

Exhibit C: Emerging Business Enterprise Statistics, by Year

Emerging Business Enterprise				Bid Amount			Final Cost									
NO.	CONTRACTOR	CONTR. NO.	TYPE OF PROJECT	DESCRIPTION OF PROJECT	EBE Required (%)	EBE Performed (% of bid amount)	Performed \$ Amount	EBE Required (%)	EBE Performed (% of final cost)	Performed \$ Amount	NO. OF BIDS	TOTAL CONTRACT BID AMOUNT	ESTIMATED CONTRACT AMOUNT	ACTUAL FINAL COST	AWARD DATE	FINAL RELEASE DATE
1	Contracting and Material Company	C641060117	WAT	Installation of new water main	13.0%	9.1%	\$ 36,649.50	13.0%	9.1%	\$ 36,649.50	3	\$ 400,856.00	\$ 240,000.00	\$ 400,856.00	12/6/2006	6/7/2010
2	C.W. Purpero, Inc.	C523060112	SEW	Sanitary Sewer Relay	15.0%	24.6%	\$ 70,341.00	15.0%	24.6%	\$ 70,341.00	4	\$ 286,120.00	\$ 383,000.00	\$ 286,120.00	11/9/2006	10/19/2010
					2006 Total		\$ 106,990.50	2006 Total		\$ 106,990.50	7	\$ 686,976.00	\$ 623,000.00	\$ 686,976.00		
					2006 Average		\$ 53,495.25	2006 Average		\$ 53,495.25	3.5	\$ 343,488.00	\$ 311,500.00	\$ 343,488.00		
3	Mared Mechanical	C545070129	B&F	Systems upgrade project	18.0%	56.3%	\$ 481,786.09	18.0%	36.9%	\$ 481,786.09	2	\$ 856,400.00	\$ 1,200,000.00	\$ 1,304,600.00	12/3/2007	1/15/2010
4	Zenith Tech	C523070108	PAV	Construction of asphalt pavement... etc	18.0%	24.2%	\$ 15,997.12	18.0%	24.2%	\$ 15,997.12	3	\$ 65,986.12	\$ 53,160.50	\$ 65,986.12	9/27/2007	
5	Payne & Dolan	C523070035	PAV	Construction of asphalt pavement... etc	18.0%	20.5%	\$ 21,710.31	18.0%	20.5%	\$ 21,710.31	7	\$ 105,646.45	\$ 119,810.25	\$ 105,646.45	4/17/2007	2/22/2010
6	D.C. Burbach	C523070077	PAV	Stage Construction Asphalt	18.0%	25.9%	\$ 35,795.49	18.0%	25.9%	\$ 35,795.49	5	\$ 138,148.35	\$ 142,356.25	\$ 138,148.35	7/8/2007	2/2/2010
7	Arrow-Crete	C523070098	PAV	Construction of asphalt pavement... etc	18.0%	75.5%	\$ 477,297.74	18.0%	75.5%	\$ 477,297.74	3	\$ 632,108.75	\$ 662,938.35	\$ 632,108.75	8/27/2007	3/1/2010
8	Stark Asphalt	C523070124	PAV	Construction of asphalt pavement... etc	18.0%	22.5%	\$ 24,688.79	18.0%	22.5%	\$ 24,688.79	3	\$ 109,680.10	\$ 91,472.05	\$ 109,680.10	11/7/2007	3/5/2010
9	American Sewer Services	C523070100	PAV	Combined sewer relay and watermain	10.0%	13.1%	\$ 157,308.88	10.0%	13.1%	\$ 157,308.88	3	\$ 1,202,888.50	\$ 456,000.00	\$ 1,202,888.50	9/4/2007	6/11/2010
10	Stark Asphalt	C523070082	PAV	Paving	18.0%	24.6%	\$ 53,237.88	18.0%	24.6%	\$ 53,237.88	7	\$ 216,428.51	\$ 256,084.40	\$ 216,428.51	8/15/2007	8/25/2010
11	Zenith Tech	C523070099	PAV	Paving Construction Work	18.0%	38.6%	\$ 67,542.36	18.0%	38.6%	\$ 67,542.36	5	\$ 174,792.05	\$ 189,398.60	\$ 174,792.05	8/28/2007	9/15/2010
12	M. J. Construction	C523070050	SEW	Combined sewer relay	24.0%	34.5%	\$ 103,353.98	24.0%	34.5%	\$ 103,353.98	6	\$ 299,776.80	\$ 439,000.00	\$ 299,776.80	6/4/2007	12/30/2009
13	MJ Construction	C523070083	SEW	Combined and sanitay sewer relay	19.0%	26.8%	\$ 141,329.83	19.0%	26.8%	\$ 141,329.83	4	\$ 526,593.15	\$ 723,000.00	\$ 526,593.15	8/24/2007	2/22/2010
14	C. W. Purpero	C523070112	SEW	Sanitary storm sewerrelay and watermain relay	11.0%	20.2%	\$ 40,432.00	11.0%	20.2%	\$ 40,432.00	5	\$ 199,714.70	\$ 325,000.00	\$ 199,714.70	10/3/2007	3/19/2010
15	C. W. Purpero	C523070002	SEW	Menomonee Valley industrial center...	18.0%	11.6%	\$ 178,120.00	18.0%	11.6%	\$ 178,120.00	7	\$ 1,532,776.56	\$ 3,085,000.00	\$ 1,532,776.55	1/9/2009	3/10/2010
16	Michels Tunneling	C523070054	SEW	Slip Lining of Sewer Tunnel	8.0%	9.5%	\$ 493,021.61	8.0%	9.5%	\$ 493,021.61	2	\$ 5,184,393.00	\$ 5,076,000.00	\$ 5,184,408.00	6/7/2007	10/26/2010
17	Miller Pipeline	C641070087	WAT	Water main joint rehabilitation	4.0%	4.0%	\$ 19,792.26	4.0%	3.9%	\$ 19,792.26	1	\$ 493,884.50	\$ 314,000.00	\$ 503,609.00	8/15/2007	11/20/2009
18	Price Erecting	C641070125	WAT	Flocculator upgrades... etc.	10.0%	13.0%	\$ 137,944.72	10.0%	13.0%	\$ 137,944.72	3	\$ 1,062,200.00	\$ 925,000.00	\$ 1,062,200.00	11/30/2007	12/4/2009
19	Donahue & Associates	C641070510	WAT	SCADA and control room facilities	18.0%	24.8%	\$ 474,889.10	18.0%	24.8%	\$ 474,889.10	NA	\$ 1,914,844.00	NA	\$ 1,914,844.00	8/1/2007	1/13/2010
					2007 Total		\$ 2,924,248.16	2007 Total		\$ 2,924,248.16	66	\$14,716,261.54	\$14,058,220.40	\$15,174,201.03		
					2007 Average		\$ 172,014.60	2007 Average		\$ 172,014.60	4.1	\$ 865,662.44	\$ 878,638.78	\$ 892,600.06		
20	Arteaga Construction, Inc.	C545080028	B&F	Air conditioning instalation	18.0%	34.3%	\$ 5,832.36	18.0%	34.3%	\$ 5,832.36	5	\$ 17,000.00	\$ 28,000.00	\$ 17,000.00	3/16/2008	11/16/2009
21	Roberts Roofing	C545080131	B&F	Roofing installation	18.0%	3.6%	\$ 11,436.70	18.0%	3.6%	\$ 11,436.70	4	\$ 317,686.00	\$ 394,500.00	\$ 317,686.00	10/15/2008	2/12/2010
22	Arteaga Construction	C545080111	B&F	Atrium Ventilation Modifications	18.0%	56.5%	\$ 47,470.50	18.0%	56.5%	\$ 47,470.50	4	\$ 84,000.00	\$ 97,000.00	\$ 84,000.00	9/3/2008	4/20/2010
23	Arteaga Construction	C545080130	B&F	Remodeling of mechanical/electrical systems	18.0%	49.3%	\$ 76,617.05	18.0%	49.3%	\$ 76,617.05	5	\$ 155,300.00	\$ 198,000.00	\$ 155,300.00	10/17/2008	5/2/2010
24	Bluemels Maintenance Service	C545080117	B&F	Landscaping	18.0%	25.2%	\$ 10,002.40	18.0%	25.2%	\$ 10,002.40	1	\$ 39,700.00	\$ 37,000.00	\$ 39,700.00	10/9/2008	3/30/2010
25	Visu-Sewer Inc	C523080042	PAV	Combined sewer relay	5.0%	5.3%	\$ 63,329.88	5.0%	5.3%	\$ 63,329.88	1	\$ 1,195,377.00	\$ 1,290,000.00	\$ 1,195,377.00	4/11/2008	11/4/2009
26	Stark Asphalt	C523080065	PAV	Construction of asphalt pavement ... etc.	18.0%	20.8%	\$ 26,711.89	18.0%	21.6%	\$ 26,711.89	4	\$ 128,487.33	\$ 144,941.20	\$ 123,487.33	5/20/2008	11/11/2009
27	Snorek Construction	C523080123	PAV	Construction of concrete alley ... etc.	18.0%	20.7%	\$ 18,774.64	18.0%	20.7%	\$ 18,774.64	3	\$ 90,680.30	\$ 81,598.15	\$ 90,680.30	10/3/2008	12/8/2009
28	Rawson Contractors	C523080146	PAV	Replacement of communication manholes	10.0%	18.4%	\$ 48,173.61	10.0%	18.4%	\$ 48,173.61	5	\$ 262,299.00	\$ 202,315.00	\$ 262,299.00	12/10/2008	12/21/2009
29	Milwaukee General	C523080060	PAV	Construction of 7 in concrete pavement etc...	18.0%	20.4%	\$ 44,524.88	18.0%	20.4%	\$ 44,524.88	4	\$ 218,409.15	\$ 238,000.00	\$ 218,409.15	5/13/2008	1/26/2010
30	Payne & Dolan	C523080029	PAV	Asphalt Resurfacing	20.0%	17.7%	\$ 40,312.87	20.0%	17.6%	\$ 40,312.87	3	\$ 227,870.15	\$ 280,330.00	\$ 228,703.65	3/19/2008	2/4/2010
31	Zenith Tech	C523080101	PAV	Asphalt Construction ...etc	18.0%	31.3%	\$ 85,518.01	18.0%	31.3%	\$ 85,518.01	4	\$ 272,887.60	\$ 221,503.25	\$ 272,887.60	8/6/2008	2/5/2010
32	Snorek Construction	C523080145	PAV	Asphalt Construction ...etc	18.0%	18.9%	\$ 43,751.13	18.0%	18.9%	\$ 43,751.13	7	\$ 231,896.50	\$ 221,859.25	\$ 231,896.50	12/1/2008	2/10/2010
33	Payne & Dolan	C523080138	PAV	Construction of asphalt pavement... etc	18.0%	16.1%	\$ 9,061.21	18.0%	16.1%	\$ 9,061.21	1	\$ 56,139.75	\$ 56,139.75	\$ 56,139.75	10/24/2008	2/23/2010
34	Stark Asphalt	C523080129	PAV	Construction of concrete paving	18.0%	22.3%	\$ 46,173.85	18.0%	22.3%	\$ 46,173.85	5	\$ 207,139.70	\$ 217,650.00	\$ 207,139.70	10/17/2008	
35	Snorek Construction	C523080070	PAV	Construction of asphalt pavement... etc	18.0%	19.9%	\$ 31,438.95	18.0%	19.9%	\$ 31,438.95	6	\$ 158,046.35	\$ 168,000.00	\$ 158,046.35	5/27/2008	3/19/2010
36	D.C. Burbach	C523080049	PAV	Construction of asphalt pavement... etc	18.0%	19.4%	\$ 44,660.89	18.0%	19.4%	\$ 44,660.89	4	\$ 230,535.44	\$ 255,000.00	\$ 230,535.44	4/23/2008	4/15/2010
37	Snorek Construction	C523080064	PAV	Construction of asphalt pavement... etc	19.0%	19.4%	\$ 55,142.89	19.0%	19.4%	\$ 55,142.89	7	\$ 284,016.53	\$ 330,000.00	\$ 284,016.55	5/20/2008	4/19/2010
38	Snorek Construction	C523080032	PAV	Concrete Paving	18.0%	19.6%	\$ 33,775.92	18.0%	19.6%	\$ 33,775.92	7	\$ 172,174.40	\$ 200,339.80	\$ 172,174.40	3/31/2008	6/14/2010
39	Snorek Construction	C523080095	PAV	Concrete Paving	18.0%	18.3%	\$ 50,896.83	18.0%	18.3%	\$ 50,896.83	6	\$ 277,720.00	\$ 277,651.25	\$ 277,720.00	7/25/2008	5/26/2010
40	Arrow-Crete Construction	C523080094	PAV	Construction of new concrete alley pavement, etc.	18.0%	100.0%	\$ 80,729.50	18.0%	100.0%	\$ 80,729.50	4	\$ 80,729.50	\$ 84,359.10	\$ 80,729.50	7/24/2008	7/23/2010
41	Milwaukee General	C523080109	PAV	Street Reconstruction	18.0%	21.8%	\$ 57,255.47	18.0%	21.8%	\$ 57,255.47	3	\$ 262,369.97	\$ 201,886.35	\$ 262,369.97	8/27/2008	7/19/2010
42	Zenith Tech	C523080127	PAV	Pavement, Curb, Walk, Sodding	18.0%	23.7%	\$ 85,070.01	18.0%	23.7%	\$ 85,070.01	1	\$ 359,537.05	\$ 325,952.55	\$ 359,537.05	10/9/2008	7/20/2010
43	Milwaukee General	C523080093	PAV	Street Reconstruction	18.0%	18.9%	\$ 30,628.04	18.0%	18.9%	\$ 30,628.04	4	\$ 162,314.79	\$ 138,494.44	\$ 162,314.79	7/22/2008	7/20/2010
44	Snorek Construction	C523080124	PAV	Concrete Paving	18.0%	20.4%	\$ 17,820.74	18.0%	20.4%	\$ 17,820.74	7	\$ 87,324.30	\$ 72,703.50	\$ 87,324.30	10/9/2008	8/9/2010
45	Snorek Construction	C523080106	PAV	Concrete Paving	18.0%	19.0%	\$ 37,563.11	18.0%	19.0%	\$ 37,563.11	2	\$ 197,377.20	\$ 144,365.39	\$ 197,377.20	8/20/2008	8/11/2010
46	Milwaukee															

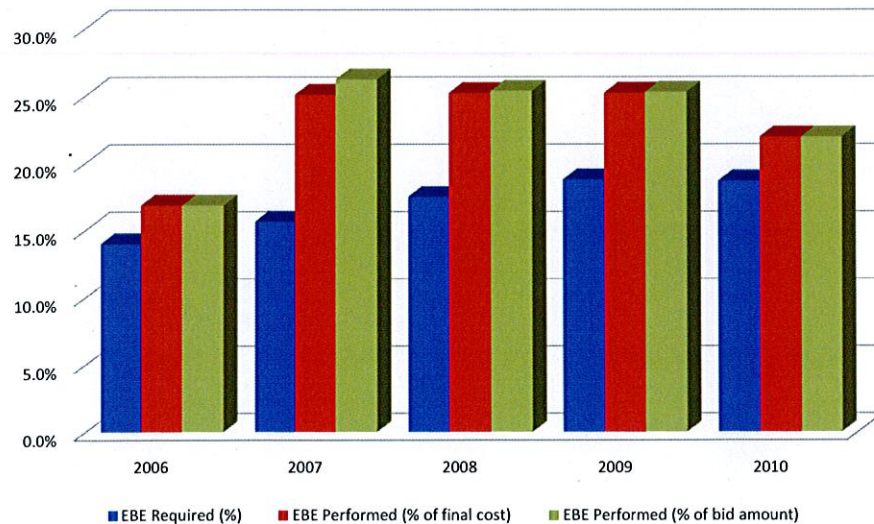
Exhibit C: Emerging Business Enterprise Statistics, by Year

54	M. J. Construction	C523080079	SEW	Combined sewer relay and lining	19.0%	21.5%	\$	66,939.92	19.0%	21.5%	\$	66,939.92	6	\$	311,548.10	\$	398,000.00	\$	311,548.10	6/16/2008	12/30/2009	
55	American Sewer Services	C523080016	SEW	Combined Storm Sewer Relay	18.0%	18.9%	\$	401,804.60	18.0%	18.9%	\$	401,804.60	6	\$	2,129,620.00	\$	1,490,000.00	\$	2,129,630.00	2/21/2008	1/26/2010	
56	American Sewer Services	C523080081	SEW	Combined sewer relay and lining	18.0%	26.2%	\$	130,437.78	18.0%	26.2%	\$	130,437.78	7	\$	497,795.00	\$	635,000.00	\$	497,795.00	6/17/2008	2/2/2010	
57	American Sewer Services	C523080151	SEW	Combined Sanitary Sewer Relay	18.0%	23.6%	\$	52,655.92	18.0%	23.6%	\$	52,655.92	8	\$	223,253.00	\$	266,000.00	\$	223,253.00	12/29/2008	2/11/2010	
58	MJ Construction	C523080056	SEW	Combined sewer relay	12.0%	26.3%	\$	67,022.81	12.0%	26.3%	\$	67,022.81	5	\$	254,807.05	\$	418,000.00	\$	254,807.05	5/6/2008	2/18/2010	
59	Visu-Sewer Inc	C523080152	SEW	Sanitary and storm sewer relay and lining	18.0%	21.1%	\$	164,010.79	18.0%	21.1%	\$	164,010.79	8	\$	778,294.95	\$	901,000.00	\$	778,295.00	12/29/2008	2/23/2010	
60	MJ Construction	C523080061	SEW	Combined Sewer Relay	19.0%	24.9%	\$	188,396.08	19.0%	24.9%	\$	188,396.08	6	\$	757,583.50	\$	1,009,000.00	\$	757,583.50	5/15/2008	3/9/2010	
61	C. W. Purpero	C523080112	SEW	2008 Green Streets Project (stormwater planters)	18.0%	25.8%	\$	58,215.48	18.0%	25.8%	\$	58,215.48	3	\$	225,990.75	\$	218,000.00	\$	225,990.75	9/8/2008	4/21/2010	
62	Visu-Sewer Inc	C523080102	SEW	Combined sewer relay and lining	14.0%	15.4%	\$	160,890.16	14.0%	15.4%	\$	160,890.16	1	\$	1,041,821.10	\$	1,016,000.00	\$	1,041,821.10	8/14/2008	5/5/2010	
63	C.W. Purpero, Inc.	C523080043	SEW	Sanitary and storm sewer relay	27.0%	36.7%	\$	93,685.74	27.0%	36.7%	\$	93,685.74	4	\$	255,426.00	\$	284,000.00	\$	255,426.00	4/11/2008	7/31/2010	
64	M.J. Construction	C523080078	SEW	Combined Sewer Relay/Lining	15.0%	15.1%	\$	66,874.09	15.0%	15.1%	\$	66,874.09	7	\$	443,202.50	\$	609,000.00	\$	443,202.50	6/16/2008	8/5/2010	
65	American Sewer Services	C523080082	SEW	Combined Sewer Relay	22.0%	22.2%	\$	168,216.80	22.0%	22.8%	\$	168,216.80	6	\$	756,981.80	\$	870,000.00	\$	737,079.16	6/17/2008	10/26/2010	
66	Visu-Sewer Inc	C523080003	SEW	Sanitary Sewer Lining	11.0%	15.1%	\$	13,173.92	11.0%	15.1%	\$	13,173.92	2	\$	87,157.00	\$	192,000.00	\$	87,157.00	1/11/2008	11/2/2010	
67	MJ Construction	C523080103	SEW	Combined Sewer Lining	19.0%	20.1%	\$	119,485.95	19.0%	20.1%	\$	119,485.95	3	\$	594,811.90	\$	590,000.00	\$	594,811.90	8/14/2008	11/5/2010	
68	Underground Pipeline	C641080014	WAT	Water main relays	22.0%	20.0%	\$	141,393.70	22.0%	19.8%	\$	141,393.70	4	\$	708,053.83	\$	782,000.00	\$	713,020.00	2/19/2008	11/3/2009	
69	United Sewer and Water	C641080092	WAT	Water main relays	25.0%	26.8%	\$	58,938.57	25.0%	26.8%	\$	58,938.57	4	\$	219,643.00	\$	232,000.00	\$	219,643.00	7/17/2008	1/8/2010	
70	Rawson Contractors	C641080104	WAT	Water Main Extension	22.0%	21.3%	\$	671,253.90	22.0%	21.3%	\$	671,253.90	4	\$	3,146,110.00	\$	1,750,000.00	\$	3,146,110.00	8/15/2008	8/31/2010	
71	Grunau Company	C641080019	WAT	Pump suction valve replacement	9.0%	9.2%	\$	21,241.00	9.0%	9.2%	\$	21,241.00	3	\$	231,421.00	\$	390,000.00	\$	231,421.00	2/26/2008	5/18/2010	
					2008 Total		\$	4,679,273.43			\$	4,679,273.43	222	\$	23,181,861.44	\$	23,296,968.18	\$	23,180,861.03			
					2008 Average			17.5%	25.4%	\$	89,986.03	17.5%	25.2%	\$	89,986.03	4.3	\$	445,805.03	\$	448,018.62	\$	445,785.79
72	Earth Work Services	C545090118	B&F	Baseball Diamond Reconstruction	25.0%	20.9%	\$	10,225.00	25.0%	20.9%	\$	10,225.00	3	\$	48,900.00	\$	62,000.00	\$	48,900.00	9/25/2009	12/10/2009	
73	Balestrieri Environmental	C545090089	B&F	Asbestos Abatement	18.0%	7.7%	\$	2,799.71	18.0%	7.7%	\$	2,799.71	6	\$	36,210.00	\$	40,000.00	\$	36,210.00	8/11/2009	1/19/2010	
74	Bluemels Maintenance Service	C545090043	B&F	Landscaping and Sewer Work ...etc	18.0%	29.4%	\$	16,120.02	18.0%	29.4%	\$	16,120.02	5	\$	54,920.00	\$	61,450.00	\$	54,920.00	4/29/2009	2/3/2010	
75	Payne & Dolan	C545090058	B&F	Grading and asphalt surfacing...etc	18.0%	19.8%	\$	11,237.20	18.0%	19.8%	\$	11,237.20	1	\$	56,860.00	\$	62,000.00	\$	56,860.00	5/28/2009	2/1/2010	
76	Wm. Sackerson Constr. Co., Inc.	C545090064	B&F	Salt Dome Project	15.0%	12.4%	\$	76,404.01	15.0%	10.2%	\$	76,404.01	3	\$	618,300.00	\$	745,000.00	\$	745,800.00	6/8/2009	6/4/2010	
77	Arteaga Construction	C545090130	B&F	HVAC Renovations	25.0%	56.8%	\$	35,115.00	25.0%	56.8%	\$	35,115.00	2	\$	61,800.00	\$	80,000.00	\$	61,800.00	11/11/2009	9/28/2010	
78	J.F. Cook Company	C514090076	B&F	Parking Structure Repair and Painting	18.0%	79.9%	\$	145,976.58	18.0%	79.9%	\$	145,976.58	2	\$	182,646.00	\$	297,325.00	\$	182,646.00	7/16/2009	10/19/2010	
79	Edgerton Contractors	C641090128	B&F	Earthwork Services	20.0%	33.5%	\$	155,143.00	20.0%	33.5%	\$	155,143.00	1	\$	463,000.00	\$	190,000.00	\$	463,000.00	10/22/2009	10/27/2010	
80	Payne & Dolan	C523090017	PAV	Pavement crackfilling	20.0%	24.9%	\$	53,351.62	20.0%	24.9%	\$	53,351.62	2	\$	214,253.87	\$	249,588.93	\$	214,253.87	3/9/2009	12/4/2009	
81	Payne & Dolan	C523090113	PAV	Construction of Vt asphalt speed bumps...	18.0%	35.9%	\$	24,292.19	18.0%	35.9%	\$	24,292.19	2	\$	67,724.50	\$	76,561.30	\$	67,724.50	9/10/2009	11/2/2010	
82	Payne & Dolan	C523090002	PAV	Asphalt Resurfacing	20.0%	16.7%	\$	49,510.09	20.0%	16.7%	\$	49,510.09	2	\$	296,972.85	\$	276,868.00	\$	296,972.85	1/8/2009	2/23/2010	
83	Snorek Construction	C523090055	PAV	Construction of concrete alley pavement	18.0%	19.3%	\$	19,947.63	18.0%	19.3%	\$	19,947.63	5	\$	103,302.15	\$	116,226.25	\$	103,302.15	5/18/2009		
84	Stark Asphalt	C523090037	PAV	Construction of concrete paving	18.0%	55.6%	\$	85,340.89	18.0%	55.6%	\$	85,340.89	5	\$	153,475.50	\$	189,702.40	\$	153,475.50	4/9/2009		
85	Snorek Construction	C523090056	PAV	Construction of asphalt pavement... etc	20.0%	20.6%	\$	39,014.52	20.0%	20.6%	\$	39,014.52	6	\$	189,477.95	\$	218,276.30	\$	189,477.95	5/20/2009		
86	Titan Bldg. Company	C523090001	PAV	Brewers Piont Riverwalk	18.0%	22.6%	\$	56,165.57	18.0%	22.6%	\$	56,165.57	9	\$	248,749.00	\$	440,000.00	\$	248,749.00	1/5/2009	5/21/2010	
87	Snorek Construction	C523090025	PAV	Concrete Paving	18.0%	13.3%	\$	33,526.60	18.0%	13.3%	\$	33,526.60	7	\$	253,021.43	\$	380,909.62	\$	253,021.43	3/30/2009	8/4/2010	
88	Milwaukee General	C523090033	PAV	Street Reconstruction	18.0%	39.8%	\$	60,424.58	18.0%	39.8%	\$	60,424.58	6	\$	151,992.06	\$	178,835.00	\$	151,992.06	4/8/2009	8/9/2010	
89	Snorek Construction	C523090060	PAV	Concrete Paving	20.0%	20.7%	\$	30,445.92	20.0%	20.7%	\$	30,445.92	8	\$	147,015.12	\$	162,850.00	\$	147,015.12	6/3/2009	8/12/2010	
90	Snorek Construction	C523090074	PAV	Concrete Paving	21.0%	17.7%	\$	55,262.19	21.0%	17.0%	\$	55,262.19	4	\$	311,647.17	\$	368,443.46	\$	325,789.42	6/17/2009	9/7/2010	
91	LaLonde Contractors	C523090069	PAV	Paving	18.0%	29.9%	\$	43,025.88	18.0%	29.9%	\$	43,025.88	3	\$	143,834.88	\$	140,464.43	\$	143,834.88	6/19/2009	9/24/2010	
92	Stark Asphalt	C523090028	PAV	Roadway Reconstruction	18.0%	20.9%	\$	37,900.33	18.0%	20.9%	\$	37,900.33	7	\$	181,308.14	\$	250,386.00	\$	181,308.14	4/2/2009	9/20/2010	
93	D.C. Burbach	C523090117	PAV	Street Construction	25.0%	37.1%	\$	62,427.41	25.0%	37.1%	\$	62,427.41	4	\$	168,249.74	\$	170,552.00	\$	168,249.74	9/25/2009	9/22/2010	
94	Snorek Construction	C523090073	PAV	Concrete Paving	18.0%	20.3%	\$	48,266.21	18.0%	20.5%	\$	48,266.21	5	\$	237,285.79	\$	250,883.84	\$	235,562.84	6/12/2009	10/1/2010	
95	Snorek Construction	C523090100	PAV	Concrete Paving	18.0%	18.6%	\$	43,152.92	18.0%	18.6%	\$	43,152.92	5	\$	231,631.44	\$	279,642.17	\$	231,631.44	8/19/2009	10/7/2010	
96	LaLonde Contractors	C523090034	PAV	Concrete Paving	18.0%	22.3%	\$	50,647.65	18.0%	22.3%	\$	50,647.65	5	\$	226,771.87	\$	252,230.20	\$	226,771.87	4/8/2009	11/16/2010	
97	M.J. Construction, Inc.	C523090032	SEW	Combined sewer relay and lining	15.0%	15.1%	\$	45,914.76	15.0%	15.1%	\$	45,914.76	8	\$	303,637.35	\$	364,000.00	\$	303,637.55	4/7/2009	12/2/2009	
98	Visu-Sewer Inc	C523090112	SEW	Combined sewer main lining	9.0%	9.7%	\$	25,190.42	9.0%	9.7%	\$	25,190.42	2	\$	259,178.00	\$	274,000.00	\$	259,178.00	9/10/2009	1/26/2010	
99	Underground Pipeline Construction	C523090053	SEW	Sanitary storm sewer relay and lining	27.0%	31.8%	\$	286,807.36	27.0%	31.8%	\$	286,807.36	8	\$	901,305.00	\$	107,300.00	\$	901,305.00	5/12/2009	1/26/2010	
100	Super Excavators	C523090087	SEW	Combined sewer lining	11.0%	35.5%	\$	661,364.70	11.0%	35.5%	\$	661,364.70	2	\$	1,861,130.00	\$	2,622,000.00	\$	1,861,130.00	8/4/2009	2/9/2010	
101	United Sewer and Water	C523090050	SEW	Sanitary Sewer relay	26.0%	18.1%	\$	30,190.19	26.0%	18.1%	\$	30,190.19	8	\$	166,448.60	\$	161,000.00	\$	166,448.40	5/7/2009	2/15/2010	
102	MJ Construction	C523090009	SEW	Sanitary Sewer relay	24.0%	25.3%	\$	100,482.16	24.0%	25.3%	\$	100,482.16	6	\$	397,777.00	\$	493,000.00	\$	397,777.00	2/13/2009	2/22/2010	
103	MJ Construction	C523090081	SEW	Sanitary sewer relay and relining	32.0%	33.8%	\$	114,110.00	32.0%	33.8%	\$	114,110.00	8	\$	338,004.10	\$	471,000.00	\$	338,004.10	7/28/2009	3/9/2010	
104	MJ Construction	C523090096	SEW	Combined sewer main relay	15.0%	16.0%	\$	48,328.16	15.0%	16.0%	\$	48,328.16	6	\$	301,288.00	\$	423,000.00	\$	301,288.00	8/4/2009	3/17/2010	
105	United Sewer and Water	C523090049	SEW	Combined sewer relay and lining	24.0%	22.4%	\$	125,999.16	24.0%	22.3%	\$	125,999.16	7	\$	562,183.43	\$	620,000.00	\$	565,835.00	5/7/2009	3/19/2010	
106	American Sewer Services	C523090023	SEW	Combined and sanitay sewer relay and lining	24.0%	24.0%	\$	156,971.81	24.0%	24.0%	\$	156,971.81	4	\$	652,737.00	\$	796,000.00	\$	652,737.00	3/30/2009	3/19/2010	
107	C. W. Purpero	C523090016	SEW	Sanitary Sewer Relay	27.0%	31.6%	\$	130,778.40	27.0%	31.6%	\$	13										

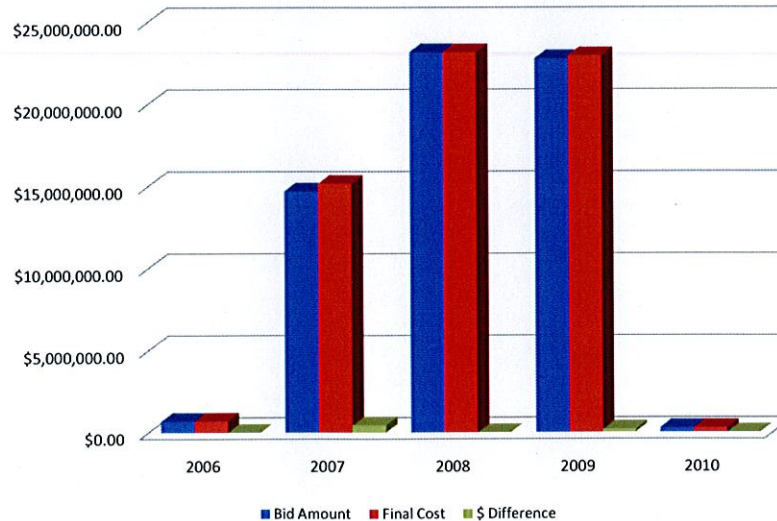
Exhibit C: Emerging Business Enterprise Statistics, by Year

Year	EBE Performed (%) of Final Cost)														
2006	16.9%	Total to Date			\$	13,425,102.08			\$	13,425,102.08		591	\$61,633,340.85	\$64,217,757.78	\$62,276,108.81
2007	25.1%	Average to Date	17.8%	25.2%	\$	102,481.70	17.8%	25.0%	\$	102,481.70		4.5	\$ 470,483.52	\$ 493,982.75	\$ 475,390.14
2008	25.2%														
2009	25.2%														
2010	21.9%														
Average to Date	25.0%														

Summary of EBE Performance by Year



Bid Amount vs. Final Cost Summary by Year



Bid Amount vs. Final Cost Summary Statistics

Year	Bid Amount	Final Cost	\$ Difference	% Difference
2006	\$686,976.00	\$686,976.00	\$0.00	0.00%
2007	\$14,716,261.54	\$15,174,201.03	\$457,939.49	3.11%
2008	\$23,181,861.44	\$23,180,861.03	-\$1,000.41	0.00%
2009	\$22,783,425.17	\$22,969,254.05	\$185,828.88	0.82%
2010	\$264,816.70	\$264,816.70	\$0.00	0.00%
All Closed Contracts	\$61,633,340.85	\$62,276,108.81	\$642,767.95	1.04%