

Application For A Sister City Relationship*

City Clerk's Office
 City Hall, Room 205
 200 E. Wells Street
 Milwaukee, WI 53202

Phone: (414) 286-2221

Website: www.city.milwaukee.gov



APPLICANT ORGANIZATION		
Name	Hope in Tanzania Foundation	
Mailing Address	2547 S. Shore Dr., Milwaukee, WI 53207	
Website	www.hopeintanzania.org	
PERSON IN CHARGE OF ORGANIZATION		
Name	Ryan Skai fe	Phone (414) 763-1858
Mailing Address		Email ryskai fe@yahoo.com
PROPOSED SISTER CITY		
Name	Morogoro	Country Tanzania Population 270,000
EXISTING OR PRIOR U.S. SISTER CITY RELATIONSHIPS		
Existing	Fresno, CA	Prior —

Please attach the following information:

Information about the proposed sister city:

- A • Demographics
- B • Geographic description
- C • Historical background
- D • Governmental structure
- E • Educational system
- F • Areas of mutual interest and involvement between Milwaukee and the proposed sister city in the areas of culture and business
- G • Details of communication and consultation with the sister city regarding the proposed relationship
- H • Information regarding the local organizational structure in the proposed sister city that will support the relationship

Information about the applicant organization:

- I • Organizational status (e.g. 501c-3). List Board of Directors and attach bylaws
- J • Number of members and their professional and business background
- K • Goals of the organization regarding the proposed sister city relationship
- L • Current activities of the organization in relation to the proposed sister city
- M • Methods the organization will use to meet the goals of the proposed sister city relationship
- N • Financial base of the organization and funds available to support the sister city relationship
- O • Evidence of local community support for the sister city relationship, including additional financial support and interest in exchange programs

**Note: Prior to filing an application, a letter of intent to establish a sister city relationship should be submitted to the Sister Cities Committee.*

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APPLICANT ORGANIZATION	
Name	MOROGORO MUNICIPAL COUNCIL
Mailing Address	Box 166, MOROGORO, TANZANIA
Website	e-mail - mmc.townhall@Morogoro.net
PERSON IN CHARGE OF ORGANIZATION	
Name	R. S. NDUNGURU
Phone	
Mailing Address	Box 166, morogoro, T.Z.
Email	
PROPOSED SISTER CITY	
Name	MOROGORO MUNICIPAL COUNCIL
Country	TANZANIA
Population	228,863
EXISTING OR PRIOR U.S. SISTER CITY RELATIONSHIPS	
Existing	-
Prior	-

Please attach the following information:

Information about the proposed sister city:

- Demographics
- Geographic description
- Historical background
- Governmental structure
- Educational system
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MOROGORO MUNICIPAL COUNCIL



MUNICIPAL PROFILE

Municipal Director's Office,
P.O. Box 166,
Morogoro

Te/Fax No.023 – 261-4727

e-mail-mmctownhall@morogoro.net

ABOUT MOROGORO MUNICIPALITY

1.0 Short History:

Morogoro Municipality started in 1840 as a small settlement known as "Bungo Dimwe" around the present railway station and the area now occupied by Municipal Council offices and where the regional hospital was then used as a resting place for slave caravans from the hinterland. Across this settlement there is a river by then known as Mwere. One day a huge tree fell across the river and unblocked it, the water then had flow over it and created some sound "ROGOROGOROGO". The sound "ROGOROGOROGO" became so familiar to those who crossed the river that eventually the river took the name Morogoro.

This settlement was established by "Kingo Kisabengo" who came from "Uzugua Komlamba" village along "Wami" river few miles west of "Mandera" mission. Through hunting he reached "Mguru wa Ndege" mountain near Morogoro town where he met "Mwande" the leader of "Bungo Dimwe" by then, "Mwande" invited "Kingo" to be his friend he gave land to stay at "Bungo Dimwe" for the purpose of helping him during civil wars with their neighbours. One day "Mwande" quarreled with "Kingo" and started war with him where "Mwande" defied and surrendered "Bungo Dimwe" area to "Kingo". From that time "Kingo" became a leader of "Bungo Dimwe" before 1840 he died in 1945. Morogoro has a township status in 1956 – 1962. In 1962 after independence of Tanganyika the council was lifted to Town Council status. The Town Council was lifted in status on the 1st July 1988 and became a Municipality with a Mayor as the Chairman of the Municipal Council.

1.1 Geographical settings:

Morogoro Municipality is located 190km to the west of Dar es Salaam City. The Municipality covers an area of about 260sqkm. The major physical features of the town include the famous Uluguru Mountains, Mindu and Mguru wa Ndege Mountains. Three main rivers are Morogoro, Kikundi and Ngerengere with several tributaries from a number of alluvial flood plain which are conducive for urban agriculture.

1.2 Climate:

Morogoro Municipality has an average daily temperature of 30 degree centigrade. The highest temperatures occur in November and December, during which the mean maximum temperature is about 33 degrees centigrade. The total average annual rainfall for Morogoro Municipality ranges between 821mm to 1,050mm. Despite there is a variation on

climatically conditions throughout the year, the weather condition of the Municipality is attractive because of its high altitude.

It experiences average daily temperature of 30oC degree centigrade. The minimum temperatures are in June and August when the mean relative humidity is about 60% and drops down to as far as 37%. The total average annual rainfall ranges between 821mm to 1,505mm. Long rains occur between March and May while short rains occur between October and December each year.

1.3 Demographics of Morogoro Municipality:

The demographics of the Municipality can be explained under the following categories:

a) Population:

According to population census of 2002 the current population of the Municipality is about 228,863 people with a ratio of 50.3% women and 49.7% men. The annual growth rate is about 4.6% per annum and the average annual income of a person per annum is about Tzs: 185,000.00. The population growth rate of the Municipality has been influenced by two major reasons:

- i) **Natural population growth:** Natural population growth is accelerated by early marriage, unplanned pregnancies, social factors and traditional ethics.
- ii) **Migration:** The migration is another factor which causes the increased population. According to 2002 population census, the migration has increased from 3.7% to 9.6% (in 2002).

There are various reasons which cause the increased migration. The increased factories and industries, expansion of trade and the related activities and the improved infrastructures, which accelerate the development of business activities and the improved social services. Such development to a certain extent has fuelled the increased rural-urban migration, which in turn led to poor provisioning of social services and unemployment.

Morogoro Municipality is a headquarters of a region. Morogoro is one of the 26 regions in Tanzania mainland. The region boarded by seven other regions – Arusha and Tanga to the north, the Coast region to the east, Dodoma and Iringa to the west, Ruvuma and Lindi to the south.

The region occupies a total of 782,939 square kilometers, which is approximately 8.2% of the total area of Tanzania mainland. It is the third largest region in the country after Arusha and Tabora

regions. The ethnic group in Morogoro region is the Waluguru, Wasagara, Wakaguru, Wandamba, Wanguu, Wavidunda, Wakutu, Wakwere, Wanguu, Wakami and Wapogoro. Waluguru dominates in Morogoro district. Wasagara and Wakaguru in Kilosa, Wandamba are the majority in Kilombero and Wapogoro in Ulanga district. Morogoro Municipality is the fourth largest town in Tanzania. In 1970's the Municipality was among the growth poles in the country as an industrial town. Following the economic recession of 1990's, many industries have collapsed.

b) **Economic activities:**

Major economic activities include:

- i) Industries of primary and secondary level;
- ii) Subsistence and commercial farming
- iii) Small scale enterprises; and
- iv) Retail as well as wholesale business.

i) **Industry:**

Major industries are: Morogoro Canvas Mills, Tanzania Packaging Manufacturers (1998) Ltd., Morogoro Ceramics, 21st Century Textile Mills Ltd., Abood Soap Industries, Morogoro Seed Oils Mills, Tanzania Tobacco Processing Company and Morogoro Plastics.

Most of these industries are clustered in Kihonda Industrial area on the northeastern part of the Municipality. However, in accordance with the new policy of Pastatal Privatization, only six out of the mentioned industries are operating.

ii) **Agriculture:**

The main agricultural cash crop is sisal, rice and maize, which are grown in the periphery of the Municipality. Food crops include maize, rice, vegetables, fruits, yams, etc.

iii) **Development projects:**

The following are the main development activities undertaken by Morogoro Municipal Council:

- a) Construction of classrooms both for primary and secondary schools;
- b) Construction of teachers' houses;
- c) Construction of storm and waste water drainage system;
- d) Construction and rehabilitation of Municipal roads;
- e) Construction and rehabilitation of Health facilities;
- f) Creation of awareness against HIV/AIDS, Malaria and STDs.

2.0 Government structure:

Morogoro Municipality is a headquarters of a region. Morogoro is one of the 26 regions in Tanzania mainland. It is the third largest region in the country after Arusha and Tabora regions. The Municipality lies within Morogoro district which is one of the six district councils in the region. Others are Kilosa, Kilombero, Morogoro Rural, Ulanga and Mvomero.

(Map 1.0) shown on the annex.

The Municipality has only one division which is divided into 19 administrative wards and 274 Mitaas (streets) as follows:

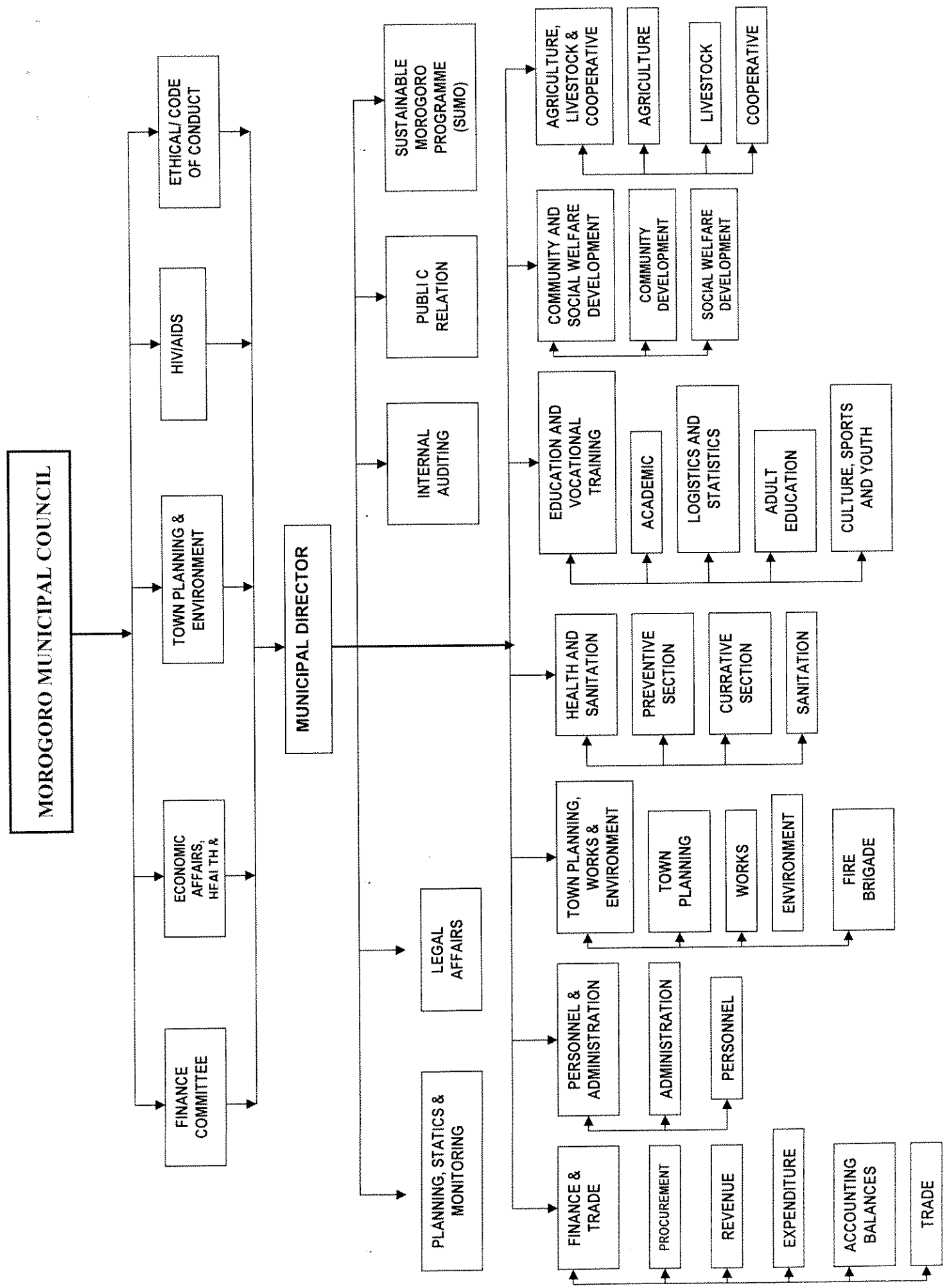
Division	Ward	Mitaas
Morogoro Urban	1) Kingo	18
	2) Kilakala	14
	3) Kingolwira	15
	4) Mazimbu	32
	5) Bigwa	09
	6) Kichangani	11
	7) Mwembesongo	19
	8) Mjimpya	09
	9) Mjimkuu	08
	10) Mzinga	15
	11) Mbuyuni	15
	12) Sabasaba	12
	13) Uwanja wa Taifa	11
	14) Kiwanja cha Ndege	13
	15) Kihonda	20
	16) Mlimani	14
	17) Sultani Area	10
	18) Boma	15
	19) Mafiga	15
		274

Source: Administration department (2006)

The council is composed of nineteen (19) elected councilors from each of the nineteen wards (15 male and 04 female). Seven (7) women councilors nominated from the winning party (Chama Cha Mapinduzi), one Member of Parliament in the constituency; two Members of Parliament from the Women wing (UWT) and one Member of Parliament representing special seats (female). Therefore, the Council has 29 Councilors in total.

2.1 Municipal staff:

The Municipal team of Nine Head of departments, headed by the Municipal Director who is, according to Financial Memorandum, the Accounting Officer of the Council. Within the seven departments, the council has a total of 1,835 employees including 1,286 teachers. Each



MOROGORO MUNICIPAL COUNCIL

FINANCE COMMITTEE

ECONOMIC AFFAIRS, HEALTH &

TOWN PLANNING & ENVIRONMENT

HIV/AIDS

ETHICAL/ CODE OF CONDUCT

MUNICIPAL DIRECTOR

PLANNING, STATICS & MONITORING

LEGAL AFFAIRS

INTERNAL AUDITING

PUBLIC RELATION

SUSTAINABLE MOROGORO PROGRAMME (SUMO)

FINANCE & TRADE

PROCUREMENT

REVENUE

EXPENDITURE

ACCOUNTING BALANCES

TRADE

PERSONNEL & ADMINISTRATION

ADMINISTRATION

PERSONNEL

TOWN PLANNING, WORKS & ENVIRONMENT

TOWN PLANNING

WORKS

ENVIRONMENT

FIRE BRIGADE

HEALTH AND SANITATION

PREVENTIVE SECTION

CURRATIVE SECTION

SANITATION

EDUCATION AND VOCATIONAL TRAINING

ACADEMIC

LOGISTICS AND STATISTICS

ADULT EDUCATION

CULTURE, SPORTS AND YOUTH

COMMUNITY AND SOCIAL WELFARE DEVELOPMENT

COMMUNITY DEVELOPMENT

SOCIAL WELFARE DEVELOPMENT

AGRICULTURE, LIVESTOCK & COOPERATIVE

AGRICULTURE

LIVESTOCK

COOPERATIVE

department depending on their operational and professional staff has a task to cause the delivery of the required social services to the entire civil society.

Required seven departments are:

- 1) Personnel and Administration
- 2) Finance and Trade
- 3) Health
- 4) Education
- 5) Town Planning, Works and Environment
- 6) Community Development and Social Affairs
- 7) Agriculture, Livestock and Cooperative

As a Council it administers the Municipality in a committee system. The five standing committees are:

- 1) Finance and Administration
- 2) Economic Affairs, Health and Education
- 3) Town Planning and Environment
- 4) HIV/AIDS
- 5) Ethical/Code of conduct.

The Full Council is comprised of all councilors including the Mayor and Deputy. The Full Council is the final organ in making decisions on Council matters. It has the legal power to make by-laws, enter into contracts and approve financial and development budget of the Council.

E 2.2 Educational system:

Morogoro Municipal Council like other six districts in the region intended to provide better and quality education to youths and adults. The Municipality works towards achieving the following education indicators:

- i) Promotion of enrolment rate;
- ii) Promotion of attendance rate;
- iii) Reduction of drop out rate;
- iv) Promotion of drop out rate
- v) Create conclusive teaching and learning materials situation;
- vi) Promotion and creation of child friendly school pupils and teachers;
- vii) Capacitating school committee members through seminars, workshops and meetings;
- viii) Promotion of Community based plans for the Vocational Training centres.

Moreover, Morogoro Municipal Council has 65 primary schools, out of which 59 are owned by the government and nine (9) are owned by non-government. In addition the council has other institution dealing with education.

Morogoro Municipality has three vocational training centres two of them are owned by the government these are: Kihonda Vocational Training Centre and Bigwa Folk Training. The remaining one is privately owned.

Also the Municipality has one university owned by the government namely Sokoine University of Agriculture, Open University of Tanzania and with the Muslim University are privately owned. See table 1 below.

Table 1:

NO.	INSTITUTION	TOTAL OF SCHOOLS	OWNER	
			Government	Private
1.	Nursery schools	37	28	05
2.	Primary schools	69	59	10
3.	Secondary schools	22	10	12
4.	Vocational centres	03	02	01
5.	Teachers' college	01	01	0
6.	Universities	03	01	02
7.	Special Education Unites	14	06	08

Apart from the above mentioned education institutions, also Adult Education classes are conducted, this involving functional literacy and post literacy classes. Moreover, for the children who did not have the opportunity for enrolment in formal schools, they have the access for enrolment in a special programme known as *“Complementary Basic Education in Tanzania”* (COBET) classes.

Admission is carried out into two categories which involves children between 11 – 13 years cohort I and those aged between 14 – 18 years cohort II.

2.2.1 Special Education:

The Municipality provides special education for children with disabilities. The current statistics stands as shown below (table 2). Children with disabilities enrolled:

Table 2:

NO.	NAME OF SCHOOL	TYPE OF DISABILITY	BOYS	GIRLS	TOTAL
1.	Kikundi	Metal retarded	30	20	50
2.	Mazimbu	Mental retarded	16	14	30
3.	Mwembesongo	Mental retarded	11	18	29
4.	Kilakala	Deaf	38	24	62
5.	Kiwanja cha Ndege	Deaf	09	06	15
6.	Mafiga	Low vision	03	02	05
		Total	107	84	191

Source: MMC, 2006

2.2.2 Summary of Teachers:

Morogoro Municipality has a current population of 1,352 teachers of which 335 (24.8%) are grade IIIC, 896 (66.2%) are diploma holders and seven (0.5%) are degree holders (table 3). Teachers by qualifications and gender.

Table 3:

NO.	GRADE	MALE	FEMALE	TOTAL	PERCENTAGE
1.	IIIB	36	299	335	24.8
2.	IIIA	161	735	896	66.3
3.	DIPLOMA	39	75	114	8.4
4.	DEGREE	04	03	07	0.5
	TOTAL	240	1,112	1,352	100

Source: MMC, 2006

2.2.3 Summary of Pupils:

The Council has a total of 40,928 pupils from standard I to VII in 2006 of which 20,633 were boys and 20,295 were girls (table 4).

Table 4:

NO.	CLASSES	BOYS	GIRLS	TOTAL
1.	I	3,389	3,343	6,732
2.	II	2,913	2,692	5,602
3.	III	3,039	2,991	6,030
4.	IV	3,455	3,335	6,790
5.	V	2,961	2,923	5,884
6.	VI	2,292	2,370	4,662
7.	VII	2,584	2,641	5,225
	TOTAL	20,295	20,295	40,928

Source: MMC, 2006

2.2.4 Education facilities:

Morogoro Municipality has a deficit of some facilities in her schools as shown in table 5 below:

Table 5:

NO.	FACILITY	DEMAND	AVAILABLE	DEFICIT
1.	TEACHERS' HOUSES	1,344	106	1,238
2.	CLASSROOMS	1,031	613	418
3.	DESKS	19,927	11,380	8,547
4.	TABLES	1,934	708	1,226
5.	CHAIRS	2,722	1,488	1,234
6.	PIT LATRINES	1,540	724	816
	TOTAL	28,498	15,019	13,479

Source: MMC, 2006

THE PROPOSED AREAS FOR COOPERATION BETWEEN MOROGORO MUNICIPAL COUNCIL AND MILWAUKEE CITY – USA

The following are proposed to be areas of cooperation:

1.0 Education Sector:

We are proposing this sector to be among the areas of cooperation. In education sector we are much more concerned with the improvement of our secondary education enrolment rate from the current 50% up to 90% of all pupils and passed primary school final examinations to join secondary education. This can be made possible through:

- Construction of new classes
- Procurement of new laboratories
- Construction of administration blocks.

2.0 Infrastructure Development:

This is another proposed area of cooperation whereby we expect to have experience of Milwaukee city in improving our roads, drainage system and street lights.

3.0 Capacity building:

In this area, various programmes of building capacity for Morogoro Municipal staff and elected leaders will be introduced like:

- Training of council staff and political leaders for the purpose of improving their skills.
- Exchange visits between Municipal staff and Milwaukee.

4.0 Culture exchange:

Culture is something which deals with tradition and customs of people within a specified geographical area that incorporates norms and values which are imparted and assimilated to young people from one generation to another through daily practices of life. This shapes people's behavior on the way of responding to daily activities/works in fighting with extreme poverty that erodes the society.

For the purpose of our sistership relation, we are proposing this to be one among the area of cooperation whereby Morogoro Municipal citizens will have an opportunity to learn from Milwaukee and people Milwaukee will also learn from

Morogoro in areas of traditional music, performing arts, tourism attraction, etc.

5.0 **Health sector:**

Health sector is one among the proposed area for cooperation. We intend to use our sistership relation to improve our health services especially in the expansion of our health centres (Sabasaba) to district hospital.

6.0 **Tourism:**

Morogoro Municipal council is located in very strategic area for tourism activities whereby its location at the junction to the famous national parks namely: Mikumi National Park, Selous game reserve and Udzungwa. Along the slopes of Uluguru Mountains within the Municipality we have various attractive activities taking place like at Rock garden, Bahati camp and Morning site.

For this case, Morogoro Municipality intends to have a modern museum in order to accommodate and preserve cultural things and this will act as tourist centre before going to the National Parks. In that case we have proposed as one of the area for cooperation with Milwaukee people.

7.0 **Agriculture:**

In agriculture we are proposing the cooperation to include:

- Development of urban farming where horticultural and animal keeping will be improved;
- Agro-processing industry is also of emphasis whereby fruit processing industries are proposed.
- Abattoir: This is for processing animal products.

MOROGORO MUNICIPAL COUNCIL

Tel/Fax Na: 023 - 2614727
Telegrams "Township"
e-mail-mmctownhall@morogoro.net



Municipal Hall
Municipal Director's Office,
Planning, Statistics & Monitoring Section,
P.O. Box 166,
MOROGORO - TANZANIA

Our Ref No: R.10/MMC - 66/01

Date: 12th February, 2007

City Clerk,
City Hall, Room 205,
200 E. Wells street,
Milwaukee, WI 53202

Dear Sir/Madam,

**Re: INTENT TO ESTABLISH A SISTER CITY RELATIONSHIP WITH
THE CITY OF MILWAUKEE**

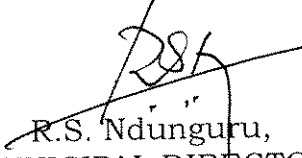
Kindly refer to the above heading.

I am glad to submit this letter of intent to establish a sister City relationship with the City of Milwaukee.

We are hopeful that our request of establishing a sister city relationship with the City of Milwaukee will be accepted for the benefit of the people of both parties.

Please find attached an application form for sister ship relationship.

Yours truly,


R.S. Ndunguru,
MUNICIPAL DIRECTOR

YAHOO! MAIL

Print - Close Window

Date: Tue, 13 Mar 2007 03:47:49 -0700 (PDT)
From: "Romanus Ishengoma" <ishengomarc@yahoo.com>
Subject: Re: Hello Friends! from the Hope in Tanzania Foundation
To: "Ryan Skaife" <ryskaife@yahoo.com>

Dear Ryan

Warm greetings to you, and thank you very much for your e-mail. I am very happy to hear from you. On behalf of Morogoro Municipal Council, and on my own behalf, I am very grateful to you, for your nice and kind words in your mail about the people of Morogoro and Tanzania . We feel honoured. Equally, I wish to put on record, my sincere and heartfelt appreciation, for all your efforts, time, seriousness and everything that you are doing, thorough the Hope in Tanzania Foundation, to create a bridge between the peoples of Morogoro Municipal Council and the City of Milwaukee. Honestly, we are excited about this potential sisterhood with the City of Milwaukee , and I wish to assure you that the Application Forms will be filled as soon as they are received and sent back to you. Finally, I request you to convey our sincerely regards to your wife, and the entire team that visited our Municipality. Considering all your inputs in this matter I have all reasons to be very optimistic that this initiative is bound to succeed.

With warm regards

Sincerely

Prof. R.C. Ishengoma
Mayor, Morogoro Municipal Coun

Ryan Skaife <ryskaife@yahoo.com> wrote:

Hello All,

I hope this email finds you all doing well and happy for each and every day. I am very thankful for the time you took with me and the ethanol group when we traveled to Tanzania in December. I apologize for the delay in touching base with all of you, though I have been in constant communication with Mr. Choma from your Washington D.C. Embassy. The City of Milwaukee has given us the official application form to apply for a Sister City relationship with Morogoro. I have tried to fax these documents to you, but cannot seem to fax internationally from my office. Mr. Choma has a copy of these documents and I will ask him to send on to you so you can see the letter and simple application.

http://us.f539.mail.yahoo.com/ym/ShowLetter?box=Inbox&MsgId=6343_4715689_33497... 3/13/2007

WHEREAS,
TANZANIAN DELEGATION TO MILWAUKEE

arrived in Milwaukee to promote the Mgeja Farm Project, a sustainable agriculture/hydro-power project in south-central Tanzania, and while the Tanzanian government and business officials were here, they attended the First Midwest Trade & Investment Sector meetings held November 15-22, 2006, hosted by the Metropolitan Milwaukee Association of Commerce and sponsored by the Hope in Tanzania Foundation and the City of Milwaukee; and

WHEREAS, The delegation included Dr. David Mathayo, deputy minister of Cooperatives, Audifax Choma, MP of Marketing, Trade and Investments from the Tanzanian embassy in Washington, D.C., Richard Kasesela, head of a Tanzania business group and Allan Shaibi, operator of a Tanzania safari tour company, and the delegates also attended meetings of the Hope in Tanzania Foundation and a Sister Cities committee meeting to discuss the Mgeja Farm Project, to request a sister city relationship between Milwaukee and Morogoro, Tanzania and to network with Milwaukee's business, educational, health, government and community leaders; and

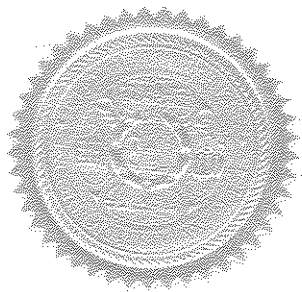
WHEREAS, Tanzania has the biggest land area among the East African countries, and agriculture is the country's largest employer, and the Hope in Tanzania Foundation, created in Milwaukee in 2004, is dedicated to providing education, healthcare and agricultural assistance to that country through the Mgeja Farm Project, a 15,000 acre irrigation development which allows the planting of two crops of rice and corn a year which, in spite of an ongoing drought, can enable the country's people to become self-sustaining; and

WHEREAS, Compassionate and helpful government and business people in Milwaukee and throughout the world have given their support to the Hope in Tanzania Foundation, directed by Ryan and Laura Skafje of Milwaukee with a mission of alleviating hunger and poverty in Tanzania; and

WHEREAS, Through the events associated with the First Midwest Trade & Investment Sector meetings and other contacts, the Tanzania delegation anticipates that the networking opportunities will educate the American public on Tanzania culture and life, and increase opportunities for the people of Tanzania in the areas of agricultural growth, health care, education, economic development and tourism; now, therefore, be it

RESOLVED, That the Common Council of the City of Milwaukee herewith welcomes the Tanzanian delegation to Milwaukee, congratulates the people of Tanzania for their perseverance during times of difficulty and wishes them success and prosperity in the future.

Introduced by Common Council member Joe Davis, Sr. and approved by all members of the Milwaukee Common Council on December 12, 2006.



Willie L. Hines, Jr.
Alderman Willie L. Hines, Jr.
President of the Common Council

Ronald D. Leonhardt
Ronald D. Leonhardt
City Clerk

H
Dear Committee Members,

Thank you very much for selecting us as a formal applicant for a sister city relationship with Morogoro, Tanzania. As founders of the Hope in Tanzania Foundation, my wife and I have developed relationships with many key government and business officials in Tanzania. The people-to-people programs and partnerships we have developed with Milwaukee organizations will improve the livelihood of many Tanzanians and empower our citizens with the knowledge and feeling that they can make a difference in the world.

I
The Hope in Tanzania was established in May, 2004 in Milwaukee, WI to bring assistance to the Mngeta Farm Project in the Morogoro Region of Tanzania. We are in the process of filing for our 501c-3 status, but have a number of tax-exempt organizations willing to be our fiscal agent until our status is approved. The members of the Hope in Tanzania Foundation include:

H
Ryan Skaife, Co-Founder/Director, Hope in Tanzania Foundation(HIT)
Laura Skaife, Co-Founder HIT, Director of Community Service Programs, Marquette U.
Angela McKenzie, Human Resource Lawyer, Harley Davidson
Bryceson Wambura, ETL Developer, Winterthur North America-Madison, WI
Karen Kramer, Retired Business Professor, Ohio State University-MBA Business Administration
Allan Shaidi, CEO, Zizini, Inc.-Hyannis, MA
Wolfgang Schmidt, Chair, Advisory Board for Institute of World Affairs-UWM ;
Chair, Governor's Commission on the United Nations, Madison, WI
Lauren Brown-Perry, Non-Profit Attorney, Milwaukee, WI
Martel Perry, Electrical Engineer, Milwaukee, WI

Partners in Tanzania dedicated to our efforts and maintaining a sister city relationship:

Richard Kasesela, CEO, Tanzania Business Group
Enock Maganga, CEO, Celtel-largest cell phone service provider in Tanzania
Rose Abdallah, CEO, Antelope Safaris
Audifax Choma, MP Industry, Trade, Marketing-Tanzania Embassy, Washington DC
Romanus Ishengoma, Mayor, Morogoro
Raphael Ndunguru, Municipal Director, Morogoro Municipal Council
Gerhard Haule, Regional Trade Officer, Morogoro Region
Godfrey Ngaleya, Regional Administrative Secretary, Morogoro
Eric Kilangwa, Economist, Morogoro Municipal Council



The HOPE Model

"Connecting the urban and rural areas in Tanzania"

K
The Hope in Tanzania Foundation (HIT) has built a network for re-vitalizing the Mngeta Farm Project and formed a strategy that will connect the urban and rural areas in Tanzania from Morogoro to Mngeta by addressing the five main challenges within the country. With a concentrated effort from our HOPE Network in a concentrated geographical area (approx. 150 miles), we can make an impact on the problems that are the direct reason for hunger and poverty in Tanzania. The Hope in Tanzania Foundation feels the lack of road infrastructure directly correlates to the lack of agriculture, healthcare, education, and energy in the rural areas of the country. By making Mngeta a model farm, putting the land into a trust, and implementing the Global Development Alliance, we can train local farmers in safe agro/environmental practices, provide the proper tools, and empower a population dedicated to making Mngeta a prosperous commercial food production and training center. We can also locate investors/donors for the hydro-power plant that will provide an alternative energy source to all people within 80km. This alone will have a tremendous economic and social impact on the country.

The above, coupled with a sister city relationship between Morogoro and Milwaukee-which will be the "glue" that holds all this local support together from individuals, social groups, corporations, universities, etc. Trade, cultural exchange, social awareness, and tourism will be the benefits for both Wisconsin and Tanzania. By spearheading this relationship, HIT will be the liaison between the City of Milwaukee and any individual or group who would like to participate in social programs, business, tourism, education, and service projects. With Milwaukee promoting the sister city relationship and HIT, everyone will benefit from the exposure and visibility when we implement what I feel will be the strength of our organization, the people-to-people programs. In the past 3+ years the Hope in Tanzania Foundation has built a very large network of people and organizations who want to give their time, skills, and other resources to our medical, educational, and agricultural programs in the Morogoro region.

From the past three years of research, here are what I feel are the 5 main challenges in Tanzania:

1. Infrastructure
2. Modern Farming techniques
3. Healthcare
4. Education
5. Energy

Using our current network of supporters in agriculture, healthcare, education, and beyond, we can make a difference from Morogoro to Mngeta and give a reason for the allocation of Millennium Challenge Funds for road construction in that area. If agriculture in the Mngeta area is to be truly successful, the last 70 miles of road needs to be completed. By implementing the GDA at Mngeta and finding investors/donors for the powerplant, then facilitating our local network of support in Milwaukee to work with our Tanzanian counterparts to begin training programs, doctor/teacher humanitarian vacations, delivery of supplies and equipment, etc. from Morogoro, we can do outreach to Mngeta from our sister city base.

L + M

Just recently, I traveled to Tanzania with an ethanol production company from Wisconsin to find a location in Tanzania to build a plant there. I believe this ethanol company will be moving forward with plans for investing in Tanzania-just outside of Morogoro, on the way to Mngeta. This plant, in a strategic location, will create jobs, build business, and produce an alternative energy from sugarcane that will help the country's energy crisis, as well as provide a valuable export. This investment and others like it will stimulate much of our foundation work as we make a concentrated effort in a concentrated area, research and study the impact, and show the results around the world through what we do best-tell the story and get it out there to the media outlets. This will attract much more corporate sponsorship, volunteerism, and exposure for all. My wife and I are starting a company that merges our media business as well as a consulting service to bring interested investors to Tanzania. We feel this business will complement and fuel our goals of helping the people and country prosper from the very heart. We also believe that the media portrays a negative image of Africa, resulting in the fear and in-action of so many who could be so helpful. Our goal for the media aspect is to document and show the progress and impact all the members in the HOPE Model are having on the daily lives of Tanzanians. To work directly with the people of Tanzania in order to elevate their well-being and opportunity is truly something we will be able to evaluate, broadcast, and feel, thus becoming a model that can be replicated anywhere else in Tanzania or the developing world.

The HOPE Network

Since traveling to Tanzania in 2003, my wife and I have been dedicated to raising awareness of Tanzania's opportunities through the vision to help make the Mngeta Farm Project thrive. We have just completed Phase 1 in our efforts and are moving forward in Phase 2. Since 2004, we have created an NGO aimed at bringing the support needed to Mngeta to create a working, thriving environment for thousands. The energy behind our efforts has allowed us to build support for the entire region. Following are the Hope in Tanzania's major accomplishments from mid-2004 to present:

N

1. The formation of a Global Development Alliance--a USAID-funded grant program that involves public/private partnerships committed to helping the Mngeta Farm Project succeed by providing training, seed, tools, etc. to local farmers. This group dedicated to building a training center at Mngeta includes:

Counterpart International, ProNatura International, West Africa Development Association (WARDA), Pioneer Hi-Bred, Hope in Tanzania Foundation. (Other groups such as National Geographic Society, Jane Goodall Institute, Global Conservation Assistance, etc. may also be added to the GDA as we get closer to submitting our grant application.)

2. Initiated an impending Sister City relationship between Milwaukee, WI and Morogoro in. As the initiator, facilitator, and liaison for the relationship, the Hope in Tanzania Foundation will be in a key position to implement and promote our network and efforts. The impact that these groups will have in the area through various programs we initiate will be an important way to make a difference in the lives of many.
3. Facilitated an investment trip to Tanzania by a Wisconsin ethanol production company, Renew Energy. Through our network in Tanzania, we combined to give the investors every reason to feel good about investing in the country. I believe this will be the first of many similar trips, aimed at giving potential investors the best possible experience by coordinating their entire trip. They will be taken care of in every way from travel, lodging, safaris, meeting with the right government and business officials, etc.
4. Research and Relationship Development. I feel that this is the most important accomplishment-to-date. We have developed relationships with key government officials on all levels from both the U.S. and Tanzania that are supportive of our efforts. Relationships with NGOs, universities, healthcare providers, corporations, and individuals who have vowed participation in our strategy will be an integrated effort that can make a lasting impact. This will trigger the growth of Tanzania from the rural areas in our targeted region of Morogoro to Mngeta.

HOPE Model-Phase 2

1. Establish the Sister City relationship by involving our healthcare, education, and agriculture partners in training programs, treatments, and tools in Morogoro. Timeline: May 2007
2. Bring Renew Energy (and other investors) back to Tanzania to secure land for construction of an ethanol production facility near Morogoro. Timeline: April 2007
3. Submit GDA proposal to USAID. Timeline: April 2007
4. Proposal to USAID accepted and beginning work in Mngeta. Timeline: end of 2007.
5. Develop programs with other HOPE Network partners: Growing Power, Marquette University, Sun Ovens, Miller Brewing Company, Milwaukee Bucks, etc.

6. Funding through proposals to corporations to be a part of our model that is making a direct impact on alleviating hunger and poverty in Tanzania. A way to help grow their business internationally by supporting our efforts.
7. Continue building public awareness through marketing this model of help that will benefit all.

G
O

The Hope in Tanzania Foundation, Inc.
2547 S. Shore Drive
Milwaukee, WI 53207
(414)763-1858
www.hopeintanzania.org
Employee ID # 75-315 7136
Date Assigned: 6/09/04



Working in conjunction with Eric and Karen Winson of Kilombero Holdings Co. since 2003, The Hope in Tanzania Foundation has created a model to bring help to Mngeta in the areas of agriculture, education, medicine, eco-tourism, and bio-diversity conservation. Also, we are working with the City of Milwaukee to create an international sister city relationship between Mngeta and Milwaukee. This sister city program will positively affect both communities through economic trade, volunteer programs, corporate sponsorship, and medical and educational aid.

The "HOPE Model" we have created will not only help Mngeta, but the entire country of Tanzania. Following are the elements and participants of our model:

1. A private/public partnership between Kilombero Holdings Co. and The Hope in Tanzania Foundation focused on completing Mngeta and helping other areas of the country.
2. A Global Development Alliance with several international NGO's and international businesses. We currently have a USAID proposal to build an international education and training center at Mngeta to educate and train local farmers on safe agricultural and environmental practices. Partners include Counterpart International, ProNatura International, Jane Goodall Institute, Global Conservation Assistance, West African Rice Development Association, National Geographic Society, etc.
(Please refer to the GDA concept paper for details)
3. HIV/AIDS and medical aid from Los Angeles Children's Hospital, The Medical College of Wisconsin, and Aurora Health. These organizations will bring doctors and nurses to Mngeta on a consistent, rotating basis to treat the sick and teach safe health practices, as well as donate medical supplies.
4. University participation from Marquette University's HIV/AIDS Nurse Training Program, University of Wisconsin's International School of Agriculture, Iowa State University's International School of Agriculture, and Stevens Point University's Global Environmental Management Foundation. This university participation is important for training and educational purposes to help train people in Mngeta on

safe land practices, elementary and secondary school education, and a connection to Tanzanian college students.

5. Political support for our model from the United States Government, Wisconsin State Government, and Milwaukee City Government. Letters of support from Wisconsin Governor Jim Doyle, State Senator Russ Feingold, State Representative Mark Green, and Milwaukee Mayor Tom Barrett show the strength of our model and their willingness to help Mngeta thrive.
6. Worldwide media coverage to show the beauty of Tanzania and document our progress as we make Mngeta a hub of economic industry for Tanzania. Media coverage will be provided by media outlets such as Oprah Winfrey, National Geographic, CNN, The Africa Channel, AgDay TV, PBS, and local television stations throughout the U.S. The media is a very important piece of our model to show American and world audiences of the hope and opportunity in Tanzania.
7. Corporate Sponsorship and Funding from international businesses in Milwaukee, including GE Medical, Miller Brewing Company, Harley Davidson, John Deere, and many more. The sponsorship from these companies will allow Kilombero Holdings Co. and The Hope in Tanzania Foundation to plant the full 12,500 acres at Mngeta, purchase the necessary farm equipment and fuel, as well as pay the wages of the workers. Not only will this get Mngeta up and running, it will also connect Tanzanian businesses with American businesses to do more work around the country.

As you can see, the "HOPE Model" is a very powerful strategy that will directly connect people from both countries on a long-term basis and help to build Tanzania economically, politically, and socially. We have the opportunity bring to Tanzania the largest training program anywhere in the world.



JIM DOYLE
GOVERNOR
STATE OF WISCONSIN

May 3, 2006

Mr. Ryan Skaife, Director
The Hope in Tanzania Foundation, Inc.
2547 S. Shore Drive
Milwaukee, WI 53207

Dear Mr. Skaife:

I am writing to commend you on your efforts to help the people of Tanzania through The Hope in Tanzania Foundation, Inc.

Your commitment to this project is evident, and I hope you are able to achieve all of your goals to help the people there. You have set an example for all in attempting to make the world a better place for all people.

I wish you the best of luck with your efforts. If I can be of help to you with any other matter, please feel free to contact my office.

Sincerely,

A handwritten signature in black ink that reads "Jim Doyle".

Jim Doyle
Governor

JED: rbw

MARK GREEN
8TH DISTRICT, WISCONSIN
ASSISTANT MAJORITY WHIP



COMMITTEE ON THE JUDICIARY
COMMITTEE ON
INTERNATIONAL RELATIONS

CONGRESS OF THE UNITED STATES
HOUSE OF REPRESENTATIVES

June 27, 2006

Ryan Skaife
Hope in Tanzania Foundation
2547 South Shore Dr.
Milwaukee, WI 53207

Dear Ryan:

As a member of the Committee on International Relations, Subcommittee on Africa, Global Human Rights and International Operations, I support your Hope in Tanzania Foundation project.

The mission to provide resources to the Mngeta Farm Complex and further sustainable agriculture projects in the region is a step toward reducing hunger through responsible management of the natural resources in the area.

I commend you and your wife for your dedication to the people of Tanzania. If I may be of further assistance, please do not hesitate to contact me.

Best Regards,

A handwritten signature in black ink, appearing to read "Mark Green".

Mark Green
Member of Congress

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GWEN MOORE
4TH DISTRICT, WISCONSIN

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COMMITTEE ON SMALL BUSINESS



Congress of the United States
House of Representatives

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FAX: (202) 225-8135

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MILWAUKEE, WI 53202-5818
(414) 297-1140
FAX: (414) 297-1086

November 1, 2006

Mr. Ryan Skaife, Director
The Hope in Tanzania Foundation
2547 S. Shore Dr.
Milwaukee, WI 53207-1948

Dear Mr. Skaife,

I am writing to express my support for the effort to establish a Sister City relationship between Milwaukee and the town of Morogoro, in Tanzania.

The effort to link cities in the United States with communities in other parts of the world dates back to the 1950s, when President Eisenhower encouraged citizens to engage in people-to-people diplomacy. Since 1967, sister city relationships have been registered through Sister Cities International, a non-profit organization based in Washington, D.C., that provides support and structure to local volunteers who endeavor to work with residents of other cities.

I strongly support the concept of sister cities, because I believe that nothing is more valuable than encouraging U.S. residents to become more connected to families and neighborhoods in other parts of the world. Responsible use of our power, including the imperative of supporting movements for justice and equality, requires us to understand the realities faced by our counterparts the world over.

I am thrilled that you have chosen to undertake developing a relationship between Milwaukee and Morogoro. I know that establishing this relationship will bring tremendous benefits to the people of Milwaukee, while enabling Morogoro to benefit from the graciousness and generosity of our residents. I wish you great success in this endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read "Gwen Moore".

Gwen Moore
Member of Congress

GM/km



PRO-NATURA INTERNATIONAL

March 9, 2005

Mr. Ryan Skaife, Director
The Hope in Tanzania Foundation
2546 North 61st Street
Milwaukee, WI 53213

Dear Ryan,

Allow me to take this opportunity to express how fortuitously the scheme outlined in the "Business and Investment Plan for the Mngeta Farm Complex" fits into Pro-Natura's participatory conservation plans for savannah and hillside Africa. The link between the food security objectives of that plan and Pro-Natura's landscape conservation mandate is direct and powerful. Let me explain.

Population growth without a corresponding increase in agricultural efficiency causes poor farmers to clear more and more land in order to survive. Tanzania, and too much of savanna Africa generally, is dealing with a problem of deforestation, causing a concomitant destruction of biodiversity. The expanding rural populations in the semi-arid eco-regions in Africa are currently forced to cut down the bio-diverse, wildlife-friendly bush in order to grow enough food products — including maize, millet and sorghum — to feed their families. Until the devastation created by this slash-and-burn survival practice is curtailed (the U.N. calls this "desertification"), there is little hope for serious biodiversity and soil/water resource conservation in Africa.

This is where the need for irrigated agriculture comes in, as stressed by the Food and Agriculture Organization of the United Nations (FAO) and in the New Economic Plan for African Development (NEPAD): efficient water and soil resource management is the first step toward checking the encroachment of extensive, inefficient agriculture upon bio-diverse woodlands.

The Mngeta irrigation scheme illustrates how organized cereals production through year-round irrigation management, with secondary hydroelectric benefits, could begin to relieve pressure on these upland savannah bush land habitats, particularly those surrounding "buffer zones" of the crucial Selous Conservation area in South Central Tanzania. The goal of Pro-Natura is to create environmentally sustainable enterprise and conservation programs in and around such bio-diverse conservation areas. As the irrigated production potential of the Mngeta plan is one of the most propitious, agriculture-for-conservation demonstration opportunities that I know of in that — or in any — part of Africa, I see the potential for tremendous synergies between our two organizations. I look forward to continuing our discussions to mutual advantage as we work toward our respective goals.

Sincerely yours,

John Van D. Lewis
Executive Director

561 Broadway, Suite 6A
New York, NY 10012

Tel: 212.925.5719
Fax: 212.226.1625

Website:
www.pronatura-usa.org



ROBERT SPITZER ASSOCIATES

361 Pickett Court, Burlington, WI 53105

• Home: 262-763-7292 • Office: 262-763-5230 • Fax: 262-763-5240

President-Emeritus
Milwaukee School of Engineering

- Agriculture and Business Development
- Mergers and Acquisitions
- Publications, Author
- Public Speaking, Consulting
- Spitzer Farms

Ryan Skaijs

April 20, 06

We are happy to learn that your initiative in Tanzania continues towards reality.

Until the people of planet earth can feed themselves, strife and warfare and human misery will dominate our world.

My life has included food production, research, education and international Food for Peace work. My books document that the world can be fed... there is no need for hunger.

Your project is a positive and doable project. You've put together the essentials of how to help the hungry help themselves.

Please continue to keep me posted. As you know, I am very "pro defense" and also very sure America's second front can be food. You are helping Tanzania, but also all of Africa and the world.

R. R. Spitzer

2nd Lt. Peace Coordinator

0

COLLEGE OF NURSING



July 11, 2006

Ryan Skaife, Director
The Hope in Tanzania Foundation, Inc.
2547 South Shore Drive
Milwaukee, WI 53207

Dear Ryan:

I am writing in strong support of your work in Tanzania. As you know, we share concern over the health and welfare of the people in Africa. The College of Nursing at Marquette University has been fortunate to have received a four year grant from USAID to provide training for nurses and other health care providers in Kenya to assist them in caring for HIV/AIDS patients and their families. Our grant will come to an end in September 2006. I am aware that the work you are doing in Tanzania fits well with the work we have been able to do as well.

Cooperation and coordination are important if any of us are to continue our important work. I wish you the best as you seek to continue your important work – and hope there is an opportunity for us to collaborate in the future.

Sincerely,

Lea Acord, PhD, RN
Dean & Professor



Joe Davis, Sr.

Alderman, 2nd Aldermanic District

CHAIR

• Community and Economic Development Committee

MEMBER

• Finance and Personnel Committee
• Steering and Rules Committee
• National League of Cities' Community and Economic Development Policy and Advocacy Steering Committee

July 7, 2006

Ryan Skaife, Director
The Hope in Tanzania Foundation
2547 S. Shore Dr.
Milwaukee, WI 53207

Dr. Mr. Skaife,

I am in receipt of your letter inviting the City of Milwaukee to participate in a sister city relationship with the village of Mngeta in south-central Tanzania.

I am in full support of The Hope in Tanzania Foundation efforts to provide an international relationship within the Mngeta, Tanzania area, which as stated in your letter, will include medical treatment, education, sustainable power, eco-tourism, bio-diversity conservation, sustainable agriculture and community exchange.

I would like to invite you to appear before the City of Milwaukee, Sister Cities Committee to give a presentation on your missions and goals for the Village of Mngeta in south-central Tanzania. Ms. Terry J. MacDonald the Staff Assistant for the Sister Cities Committee will contact you in the near future to setup a date and time for you to come and give your presentation to the Sister Cities Committee.

If you have any questions, please feel free to contact me at 286-2221 or Ms. Terry MacDonald at 286-2233.

Sincerely,

Alderman Joe Davis, Sr., Chair
Sister Cities Committee

JD:tjm

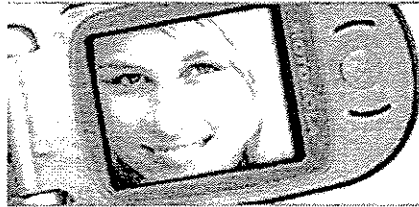
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From: [Karentravel@aol.com](#) [View Contact Details](#) [Add Mobile Alert](#)

Date: Thu, 13 Jul 2006 18:02:19 EDT

Subject: The Hope in Tanzania Foundation, Inc

To: [ryskaife@yahoo.com](#)

CC: [Karentravel@aol.com](#)

Dear Ryan,

Following our several converstaions, and a review of your proposals, i just want to reiterate our support on behalf of the Tanzania Tourist Board for the commitment that the Hope in Tanzania Foundation has as part of its program for generating employment, and creating sustainable community based tourism projects.

In the tourism industry, community-based tourism development is critical to creating a harr between tourism and the local people...that they understand and benefit from tourism. Community based tourism projects, which in essence often mean cultural tourism, represents the latest trend in tourism, especially from the American market.

We are committed to help the Hope in Tanzania Foundation promote any of their projects th relate to tourism and community-based tourism.

Best wishes for success and keep us informed on your progress.

karen Hoffman
TTB US
Karen Hoffman
Tanzania Tourist Board/US
347 Fifth Ave. Suite 610
New York, New York 10016
Tel: (212) 447-0027
Fax: (212) 725-8253
direct email: [Karentravel@aol.com](#)
or [Bradfordmktg@aol.com](#)

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Dear Mr. Skaife,

With regards to our last conversation on the subject matter, please find below the Email message I just received from the UNIDO Representative in Tanzania, Mr. Felix Ugbor, which is self-explanatory.

I suggest you to get in touch by email with Mr. Ugbor (F.Ugbor@unido.org) in case you would like to follow-up but please note that he is already in contact with the responsible project managers.

I thank you again for contacting the UNIDO Office at New York.

With best regards,

Alberto Di Liscia



----- Forwarded by Alberto Diliscia/NY/UNO on 28/02/2006 10:05 -----

Felix Ugbor
<felix.ugbor@undp.org>

To Alberto Diliscia <diliscia@un.org>
28/02/2006 08:49

Subject
Sustainable Agriculture project- Mngeta, Tanzania

Dear Alberto,

Last Friday (24 February), I finally made my way to Mngeta Village. Before going, I contacted the Regional Government Authorities to inform them of my mission. Thus I met with Major General S. Kalembo, Regional Commissioner and

Mr. D. Mfwangavo, Regional Administrative Secretary at their headquarters in

Morogoro.

They asked one Mrs. Edith Shayo, Deputy Admin Secretary and Agric Officer to accompany me and to show me the way. We got to Kilombero District

Headquarters and were joined by the District Commissioner.

From Dar es Salaam, we drove for 14 hours. .



The first surprise was that Mr. Skaife very much under-estimated the distance of Mngeta from Dar es Salaam. The village is three/four times his estimate-- a third of that untarred and rough.

The second but pleasant surprise was that the details provided by Mr. Skaife in terms of the fertile farmland, mini-hydro turbines, the huge perennial river and buildings are as he stated. I can appreciate his enthusiasm.

I met with one of the project promoters and discussed with him at length. He will forward some details shortly by e-mail.

Mngeta has an unbelievable expanse of farmland that could be the breadbasket of this country --at least for rice. If the 100 blocks are fully operational, Mngeta project is capable of creating enormous number of jobs. Yes, the generators need repair and new turbines would enable electricity to be supplied to the surrounding villages.

In my considered view, the one way UNIDO can be of help is for us to promote the project, using the UNIDO network. We can bring in elements such as quality control, standards, packaging, waste management, etc to bear.



For the project to be promoted, the promoters have to submit their proposal in our IITPP format. This will be screened before being promoted via the

UNIDO website. The promoter has to be specific on the current status and

what he is looking for through a joint venture agreement. I will send the forms to Mngeta.

Pending when I receive some of the information I requested for, I would be happy to provide answers to any questions you may have.

Sincerely

Felix Ugbor
UNIDO Representative



Africa Rice Center – (WARDA)

Centre du riz pour l'Afrique – (ADRAO)



Expression of interest – the Hope in Tanzania Foundation Proposal

On behalf of the Africa Rice Center (WARDA) and Director General, I write to express the Center interest in being part of the project dealing primarily with very important topics such as HIV/AIDS, Bio-diversity conservation and other agriculture components. WARDA is willing to endorse this project for partnership since the project is likely to contribute to enhancement as well as access of small scale farmers to information and improved technologies by introducing participatory methodologies such as PVS and PLAR, of which usefulness has already been proven in WCA. Most of WARDA's contribution will also be in supporting the spillover and uptake of improved irrigated rice technologies at the project sites.

As a prerequisite, it would be ideal to develop a MoU between WARDA and the Hope in Tanzania Foundation to firm up on budget and activities.

Some areas of intervention for WARDA may include:

- Seed quality control
- Seeds delivery
- Training on seed handling
- Generating socioeconomic profiles of project beneficiaries
- Adaptation and promotion of lowland irrigated NERICAs
- Adapting options for integrated crop management
- Adaptation of ASI

Shelleemiah Keya

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Headquarters / Siège 01 B.P. 2031 Cotonou	(229)21 35.01.88	(229) 2 35.05.56	warda@cgiar.org	www.warda.org

PRESS RELEASE

U.S. CONSTRUCTION INDUSTRY DELEGATION ENDS VISIT TO TANZANIA WITH SIGNING OF MEMORANDUM OF UNDERSTANDING

(June 16, 2000, Dar es Salaam) Today a Contractor Development Mission, consisting of a delegation of U.S. construction industry experts, ended a two-week fact-finding and assessment visit to Tanzania by signing a historic Memorandum of Understanding (MOU) between the National Association of Minority Contractors Wisconsin Chapter of the U.S. and the Tanzania Civil Engineering Contractors Association (TACECA). The MOU pledged mutual cooperation and assistance in the areas of public policy advocacy, training and joint venture opportunities in road and infrastructure construction in Tanzania. A second MOU was signed between TACECA and the Women Engineers, Quantity Surveyors and Architects Association (WEQA) outlining areas of cooperation related to gender equity and democratization for women as contractors, consultants and skilled workers in Tanzania's construction sector.

The U.S. delegation was led by Samuel A. Carradine, Jr., a World Bank consultant and former Executive Director of the National Association of Minority Contractors. Other delegation members included Martin Payne, an International Business Specialist with the National Association of Minority Contractors-Wisconsin Chapter; Anthony Robinson, a public advocacy attorney and President of the Minority Business Enterprise Legal Defense and Education Fund; and Prof. Ronney Spencer, Professor of Construction Management at the University of Maryland-Eastern Shore. In addition, Tanzanian counterparts with expertise in areas comparable to the U.S. delegation members were assigned to the delegation. These Tanzanian counterparts included Eng. Hagai K.S. Bishanga and Eng. Happiness L.N. Mgalula of the Tanzania Technology Transfer (T2) Center, Eng. Ray Seng'enge, Eng. Sanyiel Kishimbo, Mr. Steve Mtetemela and Mr. Clement Moria of TACECA, Mrs. Lightness Chobya, and Mr. David Msekeni of the National Construction Council, Mr. Albert Urrio of the Contractors Registration Board, Eng. Abdul Awadh, a consulting engineer, and Mrs. E. Kayanda, the Chairperson of WEQA and Regional Engineer Coast Region with the Ministry of Works.

The delegation was sponsored by the U.S. Federal Highway Administration (FHWA) and the World Bank, Road Maintenance Initiative (RMI), and FHWA was represented by Alfred Logie, a project engineer in its Office of International Programs and Leslie Wright, a Transportation Planner, also from the Office of International Programs.

FHWA, in cooperation with Tanzania's Ministry of Works, has been instrumental in establishing a Technology Transfer (T₂) Center to disseminate information on roads technology and to work with the Ministry of Works and other road transport stakeholders to build local contractor capacity. The T₂ Center is located at the University of Dar es Salaam.

During the first week of the visit the delegation met with a variety of stakeholders in the Tanzania construction industry including the Minister and Permanent Secretary of the Ministry of Works, the Contractors Registration Board, the National Construction Council, TANROADS and the Road Fund Board, the Engineering Department of the University of Dar es Salaam, PEHCOL, the Private Sector Foundation, the Tanzania Investment Center, TACECA contractor members, WEQA, the U.S. Embassy and the Tanzania country offices of USAID and the World Bank. During the second week, the delegation, along with its Tanzanian counterparts, presented a series of workshops to Tanzanian contractors and other stakeholders. These workshops covered such areas as association development, training and technical assistance, advocacy and public policy, joint ventures and business opportunities, and mobilizing U.S. and multi-lateral support for contractor development. In each instances a set of recommendations was made that addressed the need for enhancing local contractor capability and building local contractor capacity.

Several follow-up steps are anticipated including a second mission of contractors from the U.S. who are interested in establishing joint ventures and assessing road and infrastructure investment opportunities in Tanzania.

MEMORANDUM OF UNDERSTANDING

Between

**TANZANIA CIVIL ENGINEERING CONTRACTORS ASSOCIATION
(TACECA)**

and

**NATIONAL ASSOCIATION OF MINORITY CONTRACTORS - WISCONSIN
CHAPTER
(NAMC-Wisc)**

WHEREAS, the Tanzania Civil Engineering Contractors Association (TACECA) is a duly registered association operating in Tanzania to represent the Tanzania civil engineering contractor community;

and

WHEREAS, the National Association of Minority Contractors - Wisconsin Chapter (NAMC-Wisc), located in the United States of America, is an independently incorporated chapter of the National Association of Minority Contractors and is at the forefront of international activity of that organization;

and

WHEREAS, since 1967, Tanzania's development vision was based on centralised economic policies of socialism and self-reliance. This entailed creation of a state construction industry. Thus, participation of the private sector was in essence a temporary phenomenon. However, the new development agenda - rightly - recognises individual initiative and the private sector to be the driving forces for building a strong productive base;

and

WHEREAS, Tanzania is now embarking on a long-term development strategy whose overall goal is to attain sustainable human development with all pre-requisites for a middle-income country by the year 2025. This envisages creation of a strong, diversified, resilient and competitive economy that can effectively cope with the challenges of development and can easily adapt to changing market and technological conditions in the regional and global economy; and

and

WHEREAS, urgent remedial measures are required in the form of clear and practical policies to guide the development of the Tanzanian construction industry and to ensure its effective performance. A developed construction industry will form a sound foundation upon which efficient, effective and responsive physical infrastructure can be developed and sustained;

and

WHEREAS, there is a need to implement policies and programs deliberately designed to develop and sustain the local construction industry;

and

WHEREAS, business and capacity building opportunities for the Tanzanian local contractors are marginal due to such factors as: construction and major rehabilitation of infrastructure in the country being a virtual monopoly of foreign contractors (e.g., local contractor participation in the Integrated Roads Project (1990-2000) is less than 10% by value); and the marginalization of local contractors due to inadequate capability and capacity;

and

WHEREAS, NAMC-Wisc has the requisite experience and expertise to serve as a facilitator and conduit for U.S. construction industry-based information, strategies, and resources that might be applied to the Tanzanian construction industry context;

BE IT THEREFORE RESOLVED THAT:

1. TACECA and NAMC-Wisc will work together to improve TACECA capability and capacity in the areas of association building, chapter development, member outreach and retention, organisational structure and management, operational procedures and programme development;
2. NAMC-Wisc will make available to TACECA, information and access to U.S. construction industry-based training and capacity building models and materials for adaptation and use in Tanzania;
3. TACECA and NAMC-Wisc will seek U.S. Federal Highway Administration (FHWA) and other support for a U.S. minority contractor mission to Tanzania to pursue joint ventures, investment opportunities and other business linkages and local contractor development activities related to roads and infrastructure development;
4. TACECA and NAMC-Wisc will jointly pursue programmes and activities that enhance the involvement of women as contractors and as skilled workers in the construction labour force in Tanzania; and,
5. TACECA and NAMC-Wisc will explore the possibility of a U.S. funded demonstration and training programme designed to enhance capability and build capacity of local contractors in Tanzania.

This Memorandum of Understanding (MOU) is entered into this 16th day of June, 2000 by and between the Tanzania Civil Engineering Contractors Association and the National Association of Minority Contractors-Wisconsin Chapter. This MOU will take effect at the time of execution and will remain in effect until such as both parties agree as to its conclusion.

The executors of this Memorandum of Understanding further represent that they have the authority to make such commitments on behalf of their respective organizations.

Executed by _____
for **Tanzania Civic Engineering
(TACECA)**

Executed by: _____
for **National Association of Minority
Contractors-Wisconsin Chapter**

Witness
**The Honourable Permanent Secretary
Ministry of Works**

Witness
**The Honourable U.S. Ambassador to
Tanzania**

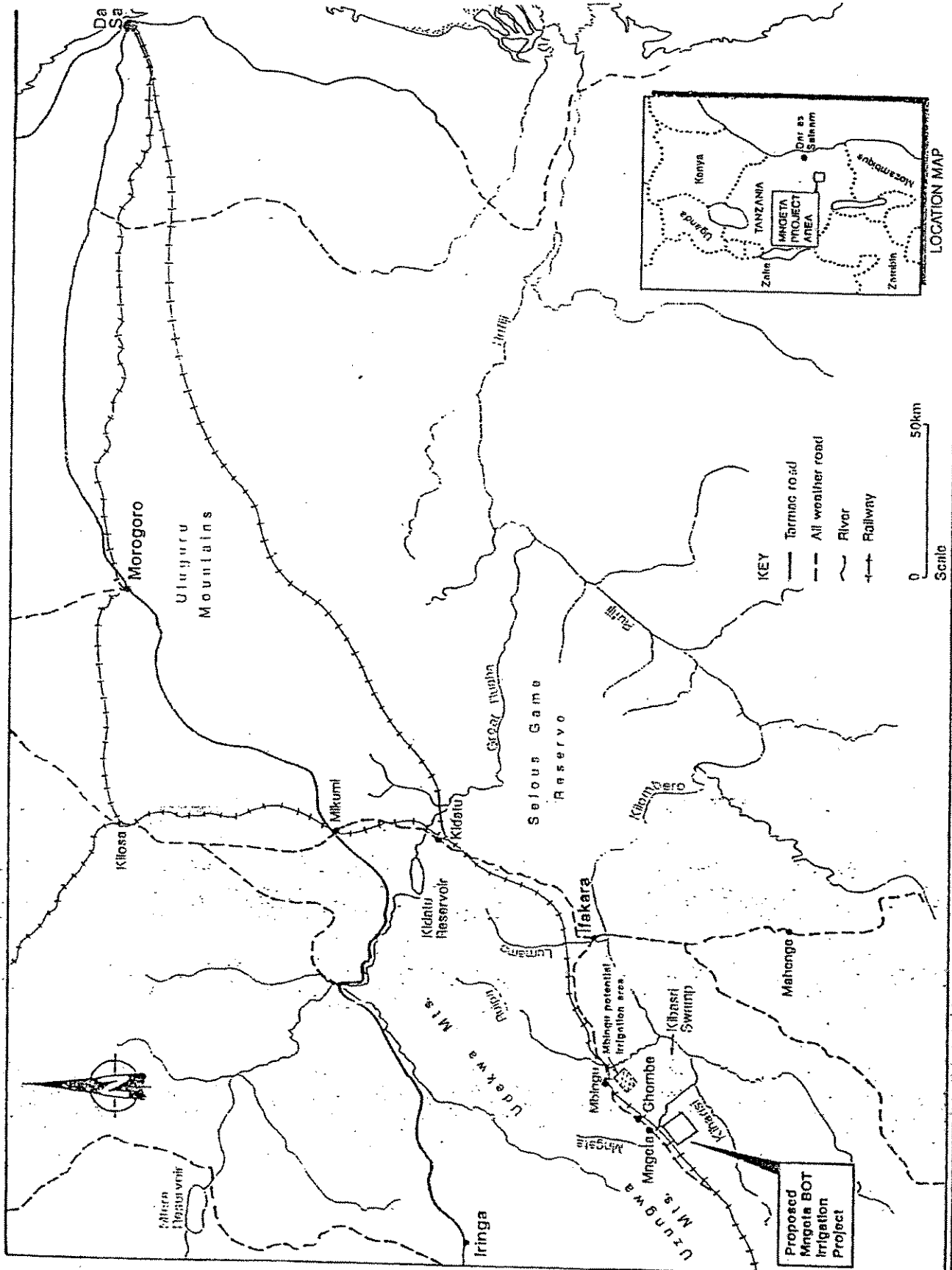


Figure 1.1
LOCATION MAP