BUSINESS IMPROVEMENT DISTRICT NO. 37 30th STREET INDUSTRIAL CORRIDOR OPERATING PLAN FOR 2011

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I. INTRODUCTION

A. Background

In 1984, the Wisconsin legislature created S. 66.1109 of the Statutes (see Appendix A) enabling cities to establish Business Improvement Districts (BIDs). The purpose of the law is "to allow businesses within those districts to develop, to manage and promote the districts and to establish an assessment method to fund these activities." (1983 Wisconsin Act 184, Section 1, legislative declaration.)

A Business Improvement District was approved by the City of Milwaukee in 2005 for the purposes of revitalizing and improving the 30th Street Industrial Corridor on Milwaukee's north side. The BID law requires that every district have an annual Operating Plan. This document is the Operating Plan for 2011 of the 30th Street Industrial Corridor district (BID #37).

B. Physical Setting

BID #37 includes the industrial and commercial businesses located along the Canadian Pacific rail line on the north side of the City of Milwaukee.

II. DISTRICT BOUNDARIES

Boundaries of BID #37 are shown on the map in Appendix A of this plan. The boundaries were drawn to include industrial and commercial properties while excluding residential properties whenever possible. The northern boundary is Ruby Avenue and the southern boundary goes just south of Brown Street. The east and west boundaries vary throughout the district, but generally the western boundary is North 35th Street and the eastern boundary is North 27th Street. A listing of the properties included in the district is provided in Appendix B.

III. PROPOSED OPERATING PLAN

A. Plan Objectives

The objective of BID #37 is to revitalize the 30th Street Industrial Corridor while creating an area that will attract and retain industrial and commercial businesses, thus creating quality jobs with family supporting wages for central city residents. Additional plan objectives include:

- Improving the safety and security of the area
- Improving the image of the area
- Providing technical assistance and economic development support to businesses
- Attracting new businesses to the area
- Coordinating economic development projects

B. Proposed Activities—2011

Principal activities to be engaged in by the district during its sixth year of operation will include:

- Continued coordination of temporary public art project in the district
- Finish implementation of Capitol Drive Streetscape project and planning for other streetscape enhancements
- Aesthetic enhancements such as graffiti removal, litter clean ups and preventing illegal dumping
- Maintenance of bioretention planters along N. 27th Street
- Safety and security initiatives including program staff to develop and coordinate such initiatives and a fund for safety & security projects
- Marketing materials and services to assist with business recruitment and retention

C. Proposed Expenditures

1 Toposed Expenditures	
Infrastructure Improvements	\$50,000
Streetscape Implementation	
Maintenance	
Safety & Security	\$50,000
Program Staff	
Fund for Safety & Security Initiatives	
Temporary Public Art Project (committed in	\$20,000
2010)	
Aesthetic Enhancements	\$15,000
Graffiti Removal	
Litter Clean Ups	
Abatement of Illegal Dumping	
Bioretention Planters Maintenance	\$2500
Accounting/ Audit	\$5000
Business Assistance	\$40,000
Technical assistance to businesses	
Marketing	
Office & Management	\$30,000
Administrative services and office/	
program expenses provided by the 30 th	
Street Industrial Corridor Corporation	
Miscellaneous/ Reserve	\$19,043
TOTAL	

Projected Revenues

Assessments	\$166,543
Projected Carry Over Funds from 2010	\$65,000
TOTAL	\$231,543

Reserve Funds

Reserve Fund for Capital Improvements	\$150,000

D. Financing Method

It is proposed to raise approximately \$166,543 through BID assessments (see Appendix B). Expenses exceeding the assessments may be covered by 2010 carry over revenues. In addition, the BID may apply for grants for additional funding for projects. The BID Board shall have the authority and responsibility to prioritize expenditures and to revise the budget as necessary to match the funds actually available.

E. Organization of the BID Board

The Mayor appoints members to the district board ("board"). The board's primary responsibility is implementation of this Operating Plan. This requires the board to negotiate with providers of services and materials to carry out the Plan; to enter into various contracts; to monitor development activity; to periodically revise the Operating Plan; to ensure district compliance with the provisions of applicable statutes and regulations; and to make reimbursements for any overpayments of BID assessments.

State law requires that the board be comprised of at least five members and that a majority of the board members be owners or occupants of property within the district.

It is recommended that the BID board be structured and operate as follows:

- 1. Board Size The BID board shall include a minimum of five members.
- 2. Composition At least three members shall be owners or occupants of property within the district. Any non-owner or non-occupant appointed to the board shall be a resident of the City of Milwaukee. The board shall elect its Chairperson from among its members.
- 3. Term Appointments to the board shall be for a period of three years except that initially two members shall be appointed for a period of three years, two members shall be appointed for a period of two years, and one member shall be appointed for a period of one year.
- 4. Compensation None
- 5. Meetings All meetings of the board shall be governed by the Wisconsin Open Meetings Law.
- 6. Record Keeping Files and records of the board's affairs shall be kept pursuant to public record requirements.
- 7. Staffing The board may employ staff and/or contract for staffing services pursuant to this Plan and subsequent modifications thereof.
- 8. Meetings The board shall meet regularly, at least twice each year. The board shall adopt rules of order ("bylaws") to govern the conduct of its meetings.
- F. Relationship to the 30th Street Industrial Corridor Corporation The BID shall be a separate entity from the 30th Street Industrial Corridor Corporation (The Corridor), not withstanding the fact that members,

officers and directors of each may be shared. The Corridor shall remain a private organization, not subject to the open meeting law and not subject to the public record law except for its records generated in connection with the BID board. The Corridor may, and it is intended, shall, contract with the BID to provided services to the BID, in accordance with this Plan.

IV. METHOD OF ASSESSMENT

A. Assessment Rate and Method

The annual assessment for the BID's operating expenses will be levied against each property within the district in direct proportion to the current assessed value of each property as of the date the district held its public hearing for this 2011 Operating Plan. No property owner within the district shall be eligible to receive or be subject to any reductions or increases in its assessment for the 2011 Operating Plan as a result of a decrease or increase in the assessed value for their property occurring after such date. In addition, the amount of assessment levied against a particular property may change from year to year if the assessed value of that property changes relative to other properties within the district.

However, maintaining an equitable relationship between the BID assessment and the expected benefits requires an adjustment to the basic assessment method described previously. To prevent the disproportional assessment of a small number of high value properties, a maximum assessment of \$5,000 and a minimum assessment of \$300 per parcel will be applied.

As of January 1, 2010, the property in the proposed district had a total assessed value of over \$60 million. Appendix B shows the projected BID assessment for each property included in the district.

B. Excluded and Exempt Property

The BID law requires explicit consideration of certain classes of property. In compliance with the law the following statements are provided.

- 1. State Statute 66.1109(1) (f) lm: The district will contain property used exclusively for manufacturing purposes, as well as properties used in part for manufacturing. These properties will be assessed according to the method set forth in this plan because it is assumed that they will benefit from development in the district.
- 2. State Statute 66.1109 (5) (a): Property known to be used exclusively for residential purposes will not be assessed; such properties will be identified as BID Exempt Properties in Appendix C, as revised each year.
- 3. In accordance with the interpretation of the City Attorney regarding State Statue 66.1109 (1) (b), property exempt

from general real estate taxes has been excluded from the district. Privately owned tax exempt property adjoining the district and which is expected to benefit from district activities may be asked to make a financial contribution to the district on a voluntary basis.

V. RELATIONSHIP TO MILWAUKEE COMPREHENSIVE PLAN AND ORDERLY DEVELOPMENT OF THE CITY

A. City Plans

In February 1978, the Common Council of the City of Milwaukee adopted a Preservation Policy as the policy basis for its Comprehensive Plan and as a guide for its planning, programming and budgeting decisions. The Common Council reaffirmed and expanded the Preservation Policy in Resolution File Number 881978, adopted January 24, 1989.

The Preservation Policy emphasizes maintaining Milwaukee's present housing, jobs, neighborhoods, services, and tax base rather than passively accepting loss of jobs and population, or emphasizing massive new development. In its January 1989 reaffirmation of the policy, the Common Council gave new emphasis to forging new public and private partnerships as a means to accomplish preservation.

The district is a means of formalizing and funding the public-private partnership between the City and property owners in BID #37 and for furthering preservation and redevelopment in this portion of the City of Milwaukee. Therefore, it is fully consistent with the City's Comprehensive Plan and Preservation Policy.

B. City Role in District Operation

The City of Milwaukee has committed to helping private property owners in the district to promote its development. To this end, the City expected to play a significant role in the creation of the Business Improvement District and in the implementation of the Operating Plan. In particular, the City will:

- 1. Provide technical assistance to the proponents of the district through adoption of the Plan, and provide assistance as appropriate thereafter.
- 2. Monitor and, when appropriate, apply for outside funds that could be used in support of the district.
- 3. Collect assessments, maintain in a segregated account, and disburse the monies of the district
- 4. Receive annual audits as required per sec. 66.1109 (3) (c) of the BID law.
- 5. Provide the board, through the Tax Commissioner's Office on or before June 30th of each Plan year, with the official city records of the assessed value of each tax key number with the district, as of January 1st of each Plan year, for purposes of calculating BID assessments.

6. Encourage the State of Wisconsin, Milwaukee County and other units of government to support the activities of the district.

VI. FUTURE YEAR OPERATING PLANS

A. Phased Development

It is anticipated that the BID will continue to revise and develop the Operating Plan annually, in response to changing development needs and opportunities in the district, in accordance with the purposes and objectives defined in this Operating Plan.

Section 66.1103 (3) (a) of the BID law requires the board and the City to annually review and make changes as appropriate in the Operating Plan. Therefore, while this document outlines in general terms the complete development program, it focuses upon 2009 activities, and information on specific assessed values, budget amounts and assessment amounts are based on current conditions. Greater detail about subsequent year's activities will be provided in the required annual Plan updates, and approval by the Common Council of such Plan updates shall be conclusive evidence of compliance with this Plan and the BID law.

In later years, the BID Operating Plan will continue to apply the assessment formula, as adjusted, to raise funds to meet the next annual budget. However, the method of assessing shall not be materially altered, except with the consent of the City of Milwaukee.

B. Amendment, Severability and Expansion

This BID has been created under authority of Section 66.1109 of the Statutes of the State of Wisconsin. Should any court find any portion of this Statute invalid or unconstitutional its decision will not invalidate or terminate the BID and this BID Plan shall be amended to conform to the law without need of reestablishment.

Should the legislature amend the Statute to narrow or broaden the process of a BID so as to exclude or include as assessable properties a certain class or classes of properties, then this BID Plan may be amended by the Common Council of the City of Milwaukee as and when it conducts its annual Operating Plan approval and without necessity to undertake any other act. This is specifically authorized under Section 66.1109 (3) (b).

Appendix A



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Appendix B

Tax Key	Address	Property Classification	Total Property Assessment	BID #37 Assessment
2309992100	3020 W CONGRESS	Exempt	Exempt	Exempt
2309992200	3021 W RUBY	Exempt	Exempt	Exempt
2309993100	3247 W GLENDALE	Exempt	Exempt	Exempt
2460001000	4104 N 34TH	Local Commercial	215000	594.57
2460002100	3228 W CAPITOL	Exempt	Exempt	Exempt
2460002200	3244 W CAPITOL	Exempt	Exempt	Exempt
2460003100	3326 W CAPITOL	Exempt	Exempt	Exempt
2460004000	3336 W CAPITOL	Local Commercial	185000	511.61
2460005000	4030 N 34TH	Exempt	Exempt	Exempt
2460006000	4040 N 34TH	Exempt	Exempt	Exempt
2460007000	4060 N 34TH	Local Commercial	287000	793.68
2460008100	4130 N 35TH	Local Commercial	253000	699.66
2460009100	3420 W CAPITOL	Special Mercantile	1513000	4184.10
2460403100	4030 N 29TH	Local Commercial	881000	2436.35
2460404000	2910 W CAPITOL	Special Mercantile	612000	1692.45
2460405000	2930 W CAPITOL	Special Mercantile	288900	798.93
2460406000	3000 W CAPITOL	Mercantile Apartment	412000	1139.36
2460407100	3008 W CAPITOL	Local Commercial	255000	705.19
2460408100	3030 W CAPITOL	Local Commercial	16900	300.00
2460409100	3040 W CAPITOL	Exempt	Exempt	Exempt
2460412100	3100 W CAPITOL	Special Mercantile	494000	1366.13
2460412200	3100 W CAPITOL	Exempt	Exempt	Exempt
2460421000	2710 W CAPITOL	Special Mercantile	631000	1744.99
2460422000	2728 W CAPITOL	Local Commercial	214000	591.80
2460431100	3350 W HOPKINS	Local Commercial	114000	315.26
2460431200	3364 W HOPKINS	Local Commercial	101000	300.00
2460432000	3341 W HOPKINS	Local Commercial	125000	345.68
2469886211	4131 N 31ST	Exempt	Exempt	Exempt
2469886220	4101 N 31ST	Exempt	Exempt	Exempt
2469887100	4250 N 35TH	Local Commercial	234000	647.11
2469889110	3478 W HOPKINS	Local Commercial	28300	300.00
2469890100	4220 N 35TH	Local Commercial	60000	300.00
2469894000	4260 N 35TH	Local Commercial	135000	373.33
2469895100	4320 N 35TH	Local Commercial	450400	1245.55
2469896111	4330 N 35TH	Local Commercial	333800	923.10
2469898111	4350 N 35TH	Local Commercial	191000	528.20
2469973100	4131 N 31ST	Exempt	Exempt	Exempt
2469974100	3410 W HOPKINS	Special Mercantile	1383000	3824.60
2469975100	3374 W HOPKINS	Local Commercial	211000	583.51
2469978000	3312 W HOPKINS	Exempt	Exempt	Exempt
2469983000	3411 W HOPKINS	Special Mercantile	33400	300.00
2469984000	4160 N 35TH	Manufacturing	105500	300.00
2469985000	4170 N 35TH	Local Commercial	94400	300.00
2469988100	3480 W HOPKINS	Exempt	Exempt	Exempt
2469988210	4260 N 35TH	Exempt	Exempt	Exempt
2469994100	4143 N 27TH	Manufacturing	1705200	4715.62
2469995112	4041 N 27TH	Special Mercantile	488000	1349.53
2469995200	4051 N 27TH	Special Mercantile	96500	300.00

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2869997100	3295 W TOWNSEND	Manufacturing	178700	494.18
2869999110	3150 W BURLEIGH	Manufacturing	231000	638.82
2870301110	3363 N 35TH	Local Commercial	137400	379.97
2870303100	3351 N 35TH	Manufacturing	72700	300.00
2870304000	3343 N 35TH	Local Commercial	175000	483.95
2870412000	3500 W FOND DU LAC	Local Commercial	478000	1321.88
2870413100	3520 W FOND DU LAC	Local Commercial	52000	300.00
2870414100	3528 W FOND DU LAC	Local Commercial	85900	300.00
2870416110	3536 W FOND DU LAC	Special Mercantile	1228000	3395.96
2870616000	3453 N 35TH	Manufacturing	79000	300.00
2870617100	3445 N 35TH	Manufacturing	76100	300.00
2870619000	3433 N 35TH	Local Commercial	89700	300.00
2870620000	3427 N 35TH	Local Commercial	74800	300.00
2870621000	3421 N 35TH	Exempt	Exempt	Exempt
2871144110	3319 N 35TH	Manufacturing	228600	632.18
2879968000	3401 N 35TH	Exempt	Exempt	Exempt
2879969000	3413 N 35TH	Exempt	Exempt	Exempt
2879970000	3417 N 35TH	Local Commercial	37700	300.00
2879998110	3381 N 35TH	Special Mercantile	861000	2381.04
2879999000	3517 W TOWNSEND	Local Commercial	78600	300.00
3090001110	3330 W FOND DU LAC	Local Commercial	115300	300.00
3090001110	3205 W BURLEIGH	Local Commercial	146000	403.75
	3157 W BURLEIGH	Local Commercial	38200	
3090003000 3090007000	3258 W FOND DU LAC		263500	300.00 728.69
3090007000	3232 W FOND DU LAC	Manufacturing		
3090008000	3218 W FOND DU LAC	Manufacturing Manufacturing	167600 355500	463.49 983.11
3090009100	3110 W FOND DU LAC	Local Commercial	110900	306.69
	3140 W FOND DU LAC		†	
3090010211		Local Commercial	58400	300.00
3090501000	2769 N 32ND	Special Mercantile	255000	705.19
3090502000	2727 N 32ND	Special Mercantile	25000	300.00
3090503000	2758 N 33RD	Special Mercantile	490000	1355.06
3090505110	2881 N 32ND	Local Commercial	85000	300.00
3090507110	2819 N 32ND	Local Commercial	884000	2444.65
3090604000	3057 N 30TH	Special Mercantile	11700	300.00
3090606111	3033 W BURLEIGH	Special Mercantile	650000	1797.53
3090632000	3025 N 301H	Local Commercial	208000	575.21
3090633000	3019 N 30TH	Local Commercial	31700	300.00
3090634000	3011 N 30TH	Local Commercial	122000	337.38
3090635100	3005 N 30TH	Local Commercial	50000	300.00
3090638100	2979 N 30TH	Manufacturing	47000	300.00
3090641100	2965 N 30TH	Manufacturing	59600	300.00
3090642000	2947 N 30TH	Special Mercantile	51000	300.00
3090646000	3015 W CHAMBERS	Local Commercial	27700	300.00
3090670110	2929 N 30TH	Exempt	Exempt	Exempt
3090677100	2901 N 30TH	Exempt	Exempt	Exempt
3090678111	3042 W LOCUST	Special Mercantile	52300	300.00
3090679000	2879 N 30TH	Local Commercial	38900	300.00
3090681000	3000 W FOND DU LAC	Local Commercial	194000	536.49
3090682000	3020 W FOND DU LAC	Local Commercial	56200	300.00
3090683000	3026 W FOND DU LAC	Exempt	Exempt	Exempt
3090684000	3030 W FOND DU LAC	Local Commercial	110000	304.20
3090685000	3040 W FOND DU LAC	Local Commercial	40800	300.00

3090687100	3050 W FOND DU LAC	Exempt	Exempt	Exempt
3090688000	3052 W FOND DU LAC	Exempt	Exempt	Exempt
3090689000	3021 W LOCUST	Local Commercial	900	300.00
3090901000	3076 N 34TH	Local Commercial	98700	300.00
3090907110	3048 N 34TH	Manufacturing	7800	300.00
3090909000	3342 W FOND DU LAC	Local Commercial	68500	300.00
3090910100	3048 N 34TH	Manufacturing	86500	300.00
3090914000	3237 W BURLEIGH	Exempt	Exempt	Exempt
3090916000	3225 W BURLEIGH	Local Commercial	38100	300.00
3091133111	2900 W CENTER	Local Commercial	357600	988.92
3091143100	3022 W CENTER	Exempt	Exempt	Exempt
3091143200	2761 N 30TH	Exempt	Exempt	Exempt
3091146110	2825 N 30TH	Exempt	Exempt	Exempt
3091201000	3115 W FOND DU LAC	Special Mercantile	965000	2668.65
3091202000	2876 N 32ND	Local Commercial	17900	300.00
3091203000	2848 N 32ND	Manufacturing	18300	300.00
3091204000	2828 N 32ND	Manufacturing	133100	368.08
3091205000	2784 N 32ND	Special Mercantile	252000	696.89
3091206000	2748 N 32ND	Special Mercantile	804000	2223.41
3091208000	3212 W CENTER	Manufacturing	190600	527.09
3099972000	3051 W FOND DU LAC	Exempt	Exempt	Exempt
3099973000	3042 W LOCUST	Exempt	Exempt	Exempt
3099995110	3343 W FOND DU LAC	Exempt	Exempt	Exempt
3099999110	3401 W FOND DU LAC	Special Mercantile	928000	2566.32
3251441000	2328 N 27TH	Special Mercantile	2085000	5000.00
3260147000	2636 N 30TH	Local Commercial	2000	300.00
3260147000	2644 N 30TH	Local Commercial	73100	300.00
3260150000	2660 N 30TH	Exempt	Exempt	Exempt
3260501110	2431 N 30TH	Local Commercial	350000	967.90
32605011121	3010 W MEINECKE	Local Commercial	18900	300.00
3260502000	2577 N 30TH	Local Commercial	140000	387.16
3260503100	2549 N 30TH	Local Commercial	123000	340.15
3260504100	2545 N 30TH	Local Commercial	131000	362.27
3260509000	3000 W CLARKE	Manufacturing	114600	316.92
3260510000	3020 W CLARKE	Local Commercial	16000	300.00
3260511000	2679 N 30TH	Local Commercial	86400	300.00
3260515100	2661 N 30TH	Local Commercial	5300	300.00
3260519000	2651 N 30TH	Local Commercial	79100	300.00
3260525110	3026 W PEMBERTON	Local Commercial	19800	300.00
3260527111	2671 N 30TH	Local Commercial	160800	444.68
3260530100	2450 N 32ND	Manufacturing	58300	300.00
3260536000	3100 W MEINECKE	Local Commercial	128300	354.81
3260537000	3100 W MEINECKE	Local Commercial	128200	354.53
3260537000	3040 W MEINECKE	Local Commercial	185100	511.88
3260628113	2700 W NORTH	Manufacturing	3051300	5000.00
3260855000	2477 N 32ND	Manufacturing	17800	300.00
3261040113	3014 W NORTH	Exempt	Exempt	Exempt
3261040114	3001 W MEINECKE	Exempt	Exempt	Exempt
3261045100	3010 W NORTH	Exempt	Exempt	Exempt
	2424 N 30TH	Local Commercial	84000	300.00
3/01/08/11/0				
3261268100 3261271000	2932 W MEINECKE	Local Commercial	2000	300.00

3269997100	2640 N 32ND	Exempt	Exempt	Exempt
3269998113	2600 N 32ND	Manufacturing	1676600	4636.53
3490704000	2038 N 31ST	Exempt	Exempt	Exempt
3490706100	2028 N 31ST	Manufacturing	55900	300.00
3490708000	2000 N 31ST	Local Commercial	35400	300.00
3490710110	1952 N 31ST	Local Commercial	120000	331.85
3491006000	2929 W NORTH	Exempt	Exempt	Exempt
3491008112	2206 N 30TH	Manufacturing	157000	434.17
3491008120	2100 N 30TH	Local Commercial	33900	300.00
3491038100	3013 W NORTH	Local Commercial	124200	343.47
3491040100	2221 N 30TH	Local Commercial	421000	1164.25
3491043100	2129 N 30TH	Local Commercial	49800	300.00
3491045110	2121 N 30TH	Local Commercial	8400	300.00
3491045120	2055 N 30TH	Exempt	Exempt	Exempt
3491753100	2011 N 30TH	Local Commercial	134000	370.57
3491755100	2001 N 30TH	Local Commercial	81800	300.00
3491756100	2001 N 30TH	Exempt	Exempt	Exempt
3491756200	1961 N 30TH	Exempt	Exempt	Exempt
3491758100	1961 N 30TH	Exempt	Exempt	Exempt
3491759100	1945 N 30TH	Manufacturing	127000	351.21
3492002100	3041 W NORTH	Local Commercial	172000	475.66
3492003000	2200 N 31ST	Special Mercantile	272000	752.20
3492005100	2154 N 31ST	Exempt	Exempt	Exempt
3492007100	2130 N 31ST	Local Commercial	55000	300.00
3492008000	2124 N 31ST	Local Commercial	57800	300.00
3492009100	2116 N 31ST	Local Commercial	70000	300.00
3492009200	2116 N 31ST	Exempt	Exempt	Exempt
3492012111	2048 N 31ST	Exempt	Exempt	Exempt
3499992000	3040 W GARFIELD	Exempt	Exempt	Exempt
TOTAL			60,026,700	166,543.64