Your Someday

View presentation >

- 364 viewers
- 1,445 individual sessions





Financial Wellness Plan Outreach Efforts

Participant Engagement

The Plan and Voya worked to transition how we engage with plan participants in a pandemic-restricted environment to deliver positive retirement outcomes in partnership with the City's wellness program:

- 104 1:1 In Person Consultations
- 139 1:1 Phone Consultations
- 74 1:1 Zoom Consultations
- 338 phone messages through our local office
- 248 loan outreach calls
- 131 NEO outreach calls
- 230 ERS outreach calls
- 104 Separated from Service outreach calls



Impact of Financial Wellness Participation

Racial Group	Healthy Rewards	Count	Participation Rate	Savings Rate
Black / Af American	Υ	114	95%	9.4
Black / Af American	N	1,923	76%	4.3
Hispanic / Latino	Υ	34	97%	8.4
Hispanic / Latino	N	672	77%	5.5
All Other	Υ	318	92%	11.2
All Other	N	3,699	82%	7.4
Gender	Healthy Rewards	Total	Participation Rate	Savings Rate
Female	Υ	200	96%	8.2
Female	N	2,055	74%	4.7
Male	Υ	266	91%	12.3
Male	N	4,239	82%	7.1





Safety Training Program 4 Year Summary

- Implementation of First City-wide Safety Training Courses in June 2019
- Continue to increase the type of classes offered each year
- ▶ 2019: 3 Total Safety Courses
- ▶ 2020: 5 Total Safety Courses
- ▶ 2021: 10 Total Safety Courses
- ▶ 2022: 12 Total Safety Courses

2022 Safety Class Totals

Physical Safety Training	Participants	Classes
Active Shooter	134	6
Basic Self Defense	99	7
Defensive Driving	121	6
Dog Bite Prevention	68	6
Personal Safety/Lone Worker	199	10
Total Physical Safety Participants/Classes	621	35
Communication Safety Training		
 Serving Community Members Living with Mental Health 	150	5
 Communicating De-escalation Strategies and Techniques 	104	3
Friend and Family	81	2
Blue Print for Peace	140	6
Conflict Management for Customer Service	154	11
Total Communication Safety Participants/Classes	629	22
Total Safety Participants/Classes	1,250	63

2023 Wellness Program Goals

- Continue to expand preventive and primary care services at Workplace Clinic
- Implement additional chronic disease support and treatment
- Provide diverse educational topics to support current workforce and their families
 - Age and gender specific programming and presentations
- Musculoskeletal support to mitigate serious health issues and expenditures
 - Custom onsite injury prevention (train the trainer programming and presentations)
 - WFH spearheading educational series with Injury Prevention Providers, UHC and EAP
- Re-imagine the Wellness Champion role to better support employees
- Build upon current communication campaigns to engage new members
- Utilize new and existing methods to make informed decisions on Health and Wellness Programming NELLNA
 - WFH Interest Assessment
 - UHC and Gallagher Annual Health plan Summary
 - Engagement Survey NEW
 - Wellbeing Audit NEW

CHOICE WILMS

Wellness Programming & Presentation Testimonials

Short, effective exercises presented to help with a sedentary work schedule. Various subjects addressed overall and each session was a different focus.

Got to Have Heart Program

It was good to take the short break to deep breathe and do shoulder rolls. We normally don't take the time or remember to do it. This program is so refreshing.

Well Together

Going into another health appraisal can be a daunting task, but the presentation helped to ease my mind as I prepare for the meeting.

Great information!

Preparing for Your Health Appraisal
Presentation

Awesome program! I learned so much about taking care of ME!

Calm Program



UHC Onsite Nurse Liaison Member Testimonials

"Mari is very encouraging and helpful. I've learned a lot about goals setting over the years: SMART goals, the amount of time it takes to form habits, how to motivate yourself and reward yourself when you meet a goal, etc., but I loved that Mari's guidance provided heart vs. just a series of steps to follow stringently to hopefully achieve the goal you set"

"So glad these classes were offered since I learned a lot from it"

"the handouts were very helpful, and the evening class was great"

"Mari did an excellent job and was very informative and helpful with suggestions on how to eat better and exercise and how much to do daily and options on how to not be bored in doing them"

"Mari Cohn does a great job of presenting information and making connections within the group participating. She meets the individual where they are at and is incredibly relatable and approachable. She didn't criminalize or penalize participants for their short comings, rather encouraged us to get back on the horse and try again, or change directions if that was what our shortcomings demanded"



EAP 2022 Feedback From Virtual Presentations/ Workshops

"Thanks for putting so much intelligence into these programs because they feel genuine and I really like them." "That was very helpful—I am much happier than I thought I was!"

"I found this particular webinar particularly worthwhile and have mentioned it to others in our office." "Thanks for hosting." really enjoy your sessions!"

> "The slides and videos were very helpful in learning the concepts. Thanks for al your work on this. ."

2022 Safety Training Feedback

- Virtual Basic Self Defense:
 - ▶ I feel offering this course virtually is a good idea and the opportunity to present live is also good.
 - ▶ Having the classes in person and covering more material in a longer time frame.
- Defensive Driving Training
 - ▶ The presenter was knowledgeable about the subject
 - This class was absolutely awesome thank you so much
 - ▶ I enjoyed the course and I am willing to do another one just like it
- NAMI- Friends and Family-Identify 1 thing you will differently when interacting with Family, coworkers, customers and co-workers
 - ▶ Show more empathy, use the "I" statements.
 - Talk instead of avoiding conversation and encourage help
 - ► Conflict Management: The class was well organized and topics flowed easily together. The follow up asking for examples of utilizing techniques was great.
 - ▶ State a specific type conflict interaction with public, colleague or management you would like additional information on
 - Include ways to resolve issues with upper management when these issues occur