

# Pension Task Force

June 16, 2011



# Universal Retirement Funding Equation



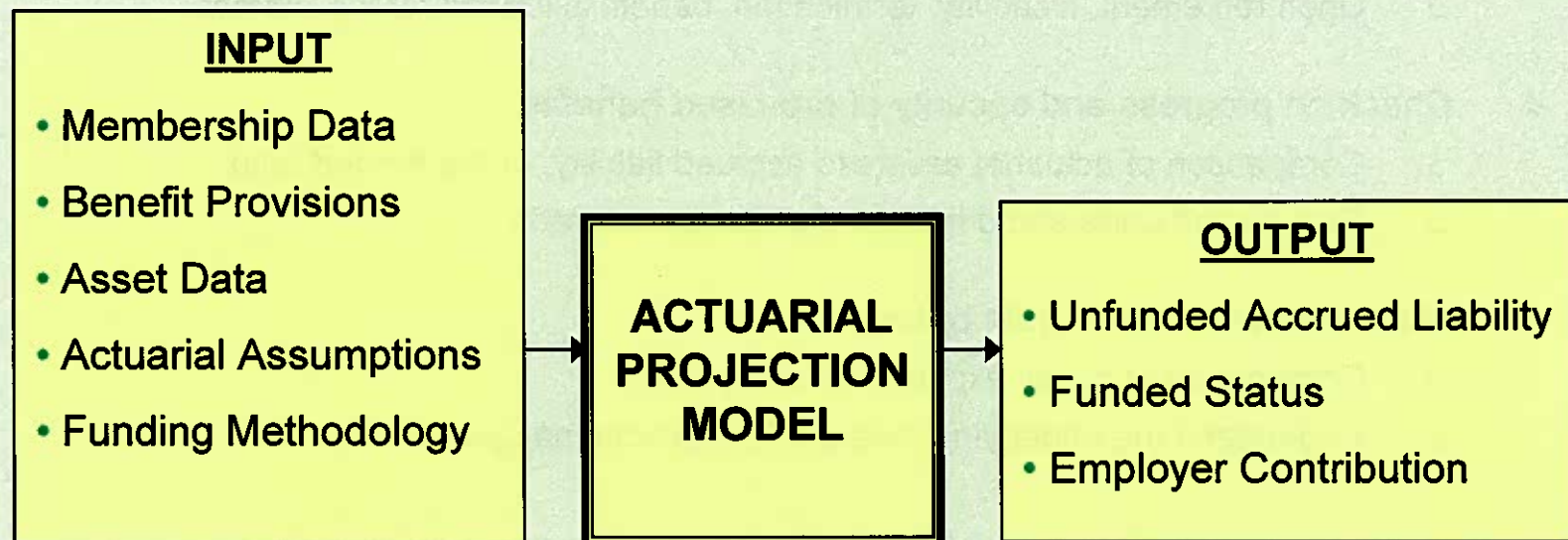
$$\text{Contributions} + \text{Investment Income} = \text{Benefits Paid} + \text{Expenses}$$



# Objectives of Actuarial Valuation

- **Determine contribution based on funding policy**
  - Fund benefits over members' worklife
  - Upon retirement, disability, termination, benefit is funded for the member
- **Check on progress and security of promised benefits**
  - Comparison of actuarial assets to accrued liability, or the funded ratio
  - Review and understand the trend of the funded ratio
- **Measure net actuarial gain or loss**
  - Comparison of actual experience to expected
  - Understand the underlying reasons for the actuarial gain or loss

# Actuarial Valuation Process





# Actuarial Assumptions

- **Demographic**

- Service retirement
- Disability retirement
- Death in active service

Early Retirement  
 Withdrawal (termination)  
 Death after retirement

- **Economic**

- Rate of return
- Inflation
- Salary

8.5%

3.0%

Career  
Average

ATB\*

- General
- Police and fire

4.6%

3.0%

5.5%

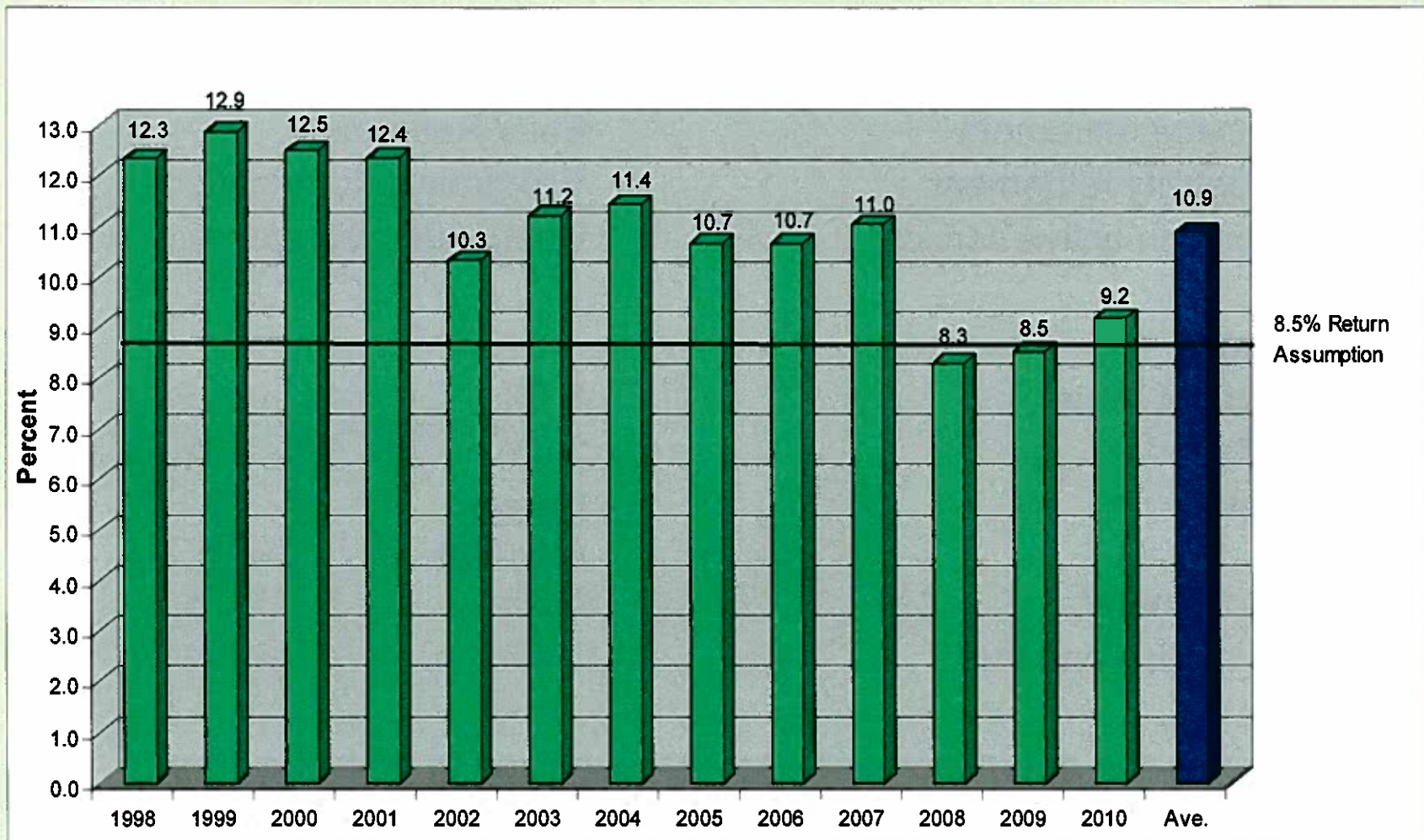
3.0%

\* Across-the-board increase assumptions used to project current salaries for the position a duty disabled member held before becoming disabled.



# ERS 20 Year Period Rolling Investment Returns

1978-2010





# Actuarial Methods

- **Once you know how much to fund, Actuarial Methods determine how you will fund Demographic**
- **Many Components**
  - **Cost method – Allocates total costs to past, current and future**
    - Actuarial accrued liability – past service
    - Normal Cost – current years service
  - **Amortization method – level percent of pay over 24 years as of January 1, 2010**
  - **Actuarial Value of assets – 5 year smoothed with a 20% corridor**
- **Choice of components is a balance between**
  - Responsiveness to actuarial experience
  - Contribution stability
- **Annual employer contribution is the sum of normal cost plus an adjustment for the amount of assets you have to cover your actuarial accrued liability**



# Core Actuarial Valuation Results

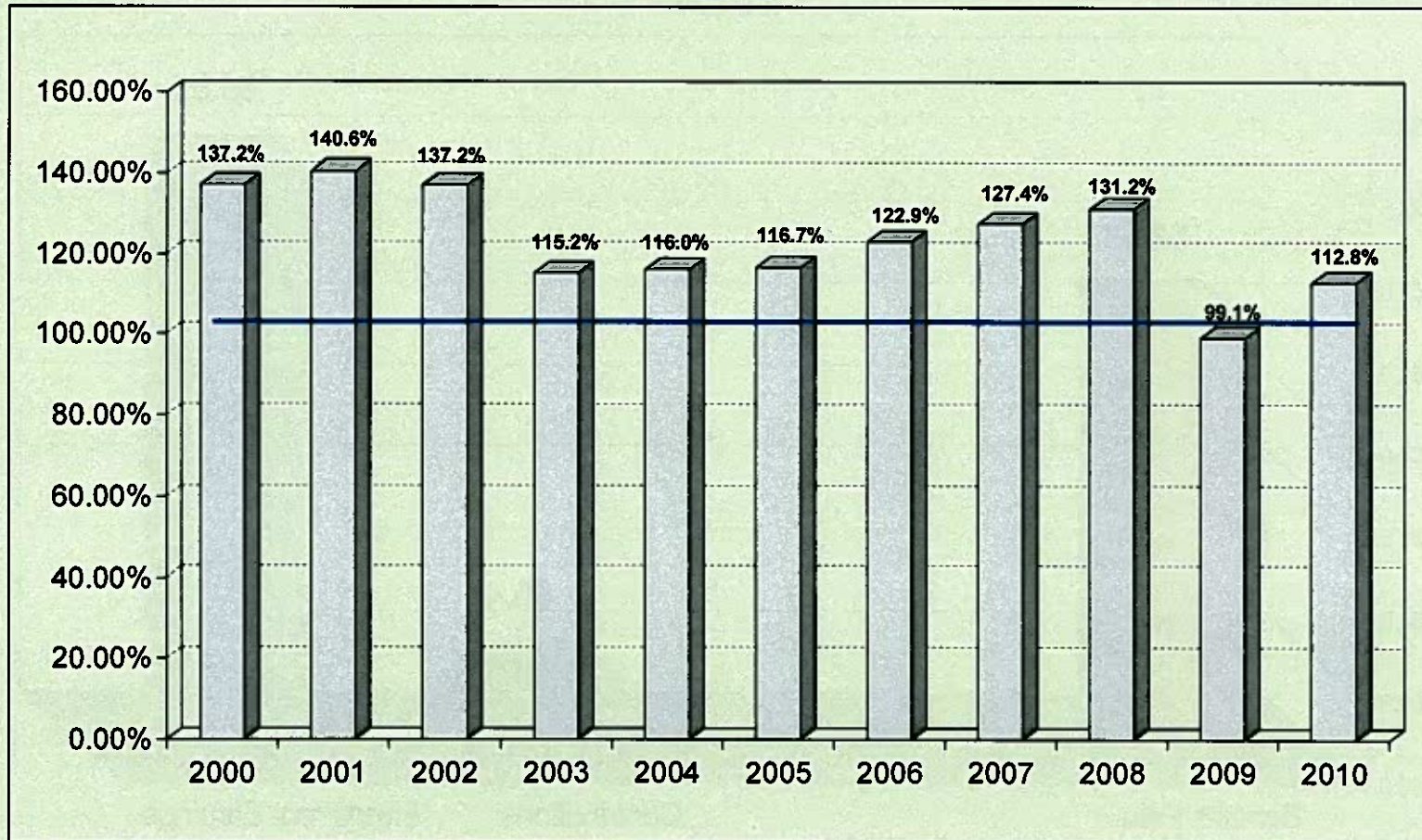
Item	2009	2010
<b>Assets:</b>		
Market Value of Assets	\$ 3,399,793	\$ 4,020,640
Market Adjustment	676,504	793,762
Actuarial Value of Assets	\$ 4,076,297	\$ 4,814,402
<b>Normal Cost:</b>		
Total	\$ 84,773	\$ 86,966
Estimated Member Contributions	33,863	34,919
Employer Normal Cost	\$ 50,910	\$ 52,047
<b>Liabilities:</b>		
Actuarial Accrued Liability		
Annuitants	\$ 2,527,962	\$ 2,637,961
Inactive Members		
Member Contributions	68,083	67,978
Employer Financed Portion	27,020	24,205
Active Members		
Member Contributions	465,116	483,627
Employer Financed Portion	1,024,908	1,055,553
Total Actuarial Accrued Liability	\$ 4,113,089	\$ 4,269,324

(in thousands)





# City Employees' Retirement System Year End Funded Ratio\* Analysis



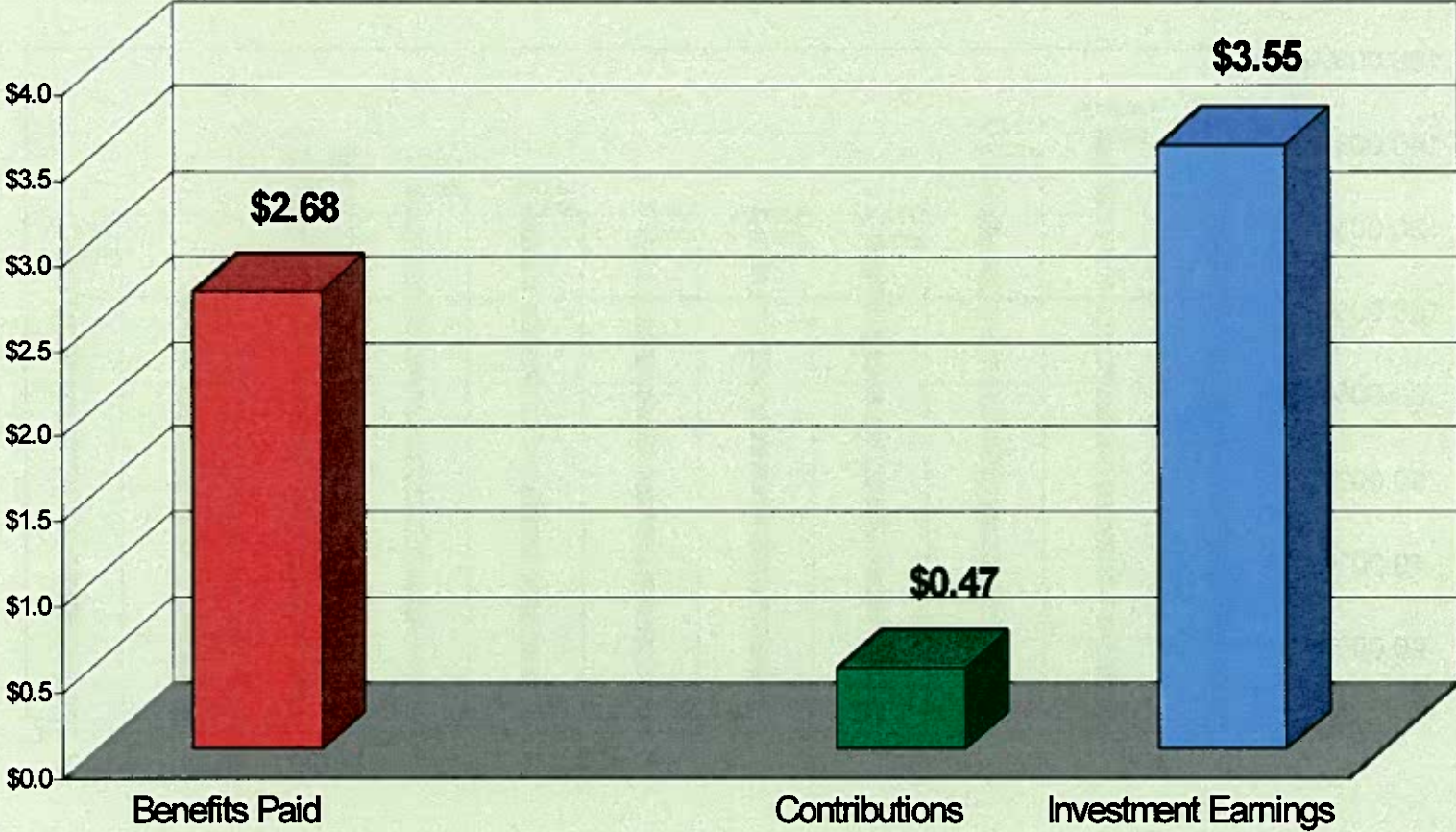
\*Actuarial Value of Pension Fund Assets  
PV of Accumulated Plan Benefits

Source: City of Milwaukee Employees' Retirement System



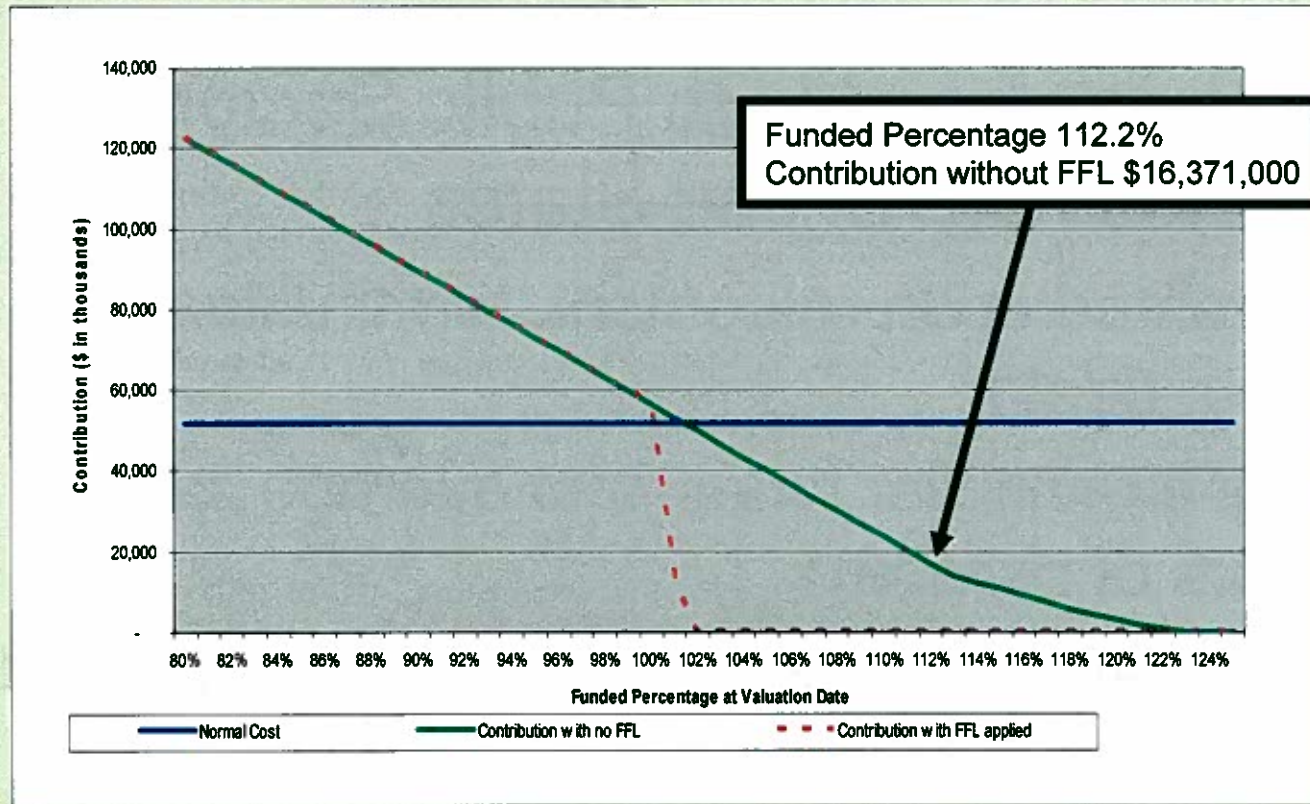


1995 - 2009  
Benefit Payments and their Sources  
(\$ Billions)





# City of Milwaukee Employees' Retirement System Combined Fund contributions under various funded statuses as of January 1, 2010: With and without the full funding limit



Funded %	Normal Cost	Contribution with FFL applied	Contribution with no FFL
80%	51,806	122,667	122,667
81%	51,806	119,363	119,363
82%	51,806	116,059	116,059
83%	51,806	112,756	112,756
84%	51,806	109,452	109,452
85%	51,806	106,148	106,148
86%	51,806	102,844	102,844
87%	51,806	99,541	99,541
88%	51,806	96,237	96,237
89%	51,806	92,934	92,934
90%	51,806	89,629	89,629
91%	51,806	86,327	86,327
92%	51,806	83,022	83,022
93%	51,806	79,719	79,719
94%	51,806	76,414	76,414
95%	51,806	73,111	73,111
96%	51,806	69,806	69,806
97%	51,806	66,505	66,505
98%	51,806	63,200	63,200
99%	51,806	59,898	59,898
100%	51,806	56,593	56,593
101%	51,806	12,189	53,288
102%	51,806	-	49,986
103%	51,806	-	46,681
104%	51,806	-	43,379
105%	51,806	-	40,074
106%	51,806	-	36,771
107%	51,806	-	33,468
108%	51,806	-	30,163
109%	51,806	-	28,658
110%	51,806	-	23,557
111%	51,806	-	20,251
112%	51,806	-	16,949
113%	51,806	-	13,922
114%	51,806	-	12,298
115%	51,806	-	10,673
116%	51,806	-	9,048
117%	51,806	-	7,422
118%	51,806	-	5,798
119%	51,806	-	4,172
120%	51,806	-	2,837
121%	51,806	-	1,820
122%	51,806	-	804
123%	51,806	-	-
124%	51,806	-	-
125%	51,806	-	-

Note: Contributions described above do not include the members' portion that the city contributes on their behalf.



# ERS Provisions

- The provisions of ERS are complex
- Structure is comparable to Public Sector benefits across the United States
  - Benefit granted upon retirement, termination, disability or death
  - Amount is a multiplier times final average salary times years of service
  - Pension escalator varies depending on retirement date and eligible group



# Summary of ERS Benefits

## ■ General City Employees

- Service Retirement – age 60 or Age 55 with 30 years service = Years of Service x 2% Final Average Salary plus COLA; ex. Elected officials (2.6% for service prior to 1996 and 2.5% thereafter; 2% for the Mayor)
- Early Retirement (reduced benefit) – age 55 with 15 Years Service or deferred vested status
- Employee Contributions – 5.5% of covered wages “picked-up” by employer under IRC Section 414(h); except certain new hires after 1/1/2010 have pre-tax payroll deductions; 7% for elected officials

## ■ Fire Fighters And Police Officers

- Service Retirement Allowance – FF age 57; Age 49 with 22 Years of Service = Years of Service x 2.5% Final Average Salary plus COLA
- Service Retirement Allowance - Police age 57; 25 Years of Service at any age = Years of Service x 2.5% Final Average Salary plus COLA
- Employee contributions – 7% of covered wages “picked-up” by employer under IRC Section 414(h)

## ■ Ancillary Benefits

- Disability (duty and non-duty related) benefit levels
- Death (duty and non-duty related) benefits



# Cost “Levers”

- Short term, costs can temporarily be driven by assumptions and methods
  - Assumptions and methods reviewed every five year
  - Next experience review before 2013 valuation
- Long term, costs driven by
  - Composition of your group
  - Underlying benefit provisions



# Cost "Levers"

- Retirement age
- Multiplier
- Pension escalators
- Final Average Earnings period
- Disability benefits (for public safety)
- Death benefits
- Termination benefits



# Cost "Levers"

- Impact of changes not immediate
  - Changes are either for future service or more likely, future hires
- Of \$4.3 billion in actuarial accrued liability,
  - \$2.6 billion is for current retirees
    - Generally locked in cost
  - \$1.7 billion is for actives
    - May be able to impact in the future.
- Normal cost of \$86 million can be reduced over time
  - Immediate if changes are for future service
  - Over a generation if changes are for future hires