

**COMMUNITY DEVELOPMENT GRANTS ADMINISTRATION  
APPLICATION EXECUTIVE SUMMARY – FUNDING YEAR 2017**

**Milwaukee Youth Council – Youth Services Proposal**  
**Total Funds Available: \$99,845**

**Total Amount Requested (CDBG FUNDS) \$40,000**

**(Note: Minimum Allocation is \$15,000)**

Applicant Organization Name: WestCare Wisconsin, Inc.

Organization Address: 335 West Wright Street City: Milwaukee Zip: 53212

Contact Person: Elizabeth Coggs Title: Regional Vice President

Contact Person's

Telephone Number: (414) 239-9359 x 80103 Fax Number: (414)372-4523

E-Mail Address: elizabeth.coggs@westcare.com

Is applicant a 501 (C)(3) organization? Yes  No

Is applicant a faith-based organization? Yes  No

Federal Employer Identification Number: 45-4459342

Executive Director: Richard E. Steinberg, President/CEO Phone Number: (702)385-2090 x10108

Board President: Richard E. Steinberg, President/CEO Phone Number: (702)385-2090 x10108

**Proposal submission(s) must be authorized and signed by an official of the Board of Directors.**

**Name and title of Board Official:** Elizabeth Coggs, Regional Vice President

**Signature of Board Official:**

  
*Elizabeth Coggs is an authorized signatory pursuant to Resolution WCWI-2017-01.*

**NOTICE:**

A false statement or misrepresentation in the proposal to obtain grant funds and if funds are awarded, the funds and contract will be in default and the City may declare all of any part of the funds paid out immediately due and repayable to the City and the contract voided.

## PART 1: PROGRAM DESIGN & SPECIFICATIONS

**If you need more space in any section, you may attach additional pages**

### 1) HOUSEHOLDS/CLIENTS SERVED

**a) Describe the specific target population to be served, including target low income level and special needs populations, as applicable.**

WestCare Wisconsin will continue offering youth services in the following Milwaukee Promise Zone area neighborhoods – Harambee, King Park, Sherman Park, Washington Park, and Woodlands/North Granville. The Youth Action Council / LIVE LI HOOD program will serve at-risk youth and young adults ages 13-26 with activities that fall into the RFP's civic engagement category. WC-WI will target the most vulnerable, high risk youth who are justice involved and/or come from families with extremely low, very low, or low household incomes.

Many of the problems present in the City of Milwaukee and within the Promise Zone neighborhoods stem from a lack of economic opportunity. The poverty rate in Milwaukee County is 21.9%, which is almost double the national rate of 13.5%. Milwaukee County's poverty rate also stands in stark contrast to the surrounding areas of Waukesha County (5.8%), Washington County (5.1%), and Ozaukee County (4.3%) (US Census Data 2010). Even more staggering than these national and statewide disparities is the dramatic income inequality within Milwaukee County itself. According to the most recent data from the Bureau of Labor Statistics, Black poverty (39.9%) and unemployment rates (17.3%) are two to four times higher than those of their White counterparts (14.8% and 4.3%, respectively) in Milwaukee. Using data from the most recent state tax filings, a study by the University of Wisconsin Milwaukee found that working families in the county's wealthiest zip code averaged just over \$253,000 in annual income, or 12 times more than working families in the county's poorest zip code, who averaged slightly more than \$20,000 that year (*Income Inequality Among Working Families in Milwaukee County, 2017*). The median household incomes for the Promise Zone areas served by WC-WI are nearly half the median income for Milwaukee (\$53,500) as a whole: Harambee (\$21,000), King Park (\$20,000), Sherman Park (\$25,900), Washington Park (\$25,800), and Woodlands/North Granville (\$27,800) (statisticalatlas.com).

**b) Specify the total number of youth to receive direct services by your program.**

WestCare Wisconsin's Youth Action Council / LIVE LI HOOD program will serve at least 30 (unduplicated) youth during the one-year grant term.

**DO NOT WRITE BELOW**  
**(For CDGA Use Only)**

**Comments:**

## 2) OUTREACH:

### a) Describe in a narrative, your agency's outreach and all of the methods that will be used to inform youth about your program.

WestCare Wisconsin's youth services programs pull together with local politicians, police, faith-based groups, and other community-based organizations to help solve serious problems in Milwaukee's Promise Zones – everything from community organizing to substance misuse prevention to youth unemployment to food insecurity and hunger. WestCare Wisconsin pursues multiple approaches for outreach. Our staff members frequent community events to provide outreach and education. We also host public hearings at our Harambee Community Involvement Center. Members of the Youth Action Council often refer their friends to program. There are also times when staff members canvas an area to provide education and outreach. When available, we utilize public service announcements to inform youth about the programs available.

Our referrals come from a multitude of sources, including, but not limited to, community organization partners, schools, local justice agencies, and neighborhood referrals. A youth may also self-refer if they feel they need support and guidance getting on the right track to community success and self-sufficiency.

WestCare Wisconsin is deeply committed to providing culturally competent services by employing diverse staff from various ethnic and racial backgrounds who are reflective of the populations we serve. Many of our staff have seen, and at some point experienced firsthand, the real life experiences of youth engaged in these programs, and many have successfully participated in similar programs themselves.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**

**Describe in detail ALL OF THE FOLLOWING:**

**3) The specific ACTIVITY to be performed:**

**a) The specific activity to be performed and the timetable for performing the activity.**

WestCare Wisconsin's Youth Action Council / LIVE LI HOOD program provides civic engagement and leadership development for participants. The Youth Action Council meets at least twice per month throughout the year with approximately 15-20 participants at each meeting. This leadership group is widely known in Milwaukee and the State of Wisconsin. They have executed two highly visible prevention campaigns in Milwaukee, including the Love Up, Lock Down Gun Safety and the Opiate/Synthetic Marijuana/Leen campaigns. The group sets goals for the prevention area they seek to target in an effort to improve quality of life for Promise Zone residents. They provide feedback to staff members to indicate areas of interest for education and activities. The Youth Action Council also hosts activities such as job and college readiness events, reckless driving education, and crime prevention education, such as car theft. The goal is to identify a need where youth can have the strongest impact. In 2018, the Youth Action Council will support a number of ongoing initiatives to engage and mobilize the community, including outreach, holiday events, and a youth summit.

In support of the City of Milwaukee's Transit Oriented Development (TOD) project, YAC participants will conduct community outreach and engagement efforts to assess the potential of extending the Milwaukee Streetcar line to the King Drive / Bronzeville area. Specifically, youth participants will conduct door-to-door outreach to let residents know about upcoming community workshops and administer brief questionnaires to gather resident feedback. Participants also will operate booths/tables at local events and coordinate public engagement at community workshops. The YAC's involvement in this process will strengthen the quality of outreach and engagement on the project, leverage existing relationships with community residents, and provide neighborhood specific knowledge that will be invaluable to the success of the project. The YAC will complete outreach for this project by August 2018.

The Youth Action Council has already started meeting and planning for its next youth summit in 2018. The Youth Action Council is planning to host an event in 2018 that will serve as a vehicle to give youth a voice to positively impact their immediate lives while also providing an opportunity for positive growth and development. WestCare Wisconsin held its first Youth Summit in December 2016 in collaboration with Families Moving Forward Coalition at the Grace Center. Over 120 youth spent the day with Muhibb Dyer from Flood the Hood with Dreams organization. It was an invigorating dialogue about ways to heal from the traumas of violence, bullying, and family dysfunction. The YAC is working hard to ensure that the 2018 event will repeat the success of the first summit.

Finally, the Youth Action Council helps organize and participates in a number of other community engagement events throughout the year, including, but not limited to, the following:

- In March, YAC's girls attend Girls' Day at City Hall, where they participate in panel discussions and workshops to learn more about leadership and pursuing a career in public service.
- In June, YAC participants attend Milwaukee's Annual Juneteenth Day Parade and Festival both to commemorate the end of slavery in the United States and promote a positive message in the community. 2017's message was *Hugs No Drugs*, a campaign centered on an evidence based substance misuse prevention program for teens.
- In August, YAC members coordinate youth talent stages for the Bronzeville Festival and the Dr. Martin L. King Back-to-School Festival.
- For Thanksgiving, YAC members volunteer at WestCare Wisconsin's annual CommUnity Thanksgiving Feast and serve more than 400 free meals to local residents and give away 200 free turkeys to families in need.
- In December, YAC's young male participants attend the 500 Black Tuxedos event, where they are given the opportunity to wear a tuxedo and attend a black tie dinner at the Hilton Hotel's Crystal Ballroom. The purpose of the event is to show the young men that they are worthy of having nice things and "to show our young Brothers that they can dress up their lives before they mess up their lives."

**b) Specify the facilities to be used to conduct the activity (include address of location if applicable).**

Youth Action Council / LIVE LI HOOD program meetings take place at WestCare Wisconsin's Harambee Community Involvement Center located at 335 W. Wright Street, Milwaukee, WI 53212. WestCare also rents space at the Northwest YMCA Childcare Center (9050 N. Swan Road, Milwaukee, WI 53224) and the Dr. Martin Luther King, Jr. Community Center (1531 W. Vliet Street, Milwaukee, WI 53205). Events and activities also take place at various public spaces in the Harambee, King Park, Sherman Park, Washington Park, and Woodlands/North Granville neighborhoods.

**c) Indicate collaborations with existing youth programs serving the same target population that will benefit from the activity.**

WestCare Wisconsin works with a multitude of respected community leaders and community-based organizations to best serve Milwaukee's high risk, low-income youth, including, but not limited to, the following:

- Dr. Martin L. King Community Center: Offers space for YAC events;
- Vincent High School: Refers students to WestCare Wisconsin programs;
- Assata High School: Refers students to WestCare Wisconsin programs;
- Families Moving Forward: A community of concerned behavioral health service providers who are dedicated to the empowerment of families and individuals by providing collaborative, strength-based services designed to improve participants' quality of life;
- Employ Milwaukee: WestCare helps recruit and serve justice involved teens by helping to keep them in school, obtain/maintain jobs, and develop leadership skills;
- The Children Are Crying: A movement of local activists working to counter negative media stereotypes and give voice to children who are often overlooked – those with incarcerated parents, substance use disorders, absent fathers – with a clear message, “We are more than thugs, more than criminals, we are human beings!”;
- Feeding America of Southeast Wisconsin: Provides snacks for YAC meetings and non-perishable food donations for WestCare Wisconsin's food pantry;
- Office of Violence Prevention: Provided guns locks for distribution and helped amplify the message of the YAC's Love Up, Lock Down gun safety campaign through hosting a joint press conference;
- MLK Heritage Health Center: Accepts referrals for oral health and behavioral health services;
- We Got This: Host and organizer of the annual 500 Black Tuxedos event;
- Bronzeville Festival: YAC hosts a youth talent stage at this annual summer festival celebrating culture, history, art, commerce, community, and culture rooted in Milwaukee's rich urban tradition;
- Milwaukee Promise Zone Partners: As part of the Promise Zones initiative, WestCare partners with Southside Organizing Committee, The 30<sup>th</sup> Street Industrial Corridor, Washington Park Partners, and local aldermen to address systemic poverty, joblessness, poor health, crime, and low educational achievement in targeted neighborhoods ; and
- P3 Development, LLC: WestCare Wisconsin provides community outreach in support of the P3 Development Group's public engagement strategy for the City's project to extend the streetcar line to the King Drive/Bronzeville area.

**4) The GOALS of the program:**

WestCare Wisconsin will empower youth to become future leaders with grassroots organizing training and will provide leadership development and advocacy. WestCare Wisconsin its operations in Milwaukee's Harambee neighborhood in 2012. Harambee is the Swahili word for “pulling together,” and the Harambee spirit of community organizing has informed the organization's growth as it stretches to serve other Milwaukee communities in need. WestCare Wisconsin has partnerships and networking all across the city. WestCare Wisconsin's Youth Action Council / LIVE LI HOOD program carries on this spirit of pulling together for the betterment of the community. In practice, this means engaging neighborhood residents on a daily basis through community organizing and supporting youth-led campaigns, like the Youth Action Council's “Love Up, Lock Down” gun safety campaign. The primary goal of the Youth Action Council is to engage and mobilize youth around issues that are important to them. Ultimately, WestCare's youth services programs aim to invite Milwaukee's underserved youth to participate in trainings and community initiatives that benefit their individual lives while making a positive impact on the broader community.

**5) Outcomes:**

- a. Describe the expected outcomes, (results, impact or change) expected to come about as a result of your program and describe how these contribute to one or more of CDGA's long term outcomes which are: 1) Reduce Crime; 2) Increase Property Values; 3) Increase Economic Vitality; and, 4) Improve Quality of Life.**

WestCare Wisconsin will hire a youth to develop and coordinate the work in this proposal and we anticipate that participants in the Youth Action Council / LIVE LI HOOD program from various Milwaukee neighborhoods, will achieve the following outcomes as a result of their participation in the program from January 1, 2018 to December 31, 2018:

- 75% of participants surveyed will report having an increased understanding of and capacity for active participation in their community.

- 75% of participants surveyed will report that they experienced the personal benefits of forming positive relationships in their community, including joy, fulfillment, and wellbeing.
- 75% of participants surveyed will report that they developed and demonstrated communication skills with diverse audiences across a variety of settings.
- 75% of participants surveyed will report that they gained skills and experiences that will prove useful in achieving future academic and career goals.

Each of the above outcomes contributes directly to long-term outcome 4) Improve Quality of Life. Individual participants will experience an improved quality of life through social, community engagement, and enrichment activities offered by the program. Neighborhood quality of life will also generally be improved because residents will be invited to have a say in and actively participate in the life and events of their communities.

**BUDGET & RESOURCES LEVERAGED**

**Include a proposed budget for your program utilizing the enclosed budget forms.**

**The budget forms are on pages 23-24.**

WestCare Wisconsin's budget information is included on pages 23-24 of this application.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**



**PART 2: EXPERIENCE**

**1. AGENCY EXPERIENCE:**

**Describe your agency's specific experience in providing the service for which funding is requested.**

WestCare Wisconsin, Inc. is an independent subsidiary of WestCare Foundation, Inc., (WestCare). WestCare is a family of tax-exempt nonprofit organizations, founded in 1973, that provides a wide spectrum of behavioral health and human services with operations in 19 states, 3 U.S. territories, and 4 countries. WestCare's national portfolio of programs includes prevention and treatment for substance use disorders, homelessness prevention and services, runaway shelters for youth, domestic violence shelters, mental health programs, LGBT specific programs, and Veteran specific programs. WestCare currently serves more than 65,000 people annually and maintains a diverse workforce of more than 1,500 professionals.

With the support of Milwaukee City Government, WestCare Wisconsin serves as the lead Neighborhood Strategic Planning organization for the Historic Harambee Community, proudly offering six different programs that include: Power of Harambee Youth Employment Collaborative, Community Organizing, Neighborhood Improvement Project, Milwaukee County Prevention, and PACT Training. WestCare Wisconsin is recognized by the City of Milwaukee as a Community Based Development Organization (CBDO) and Neighborhood strategic Planning (NIP) agency in good standing. The organization is currently providing youth services to the Harambee and Historic Granville areas through 2017 CDBG grants for youth services. During the first five months of these grants, we served 199 youth in Historic Granville and 574 youth in Harambee.

In support of the Milwaukee Promise initiative in 2017, YAC members helped to create, expand, and manage a targeted community infrastructure designed to improve results for children and families in the Promise Zone neighborhoods. Specifically, participants helped design a structure for the evaluation of current community conditions and used this tool to survey residents and identify service needs for families. These survey results allowed the City of Milwaukee to identify at-risk students for summer employment, determine addresses of abandoned/foreclosed/vacant homes, and build positive relationships between residents and the Milwaukee Police Department. In the future, the survey data will also be used to develop financing approaches that better align resources with community needs while supporting future learning and accountability for city officials.

Also in 2017, WestCare Wisconsin's Love Up, Lock Down gun safety campaign, led by members of the Youth Action Council, provided free gun locks to keep children from getting access to unlocked firearms in their homes. This campaign followed several accidental shooting deaths and injuries in Milwaukee County after children accessed loaded and unlocked guns. The campaign was designed to eliminate or minimize the risk of unintentional injuries and deaths caused by improper possession, storage, or handling of firearms. In addition to handing out free gun locks in the community, the Youth Action Council conducted a grass roots community education campaign by setting up booths to talk to people in the community about the issues regarding gun safety and the importance of locks. Staff members worked with members of the Youth Action Council to provide gun safety education during community events, and the campaign provided television and radio announcements to promote the program, which were widely broadcast in the media. The YAC also collaborated with the Mayor, Health Department Office of Violence Prevention, and Alderwoman Coggs to host a press conference at the Keenan Health Center. Finally, WestCare received a donation of 1,000 gun locks from Master Lock, and now that the last lock has been distributed, the YAC is currently preparing to hold a public meeting to share the campaign's successes with the community.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**

## 2. STAFF EXPERTISE:

**Describe your agency's specific staff experience in providing the service for which funding is requested. (Include education, years of experience, etc.)**

The WestCare Wisconsin staff has over fifty years of combined experience serving high risk youth and meeting the needs of low-income individuals and families.

*Elizabeth Coggs, Regional Vice President/Program Director*, has extensive experience developing, implementing, and sustaining programs that support youth, families, and local communities with 10 years of experience working with underprivileged youth in the State of Wisconsin. Ms. Coggs holds a Bachelor's degree in Education from the University of Wisconsin-Madison. Prior to joining WestCare in 2015, she taught elementary school at Dr. George Washington Carver Academy. In her previous employment, Ms. Coggs led efforts to improve youth outcomes in the City of Milwaukee through her role as the Executive Director of Career Youth Development (CYD), a nonprofit organization that provides a variety of services to underprivileged and justice involved youth in Milwaukee County, including substance use disorder treatment, alternative schooling, drug prevention, and employment programs. Ms. Coggs is a former Wisconsin State Representative (10th District, 2010-2013) who also served on the Milwaukee County Board of Supervisors from 1988-2008 holding various positions.

*Claudia Brewer, Business Manager*, is responsible for managing a variety of city, county, and federal contracts. She also provides services to men, women, adolescents, and children receiving services at WestCare Wisconsin on a daily basis. Ms. Brewer has over 25 years of experience with an extensive background in public administration. She is responsible for handling all Human Resource documentation, processing payments for invoices, and coordinating the employee activity reports and timesheets for accounting and payroll. She also prepares all cost reports for funders (including current CDBG contracts).

*Karen Thomas, Youth Services Specialist*, has 16 years of experience in working with youth in Milwaukee. She is a graduate of Springfield College and is pursuing a Master's Degree in Mental Health Counseling.

*ToniJanae Momon, Youth Services Specialist*, brings a strong nonprofit background with a focus on youth and education. She served as a Church Organizer for Girl Scouts for over five years, and she has worked in the field of teaching and education for over eight years.

In addition, as part of our national framework, WestCare Foundation provides ongoing services to regional subsidiaries (i.e., WestCare Wisconsin) to ensure the development and implementation of quality programs that meet the needs of participants and are fiscally sound. As the Regional Vice President of WestCare Wisconsin, Ms. Coggs works directly with executive managers at the Foundation Office who provide resources and support to local subsidiaries in clinical programming, human resources, accounting, evaluation, grant development, facility management, and legal matters.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**

### 3. FINANCIAL/ORGANIZATIONAL/BOARD & ADMINISTRATIVE STRUCTURE

**Describe all of the following about your agency:**

- a. **Financial structure:** WestCare has well established staff resources to manage its internal, administrative fiscal system. Ken Ortvals is the Chief Financial Officer (CFO) of WestCare Foundation. Mr. Ortvals has responsibility for the entire accounting operations of WestCare's multi-state nonprofit corporation with an annual budget that exceeds \$120 million. Mr. Ortvals conducts weekly meetings with fiscal staff to guarantee appropriate oversight and review of cash management and budget reconciliation. Financial records are reviewed monthly by Mr. Ortvals, who is ultimately responsible for all Regional program billings, financial reports, and utilization reports. He reviews all financial records with Elizabeth Coggs, Regional Vice President, who has oversight of all grants and contracts in Wisconsin. Mr. Ortvals submits quarterly financial and balance sheets to the Board of Directors and has oversight over all fiscal aspects of the organization in consultation with Executive and Senior Leadership. The Board of Directors has a Finance Committee that meets quarterly and more often if necessary. While policies and procedures are updated at least once every ten years by staff, this committee reviews and edits policies and procedures on issues that may arise in the interim.
- b. **Organizational & Administrative structure:** WestCare Foundation offers an administrative oversight function at its headquarters in Henderson, Nevada and has departments and staff in place who can provide assistance to programs and regions as needed. A diverse group of key leaders provides oversight and direction for all WestCare programs, including Richard Steinberg – WestCare President/Chief Executive Officer; Jim Hanna – Chief General Counsel; Peggy Quigg – Executive Vice President (EVP); Maurice Lee – Chief Operations Officer (COO) for WestCare Offshore and International Operations; Beverly Watts-Davis – Chief Operations Officer (COO-West); Frank Rabbito – Chief Operations Officer (COO-East); Robert Neri – Chief Clinical Officer; Ken Ortvals – Chief Financial Officer; Mike Lavin – Chief of Facilities; Denzil Hawkinberry – Chief Medical Officer; and Dr. Frank Scafidi – Senior Scientist of Evaluation and Outcomes.
- c. **Board structure:** An all-volunteer Board of Directors that meets tri-annually governs WestCare. WestCare's national 11-member board consists of Ex-Officio Directors, Non-Director Ex-Officio Officers, Affiliated Entity Directors, and At-Large Directors. Additionally, WestCare Wisconsin has a locally-organized community advisory group, known as the Community Action Council (CAC), which is comprised of local community leaders with experience and knowledge of the local community and its needs. Current CAC members include City Treasurer Spencer Coggs and National Association of Black Veterans Official Richard Rodgers, each of whom also serve on WestCare's national board.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**

## 4. ACCOMPLISHMENTS

### A) Existing Agencies (Currently Funded by CDGA):

Please summarize your performance during the past two years including stated goals and actual accomplishments realized to date. Accomplishment numbers are subject to verification by CDGA.

**NOTE: If you are currently funded and are applying for a new activity for which you are not currently funded, you must provide THIRD PARTY documentation of your accomplishments for the new activity for which you are applying. This may include written statements from current funding sources, agency annual reports, etc.**

**NOTE: A written narrative alone by the applicant does not qualify as documentation of accomplishments.**

WestCare Wisconsin is currently funded by CDGA for youth services, so we will rely on previously reported accomplishment data. The number of youth served by WestCare Wisconsin in 2016 and 2017 (to date) is listed in the table below.

Month	Projected Youth Served	Actual Youth Served
October 2015	125	120
November 2015	125	123
December 2015	125	127
January 2016	125	133
February 2016	125	121
March 2016	125	123
April 2016	125	123
May 2016	125	136
June 2016	155	142
July 2016	155	155
August 2016	155	269
September 2016	155	193
October 2016	155	201
November 2016	155	342
December 2016	155	292
January 2017	90	30
February 2017	90	57
March 2017	90	177
April 2017	110	141
May 2017	110	368
June 2017	110	723
July 2017	110	227
August 2017	110	407
September 2017	110	255
<b>TOTAL</b>	<b>3,015</b>	<b>4,855</b>

**B) New Groups (not currently funded by CDGA):**

Please summarize your performance during the past two years including stated goals and actual accomplishments realized to date. **New groups must include THIRD PARTY documentation verifying the stated accomplishments. This may include written statements from current funding sources, agency annual reports, etc.**

**NOTE:** A written narrative alone by the applicant does not qualify as documentation of accomplishments.

**DO NOT WRITE BELOW**  
***(For CDGA Use Only)***

**Comments:**

REVIEWER'S SUMMARY

NOTES:

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# **AGENCY BUDGET: EXPENSES**

**Organization:** WestCare Wisconsin, Inc.

**Program Name:** Youth Action Council (YAC) / LIVE LI HOOD

**Show a proposed budget for the program for which you are applying. Include all committed and pending funds for your program.**

CATEGORY	Requested CDBG Funds	Committed Funds (list source)	Pending Funds (list source)
Personnel	\$3,000		
Fringe Benefits	\$875		
Occupancy/Utilities	\$1,800		
General Services (training, travel, printing, advertising, memberships)			
Supplies (office products, postage, computer and cleaning supplies, etc.)	\$1,880		
Contractual Services (youth interns, ,accounting, legal, consulting, insurance)	\$26,900		
Equipment(Purchase/Rental)			
Other Costs(Describe) Indirect Cost Rate @ 10% of Direct Program Expenses	\$2,727		
Other Costs(Describe) Youth Stipends	\$3,000		
<b>TOTAL COSTS</b>	<b>\$40,000</b>		



**TOTAL AGENCY BUDGET: REVENUE**  
(inclusive of **all** programs operated by your agency)

**Organization:** WestCare Wisconsin, Inc.

Show a three year history of **actual revenue** received by your agency for the three year period shown.

CATEGORY	2015	2016	2017
<b>Government Grants</b> (list sources)			
A. Dept. of Labor / Face Forward	\$284,120	\$257,518	\$67,442
B. City of Milwaukee CDBG Community Organizing	\$66,990	\$34,880	\$89,761
C. City of Milwaukee CDBG NIP	\$24,984	\$47,076	\$36,518
D. Milwaukee County-Power of Harambee Youth Employment	\$4,967	\$30,310	\$3,351
E. City of Milwaukee HOME NIP	\$108,402	\$130,655	\$111,648
F. Milwaukee County-Prevention/Families Moving Forward	\$11,973	\$15,586	\$17,334
G. City of Milwaukee Housing Trust Fund	\$0	\$38,400	\$12,800
H. City of Milwaukee Health Department	\$0	\$0	\$9,000
I. Employ Milwaukee	\$0	\$3,792	\$53,208
J. City of Milwaukee-Love Up, Lock Down	\$0	\$0	\$3,584
<b>Subtotal</b>	\$501,436	\$558,217	\$404,646
<b>Foundation Grants</b> (list sources)			
A. Forest County Potawatomi	\$0	\$0	\$10,000
B. WHEDA Foundation	\$0	\$0	\$25,000
C. Greater Milwaukee Foundation	\$0	\$5,000	\$9,600
D. Bader Philanthropies	\$0	\$0	\$10,000
E. City of Milwaukee-Transit Oriented Development	\$0	\$0	\$8,000
<b>Subtotal</b>	\$0	\$5,000	\$62,600
<b>Other Revenue</b> (list sources)			
A. Milwaukee Public Schools – CBT	\$77,691	\$39,492	\$0
B. Milwaukee Public Schools – Expelled Students	\$15,763	\$51,986	\$0
C. Fundraising / Donations	\$17,125	\$3,129	\$0
D. Client Fees	\$2,475	\$9,901	\$9,287
<b>Subtotal</b>	\$113,054	\$104,508	\$9,287
<b>TOTAL REVENUE</b>	\$614,490	\$667,725	\$476,533



**Board of Directors Roster for Agencies with Grants Administered  
by Community Development Grants Administration**

**Organization Name:** WestCare Wisconsin, Inc.

**Organization DUNS Number:** 078393786

**Date Completed:** October 5, 2017

**Program Year:** 2017

NAME & TITLE	RACE	ADDRESS-INCLUDE CITY, STATE & ZIP	TERM EXPIRATION
NAME: Spencer Coggs	African American	City Hall, Room 103 200 East Wells Street Milwaukee, WI 53202	2019
TITLE: Chair			
NAME: Richard Rogers	African American	6610 West Spokane St. Milwaukee, WI 53223	2019
TITLE: Vice Chair			
NAME: William J. Baird, III	White American	PO Box 351 Pikeville, KY 41502	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Dr. Eugene Walker	African American	3230 Doster Road Rutledge, GA 30663	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Rick Ramsay	White American	5525 College Road Key West, FL 33040	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: David E. Youngquist	White American	21 South Long Lake Trail North Oaks, MN 55127	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Judge Peter Szegedy-Maszak	White American	5050 Mac Arthur BLVD, NW Washington, DC 20016	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Russel Johnson	White American	1008 Bradford Way Kingston, TN 37763	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Jesus Rodriguez	Hispanic American	PO Box 4960, Pmb 241 Caguas PR 00726-4969	ex officio with no term
TITLE: Affiliated Entity Director			
NAME: Thomas J. Walsh II	White American	180 28th AVE North St. Petersburg, FL 33704	ex officio with no term
TITLE: Vice Chair Designee/Ex-Officio Director			
NAME: Richard Steinberg	White American	PO Box 94738 Las Vegas, NV 89193	ex officio with no term
TITLE: President/Ex-Officio Director			
NAME: Jim Hanna	White American	PO Box 94738 Las Vegas, NV 89193	ex officio with no term
TITLE: Secretary/Non-Director Ex-Officio Officer			
NAME: Ken Ortvals	White American	PO Box 94738 Las Vegas, NV 89193	ex officio with no term
TITLE: Treasurer/Non-Director Ex-Officio Officer			

The Slate of Officers of the Board Shall Commence on January 1, 2017 and End on December 31, 2017.

**NOTE: THIS FORM MUST BE SUBMITTED WHENEVER THERE ARE BOARD CHANGES.**



Wisconsin

Community Action Council Roster

G. Spencer Coggs, Chair  
Treasurer, City of Milwaukee  
7819 West Potomac Avenue  
Milwaukee, WI 53222  
O: 414-286-2240  
C: 414-640-4033  
E: [spencercoggs@gmail.com](mailto:spencercoggs@gmail.com)

Richard Rodgers, Vice Chair  
Retired Vice President,  
Center for Veteran Issues  
6610 West Spokane Street  
Milwaukee, WI 53223  
C: 262-202-0453  
E: [ricjew3@yahoo.com](mailto:ricjew3@yahoo.com)

Dee McCollum, Director  
Dr. Martin Luther Jr. Center  
1531 W. Vliet Street  
Milwaukee, WI 53205  
O: 414-344-5600  
C: 414-364-0238  
E: [dmcollum5@wi.rr.com](mailto:dmcollum5@wi.rr.com)

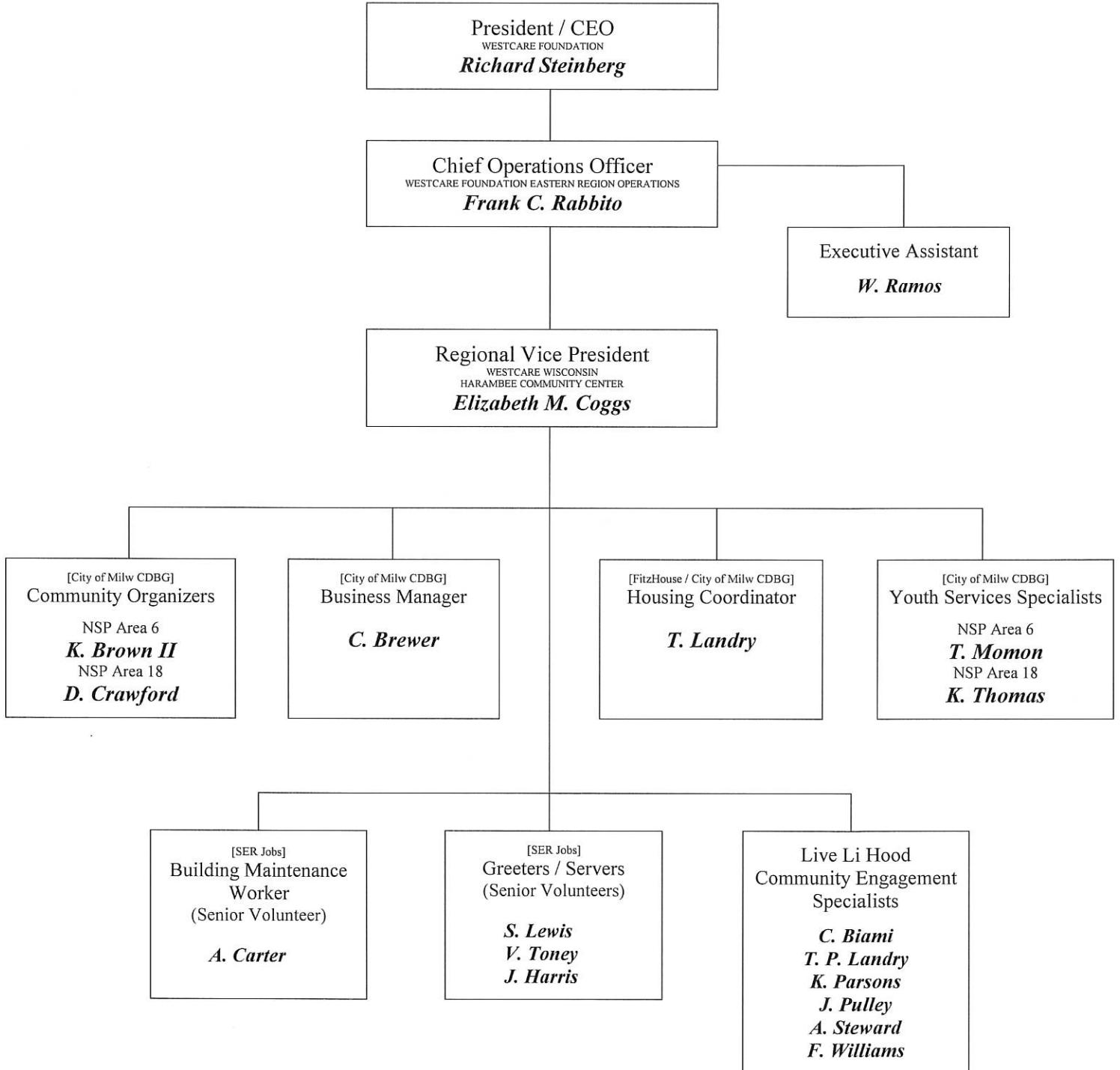
Freida Webb, Member  
Consultant for Labor Local 113  
1714 N. 5<sup>th</sup> Street  
Milwaukee, WI 53212  
C: 414-736-4669  
E: [ffwfh12010@gmail.com](mailto:ffwfh12010@gmail.com)

Micheal A. Beal  
Project Services Director  
Center for Veterans Issues LTD.  
315 West Court Street  
Milwaukee, WI 53212  
O: 414-345-4267  
C: 414-702-9560  
E: [mike.beal@cvivet.org](mailto:mike.beal@cvivet.org)



# ORGANIZATIONAL CHART

[August 2017]



NSP Area 6 (Harambee)

NSP Area 18 (Historic Granville)



## RESOLUTION WCWI 2017-01

**RESOLUTION OF WESTCARE WISCONSIN, INC. ("CORPORATION")  
BOARD OF DIRECTORS AUTHORIZING THE SUBMISSION OF THE FOLLOWING  
2017-2018 GRANT APPLICATIONS AND THE DESIGNATING OF AUTHORIZED  
REPRESENTATIVES OF THE CORPORATION.**

**WHEREAS**, the Corporation desires to submit and execute the following listed Funding Contracts (as defined below), including all supporting documentation and assurances, to the designed funding agencies under the specific Funding Contract;

**WHEREAS**, the Funding Contracts require that the Board of Directors of the Corporation approve the submission and execution of each Funding Contract and further require that the Corporation designate named authorized representatives of the Corporation to act on behalf of the Corporation.

**THEREFORE, BE IT RESOLVED** that the Board of Directors of the Corporation, subject to the Corporation's own grant review structure and policy, hereby approves the submission of the following listed Funding Contracts, including all supporting documentation and assurances required under each application by the issuing funding body, by the Corporation:

- Substance Abuse and Mental Health Services Administration
  - Center for Substance Abuse Treatment
  - Center for Substance Abuse Prevention
  - Center for Mental Health Services
- US Department of Justice
- Department of Veterans Affairs
- Department of Housing and Urban Development
- Department of Health and Human Services
  - Administration for Children and Families
  - Health Resources and Services Administration
- Center for Disease Control
- US Department of Education
- US Department of Labor
- City of Milwaukee
- City of Milwaukee, Community Development Grants Administration
- City of Milwaukee, Housing Trust Fund
- City of Racine

- County of Milwaukee
- County of Milwaukee, Delinquency and Court Services (Juvenile Justice)
- Families Moving Forward
- Milwaukee Pubic Schools
- St. Paul Community and Economic Development Corporation
- State of Wisconsin
- Forest County Potawatomi Foundation
- Wisconsin Housing and Economic Development Authority
- Brewers Community Foundation
- Harley-Davidson Foundation
- We Energies Foundation

**BE IT FURHTER RESOLVED** that the following persons are hereby authorized by the Corporation to execute and deliver all such documents and instruments related to the Funding Contracts, including but not limited to, any amendments, payment requests and budget modifications attendant to each specific contract, regardless of whether such acts were performed before or subsequent to the date of the adoption of this Resolution:

- Richard Steinberg      President/ CEO
- Maurice Lee            Chief Operational Officer
- Tina Stiles              Chief Financial Officer
- Frank Rabbito         Deputy Chief Operational Officer
- Robert Neri             Senior Vice President/ Chief Program  
and Service Officer
- Elizabeth Coggs        Regional Vice President

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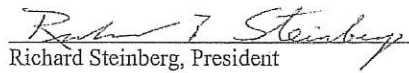


**FINALLY, BE IT RESOLVED** that this **Resolution WCWI 2017-01** shall continue in full force and effect and January be relied upon by the Corporation and the County, until the receipt of written notice of any change therein.


**PASSED AND ADOPTED** by the Board of Directors of the Corporation by unanimous vote on this 22<sup>nd</sup> day of January, 2017.

  
\_\_\_\_\_  
Senator Spencer Coggs, Board Chair  
Board of Directors  
WestCare Wisconsin, Inc.

January 22, 2017  
Date

  
\_\_\_\_\_  
Richard Steinberg, President  
Board of Directors  
WestCare Wisconsin, Inc.

January 22, 2017  
Date

  
\_\_\_\_\_  
Jim Hanna, Corporate Secretary  
WestCare Wisconsin, Inc.

January 22, 2017  
Date