

Capital Improvements Overview

2023 Budget Overview

Finance & Personnel Committee

September 29, 2022

Community Goal & Objectives

Community Goal

Support the regional economy and protect the environment and public health

Objectives

Improve core infrastructure condition

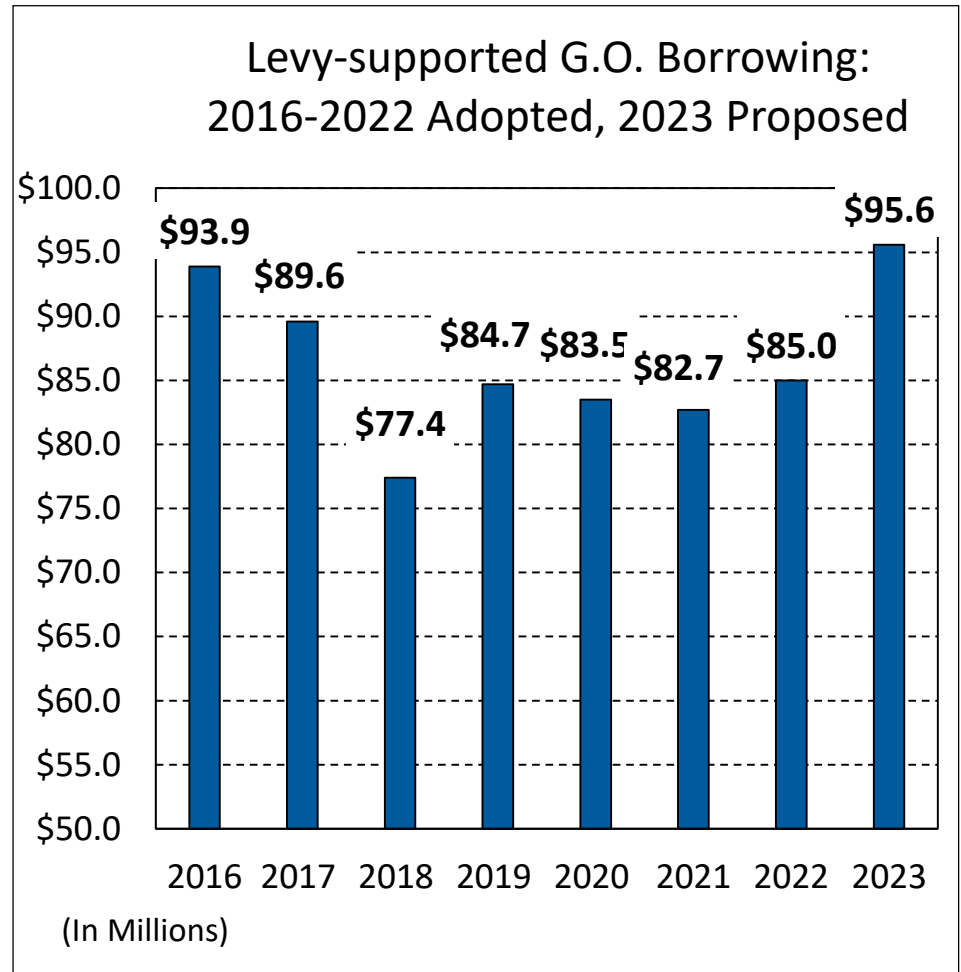
Improve the efficiency of City operations

Capital Source of Funds Comparison: 2022 Adopted vs. 2023 Proposed

Source of Funds	2022 Budget	2023 Proposed	Difference
<u>General City</u>			
Levy-supported Borrowing	\$84,956,000	\$95,573,000	\$10,617,000
Tax Levy	\$315,000	\$965,000	\$650,000
Tax Incremental District	\$25,000,000	\$25,000,000	\$0
Cash Revenues	\$23,370,000	\$38,280,000	\$14,910,000
Special Assessments	\$3,034,000	\$3,720,000	\$686,000
Total General City	\$136,675,000	\$163,538,000	\$26,863,000
<u>Enterprise Funds</u>			
Transportation Fund	\$1,300,000	\$2,410,000	\$1,110,000
Sewer Maintenance Fund	\$33,000,000	\$28,400,000	-\$4,600,000
Water Works	\$43,050,000	\$47,010,000	\$3,960,000
Total Enterprise Funds	\$77,350,000	\$77,820,000	\$470,000

2023 Proposed Capital Budget Overview: Levy-supported Capital

- 2022 proposed levy-supported borrowing: **\$95.6 million**
- Increase of \$1.7 million from 2016
- Non-discretionary projects, deferred capital maintenance, and opportunities to leverage outside funding make increasing levy-supported borrowing necessary in 2023



Capital Budget by Department: 2022 Adopted, 2023 Requested & 2023 Proposed

	2022 Adopted Budget	2023 Requested Budget	2023 Proposed Budget
<u>City Funded</u>			
Special Projects	\$8,115,000	\$8,515,000	\$10,115,000
Administration, Department of	1,592,000	5,475,000	2,095,000
City Attorney	0	0	750,000
City Development, Department of	36,450,000	40,450,000	39,600,000
Common Council City Clerk	0	6,268,000	0
Emergency Communications, Dept. of	0	13,622,000	789,000
Employee Relations, Department of	0	242,000	0
Fire Department	1,830,000	26,663,000	3,000,000
Fire and Police Commission	685,000	0	0
Health Department	160,000	650,000	0
Library	664,000	3,136,000	1,600,000
Municipal Court	259,000	490,000	265,000
Neighborhood Services, Department of	0	6,313,000	3,200,000
Police Department	7,220,000	23,503,000	17,930,000
Port of Milwaukee	2,812,000	2,922,000	3,319,000
Public Works, Department of	76,888,000	137,039,000	80,875,000
Subtotal City Funded	\$136,675,00	\$275,288,00	\$163,538,00

Highlights of General City 2023 Proposed Capital Budget

Infrastructure Projects

- Major Streets Program- \$57.5m
 - \$20.3m of City Funding (+\$8.5m or +72%)
 - Includes design or construction funding for:
 - 15 paving projects
 - 5 bridge projects (paving-related portion)
 - 11 intersection improvement projects
 - 3 bicycle and pedestrian improvement projects
 - Includes projects funded from Bipartisan Infrastructure Law (federal funds and city match)

Highlights of 2023 Proposed Capital Budget (cont'd)

Infrastructure Projects

- Street Lighting Program (\$11.6m)
 - \$11.1m of City borrowing, \$500k of cash revenue from Street Lighting Charge
 - Increase of \$700k from 2022
 - \$3.8m for paving-related improvements
 - \$2.3m for Series Circuit Conversion
 - \$2m for LED Lamp Conversion
- Increases in city funding for Alleys (+\$250k) and Sidewalks (+\$500k)
- Port Milwaukee: \$2m for Cruise Ship Terminal

Highlights of 2023 Proposed Capital Budget (cont'd)

Facility Projects

- Includes remaining \$1.6m for fire suppression system at Central Library
- \$1.5m for structural improvements to Municipal Services Building (Electrical Services shop)
- Increased funding for Facilities Systems/Exterior Programs (+\$500k combined)

Highlights of 2023 Proposed Capital Budget (cont'd)

Equipment

- \$7.8m for DPW Fleet Equipment (+\$1.1m)
- \$100k for Brine Equipment
- \$2.5m for Fire Capital Equipment (+\$1.1m)
- \$4m for Police Vehicles (+\$380k)

Highlights of 2023 Proposed Capital Budget (cont'd)

Other Capital Budget Highlights

- \$1.25m for first year of Enterprise Resource Program (ERP) System replacement
- \$11.5m for year 1 of Public Safety Radio Upgrade
 - \$5.5m city funding, \$6m federal grant
- \$500k for Strategic Facilities Plan
- Use previously authorized funding for Lead Service Line Property Owner subsidy- no new capital funding

2023 Proposed Capital Budget Overview: Enterprise Funds

- Transportation Fund (\$2.4m)
 - \$1.1m for structure repairs; \$700k for Green Lots
- Sewer Maintenance Fund (\$28.4m)
 - \$20m for Sewer Relay & Relining; \$1m for Flood Mitigation
- Water Works (\$43.1m)
 - \$32.6m for Main Replacement; \$12m for Treatment Plant Improvements

Outlook for 2023-2028

Capital Improvements Plan

- Limit levy-supported borrowing to limit growth in future debt service without forgoing critical/non-discretionary projects
- Continue to invest in underfunded city assets
 - Major Capital Equipment (MFD, DPW, MPD)
 - Facilities
 - Remodeling & upgrading existing facilities
 - Future facility needs and opportunities
- Identify opportunities to reduce the city's facilities footprint