

## **PAUL W. NANNIS**

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### **CAREER HIGHLIGHTS**

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**Community Relations/Public Health:** With a passion for access to care for the underserved, over time I have developed and refined my skills for identifying key issues and working toward resolution and consensus-driven outcomes. I have done so by building on experiences in diverse settings and roles, including as the Founder and Executive Director of one of the nation's most recognized and emulated community health centers, as the City of Milwaukee Health Commissioner, as a Senior Federal Policy-maker at the US Department of Health and Human Services (US DHSS), and as a member of Wisconsin's largest health system's leadership team. (An expanded summary of these experiences can be found below.) I have managed physicians, researchers, evaluators, lobbyists and scientists across all of these settings. Lastly, at the direction of Dr. Nick Turkal, now CEO of Aurora Health Care, I helped stabilize and initially manage a joint venture between Aurora Health Care, the University of WI-Milwaukee and the University of WI-Madison School of Medicine and Public Health. The resulting Center for Urban Population Health continues its research and support for the community's public health infrastructure through a variety of funding sources and community partners.

**National Relations/Public Health:** The City of Milwaukee Health Department was a nearly \$30M, 450 employee organization when I was appointed Health Commissioner in 1988. The directive from the Mayor was clear: reduce the city tax levy and find financial support for essential services through philanthropy or other means (such as billing, if appropriate). In my ten years as Health Commissioner, the Department transitioned from a mostly tax supported entity to one where fully half of its base budget became grant supported. This included creating new programs in access to care, lead poisoning prevention, infant mortality, HIV/AIDS prevention and other services. A significant share of the funds the Milwaukee Health Department was able to garner was further sub-contracted or awarded to community partners through various mechanisms when it was determined to be more appropriate for a community agency to deliver those services rather than a unit of government. While at the US Department of Health and Human Services (US DHSS) I represented the Health Resources and Services Administration, (one of the twelve agencies comprising US DHSS) on the Surgeon General's Healthy People 2010 Steering Committee, a project that continues to drive the national health agenda for both federal funding and service delivery

**International Relations/Public Health:** I participated with the US Agency for International Development in helping the newly formed Republic of Slovakia implement its National Health System. Following membership on the Institute of Medicine's Study Committee on the Health Status of the People of the Pacific Basin, I led the federal interdepartmental team which helped improve their health status by developing an infrastructure through both direct aid and competitive funding. This program created new health centers, strengthened the health care workforce, and implemented telemedicine and distance learning between the Territories, Hawaii and the mainland US to serve the six territories and jurisdictions covered by this initiative. I was also the closing speaker for the Budapest Conference sponsored by the DEMOS Foundation of Hungary. The purpose of the conference was to help Hungary in its attempts to replicate the Healthy People 2010 project developed in the US as best possible, given their emerging new national health care system.

## **PROFESSIONAL EXPERIENCE**

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### **Strategic HealthCare Solutions, LLC, Milwaukee, WI**

**2008-Present**

Launched my own consulting firm in early 2008 to focus on government, community and public health projects. These included planning for strategic growth and development through multiple arrangements, as appropriate; support for the development of image, reputation and brand; and provision of inter- and intra-agency facilitation. Clients to date include: the City of Milwaukee Health Department, Kaiser-Permanente National Program Office-Community-Benefits, the Milwaukee Workforce Investment Board, Milwaukee Health Services Inc. and the 16<sup>th</sup> Street Community Health Center (both federally qualified community health centers), the University of Wisconsin-Madison School of Medicine and Public Health, Aurora Health Care, Anthem WellPoint, the Aids Resource Center of Wisconsin, the Medical Society of Milwaukee County and the Milwaukee Family Justice Center.

### **Aurora Healthcare, Milwaukee, WI**

**2002 - 2007**

#### **Vice President Government and Community Relations**

Recruited directly by the CEO of an integrated, 14 hospital health system with over 26,000 employees to develop a targeted program for community and government relations. Building upon my years of working with and within the community, I helped Aurora engage with many partners in a way not done previously. As the governmental liaison for local, state and federal issues, I created an internal staff as well as a team of health care lobbyists in Milwaukee, Madison and Washington, DC to help Aurora engage legislatively, not simply indirectly through others (such as the Hospital Association). By developing a specific community benefit plan which included the dedication of Aurora's own internal resources as well as external funding support, I helped to create successful policy based on sound business decisions which resulted in expanded community clinics, decreased emergency room crowding, and urgency for improved access to care.

### **Center for Urban Population Health**

**2001-2002**

#### **Interim Director**

Acted as the first Interim Director to help begin implementation of a joint venture for improved urban health between Aurora Health Care, the University of WI-Milwaukee and the University of WI-Madison School of Medicine and Public Health. Responsible for positioning the Center as the first joint effort among these entities, and now across a host of community partners for research, data analysis and collaboration on community public health issues and concerns.

### **Department of Health and Human Services, Health Resources and Services Administration (HRSA)**

#### **Director, Office of Planning, Evaluation and Legislation (OPEL)**

**1998-2001**

Recruited by the Secretary of Health and Human Services on the recommendation of the former Surgeon General and the HRSA Administrator. Worked with the Administration and Congress to help increase funding from \$3B to \$6B for the agency, including \$2B specific to Ryan White programming, increased funding for community health centers, maternal and child health programs and health professional education. HRSA is the "grant-giving" agency of US DHSS and almost all of its congressional funding moves through the agency to city, state or local non-profits via grant RFP's, cooperative agreements or contracts for programs mentioned above. Chaired Health and Human Services interdepartmental group, coordinating the response to the Institute of Medicine recommendations regarding the needs of the people of the Pacific Basin, as noted above.

### **City of Milwaukee**

**1988-1998**

#### **Commissioner of Health**

Mayoral appointment to lead Milwaukee Health Department, 450 employees with a \$30M budget. Developed and implemented lead poisoning prevention, immunization and public health nursing programs regarded as nationwide health department models to date, as described above.

**Robert Wood Johnson Foundation (RWJF), Princeton, New Jersey  
1995-1996**

**Senior Program Officer**

Recruited by RWJF to help develop two major national programs, one for public health and one for urban access to care. Although a great learning experience with regard to the operations of the largest health care philanthropy in the US, it was not a good fit for me personally. I had left my position as City Health Commissioner and felt, in retrospect, that it was “on the ground” work that suited me best. After careful consideration and consultation from RWJF’s CEO, I resigned and returned to Milwaukee to be re-appointed Health Commissioner since the Mayor had not yet replaced me. One important consequence of this sequence of events was that the CEO of RWJF thought highly of my decision to act decisively and appointed me to the board, specifically the National Advisory Committee for one of their national programs: the Local Initiatives Funding Partners Program (LIFPP). This program works with local foundations in communities across the country to offer match funds for programs nominated by local foundations to the National Advisory Committee. After proposal review, subsequent site-visits and collective decision making by the Committee and RWJF staff, approximately 20-25 awards of up to \$500,000 over four years were made each year. I served on this board for seven years, reviewing hundreds of proposals and making approximately 30-40 site-visits to community programs nationwide.

**Sixteenth Street Community Health Center, Milwaukee, Wisconsin  
Executive Director**

**1979-1988**

Developed a voluntary drop-in help center into a multi-disciplinary, fully renovated, full-service, federally funded ambulatory care center. It grew from a few volunteer staff to 6 physicians and 60 support staff serving the inner city south side of Milwaukee. Initiated the first capital campaign to buy the rented building in which we resided and a subsequent fund-development project to renovate it into a modern, full-service community health center. I wrote the first federal grant to US DHSS that allowed 16<sup>th</sup> Street to become a federally qualified community health center. The health center today remains a nationally recognized Center of Excellence.

**EDUCATION**

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**Public Health Leadership Institute**, Centers for Disease Control, 1993  
**Health Executives Development Program**, Cornell University, Ithaca, New York, 1985  
**MSW**, University of Wisconsin-Milwaukee, Wisconsin, 1976  
**BA**, Marietta College, Marietta, Ohio, 1971

**PROFESSIONAL AFFILIATIONS**

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American Public Health Association  
Wisconsin Public Health Association  
Board member: Planned Parenthood of Wisconsin  
Children’s Health Education Center, Founding Board Member  
Robert Wood Johnson Foundation, National Advisory Committee, Local Initiative Funding Partners Program  
School of Social Welfare Advisory Board, University of Wisconsin-Milwaukee  
University of North Carolina School of Public Health, Grand Rounds Advisory Committee to the Dean 1999-2006  
Grant Makers in Health Advisory Committee 1999-2001  
Healthy People 2010 Steering Committee guided by the Surgeon General 1998-2001  
Executive Committee, National Association County and City Health Officials (NACCHO), 1994-1998  
Medical College of Wisconsin, Adjunct Associate Professor of Health Policy, 1995-1998  
IOM Committee on Health Services in the US Associated Pacific Basin, 1996-1998

Institute of Medicine Committee on the Future of Primary Care, 1994-1996  
National Health Service Corps Advisory Council, US Department of Health and Human Services  
1992-1995  
US Conference of Local Health Officers, President Board of Directors 1991-1992 (Chair of Sub  
Committee 1991)  
Milwaukee Healthy Women and Infants Project/Health Start Consortium, Chair 1991-1995  
Easter Seal Society of Milwaukee County, Board of Directors 1989-1990  
Milwaukee Community Health Plan (HMO for Medicaid Recipients), Founding Board Member  
1983-1987  
Governor's Council on Health Care for the Uninsured 1986  
Wisconsin Primary Health Care Association, Chair, Executive Committee 1982-1988  
Maternal and Child Health Coalition, Founding Member 1981-1988  
Milwaukee Women's Refuge, Founding Board Member 1982-1984

### **PUBLICATIONS**

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Nannis, Paul W. And Miller, Catherine G., "It's Time for County-wide Public Health Services." *The Business Journal*, March, 1, 2002.

Nannis, Paul W., and Miller, Catherine G., "Public Health and Welfare Reform," *Leadership in Public Health*, April 1998.

Nannis, Paul W., "It Can Work: Primary Care Linkages, A Report from Milwaukee," *NACCHO News*, March/April, 1990.

Nannis, Paul W. and Farnsworth, Kathleen, "Coordination and Integration of Primary Care Services: The Wisconsin Community Health Center Experience," *Wisconsin Academy Review*, Vol. 31, No. 1, Dec., 1984.

### **HONORS**

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University of Wisconsin Distinguished Alumni of the Year	2005
DHHS Secretarial Distinguished Service Award	2000
HRSA Administrator's Service Award	2000
Wisconsin Public Health Association's Presidential Citation	1996
Wisconsin MCH Coalition "Outstanding Government Employee" Award	1995
Center for Public Representation, Inc. "Outstanding Health Care Advocate"	1994
UWM School of Social Work, "Alumni of the Year"	1991