

# Capital Improvement Request Form Part I

Project/Program Title: DATA REPOSITORY  
 Prepared By/Phone Ext: Yvette M. Rowe/X3997  
 Account No: BU110100700

Requesting Department: HEALTH DEPARTMENT  
 Department Head Signature: R. Filmaning

A) Department Priority 1 of 1 Useful Life \_\_\_\_\_ Years Level of Need  Essential  Important  Desired

Type of Project  New  Replacement  Repair  On-Going Program

Project/Program Scope  Fully Defined  Partially Defined

B) Description

**Infrastructure**

Street Related  Sewer  Water  Street Lighting  Communications  Recreation

Sidewalks  Alleys  Bridge  Environmental  Port  Parking

**Building**

Roof  Windows  HVAC  Electrical  Restroom  Security  Exterior  Entire Facility

ADA  Office Remodeling  New Building  Elevators  Garage  Mechanical

**Miscellaneous Development**

Economic  Information Systems  Equipment  Other \_\_\_\_\_

C) Project/Program Duration

One Year  Yes  No

On-Going Program  Yes  No

Multi-Year  Yes  No Number of Years \_\_\_\_\_

D) Total Positions \_\_\_\_\_ Total FTEs \_\_\_\_\_

Position Title	No. of Positions	FTEs	Salaries \$
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

E) In Six Year Capital Improvement Plan

Yes  2010-2015  2011-2016  Yes, Modified  New Request

F) Project/Program Justification

A data warehouse is a central repository for all or significant parts of the data of an organization from various sources that is selectively extracted and organized on the data warehouse database for use by analytical applications and use queries. The MHD is in need of one location to store all of our data. Currently the information is segregated across the department in multiple data silos due to the enormous amount of services provided and the broad range of data elements that each program collects. The State of Wisconsin and the Federal Government both have multiple systems they require the MHD to use for grant reporting. The MHD needs to be able to composite this data in one place for ease of reporting and for current real time data that is consistent across the department. It also is important to have this repository be compliant with the Federal Government's goal to have everyone on an electronic health record by 2014. Efficiencies include ease in reporting as well as timeliness, standardized data sets, and cost savings on staff time.

G) Additional Comments

The initial \$50,000 appropriation, in addition to funding used through a UASI grant will barely complete the software and hardware purchasing needs of this project. Additional on-going funding is needed to continue working on the massive amount of data system connectivity issues. Each year we would have to phase in several program data systems. Eventually, we hope this system will be linked with the UW-Milwaukee School of Public Health which will help with sustainability and maintenance.

## Capital Improvement Request Part II

Requesting Department: HEALTH DEPARTMENT  
 Project/Program Title: DATA REPOSITORY

Account No: BU110100700

Year	Tax Levy/Borrowing	Grant & Aid	Revenue	Special Assessment	Enterprise	Total Cost
Remaining Balance for 2011	\$49,491					\$49,491
2012 Budget Request	\$50,000					\$50,000
2013 Projection	\$50,000					\$50,000
2014 Projection	\$50,000					\$50,000
2015 Projection	\$50,000					\$50,000
2016 Projection	\$50,000					\$50,000
2017 Projection	\$50,000					\$50,000
<b>Total Six Year Cost</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Total Project Cost</b>	<b>\$349,491</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$349,491</b>

Life to Date Expenditures (Project Only)

	\$509	\$0	\$0	\$0	\$509
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**Available Cost Estimate:**

- Thorough Cost Estimate  2012  2013  2014  2015  2016  2017
- Limited Information  2012  2013  2014  2015  2016  2017
- Based on Cost of Similar Projects  2012  2013  2014  2015  2016  2017
- Unsupported  2012  2013  2014  2015  2016  2017

Were cost estimates confirmed by another source?  Yes  No  Uncertain  
 Are cost estimates based on industry standards?  Yes  No  Uncertain  
 Will city employees be performing any portion of the work?  Yes  No  Uncertain  
 Did you perform a cost/benefit analysis?  Yes  No  Uncertain

How will this project impact city operating expenditures?  Increase  Decrease  None

Estimated Start Date: 01/01/10  
 Estimated Completion Date: \_\_\_\_\_

Department Head Signature *R. Flanagan*  
 Prepared By/Phone Ext Yvette M. Rowe/X3997

# Capital Improvement Request Form Part I

Project/Program Title: HEALTH FACILITIES CAPITAL PROJECTS Requesting Department: HEALTH DEPARTMENT  
 Prepared By/Phone Ext: Yvette M. Rowe/X3997 Department Head Signature: R. Fulmanay  
 Account No: BU110100800

A) Department Priority 1 of 1 Useful Life \_\_\_\_\_ Years Level of Need  Essential  Important  Desired

Type of Project  New  Replacement  Repair  On-Going Program

Project/Program Scope  Fully Defined  Partially Defined

B) Description

**Infrastructure**

Street Related  Sewer  Water  Street Lighting  Communications  Recreation  
 Sidewalks  Alleys  Bridge  Environmental  Port  Parking

**Building**

Roof  Windows  HVAC  Electrical  Restroom  Security  Exterior  Entire Facility  
 ADA  Office Remodeling  New Building  Elevators  Garage  Mechanical

**Miscellaneous Development**

Economic  Information Systems  Equipment  Other \_\_\_\_\_

C) Project/Program Duration

One Year  Yes  No

On-Going Program  Yes  No

Multi-Year  Yes  No Number of Years 2 (SSHC Windows)

D) Total Positions \_\_\_\_\_ Total FTEs \_\_\_\_\_

Position Title	No. of Positions	FTEs	Salaries \$
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

E) In Six Year Capital Improvement Plan

Yes  2010-2015  2011-2016  Yes, Modified  New Request

F) Project/Program Justification

The 2012 Capital Improvement Budget Request includes the following INTERIOR projects: general interior painting. The 2011 Capital Improvement Budget Request includes the following EXTERIOR projects: funding for misc. roof repairs, general tuckpointing and the first year funding for a 2-year project to replace windows at SSHC. The 2011 Capital Improvement Budget Request includes the following MECHANICAL projects: Annual testing and maintenance on recently installed generatoers, annual testing and maintenance on Sprinklers installed in 2009 at SSHC and NWHC, card access/security alarm electronic equipment update (annual updates needed), and annual elevator maintenance for all buildings.

G) Additional Comments

## Capital Improvement Request Part II

Requesting Department: HEALTH DEPARTMENT

Project/Program Title: HEALTH FACILITIES CAPITAL PROJECTS

Account No: BU110100800

Year	Tax Levy/Borrowing	Grant & Aid	Revenue	Special Assessment	Enterprise	Total Cost
Remaining Balance for 2011	\$110,000					\$110,000
2012 Budget Request	\$450,000					\$450,000
2013 Projection	\$700,000					\$700,000
2014 Projection	\$633,000					\$633,000
2015 Projection	\$635,000					\$635,000
2016 Projection	\$450,000					\$450,000
2017 Projection	\$465,000					\$465,000
<b>Total Six Year Cost</b>	<b>\$3,333,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,333,000</b>
<b>Total Project Cost</b>	<b>\$3,443,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,443,000</b>

Life to Date Expenditures (Project Only)

	\$20,925	\$0	\$0	\$0	\$0	\$20,925
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**Available Cost Estimate:**

- Thorough Cost Estimate  2012  2013  2014  2015  2016  2017
- Limited Information  2012  2013  2014  2015  2016  2017
- Based on Cost of Similar Projects  2012  2013  2014  2015  2016  2017
- Unsupported  2012  2013  2014  2015  2016  2017

Were cost estimates confirmed by another source?  
 Are cost estimates based on industry standards?  
 Will city employees be performing any portion of the work?  
 Did you perform a cost/benefit analysis?

- |   |  |                                    |                               |
|---|--|------------------------------------|-------------------------------|
| Yes <input type="checkbox"/>            | No <input checked="" type="checkbox"/> | Uncertain <input type="checkbox"/> | None <input type="checkbox"/> |
| Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/>            | Uncertain <input type="checkbox"/> | None <input type="checkbox"/> |
| Yes <input type="checkbox"/>            | No <input checked="" type="checkbox"/> | Uncertain <input type="checkbox"/> | None <input type="checkbox"/> |
| Yes <input type="checkbox"/>            | No <input checked="" type="checkbox"/> | Uncertain <input type="checkbox"/> | None <input type="checkbox"/> |

How will this project impact city operating expenditures?

- Increase  Decrease  None

Estimated Start Date: 01/01/11

Estimated Completion Date: 12/31/17

Department Head Signature

*R. Felmanowicz*

Prepared By/Phone Ext

Yvette M. Rowe/X3997

## CIC - Capital Improvement Request Part III

Department: HEALTH DEPARTMENT	Date Submitted: 3/28/2011
Project/Program: HEALTH FACILITIES CAPITAL PROJECTS	
Prepared By: Yvette M. Rowe	Current Request: \$450,000
Dept Head: Bevan K. Baker, FACHE	6 Yr Total: \$3,333,000

General Project/Program Description:  
 The Health Facilities Capital Project Account consists of various funding appropriations for Health Center facility repairs, replacements and maintenance. These consist of various interior, exterior, mechanical and HVAC projects.

*Whenever possible, please quantify the impact of the project in either the amount column or the comment section of each area. Supporting documentation does not need to be submitted with the request but should be available upon request. Please see Capital Guidelines for detailed descriptions of each area of emphasis and additional considerations.*

Yes	No	N/A	Amount	Health & Safety
X				Does the project <b>directly reduce risks</b> to people or property?
X				Does the project <b>directly promote improved health or safety</b> ?
	X			Does the project <b>mitigate an immediate risk</b> ?

Comments / Other Considerations:  
 All regular repairs and maintenance reduces the risk of facility degradation that may lead to risk to our employees as well as to our clients. All Health Centers maintain regularly scheduled health clinics open to the public.

Yes	No	N/A	Amount	Regulatory Compliance
	X			Does the project <b>address</b> a legislative, regulatory or court-ordered <b>mandate</b> ?
	X			Does the project promote <b>long-term regulatory compliance</b> ?
		X		Will there be <b>serious negative impact</b> on the City if compliance is not achieved?
				Are there <b>other ways to mitigate</b> the regulatory concern?

Comments / Other Considerations:

Yes	No	N/A	Amount	Impact on Operational / Capital Budget
X			minor -see comments	What <b>return on investment</b> will this project generate?
X			20 years on windows	What is the <b>expected payback</b> period for this project?
		X		Does the project <b>minimize life-cycle cost</b> ?
		X		Will the facility require <b>additional personnel</b> to operate?
X				Will the project lead to a <b>reduction in operating cost</b> ?
		X		Will the project lead to <b>increased productivity or service improvements</b> ?
X				Will the facility require significant <b>annual maintenance</b> ?
		X		Will the new facility require <b>additional equipment</b> or the construction of <b>additional infrastructure</b> not included in the project budget?
	X			Is there a <b>revenue generating opportunity</b> ? (e.g. user fees)
X				Will the project result in a reduction or increase in <b>energy use</b> ?
X				Does the project involve <b>specific energy reduction strategies</b> or features?
X				Will this project cause <b>disruptions to regular city operations</b> ?
	X			Are there <b>other potential costs</b> associated with this project that are not addressed above?

Comments / Other Considerations:  
 The SSHC Window Replacement project is estimated to yield approximately 10% reduction in cooling and 20% reduction in heating. The estimated payback on this project is approximately 20 years, however the project will not only improve heating and cooling efficiency, it will also create a more comfortable environment for our employees and clients with improved air quality resulting from higher efficiency double paned windows. Air leakage is currently a huge issue for these windows.

## CIC - Capital Improvement Request Part III(cont'd)

Project/Program: HEALTH FACILITIES CAPITAL PROJECTS

Whenever possible, **please quantify / describe the impact** of the project in either the amount column or the comment section of each area. Supporting documentation does not need to be submitted with the request but should be available upon request. Please see Capital Guidelines for detailed descriptions of each area of emphasis and additional considerations.

Yes	No	N/A	Amount	<b>Compliance with Area Plans - The Common Council has adopted Comprehensive Area Plans. CIC Guidelines document a link to those plans on the DCD website.</b>
		X		Is the project in conformance with and supportive of the goals, objectives and strategies of any applicable <b>Comprehensive Plan, special study, survey, committee or board</b> ?
		X		Does the project increase or enhance <b>educational opportunities</b> for City of Milwaukee citizens?
		X		Does the project increase or enhance <b>recreational opportunities</b> and/or green space?
		X		Will the project <b>mitigate blight</b> ?
		X		Does the project target the <b>quality of life</b> of all citizens or does it target one demographic?
		X		Is one population affected positively and another negatively?
		X		Does the project preserve or improve the <b>historical or natural heritage</b> of the City?
		X		Is the project consistent with <b>established community character</b> ?
		X		Does the project <b>expand</b> the range of <b>transportation, employment, and housing choices</b> in a fiscally responsible manner?
		X		Does the project improve, mitigate or prevent degradation of <b>environmental quality</b> (e.g. water quality, improve or reduce pollution including noise and/or light pollution)?

Comments / Other Considerations:

**None of the specific area plans logistically applicable to the location of our Health Centers address Health Care specifically or contain recommendations relating to health care. We continue to maintain our connection with the community and our clients who live in the vicinity and the morbidity rates of various health issues affecting the population within the community. Our Health Centers provide health care to the under and uninsured population within our city.**

Yes	No	N/A	Amount	<b>Infrastructure - Primarily recurring infrastructure and facilities preservation programs</b>
		X		How does the request effect the pertinent replacement cycle ? Provide specifics below.
		X		Has the facility being replaced <b>exceeded its useful life</b> ?
X				Does this project <b>extend the useful life</b> of an existing facility?
	X			Do <b>maintenance costs</b> exceed replacement costs? (See Below)
	X			Have you documented costs of unplanned or corrective maintenance related to the facility?
X				Does the project incorporate <b>new technology</b> that will provide enhanced service?
		X		Does the project <b>extend service</b> for new development or redevelopment?
		X		Will this project improve the functionality or service life <b>other related infrastructure</b> ?

Comments / Other Considerations:

Ongoing repairs and maintenance of our Health Centers extends the life of our existing buildings. Our buildings are very aged and without consistent repair and maintenance they will quickly fall below acceptable standards for use as a safe Health Center.

Yes	No	N/A	Amount	<b>Economic / Community Development</b>
		X		Does the project have the potential to promote economic/community development in <b>where growth is desired</b> ?
		X		Will the project continue to promote or enhance economic/community development in an already developed area?
		X		Is the <b>net impact</b> of the project positive?
		X		Would an <b>alternate location</b> for this project provide a greater positive economic impact?
		X		Will the project <b>produce desirable jobs</b> in the City?
		X		Will the project <b>rejuvenate an area</b> that needs assistance?
		X		Will the project promote the <b>equitable distribution</b> of the costs and benefits of development?

Comments / Other Considerations:



CAPITAL IMPROVEMENT PROJECTS

Year	Completed	Project Description	Estimate	Difference	2009	2010	2011	2012	2013	2014	2015	2016	2017	TOTAL 2012-2017
ALL		<b>Public Health Information Network (BU110030200)</b>	<b>300,000</b>		<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>DATA REPOSITORY (BU110100700)</b>				<b>50,000</b>								
		<b>INTERIOR BUILDING MAINTENANCE PROJECTS BU11090400</b>												
1999	X	Keenan-New Entrance, walkways, stairs	15,000											
1999	2001	South Side-New Entrance, Walkways & Stairs	12,000											
2003	X	Northwest - Fire Alarm System	42,000	42,000										
2003	X	South Side Fire Alarm System	37,000	37,000										
2003	X	Keenan - Fire Alarm System	33,000	33,000										
2004	X (almost)	South Side - New drop ceiling and replace light fixtures	125,000	29,000										
2004		Keenan - Renovation for Tuberculosis Clinic	300,000	29,000										
2005		Coggs - Upgrade Fire Alarm System	30,000											
2005		Northwest - Replace Interior Light Fixtures	60,000											
2005		ZMB - Lab - Automatic Switch Gear for Emergency Electricity (coincides with DPV)	100,000											
2006		South Side - Replace all interior doors, frames and lock sets	82,500	7,500										
2006		All Buildings - Signage	35,000											
2006		Keenan-Walldoor with Card Access (2nd Floor to Exam rooms)	15,000											
2007		ZMB 1st and 3rd Floor Remodeling	50,000											
2007		Northwest-Sprinkler Installation	200,000											
2008		South Side - Sprinkler Installation	200,000											
2009		Keenan Reception	250,000		250,000									
2016		Northwest - Replace flooring throughout building	55,000	(25,000)										
2013		Keenan - Sprinkler Installation	300,000											
ALL		General Interior Painting	10,000		15,000		20,000	10,000	300,000	15,000	55,000			55,000
ALL		ADA Accommodations - Interior (all buildings)	647,500		25,000				13,000	125,000	25,000	25,000	25,000	300,000
ALL		Unspecified projects/cost overruns/estimate increases	-50,000	\$-279,000	\$290,000	\$0	\$20,000	\$10,000	\$313,000	\$140,000	\$315,000	\$280,000	\$225,000	600,000
		<b>Subtotal - Interior Projects</b>			<b>\$290,000</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$10,000</b>	<b>\$313,000</b>	<b>\$140,000</b>	<b>\$315,000</b>	<b>\$280,000</b>	<b>\$225,000</b>	<b>1,283,000</b>



Year	Completed	Project Description	Estimate	Difference	2009	2010	2011	2012	2013	2014	2015	2016	2017	TOTAL 2012-2017
<b>EXTERIOR BUILDING MAINTENANCE PROJECTS BU11090300</b>														
1999	2001	Johnston-Tuckpointing	17,000											0
1999	2001	Keenan-Tuckpointing	10,000											0
1999	X	Keenan-Glass Block Windows	34,300											0
1999	2001	South Side-Tuckpointing	16,000											0
1999	X	South Side-New Parking lot	20,000											0
1999	2002	South Side-Take Down exterior porches (need \$100,000)	55,000											0
1999	DNS	Vector-Replace Sky lights (DNS)	27,000											0
2001	2003	Coggs - Tuckpointing and exterior painting	337,000	99,000										0
2001	2001	STD - Relocation/Remodeling	93,500											0
2001	2001	Keenan - Repave alley and driveway, restrip parking lot	27,600	27,600										0
2002	X	Johnston - New windows (Using to rebuild New Healing-A/C Units)	177,100	16,100										0
2002	X	Northwest - All exterior Passage doors	6,000	-22,500										0
2002	2003	Northwest - Re-grading blacktop grade on west side	16,500	1,500										0
2002	X	Northwest - New windows	58,400	5,300										0
2003	X	Northwest - Replace rear approach to building	44,000	4,000										0
2003	X	Northwest - New roof on detached garage	120,000	12,000										0
2003		Northwest/South Side/Keenan - Lighted exterior signage (\$6,900 each)	20,700	20,700										0
2004		Tuckpointing (all buildings) - additional funding for cost overruns	50,000											0
2004		Johnston - New roof	85,000	22,000										0
2004		Northwest - New roof on main building	75,000	15,000										0
2005		Keenan - New Roof	50,000											0
2005		Northwest - Parking Lot	25,000											0
2005		Northwest - Front Steps - Repair/Replaces Cracked concrete	40,000											0
2005		Northwest-Exterior Overhead Garage doors	35,000											0
2006		South Side - Parking Lot	60,000											0
2007		South Side - Parking Lot and Sewer Repair (Parking lot sinking) (2 yr project)	50,000											0
2008		South Side - Exterior Painting	100,000											0
2008		South Side - New Roof	75,000											0
2009		South Side - 24th Street Entrance Replacement	125,000											0
2009		South Side - Replace Stainwell & Drains	50,000		50,000									0
2009		Keenan Parking Lot	50,000		50,000									0
2012-13		SSHC - Replace Windows (2 year project - 2010 - 2011)	700,000					375,000	325,000					0
2014		NWHC - Detached Garage Roof	100,000							100,000				0
2014		Keenan - Install commercial overhead canopy (Rear Entrance)	20,000							20,000				0
2014		Miscellaneous Roofing Repairs	20,000							20,000				0
		General Tuckpointing	169,000	151,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
		ADA Accommodations - Exterior (all buildings-various projects)	590,000		100,000	10,000	10,000	5,000	5,000	18,000	20,000	20,000	20,000	20,000
		School of Public Health Infrastructure Contribution												
		Unspecified projects/cost overruns/estimate increases												
		<b>Subtotal - Exterior Projects</b>	26,000	-925,900	\$228,000	\$10,000	\$15,000	\$385,000	\$335,000	\$163,000	\$125,000	\$75,000	\$75,000	1,158,000

Year	Completed	Project Description	Estimate	Difference	2009	2010	2011	2012	2013	2014	2015	2016	2017	TOTAL 2012-2017
<b>MECHANICAL SYSTEMS MAINTENANCE PROJECTS BU11090200</b>														
1999	X	Keenan-Boiler heating loop and all heating & AC valves	37,000											0
2000	X	Keenan- Replace Boiler	141,000											0
2001		Coggs - New unit heaters - annex	59,000	4,400										0
2003	X	Northwest - Replace Boiler & Add another (2 to replace 1)	200,000	50,000										0
2003		Coggs - Re-tube Boiler #1	20,000	6,700										0
2003		Coggs - Replace HVAC Compressor and related controls	7,000											0
2003	X	Elevator Repairs - All buildings	40,000											0
2004		South Side - Replace Boiler & Add another (2 to replace 1)	175,000	34,000										0
2004		Coggs - Replace Boiler #1 & #2	175,000											0
2005		South Side - Replace Elevator Hydraulic Cylinder	45,000											0
2005		Northwest - Replace Elevator Hydraulic Cylinder	45,000											0
2005		Johnston - Replace Boiler #1	125,000											0
2005		Johnston - Replace Boiler #2	125,000											0
2005		Johnston - Replace Compressor	3,500											0
2005		Johnston - Replace Water Heater	5,000											0
2006		Southside Elevator Pump	20,000											0
2008		South Side - Water Heater (5 year life, replaced in 2003)	10,000											0
2008		South Side - Heating Modifications - Exam Rooms	60,000											0
2009		Keenan - Water Heater (5 year life, replaced in 2003)	8,000		8,000									0
2009		Northwest - Water Heater	8,000		8,000									0
2009		Keenan - Boiler Replacement	200,000		200,000									0
2011		Security Cameras-Installation at NWHC, SSHC and Keenan	25,000				25,000							0
2014		SSHC - Elevator Smart Controller	35,000		0		0			35,000				35,000
2014		NWHC - Elevator Smart Controller	35,000		0		0			35,000				35,000
2014		SSHC Boiler Replacement	200,000							200,000				200,000
ALL		Generators - Testing, Maintenance & Fuel Replacement (Annual)	5,000			5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
ALL		Sprinklers - Testing & Maintenance	5,000			5,000	5,000	5,000	7,000	10,000	10,000	10,000	10,000	10,000
ALL		Card Access/Security Alarm Electronic Update (Annual)	15,000			15,000	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000
ALL		Elevator Maintenance - All buildings (Annual)	110,000			15,000	15,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000
ALL		Unspecified projects/cost overruns/estimate increases	0											0
		<b>Subtotal - Mechanical Projects</b>		(536,800)	\$248,000	\$40,000	\$75,000	\$55,000	\$52,000	\$330,000	\$195,000	\$95,000	\$165,000	\$82,000
		<b>Grand Total</b>		(1,741,800)	\$864,000	\$100,000	\$110,000	\$450,000	\$700,000	\$633,000	\$635,000	\$450,000	\$465,000	3,333,000