

CITY OF MILWAUKEE ARPA PROJECT PERFORMANCE INDICATORS

PRIORITY AREA: ECONOMIC AND WORKFORCE DEVELOPMENT

PROJECT TITLE: Earn & Learn (Summer Youth Intern)

Output Measures	
Description of the Measure	Goal
Number of people participating in summer youth intern program	125
- participants disaggregated by race and income, and if living in a QCT	
Number of hours of training provided to summer youth interns	160
Number of career based sessions	8
Outcome Measures	
Description of the Measure	Goal
Percentage of summer youth interns completing the SYIP	90%
Percentage of summer youth interns completing financial literacy trainings	90%
Percentage of summer youth interns receiving letters of reference for prospective jobs or college admissions	90%
- disaggregated by race and income, and if living in a QCT	

PROJECT TITLE: Earn & Learn

Output Measures	
Description of the Measure	Goal
Pre-Registered	2,632
Completed Registration	1,800
Enrolled	1,700
Participated in Job Readiness Training	1,480
Outcome Measures	
Description of the Measure	Goal
Employed	1,645
% of Earn & Learn participants that live in HUD qualified census tracts	60%
% of Earn & Learn participants that are people of color	90%

PROJECT TITLE: Lead Abatement workforce development project

Output Measures	
Description of the Measure	Goal
# Individuals served	450
# Individuals receiving assessment and/or job readiness training	350
# Individuals receiving certifications and/or skills training	300
# Individuals receiving paid work experience	200
Outcome Measures	
Description of the Measure	Goal
# Individuals placed in unsubsidized employment	230
% Underrepresented (women, people of color) Individuals placed in unsubsidized employment	51%
# small businesses receiving business solutions information and/or assistance	200
% small businesses minority owned and/or located in HUD QCTs receiving business solutions information and/or assistance	51%

PROJECT TITLE: Stipends for early childhood professionals

Output Measures	
Description of the Measure	Goal
Number of and demographics of (race, gender, provider type, position, etc.) participants who receive stipend	
Outcome Measures	
Description of the Measure	Goal
80% of educators who receive the first stipend allocation remain in the field for the duration of their 12-month stipend program.	80%
75% of educators will indicate that the stipend positively impacted them.	75%
50% of providers that employ an educator that received a stipend will report lower staff turnover rates.	50%

PROJECT TITLE: MATC dual-enrollment program

Output Measures	
Description of the Measure	Goal

Number of participants in cohorts (3 cohorts of 12 students)	36
Outcome Measures	
<i>Description of the Measure</i>	<i>Goal</i>
100% of MATC participants complete at least 6 early childhood credits	36
100% of MATC participants receive Early Childhood Education career exploration experiences	36
75% of MATC participants complete a credential	27
75% of students are satisfied with the Dual Enrollment Academy	27
33% of participants are placed into Early Childhood Ed employment positions	12

PROJECT TITLE: Investment in MKE Rising

Output Measures	
<i>Description of the Measure</i>	<i>Goal</i>
Number of Fellows will be recruited for the 2022-25 school year	24
Percentage of program who participants will comeplet the program	75%
Outcome Measures	
<i>Description of the Measure</i>	<i>Goal</i>
Fellows found experience positive	75%
Percentage of participants who will pursue education-oriented employment opportunities post-residency	50%
Percentage of participants whon will enroll in a higher education degree or certificate program	50%
Percentage of participants who will complete a cornerstone community service project	75%
Percentage of men who will complete ECE training courses leading to a certificate of completion	75%

PROJECT TITLE: Leading Men Fellowship

Output Measures	
<i>Description of the Measure</i>	<i>Goal</i>
Number of young of men of color, ages 18-24, engaged in the Leading Men Fellowship	35
Number of students served by the evidence-based tutoring of Leading Men Fellowship	525
Outcome Measures	
<i>Description of the Measure</i>	<i>Goal</i>
50% of the Leading Men Fellowship Alumni hired by local school site partners	17
85% of students served by the Fellowship grow toward kindergarten readiness targets from Fall to Spring	446

CITY OF MILWAUKEE

PRIORITIES

PROJECT TITLE:

<i>Description of the Measure</i>
Number of pages translated into a non-English language, and
Number of hours of interpreter services provided at public
<i>Description of the Measure</i>
Latino, of census tracts where 25% or more of the population
Number of recipients of health or COVID-related bulletins or
Number of recipients of Public Works bulletins delivered via
Number of recipients of council member e-newsletters delivered
than 25% of the residents are non-English speaking, annually
speaks a language other than English, relative to 2019
Number of individuals directly provided with interpreter ser

PROJECT TITLE:

<i>Description of the Measure</i>
Number of printed versions of the City's online ARPA Public
<i>Description of the Measure</i>
Number of new printed and on-line survey responses received

PROJECT TITLE:

<i>Description of the Measure</i>
number of City owned in rem properties in inventory
<i>Description of the Measure</i>
Number of affordable housing units preserved

PROJECT TITLE:

<i>Description of the Measure</i>
Number of employees receiving premium pay
Average premium pay amount

Employees receiving premium pay by race
<i>Description of the Measure</i>
Average percentage increase in base pay for employees re

PROJECT TITLE:

<i>Description of the Measure</i>
Number of animals admitted to MADACC from Milwaukee
Number of animals reclaimed by owner
Number of animals transferred or adopted
<i>Description of the Measure</i>
Percentage of animals reclaimed by owner
Percentage of animals with "live" outcomes

PROJECT TITLE:

<i>Description of the Measure</i>
Over 1000 families of color, from low-income households r
At least five businesses in the Qualified Census Tracts will
Increase or maintain the number of quality child programs
<i>Description of the Measure</i>
Children from low-income neighborhoods have access to c
based on the number of public spaces that share tools and

PROJECT TITLE:

<i>Description of the Measure</i>
Hours worked in support of CAD system
<i>Description of the Measure</i>
Number of major outages to system

PROJECT TITLE:

<i>Description of the Measure</i>
Number of web pages translated
Number of words translated

<i>Description of the Measure</i>

Unique visits to translated pages

PROJECT TITLE:

<i>Description of the Measure</i>

Electricity used

Natural Gas used

Steam used

Hours spent on Patching and Streets - Permanent work on

Hours spent on Maintenance of Streets and Trails
--

Hours spent on Snow Removal on Bridges
--

Hours spent on Custodial services for city owned buildings
--

Hours spent on General Maintenance & Repair and Facilities
--

Hours spent on Crosswalk painting

Hours spent on Carpentry for city owned buildings

Hours spent on Information Services at City Hall Information
--

PROJECT TITLE:

<i>Description of the Measure</i>

Mowing of city owned vacant lots and in-rem properties
--

Snow removal on public sidewalks at city owned vacant lot

Litter clean up at city owned vacant lots and in-rem properties

<i>Description of the Measure</i>

Zero city owned vacant lot or in-rem properties in violation
--

PROJECT TITLE:

<i>Description of the Measure</i>

Unleaded fuel (gallons)

Diesel fuel (gallons)

LPG (gasoline gallons equivalent)

CNG (gasoline gallons equivalent)

<i>Description of the Measure</i>

Gallons to support general Fleet heavy equipment: endloaders
--

Gallons to support Forestry work: pruning, stumping, planting

Gallons to support Snow and Salting Operations
--

Gallons to support garbage, recycling, brush and bulky debris

PROJECT TITLE:*Description of the Measure*

Staff polling places at statutory minimums for Spring and F

Description of the Measure

Ensure that all polling places remain open and accessible

PROJECT TITLE:*Description of the Measure*

Number of Emergency Calls by Engines/Trucks

Description of the Measure

Maintain Response Times for First Engine to 5:20 or less

Maintain % of Response Time under 5 minutes to 70%

PROJECT TITLE:*Description of the Measure*

Number of EMS Transports

Number of MORI Visits

Number of MIH Visits

PROJECT TITLE:*Description of the Measure*

Number of Hours of Training

Number of Recruits Trained

Number of Cadets Trained

PROJECT TITLE:*Description of the Measure*

Early Literacy Program Attendance

School Age Program Attendance

Description of the Measure

Percentage increase in attendees over time

PROJECT TITLE:

<i>Description of the Measure</i>
of Community Meetings Held
Public Engagement Events
Citizens Trained
Recruits Hired
Recruits Graduated
of Guns Recovered
Gun Crime Clearance Rate
<i>Description of the Measure</i>
Non-Fatal Shootings
Fatal Shooting

KEE ARPA PROJECT PERFORMANCE INDICATORS

RITY AREA: GOVERNMENT SERVICES

Language Translation Services

Output Measures	
	Goal
annually (each translated document will be counted as a minimum of 1 page)	260
meetings and City-sponsored events, annually	25
Outcome Measures	
	Goal
ion speaks the non-English language. A significant portion of the targeted census	
delivered via e-mail, in a non-English language, annually	5,000
a e-mail, in a non-English language, annually	5,000
vered via e-mail, in a non-English language, annually	1,400
ally.	15,000
	5%
vices at public meetings and City-sponsored events, annually	50

ARPA Public Survey 53206 Zip Code

Output Measures	
	Goal
ic Survey mailed to addresses in the 53206 ZIP code by December 31, 2021.	9,842
Outcome Measures	
	Goal
ived from residents of the 53206 ZIP code.	492

Land Management

Output Measures	
	Goal
Outcome Measures	
	Goal

Retroactive Hazard Pay

Output Measures	
	Goal

Outcome Measures	
	<i>Goal</i>
receiving premium pay	

MADACC Payment

Output Measures	
	<i>Goal</i>
Outcome Measures	
	<i>Goal</i>
	25%
	35%

Early Childhood Capacity

Output Measures	
	<i>Goal</i>
receive information on early brain and child development between.	
create a public space dedicated to promoting early brain and child development.	
in low-income neighborhoods based on the State's quality improvement system.	
Outcome Measures	
	<i>Goal</i>
quality child care programs based on the State's quality rating improvement system.	
d resources and the number of families the business reports serving.	

Support to computer aided dispatch system

Output Measures	
	<i>Goal</i>
	5,616
Outcome Measures	
	<i>Goal</i>

Translation/Multi-lingual services

Output Measures	
	<i>Goal</i>
	2,000
	0
Outcome Measures	

	<i>Goal</i>
	5,000

Building Energy & Construction Supplies

Output Measures	
	<i>Goal</i>
	Kilowatts
	Therms
	million lbs
roads and alleys	hours
	hours
	hours
	hours
ies Maintenance	hours
	hours
	hours
on area	hours

Vacant lot maintenance

Output Measures	
	<i>Goal</i>
	11 cycles
s and in-rem properties	41 Inches of snow
ties	11 cycles
Outcome Measures	
	<i>Goal</i>
of tall-weeds and grass or sidewalk snow ordinances	

DPW Operating Costs

Output Measures	
	<i>Goal</i>
	450,000
	819,000
	4,000
	330,000
Outcome Measures	
	<i>Goal</i>
ders, sweepers other heavy equipment	140,000
ing code enforcement	100,000
	130,000
bris collection	640,000

Premium pay for Election Workers

Output Measures	
	<i>Goal</i>
all 2022 Election Cycles	1300 workers per election
Outcome Measures	
	<i>Goal</i>
for neighborhood-based voting	180 sites per election

MFD Emergency Response

Output Measures	
	<i>Goal</i>
Outcome Measures	
	<i>Goal</i>

Opioid Treatment/BLS Personnel

Output Measures	
	<i>Goal</i>

Training Recruits & Cadets

Output Measures	
	<i>Goal</i>

Education and outreach personnel

Output Measures	
	<i>Goal</i>
	25,000
	75,000
Outcome Measures	
	<i>Goal</i>

Police - Gun Violence Reduction project

Output Measures	
	<i>Goal</i>
	84
	20
	18
	130
	118
	10% Increase
	10% Increase
Outcome Measures	
	<i>Goal</i>
	10% decrease
	10% decrease

CITY OF MILWAUKEE ARPA PROJECT PERFECT

PRIORITY AREA: HOUSING AND NEIGHBORHOODS

PROJECT TITLE: Targeted Demolition

Output Measures
<i>Description of the Measure</i>
Number of primary buildings (single family, duplexes, commercial) razed and removed
Number of secondary/accessory buildings (garages, sheds, etc) razed and removed
Number of lots restored to dust free erosion free condition
abatement, cost of demolition per structure and total cost of each project.
Outcome Measures
<i>Description of the Measure</i>
Number of properties removed in areas subject to DCD's ARPA funded housing renovation project
Percentage of properties removed in Qualified Census Tracts

PROJECT TITLE: MLK Library

Output Measures
<i>Description of the Measure</i>
Annual patron broadband sessions by patrons via Wifi connection goal: 50,000 (estimated 34,000 African-American)
Annual patron broadband sessions by via computer at the library: 25,000 (estimated 17,000 African-American)
Annual attendance at programs by patrons: 5,000 (estimated 3,400 African-American)
Annual overall patron count: 110,000 (estimated 74,800 African-American)
Outcome Measures
<i>Description of the Measure</i>
Jobs created in total including direct and indirect jobs
SBE goal is 25% of construction jobs
RPP goal is 40% - (construction jobs for low income and/or minority persons and city residents)
Affordable housing units created through project
Covid related events: annual vaccine clinics and mask distribution events (as needed)
Vaccine doses given as needed at 6 annual events (estimated 272 doses to African-American)
Masks distributed as needed at 2 annual events (estimated 13,600 masks distributed to African-Americans)

PROJECT TITLE: City Cleaning Program

Output Measures
<i>Description of the Measure</i>
Fund 20 Operations Driver Worker positions to perform sanitation services
Fund public right-of-way contractor clean up, and supplement sanitation services with additional contractor help
Outcome Measures
<i>Description of the Measure</i>
1,980 hours of contractor clean up

Hours worked by Operations Driver Workers funded through this project

PROJECT TITLE: Street Lighting Upgrades
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Output Measures
<i>Description of the Measure</i>
Number of circuits to be replaced
Number of blocks improved
System reliability and energy reduction
Outcome Measures
<i>Description of the Measure</i>
Reduction in area outages
Reduction of electrical consumption and system reliability
Increase in residents safety and promotes economic development

PROJECT TITLE: Modular Housing

Output Measures
<i>Description of the Measure</i>
Produce new housing affordable, net zero energy housing units to be located in qualified census tracts
Outcome Measures
<i>Description of the Measure</i>
Secure development of new housing factory to be located in the City of Milwaukee that will produce 100+ affordable houses per year once fully operational

PROJECT TITLE: Energy Efficiency Upgrades to homes remediated for lead

Output Measures
<i>Description of the Measure</i>
Number of homes receiving energy efficiency retrofits in qualified census tracts:
Estimated weather-adjusted energy use savings per home weatherized
Collected output data will be disaggregated by race and census tract.
Outcome Measures
<i>Description of the Measure</i>
Estimated weather-adjusted energy use savings per home weatherized

PROJECT TITLE: Housing Trust Fund
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Output Measures
<i>Description of the Measure</i>
Number of homes rehabilitated
Number of affordable housing units created
Number of low-to-moderate income persons benefitted (disaggregated by race and income)
Outcome Measures
<i>Description of the Measure</i>

Increase in Code Compliant Owner-Occupied units

New affordable housing units benefitting low-to-moderate income persons (disaggregated by race/income)
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PROJECT TITLE: Right To Counsel
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Output Measures
<i>Description of the Measure</i>
Number of defendants served (disaggregated by race and income)
Number of cases that prevented an involuntary eviction or move (disaggregated by race and income)
Mitigated damages
Remediation of defective conditions
Number of eviction cases dismissed or without judgment (disaggregated by race and income)
Outcome Measures
<i>Description of the Measure</i>
Percentage of defendants assisted with prevention of an involuntary eviction or move (disaggregated by race & income)
Percentage of eviction cases dismissed or without judgment (disaggregated by race and income)

PROJECT TITLE: Compliance Loan Funding

Output Measures
<i>Description of the Measure</i>
Number of households served
Dollar amount of projects
Demographic data on primary homeowner
Demographic data collected : gender, race, income of primary applicant, household income
Outcome Measures
<i>Description of the Measure</i>
Orders abated
Percentage of homeownership maintained after abatement
Percentage of loans to African American and Latino households
Percentage of loans in QCT's

PROJECT TITLE: Housing programs
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Output Measures
<i>Description of the Measure</i>
Number of existing home ownership properties preserved
Number of new homebuyers assisted
Number of City in rem properties sold and renovated
Total dollar amount of loans/grants
Outcome Measures
<i>Description of the Measure</i>
% of properties preserved located within QCT's
% of loans/grants to families with incomes below 80% of AMI
% of grants made to minority homeowners

% of minority contractor participation in renovation projects

PROJECT TITLE:	In Rem house rehabilitation
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Output Measures
<i>Description of the Measure</i>
of properties preserved/developed
City dollar amount invested in renovation
of local contractors (or residents) hired
of property sales
Outcome Measures
<i>Description of the Measure</i>
of residential properties preserved/developed disaggregated by census tract
% of local contractors (or residents) hired that are minority and/or SBE
% of property sales to minority households

PROJECT TITLE:	Westlawn
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Output Measures
<i>Description of the Measure</i>
Complete site infrastructure construction for the entire CNI project
Close financing for two Low Income Housing Tax Credit (LIHTC) projects so construction can start
Complete construction of the 2 LIHTC housing project [141 units] and start leasing beginning
Ensure adequate outreach and competitive procurement so that minority, women, and emerging businesses will be included in construction activities
Engage in outreach efforts to generate employment opportunities Provide employment and/or opportunities to low income individuals, specially to existing HACM residents and individuals in the surrounding project area
Outcome Measures
<i>Description of the Measure</i>
Provide stable housing to Moderate to Extremely Low Income families/individuals who might had been homeless or experience rent burdens
No. of the total units designated to below 30% Area Median Income
No. of the total units designated to below 50% Area Median Income
No. of the total units designated to below 60% Area Median Income
No. of the total units designated to below 80% Area Median Income
Provide stable housing and related supportive services to Youth Aging Out of Foster Care so they can attain self-sufficient mature into adulthood
Reduce the gap in emerging business contracting by providing contracting opportunities to minority, women and emerging businesses
Reduce the employment gap for local low-income workers by ensuring employment of Section 3 workers

PERFORMANCE INDICATORS

NEIGHBORHOODS

	Goal
	Goal

	Goal
	50,000
	25,000
	5,000
	110,000
	Goal
	167
	25
	40
	93
	8
icans)	400
	20,000

	Goal
	20
	800,000
	Goal
	1,980

	41,360 hours
	Goal
	13
	475
	13
	Goal
	Reduction
	Reduction
	Increase
	Goal
	2
	Goal
sing units	1
	Goal
	100+
	Goal
	30%
	Goal
	75
	225
	300
	Goal

	75
	300



	Goal
	Goal



	Goal
	67
	850,000
	Goal
	100%
	100%
	60%
	50%



	Goal
	75
	280
	40
	4,500,000
	Goal
	75%
	75%
	50%

	50%
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	<i>Goal</i>
	50 units annually, total goal of 150 units
	\$12,000,000*
	Estimated 20 contractors and 40,000 eligible worker hours (RPP)
	150
	<i>Goal</i>
	150
	50%
	50%



	<i>Goal</i>
	By June 2022
	By June 2022
	By August 2023
ided in	Goals for minimum of 25% of contracts by EBEs included in all competitive procurement
e	Goals for Section 3 employment will be included in all competitive procurement and significant outreach efforts to community
	<i>Goal</i>
riencing	Constructed 141 units and /families/individuals housed
	28 units
	86 units
	17 units
	10 units
ncy as they	52 youth aging out of foster care housed [includes 30 units currently ongoing construction]
ig	At least 25% of the total contract dollars to EBEs
	At least 25% of the total labor hours on project are Sec 3

CITY OF MILWAUKEE ARPA PROJECT PERFORMANCE IN

PRIORITY AREA: PUBLIC HEALTH AND SAFETY

PROJECT TITLE: Covid-19 Public Health (OAAA)

Output Measures
<i>Description of the Measure</i>
Complete remodeling work in compliance with ADA and COVID guidelines
Complete remodel of garage and basement to expand usable space for clients
Improve safety by installing lights, cameras, air filtration units
Improve service delivery by installing technology to collect data, monitor wait times, and follow referrals
Outcome Measures
<i>Description of the Measure</i>
Increase in OAAA clients
Reduced visitor waiting time
Esnure accessibility for all clients (use customer satisfaction survey)
Increase direct service programs

PROJECT TITLE: Community Supported Traffic Safety Improvements project

Output Measures
<i>Description of the Measure</i>
Number of rapid implementation projects
Number of intersections improved
Miles of traffic safety improvement projects
Outcome Measures
<i>Description of the Measure</i>
Reduction in severe traffic crashes
Reduction in pedestrian serious injuries and fatalities
Increase in residents walking, biking, and taking transit to school/work
Reduction in motor vehicle speeds

PROJECT TITLE: Emergency Medical Services

Output Measures
<i>Description of the Measure</i>
Number of BLS Calls from May - December, 2021 (MFD)
Outcome Measures
<i>Description of the Measure</i>
Number of Responses made by two remaining private basic life service companies,

PROJECT TITLE: Covid-19 Public Health (Fire)

Output Measures

<i>Description of the Measure</i>
Number of EMS hours provided to COVID-19 Vaccination Clinics
Number of EMS hours provided to MFD Covid-19 Case Coordination and other COVID related activities
Outcome Measures
<i>Description of the Measure</i>
Number of COVID-19 Clinics supported

PROJECT TITLE: Lead abatement

Output Measures
<i>Description of the Measure</i>
Number of project beneficiaries receiving nurse case management
Number of water filters distributed to project beneficiaries
Number of lead safe home kits distributed to project beneficiaries
Outcome Measures
<i>Description of the Measure</i>
Number of properties with lead abatement inspections associated with the number of project beneficiaries
Number of units that receive lead hazard reduction associated with the number of project beneficiaries
Number of property successful clearances associated with the number of project beneficiaries
Number of program beneficiaries that live in a QCT

PROJECT TITLE: Covid-19 Public Health (Health)

Output Measures
<i>Description of the Measure</i>
Number of persons receiving COVID-19 vaccine
Number of persons tested for COVID-19
Number of at home COVID-19 rapid antigen test kits distributed to community members
Number of persons served by Medical Respite Care (MRC) Program
Outcome Measures
<i>Description of the Measure</i>
Closing the vaccination rate gap between targeted vulnerable populations and the general public
Increasing overall percentage of City Residents vaccinated for COVID-19
Lower hospitalization rate in targeted vulnerable populations (COVID hospital admissions per 100k)
Maintain adequate hospital capacity in future COVID-19 surges (COVID inpatient bed utilization)
Percentage of referred MRC clients served (average length of stay 28 days)

PROJECT TITLE: Violence Prevention

Output Measures
<i>Description of the Measure</i>
Number of Family Violence Prevention Education Sessions
Number of Family Violence Prevention Campaigns
Number of Community Outreach Events

Number of Milwaukee Commission on Domestic Violence & Sexual Assault Meetings
Number of online educational session participants
Number of attendees at community events
Number of mediations performed
Number of hospital patients referred to 414 LIFE
Number of participants actively engaged in case management
Number of referrals made to the Trauma Response Team (TRT)
Number of youth and families served through re-granting
Number of participants in OVP sponsored training
Outcome Measures
<i>Description of the Measure</i>
Number of family violence victims successfully referred & engaged in services
Program completion of number of people who use harm in relationships - Batterers Intervention
70% of TRT referrals will result in successful contact with families
75% of training participants have increased knowledge in subject matter

PROJECT TITLE: Covid-19 Public Health (MPL)

Output Measures
<i>Description of the Measure</i>
Number of COVID activities
Number of hotspot checkouts
Number of public computer hours (chromebooks)
Outcome Measures
<i>Description of the Measure</i>
Maintain operations and open hours for MPL resources and services during 2021.

PROJECT TITLE: Reckless Driving

Output Measures
<i>Description of the Measure</i>
Traffic citations and warnings issued
Outcome Measures
<i>Description of the Measure</i>
Traffic crashes
Pedestrian injuries/fatalities
Crash fatalities

DICATORS

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	Goal
	Goal
	50% increase
	8 programs

t

	Goal
	10
	50
	25
	Goal
	Reduction
	Reduction
	Increase
	Reduction

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	Goal
	50,000
	Goal
	45,000

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	<i>Goal</i>
	<i>Goal</i>



	<i>Goal</i>
	400
	400
	400
	<i>Goal</i>
	750
	700
	700
	95%



	<i>Goal</i>
	50,000
	250,000
	200,000
	350
	<i>Goal</i>
	<5
	80+
	<10
	<10
	90



	<i>Goal</i>

