BUSINESS IMPROVEMENT DISTRICT NO.10 - AVENUES WEST

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ANNUAL OPERATING PLAN

2007

Approved by BID No. 10 Board of Directors on August 16, 2006



BUSINESS IMPROVEMENT DISTRICT NO. 10

AVENUES WEST

ANNUAL OPERATING PLAN - 2007

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BUSINESS IMPROVEMENT DISTRICT NO. 10

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ANNUAL OPERATING PLAN - 2007

I. INTRODUCTION

In 1984, the Wisconsin legislature created Sec. 66.608 (currently Sec. 66.1109) of the Statutes enabling cities to establish Business Improvement Districts (BIDs) upon the petition of at least one property owner within the proposed district. The purpose of the law is "...to allow businesses within those districts to develop, manage and promote the districts and to establish an assessment method to fund these activities." On October 30,1992, the Common Council of the City of Milwaukee, by Resolution File Number 921091, created BID No. 10 - Avenues West and adopted its initial Operating Plan for the year 1993.

Section 66.1109 (3) (b), Wisconsin Statutes, requires that a BID Board "... shall annually consider and may make changes to the operating plan, The Board shall then submit the operating plan to the local legislative body for its approval." The Board of Business Improvement District No. 10 submits this year 2007 Operating Plan in fulfillment of the statutory requirement.

This plan proposes a continuation and expansion of activities described in the initial BID Operating Plan. Therefore, it incorporates by reference the earlier plans adopted by the Common Council. In the interest of brevity, this plan emphasizes the elements which are required by Sec. 66.1109, Wisconsin Statutes, and the proposed changes for 2007. It does not repeat the background information which is contained in the original plan nor include the Business Improvement District Statute, original petitions from property owners, or BID No. 10 Bylaws.

II. DISTRICT BOUNDARIES

Boundaries of the District remain unchanged and are shown on the map in Appendix A of this plan. The District is contained within the area bounded by I-43 west to 28th Street and I-94 north to Highland Avenue.

A listing of all the properties included within the District is provided in Appendix B.

III. PROPOSED WORK PLAN - 2007

A. Plan Objective

The objective of Business Improvement District No. 10 is as stated in its first year, 1993, to "continue the revitalization and improvements of a portion of Milwaukee's near west side." This objective is intended to be accomplished by maximizing both human and capital resources through the operation of an office whose staff implements and promotes activities determined appropriate by the board of directors in achieving the district's objective. The District has a continuing contract with the Avenues West Association Inc. to provide the necessary staffing and Operating Plan implementation.

B. Proposed Activities 2007

The principal activities to be undertaken during 2007 will result in enhanced neighborhood safety, improved area image, new development, and the increased value of present improvements.

Possible staff activities include:

- Direct and / or collaborate with other appropriate agencies in the implementation of streetscaping and other long range plans approved by the board of directors;
- Encourage all commercial buildings to be maintained graffiti-free and financially support and coordinate the means to accomplish this goal;
- c. Encourage and support facade improvements to commercial properties within the BID, with emphasis on the Milwaukee Main Street SOHI District;
- d. Advise area businesses on safety and security measures and to serve as liaison with the security offices of area institutions and the Milwaukee Police Department;
- e. Liaison with owners of private and public property to encourage quality maintenance and management of said property;
- f. Provide staff assistance to property owners and developers who are engaged in property improvements and redevelopment actions;
- g. Marketing and visual enhancement of the Avenues West neighborhood;

- h. Liaison with economic development programs of area organizations, institutions, government agencies; and programs such as the Milwaukee Main Street program;
- i. Assist the BID Board in complying with its statutory responsibilities of record keeping, reporting, and financial administration.

C. **Proposed Expenditures - 2007**

Recognizing that it is beyond the resources and capacity of Business Improvement District No. 10 to address every significant issue affecting the Avenues West area, the Board shall set priorities for expenditures based on cost effectiveness and fulfillment of the goals of the BID. Grants may be awarded during the program year that are not presently identified as such but fit within the intent of the Operating Plan.

The Board shall have the authority to revise the budget as necessary during the year to match the funds actually available. Functional expenditures, including staff consisting of a full time executive director and a part time assistant, are anticipated to be in these approximate amounts:

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	SOME PERSONAL PROPERTY.
FILELIANI	Services:

Telephone

Salaries	\$ 44,000
Payroll taxes & benefits	5,300
Facade Grants	10,000
Grants and /or Projects (marketing, promotions)	6,000
Projects (ex: streetscape, lighting, graffiti, safety,	
newsletters, programs/meetings)	34,000
Office supplies, incl. copier, computer, fax	400
Postage	1,150
Printing	700
Telephone	<u>975</u>
	\$102,525
Management and General:	ŕ
Salaries	\$ 32,500
Payroll taxes & benefits	7,000
Insurance	5,700
Office supplies, incl. copier, computer, fax	1,000
Equipment repair and maintenance	850
Postage	350
Advertising/Promotion	400
Conferences, professional training	800
Subscriptions/memberships	650
Printing	300
Professional fees	6,000
Depreciation	1,100
Rent & Utilities	9,000

1,000 \$66,650

Fund raising:

Salaries		\$ 7,500
Payroll taxes & benefits		1,400
Insurance		180
Telephone		100
Postage		250
		\$ 9,430
	TOTAL.	\$ 178 605

D. Financing Method

It is proposed that \$135,605 approximately 75.9% of the budget, be obtained from assessments on property within the District. The assessment method is described in Section V. of this plan. It is proposed that \$31,000 approximately 17.4% of the budget, be obtained from the Avenues West Association. It is proposed that \$12,000 about 6.7% of the budget, be provided directly by the City of Milwaukee which is the same dollar amount provided by the City to Business Improvement District No. 10 in 2006

IV. MANAGEMENT OF BID NO. 10

A. Organization of the BID Board

BID No. 10 is represented by a nine-person Board of Directors, appointed by the Mayor and confirmed by the Common Council. The Board elects its own officers each year. The current members and their terms are:

Serving terms ending during 2007:

Jim Kurz, WISN-TV

Serving terms ending during 2008:

James Ryan, Penfield Children's Center

Thomas E. Wiseman, Brett Funeral Home

Serving terms ending during 2009:

Carolyn Ehlers, Bonded Transportation Solutions, Inc.

Richard Wiegand, Ambassador Hotel/Executive Inn

Carol Winkel, Marquette University

Dan Naumann, Marquette Laundry & Tanning

Thomas Schmitt, MBS-Certified Public Accountants LLC

Walt Buckhanan, M & I Bank

The Board shall submit to the Mayor its recommendations for appointments to expiring terms, two months prior to expiration of the terms.

B. Relationship to the Avenues West Association, Inc.

The BID is, and shall continue as, a separate entity from the Avenues West Association, Inc., a 501 (c) (3) corporation, not withstanding the fact that members, officers, and directors of each may be shared.

The BID may, and it is intended shall, continue to contract with the Association to provide services to the BID in accordance with this plan. The Executive Director of the Association shall also serve as the Executive Director of the BID with staff as necessary to implement the annual Operating Plan. The Association shall remain a private organization, not subject to open meetings laws and not subject to public records laws except for records generated in connection with its contract with the BID Board.

V. METHOD OF ASSESSMENT

A. Assessment Rate and Method

The District proposes to continue the assessment rate and method used in its prior plans. The principle behind the assessment method is that each property should contribute to the BID in proportion to the benefit derived from the BID. After consideration of other assessment methods, it was determined the assessed value of a property was the characteristic most directly related to the potential benefit provided by the BID. Therefore, a uniform rate applied on the assessed value of each property was selected as the basic assessment method for this BID.

However, maintaining an equitable relationship between the BID assessment and the expected benefits requires an adjustment to the basic assessment method. To prevent the disproportional assessment of a small number of high value properties, a maximum assessment of no more than \$6,000.00 per parcel will be applied.

As of January 1, 2006, the assessable property in the District had a total value of over \$81,148,329. Property assessable for BID purposes is \$54,176,929. This plan proposes to assess the property in the District at a rate of \$3.00 per \$1,000.00 of assessed value, subject to the maximum assessment, for the purposes of the BID. Appendix B shows the projected BID assessment for each property included in the District.

B. Excluded and Exempt Property

The BID law requires explicit consideration of certain classes of property.

- 1. State Statute 66.1109(1) (f) 1m: states that if the District contains property used exclusively for manufacturing purposes, the plan must state if it will be specially assessed. The District does contain exclusively manufacturing as well as properties used in part for manufacturing. These properties will be assessed according to the method set forth in this plan because they also benefit from the activities of the District.
- 2. State Statute 66.1109(5) (a): Property known to be used exclusively for residential purposes may not be assessed by the District.

There are several large residential buildings in the District in which ground floor retail or office space is provided. To prevent the disproportional assessment of such properties, this Plan

provides for an adjustment to the assessment of "substantially residential property".

Real property on which more than 66-2/3% of the square footage of the floor area of the building on such real property is used for residential purposes, is defined as "substantially residential property." The law authorizing the creation of BIDs states the intention that residential space is considered a residential, and not commercial use. Therefore, the owner of any substantially residential property within the BID may certify to the BID Board the square footage of such real property used for residential and nonresidential purposes. The percentage of square footage used for nonresidential purposes, as compared to the total square footage of such building, multiplied by the assessed value for the entire value for the entire building on such real property, shall be the value of the real property used for multiplication against the BID assessment rate, subject to the \$6,000.00 per parcel cap. (There is no minimum assessment.) Calculation of floor area shall exclude basement area. Properties which received an adjusted assessment for 2006 shall be assessed for 2007 only on the non-residential portion of the property as certified by the owner and accepted by the Board. These adjustments are reflected in the amounts shown in Appendix B.

3. In accordance with the interpretation of the City Attorney regarding State Statute 66.1109(1) (b) property exempt from general real estate taxes has been excluded and is not assessed by the District.

VI. RELATIONSHIP TO THE COMPREHENSIVE PLAN AND ORDERLY DEVELOPMENT OF THE CITY

A. City Plans

The Near West Side Area Comprehensive Plan was adopted as part of the City of Milwaukee's Overall Comprehensive Plan in March 2004. According to Common Council Resolution, File No. 031371, "...Comprehensive Plan as approved shall provide guidance and serve as the basis for decision-making by the Common Council in its consideration of land use and physical development issues; ..."

B. City Role in District Operations

The City of Milwaukee is committed to helping private property owners in the District promote District development. To this end, the City has played a significant role in the creation of the Business Improvement District and in the implementation of its Operating Plan.

In particular, the City will continue to:

- a. Provide assistance as appropriate to the BID Board.
- b. Monitor and, when appropriate, apply for outside funds which could be used in support of the District.
 - Collect BID Assessments and maintain them in a segregated account.
- d. Disburse all monies of the District no earlier than January 31, 2007 and no later than March 31, 2007. Disbursements of the full amount assessed by the District will be made without reference to the amount of assessments actually collected by the City by the date of disbursement.
- e. Obtain a copy of the annual report including an independent audit from the BID Board as required per Sec. 66.1109(3) (c) of the BID law. If said audit is not provided within six months of the due date, contract for an independent certified audit with the cost paid from BID appropriations.
- f. Provide the Board, through the Tax Commissioner's Office, on or before July 1st of each plan year with the assessed value of each parcel within the District as of January 1st of each plan year and provide an update immediately prior to preparation of tax bills for purpose of calculating the BID assessments for the following plan year.
- g. Encourage the State of Wisconsin, Milwaukee County, and other units of government to support the activities of the District.

The presentation of this plan to the City shall serve as a standing order of the Board under Sec. 66.1109(4), Wisconsin Statutes, to disburse the BID assessments without necessity of an additional disbursement agreement, disbursement method, or accounting method. Budget authority made under this plan shall be shown in the City's Budget as a line item.

VII. FUTURE YEAR OPERATING PLANS

The BID law requires an annual review of the Operating Plan, but permits rather than requires, revisions to the Plan. (Operating Plan Section I. Introduction) The Board interprets this wording as encouraging consistency in program and approach from year to year.

The Board expects to revise the Operating Plan each year to reflect changes in assessed values and costs, completion of specific programs, and changing development needs and opportunities. However, the Board intends each Plan to reflect the same purposes and objectives which provided the basis for the creation of the District. Any changes to the Operating Plan shall not take effect until approved by the Common Council pursuant to Section 66.608(3) (b) Wis. Stats. Approval by the Common Council of the Annual Operating Plan shall be conclusive evidence that the Board has complied with Section 66.1109(3) (b) Wisconsin Statutes.

APPENDICES

APPENDIX A Map of Business Improvement District No. 10 -

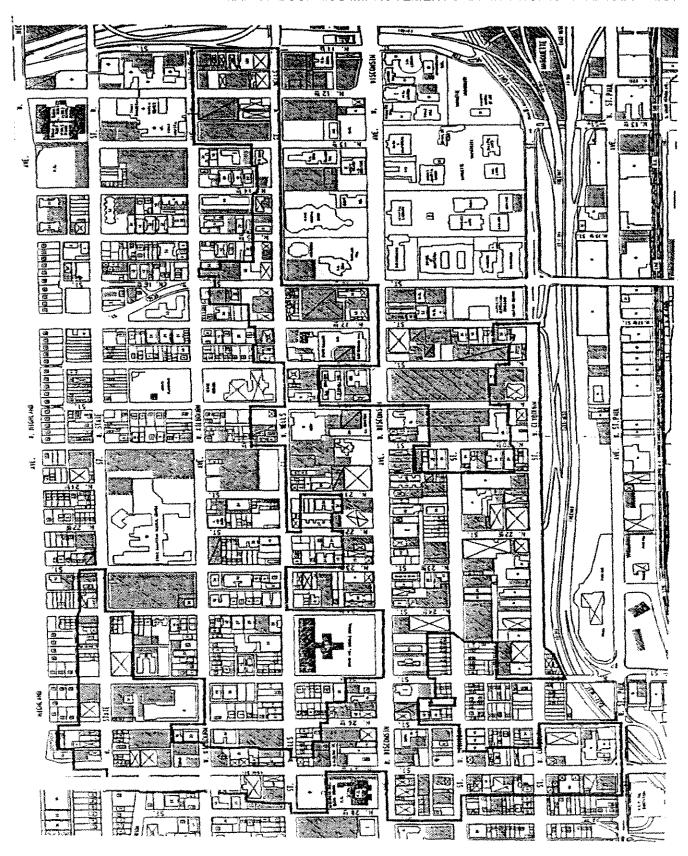
Avenues West

APPENDIX B: 2007 - Values and Special

Assessments

APPENDIX A:

MAP OF BUSINESS IMPROVEMENT DISTRICT NO. 10 - AVENUES WEST



APPENDIX B:

2007 - VALUES AND SPECIAL ASSESSMENT

2007 Operating Plan

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1	3891208000	~	2502 W WISCONSIN	RAJESH KUMAR	RAKESH DHIMAN	The second section of the second seco	412,400.00	7 07 224	785 70
i.	3890870110	8	2522 W STATE	BETTY D STOUGH	CNO MILWAUKEE BLOOD	-	251,900.00	20.00	07.707
١.,	3899998000	4	2524 W WISCONSIN	LA ILLE	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		31,500.00	7 20 20	00 44 00
	4000002100	×	2525 W WISCONSIN	FIRSTAR BANK NA	CNO MB BEITLER	-	625,000.00	- 0.00	744.00
1	3899999000	×	2532 W WISCONSIN				247,000.00	741.00	318.00
185	3890883000	w	2537 W STATE	SAIBALC	de en felle en mener mener en en en et en en et en		100,000,00	10,00	165.30
186	3890928100	w	2600 W STATE	PETER CHRONS	ANTHOULA CHRONIS		25, 100.00	670.00	870 00
<u> </u>	4000081100	0	2601 W CLYBOURN	GERALD R JONAS		and the second s	290,000,00	00.000	303.00
188	3890894000	5	2601 W STATE	SARULC			101,000,00	303.00	22.00
1	3890895000	o	2607 W STATE	SARLC	A A Company of the Co	-	7,400.00	77.70	244 50
	3890929000	***	2808 W STATE	MICHAEL CHRIST	7 A 2 A 3 A 3 A 3 A 3 A 3 A 3 A 3 A 3 A 3	-	80,500.00	7.00.00	00'1 4-7
ì.,	3890896000	9	2811 W STATE	SAYSAMONE SIVONGSA	SISOMPHANE SIVONGSA	•	55,400.00	166.20	100.20
192	3890306000	_	2619 W STATE	STEVEN EWING			122,600.00	357.60	90.700
193	4000951000	ო	2620 W ST PAUL	D GEUDER INVESTMENTS LLC			231,200.00	45 50	45.30
194	3890900112	တ	2622 W KILBOURN	KILBOURN 2622 LLC		-	15,100.00	40.90	37.50
195	3890305000	-	2623 W STATE	JOHN D KALMAN			12,400.00	37.20	27.20
198	3890304000	භ	2627 W STATE	JOHN D KALMAN			200,000,00	4 667 90	+ 567 80
197	3890120110	×	2630 W WISCONSIN	PRIYA CORP			222,000.00	1 00 000	00 CPE
198	4000084000	0	2631 W CLYBOURN	SAM ELYYAN		-	114,000.00		35.424
	3890516000	v	2632 W WELLS	WEST POINTELLC	Ana, Privile suppose and the Privile State of the P	-	245,000.00	13.0 00.68/	00.40
	4000042000	1	2634 W CLYBOURN	MRS PS GALAXY MOTORS INC		-	2,700.00	8.10	9, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10
٠.	3890108000	0	2639 W WELLS	ADNAN SHANAA		-	234,000.00	705.00	20,207
	4010501000		2701 W WISCONSIN	FALA7 Investments LLC	SUBHIEH ABDALLAH	4	114,600.00	343.80	343.60
3 6	4011003000	> <	NOI CAN LINE	MARK R PACHERKY	And the second section of the section of the second section of the section of the second section of the second section of the second section of the sect	-	58,000.00	174.00	174.00
2 0	4010502000	1 0	STOO WATCHER	WILLIAM H NIFWORTHNER	CNO LINDA R TRELAND	-	194,000.00	582.00	582.00
ı v	4014000000	ه د	274E W CI VBOI IDM	ONAD M BADKHADI F	and the second s	-	91,200.00	273.60 1	273.60
200	4010504100	5 (2	2719 W WISCONSIN	WISCONSIN RIF IARDS INC.		-	305,000.00	915.00	915.00
٠.	4040646400	-	2200 W WOLLOW	ON CRISION WA	11. (A)	-	28,500.00	85.50	85.50
	4010310100	- u	ATOM MICHIGAN	MICHAEL C CHI BED		-	62,800.00	188.40	188.40
900	4040607000) d	NEW WING CONCE	CERIA M TRAVIS ACADEMY		-	85,200,00	255.60 1	255.60
	4011021110	> α	Ank N 27TH	DEFAMI AND DETROI FIIM COMPANY		-	439,300.00	1,317.90	1,317.90
	400000000	o a	418 N 27TH	CARRY DROPERTIES 11 C		1	322,400.00	967.20 1	967.20
200	4011009110	o c	A10 N 97TH		CNO JEROME E RANDALL	-	241,200.00	723.60 1	723.60
213	4011004100	• ec	431 N 27TH	SANDHII REAL ESTATE LLC	The state of the s	-	521,000.00	1,563.00	1,563.00
	3980652100	. 4	500 N 19TH	500 N 19TH I C			2,312,000.00	6,000.00	6,000.00
7 2	4000824000	· ·	SOL N SOTH	DAVID A BROWN	MICHAEL D BROWN	-	5,400.00	16.20	16.20
218	4010984100	۰ -	: 2	PACHEFSKY LIVING TRUST	D10-21-94		47,200.00	141.60	141.50
21.0	4010983100	+	400 N 27TH	RICHARD A PETERS	1. The state of th	+	98,000.00	294.00	294.00
318	4000041100	٠,٠	: 2	ROCKHORST PROPERTIES L.C.		-	110,000.00	330,00	330.00
	3980686000	i co	515N 19TH	JOHN J PICCIURO	JAMES L PICCIURO	_	23,600.00	70,80	70.80
520	4000766100	4	522 N 22ND	GEORGE A TAMMS	The state of the s	-	298,200.00	894.60	894.60
-	3980626100		525 N 17TH	UNIVERSITY PARTNERS LLP		4	1,005,000.00	3,015.00	3,015.00
222	4010981000	4	527 N 27TH	GOLDBERG PROPERTIES LLC	CNO LAURIE PEVNICK		355,000.00	1,065,00	00.680,F
223	4000037210	4	Z	JEROME A & DEANNA M MURRAY		-	84,600.00	253.80	253.80
224	4010978111	×	547 N 27TH	FROEBEL REALTY CO., INC		***	203,000.00	609.00	00.609
225	4010520100	. m	605 N 27TH	H & K PARTNERS, LLC	CNO PETER HELF	4	320,000.00	00.096	00.098
228	3891804000	~	755 N 23RD	WIEGAND INVESTMENTS 755	ΓÇ	-	168,000.00	504.00	504.00
227	3632724110	60	759 N 19TH	HEARST-ARGYLE STATIONS INC	and the second s	-	1,750,000.00	5,250.00	00.002.0
228	3880114000	ļ.,	801 N 27TH	M & R PROP INVESTMENT LLC			726,000.00	2,178.00	00.871,2
87	3632655000	<u>.</u>	812 N 18TH	CAMPUS DEVELOPMENT LLC		-	9,500.00	28.50	06.82
330	3890517000	Ļ	820 N 27TH	KANG LOR	YATSIMEEJ XIONG	-	155,000.00	465,00	00,58 4
	3910205000	ļ_	827 N 11TH	KILBOURN WEST LLC		-	297,000.00	891.00	00,188
232	3910204000	<u> </u>	839 N 11TH	AMC Realty LLC			286,000.00	9 975 00	4 375 00
233	3880112110	G	839 N 27TH	BELWOOD LTD			1,125,000.00	3,375,00	3,0,000
73	3910209100	4	840 N 12TH	BADGER RE PORTFOLIO I LC	CNO AURORA HEALTH CARE, INC		1,135,000.00	3,403.00	477 00
235	3910203000	2	845 N 11TH	STEVEN F TILTON			133,000.001	. 125.7.134.	

BID No. 10 Property List

July 25, 2006