### BUSINESS IMPROVEMENT DISTRICT NO. 37 30th STREET INDUSTRIAL CORRIDOR

OPERATING PLAN FOR 2018

#### Page 2

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#### I. INTRODUCTION

#### A. Background

In 1984, the Wisconsin legislature created S. 66.1109 of the Statutes (see Appendix A) enabling cities to establish Business Improvement Districts (BIDs). The purpose of the law is "to allow businesses within those districts to develop, to manage and promote the districts and to establish an assessment method to fund these activities." (1983 Wisconsin Act 184, Section 1, legislative declaration.)

A Business Improvement District was approved by the City of Milwaukee in 2005 for the purposes of revitalizing and improving the 30<sup>th</sup> Street Industrial Corridor on Milwaukee's north side. The BID law requires that every district have an annual Operating Plan. This document is the Operating Plan for 2018 of the 30<sup>th</sup> Street Industrial Corridor district (BID #37).

#### B. Physical Setting

BID #37 includes the industrial and commercial businesses located along the Canadian Pacific rail line on the north side of the City of Milwaukee.

#### II. DISTRICT BOUNDARIES

Boundaries of BID #37 are shown on the map in Appendix A of this plan. The boundaries were drawn to include industrial and commercial properties while excluding residential properties whenever possible. The northern boundary is Ruby Avenue and the southern boundary goes just south of Brown Street. The east and west boundaries vary throughout the district, but generally the western boundary is North 35<sup>th</sup> Street and the eastern boundary is North 27<sup>th</sup> Street. A listing of the properties included in the district is provided in the attachment.

#### III. PROPOSED OPERATING PLAN

#### A. Plan Objectives

The objective of BID #37 is to revitalize the 30<sup>th</sup> Street Industrial Corridor while creating an area that will attract and retain industrial and commercial businesses, thus creating quality jobs with family supporting wages for central city residents. Additional plan objectives include:

- Improving connections between businesses and residents
- Improving the safety and security of the area
- Improving the image and environment of the area
- Providing technical assistance and economic development support to businesses
- Attracting new businesses to the area

#### B. Proposed Activities—2018

Principal activities to be engaged in by the district during its eleventh year of operation will include:

- Marketing to assist with business recruitment and retention; also to promote
   BID #37 via promotional materials, our website and social media
- Promotional efforts and events to increase Corridor business visibility and connect local people with local jobs;
- Continue partnerships with the City of Milwaukee, MPD, LISC, WHEDA, Safe & Sound, neighborhood organizations, etc. to foster greater collaborative efforts for area neighborhoods;
- Continue building Corridor Coalition consisting of over 150 different agencies working in area – leverage the strength in numbers;
- Continued enhancements such as graffiti removal, litter clean ups and addressing illegal dumping;
- Connect businesses to one another in order to provide support
- Grant program to improve area façades, foster community building, landscaping projects, etc to ultimately improve the appearance and condition of property in the district.

#### C. Proposed Expenditures

Infrastructure Improvements	\$16,000
Streetscape Debt Service	
Streetscape Maintenance	
Grant Programs	\$51,800
Façade & Landscape	
Safety & Security	
Program Staff	
Economic / Community Development	
Aesthetic Enhancements	\$18,000
Graffiti Removal	
Litter Clean Ups	
Abatement of Illegal Dumping	
Art Project(s)	
Accounting/ Audit	\$5,800

Business Assistance	\$44,000
Technical assistance to businesses	
Marketing	
Office & Management	\$30,000
Administrative services and office/ program expenses provided by the 30th Street Industrial Corridor Corporation	
Miscellaneous/ Reserve	\$460
TOTAL	\$166,060

Projected Revenues

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Assessments	\$166,060
Projected Carry Over Funds from 2017	\$ 5,000
TOTAL	\$171,060

#### Reserve Funds

Reserve Fund for Capital Improvements	\$280,000

#### D. Financing Method

It is proposed to raise approximately \$166,060 through BID assessments (see Attachment). If any expenses exceed the assessments, it may be covered by 2017 carry over revenues and using the reserve for streetscape debt service. In addition, the BID may apply for grants for additional funding for projects. The BID Board shall have the authority and responsibility to prioritize expenditures and to revise the budget as necessary to match the funds actually available.

#### E. Organization of the BID Board

The Mayor appoints members to the district board ("board"). The board's primary responsibility is implementation of this Operating Plan. This requires the board to negotiate with providers of services and materials to carry out the Plan; to enter into various contracts; to monitor development activity; to periodically revise the Operating Plan; to ensure district compliance with the provisions of applicable statutes and regulations; and to make reimbursements for any overpayments of BID assessments.

State law requires that the board be comprised of at least five members and that a majority of the board members be owners or occupants of property within the district.

It is recommended that the BID board be structured and operate as follows:

- 1. Board Size The BID board shall include a minimum of five members.
- 2. Composition At least three members shall be owners or occupants of property within the district. Any non-owner or non-occupant appointed to the board shall be a resident of the City of Milwaukee. The board shall elect its Chairperson from among its members.
- 3. Term Appointments to the board shall be for a period of three years except that initially two members shall be appointed for a period of three years, two members shall be appointed for a period of two years, and one member shall be appointed for a period of one year.
- 4. Compensation None
- 5. Meetings All meetings of the board shall be governed by the Wisconsin Open Meetings Law.
- 6. Record Keeping Files and records of the board's affairs shall be kept pursuant to public record requirements.
- 7. Staffing The board may employ staff and/or contract for staffing services pursuant to this Plan and subsequent modifications thereof.
- 8. Meetings The board shall meet regularly, at least twice each year. The board shall adopt rules of order ("bylaws") to govern the conduct of its meetings.
- F. Relationship to the 30<sup>th</sup> Street Industrial Corridor Corporation
  The BID shall be a separate entity from the 30<sup>th</sup> Street Industrial Corridor
  Corporation (The Corridor), not withstanding the fact that members, officers and
  directors of each may be shared. The Corridor shall remain a private
  organization, not subject to the open meeting law and not subject to the public
  record law except for its records generated in connection with the BID board. The
  Corridor may, and it is intended, shall, contract with the BID to provided services
  to the BID, in accordance with this Plan.

#### IV. METHOD OF ASSESSMENT

A. Assessment Rate and Method

The annual assessment for the BID's operating expenses will be levied against each property within the district in direct proportion to the current assessed value of each property as of the date the district held its public hearing for this 2018 Operating Plan. No property owner within the district shall be eligible to receive or be subject to any reductions or increases in its assessment for the 2018 Operating Plan as a result of a decrease or increase in the assessed value for their property occurring after such date. In addition, the amount of assessment levied against a particular property may change

from year to year if the assessed value of that property changes relative to other properties within the district.

However, maintaining an equitable relationship between the BID assessment and the expected benefits requires an adjustment to the basic assessment method described previously. To prevent the disproportional assessment of a small number of high value properties, a maximum assessment of \$5,000 and a minimum assessment of \$300 per parcel will be applied.

As of January 1, 2015, the property in the proposed district had a total assessed value of over \$57 million. The attachment shows the projected BID assessment for each property included in the district.

#### B. Excluded and Exempt Property

The BID law requires explicit consideration of certain classes of property. In compliance with the law the following statements are provided.

- 1. State Statute 66.1109(1) (f) lm: The district will contain property used exclusively for manufacturing purposes, as well as properties used in part for manufacturing. These properties will be assessed according to the method set forth in this plan because it is assumed that they will benefit from development in the district.
- 2. State Statute 66.1109 (5) (a): Property known to be used exclusively for residential purposes will not be assessed.
- 3. In accordance with the interpretation of the City Attorney regarding State Statue 66.1109 (1) (b), property exempt from general real estate taxes has been excluded from the district. Privately owned tax exempt property adjoining the district and which is expected to benefit from district activities may be asked to make a financial contribution to the district on a voluntary basis.

### V. RELATIONSHIP TO MILWAUKEE COMPREHENSIVE PLAN AND ORDERLY DEVELOPMENT OF THE CITY

A. City Plans

In February 1978, the Common Council of the City of Milwaukee adopted a Preservation Policy as the policy basis for its Comprehensive Plan and as a guide for its planning, programming and budgeting decisions. The Common Council reaffirmed and expanded the Preservation Policy in Resolution File Number 881978, adopted January 24, 1989.

The Preservation Policy emphasizes maintaining Milwaukee's present housing, jobs, neighborhoods, services, and tax base rather than passively accepting loss of jobs and population, or emphasizing massive new development. In its January 1989 reaffirmation of the policy, the Common Council gave new emphasis to forging new public and private partnerships as a means to accomplish preservation.

The district is a means of formalizing and funding the public-private partnership between the City and property owners in BID #37 and for furthering preservation and redevelopment in this portion of the City of Milwaukee. Therefore, it is fully consistent with the City's Comprehensive Plan and Preservation Policy.

#### B. City Role in District Operation

The City of Milwaukee has committed to helping private property owners in the district to promote its development. To this end, the City expected to play a significant role in the creation of the Business Improvement District and in the implementation of the Operating Plan. In particular, the City will:

- 1. Provide technical assistance to the proponents of the district through adoption of the Plan, and provide assistance as appropriate thereafter.
- 2. Monitor and, when appropriate, apply for outside funds that could be used in support of the district.
- 3. Collect assessments, maintain in a segregated account, and disburse the monies of the district
- 4. Receive annual audits as required per sec. 66.1109 (3) (c) of the BID law.
- 5. Provide the board, through the Tax Commissioner's Office on or before June 30<sup>th</sup> of each Plan year, with the official city records of the assessed value of each tax key number with the district, as of January 1<sup>st</sup> of each Plan year, for purposes of calculating BID assessments.
- 6. Encourage the State of Wisconsin, Milwaukee County and other units of government to support the activities of the district.

#### VI. FUTURE YEAR OPERATING PLANS

#### A. Phased Development

It is anticipated that the BID will continue to revise and develop the Operating Plan annually, in response to changing development needs and opportunities in the district, in accordance with the purposes and objectives defined in this Operating Plan.

Section 66.1103 (3) (a) of the BID law requires the board and the City to annually review and make changes as appropriate in the Operating Plan. Therefore, while this document outlines in general terms the complete development program, it focuses upon 2018 activities, and information on specific assessed values, budget amounts and assessment amounts are based on current conditions. Greater detail about subsequent year's activities will be provided in the required annual Plan updates, and

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### Appendix B Business Improvement District #37

approval by the Common Council of such Plan updates shall be conclusive evidence of compliance with this Plan and the BID law.

In later years, the BID Operating Plan will continue to apply the assessment formula, as adjusted, to raise funds to meet the next annual budget. However, the method of assessing shall not be materially altered, except with the consent of the City of Milwaukee.

#### B. Amendment, Severability and Expansion

This BID has been created under authority of Section 66.1109 of the Statutes of the State of Wisconsin. Should any court find any portion of this Statute invalid or unconstitutional its decision will not invalidate or terminate the BID and this BID Plan shall be amended to conform to the law without need of reestablishment.

Should the legislature amend the Statute to narrow or broaden the process of a BID so as to exclude or include as assessable properties a certain class or classes of properties, then this BID Plan may be amended by the Common Council of the City of Milwaukee as and when it conducts its annual Operating Plan approval and without necessity to undertake any other act. This is specifically authorized under Section 66.1109 (3) (b).

#### Appendix A State Statues

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- Represented district.

  [5] Silver the board or the municipality, as apecified in the operating plan as adopted, or amended and approved under this section, has all present possess processory or consented to implement the operating plan. Including the power to contract.

  [4] All special assessments manifest from a business improvement district and all other appropriations by the municipality or other moneys received for the benefit of the business improvement district that is a placed in a supragraded account in the municipality or other release, the placed in a supragraded account in the municipal researcy. No districts of such as a supragraded account in the municipal researcy. No districts of such that the placed is appropriations of the financial assessments, to pay the coats of such account or the account of the post of the purposes of implementing the operating plan. On termination of its because information of a such as a such as a such as a supragraded account of the post of the purposes of implementing the operating plan. On termination of a financial account of the purposes of implementation of the purposes of implementation of the purpose of the pu
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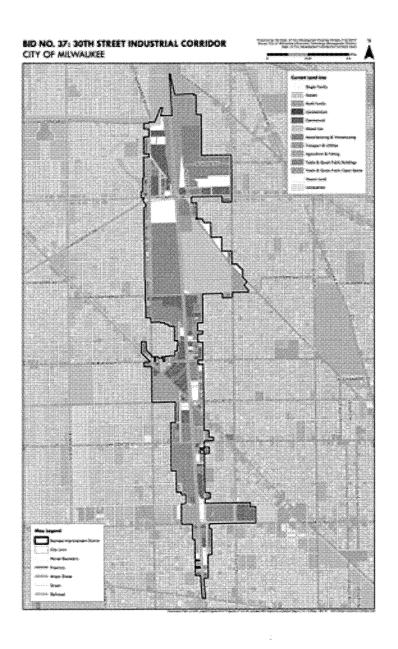
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not be quantilely assessed for purposes of this section.
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Appendix C

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2309992100	3020 W CONGRESS	Exempt
2309992200	3021 W RUBY	Exempt
2309993100	3247 W GLENDALE	Exempt
2460002100	3228 W CAPITOL	Exempt
2460002200	3244 W CAPITOL	Exempt
2460003100	3326 W CAPITOL	Exempt
2460005000	4030 N 34TH	Exempt
2460412200	3100 W CAPITOL	Exempt
2460441000	4250 N 35TH	Exempt
2460461000	3008 W CAPITOL	Exempt
2469886221	4101 N 31ST	Exempt
2469894000	4260 N 35TH	Exempt
2469898111	4350 N 35TH	Exempt
2469973100	4131 N 31ST	Exempt
2469978000	3312 W HOPKINS	Exempt
2469988100	3480 W HOPKINS	Exempt
2469988210	4260 N 35TH	Exempt
2470303000	4103 N 35TH	Exempt
2680002000	3715 N 35TH	Exempt
2680801000	3743 N 35TH	Exempt
2680901000	3701 N 35TH	Exempt
2681601100	3765 N 35TH	Exempt
2690252112	2900 W HOPKINS	Exempt
2690259000	3010 W HOPKINS	Exempt
2690305111	2823 W VIENNA	Exempt
2690432000	3700 N 35TH	Exempt
2690441000	3180 W TOWNSEND	Exempt
2690442000	3533 N 27TH	Exempt
2690452000	3055 W HOPKINS	Exempt
2690453000	3025 W HOPKINS	Exempt
2699990000	2871 W HOPKINS	Exempt
2700144111	2642 W HOPKINS	Exempt
2851704110	2537 W HOPKINS	Exempt
2851724120	3424 N 27TH	Exempt
2860106000	3100 W AUER	Exempt
2860281000	3381 N 27TH	Exempt
2860444100	3410 W BURLEIGH	Exempt
2860445000	3418 W BURLEIGH	Exempt

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2860669100	3300 W BURLEIGH	Exempt
2869991000	3201 W TOWNSEND	Exempt
2879968000	3401 N 35TH	Exempt
2879969000	3413 N 35TH	Exempt
3090670110	2929 N 30TH	Exempt
3090677100	2901 N 30TH	Exempt
3090687100	3050 W FOND DU LAC	Exempt
3090688000	3052 W FOND DU LAC	Exempt
3090914000	3237 W BURLEIGH	Exempt
3091143100	3022 W CENTER	Exempt
3091143200	2761 N 30TH	Exempt
3091146110	2825 N 30TH	Exempt
3099972000	3051 W FOND DU LAC	Exempt
3099973000	3042 W LOCUST	Exempt
3099995110	3343 W FOND DU LAC	Exempt
3260150000	2660 N 30TH	Exempt
3261040113	3014 W NORTH	Exempt
3261040114	3001 W MEINECKE	Exempt
3261045100	3010 W NORTH	Exempt
3261641000	3100 W NORTH	Exempt
3269997100	2640 N 32ND	Exempt
3490704000	2038 N 31ST	Exempt
3491006000	2929 W NORTH	Exempt
3491045130	2055 N 30TH	Exempt
3491753100	2011 N 30TH	Exempt
3491756100	2001 N 30TH	Exempt
3491756200	1961 N 30TH	Exempt
3491758100	1961 N 30TH	Exempt
3492009200	2116 N 31ST	Exempt

# The Corridor 2018 Bid Assessment

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# The Corridor 2018 Bid Assessment

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## BID #37/30th Street Industrial Corridor Corp 2017 Annual Report



#### Stakeholder Engagement:

During 2017, BID #37 gained significant traction in its efforts to raise the profile of the organization with various stakeholders in an effort to engage collaboratively to move the area forward. We continued to build a broad-based coalition of residents, churches, community based organizations, elected officials and businesses to engage together to help move this area of Milwaukee forward. Thus far we have engaged over 40 entities:

AANA Real Estate LLC ACTS Housing

Alderman Ashanti Hamilton's Office

All Saints Catholic Church Alpha & Omega Ministries Argosy Foundation Black Health Coalition

Bradford Memorial AME Church

CBC Men Network

City of Milwaukee Dept. of City Development

Clean Wisconsin
Coalition for Hope
Crossing Jordan Ministries
Crossroads Transitional Living

Data You Can Use

DRS

Garden Homes Evangelical Lutheran Church Garden Homes Evangelical Lutheran School Garden Homes Neighborhood Association

Greater Milwaukee Committee

Hampton-Atkinson Neighborhood Development

Hope Street Ministry
Hot Spot Super Market
Housing Resources, Inc.

James Place

Lighthouse Youth Center

LISC NAACP

New Creatures in Christ Fellowship Church New Hope Missionary Baptist Church

Northwest Side CDC

Maximus

Milwaukee Collegiate Academy Milwaukee Police Department Office of Violence Prevention Powerhouse of Deliverance Church

Realty Dynamics Running Rebels Safe and Sound

Senator Ron Johnson's Office State Senator Lena Taylor's Office

Triangle of Hope, Inc. United Milwaukee Scrap Uniting Garden Homes, Inc. Urban Milwaukee

WHEDA

Young Enterprising Society – YES

In addition to the organizations, we have engaged over 100 residents through our efforts. In 2017 we hosted 8 community meetings in Garden Homes, 4 Garden Homes Steering Committee meetings, 5 Milwaukee Promise Zones meetings, and a Corridor Cocktails event in order to engage businesses specifically. During these meetings we have: introduced the process by which neighborhoods improve via resident engagement and showed models throughout Milwaukee and the US; completed asset mapping activities; brainstormed on how to overcome barriers; and conducted one on one sessions to get to know each other better. On June 10th, we held a Rain Garden Maintenance, Neighborhood Cleanup and BBQ.

On September 9th we held a "**Let Your Voice Be Heard**" World Cafe event, from 9am to 2pm, which was attended by over 100 stakeholders. We will reconvene October 28th and work together in committees to come up with strategies to implement in our focus areas. On December 11th we will present a final version of our neighborhood plan to the community.

We have also worked supported and attended numerous events in the community hosted by our partners including: An Anti-Violence Summit, Praise for Peace Concert, NWSCDC's Promise Zones Bike Ride, Heal the Hood Community Events, Back to School giveaways, and many other events. Our Executive Director also attended a trip to Chicago with WHEDA & LISC to explore housing co-op models, as well as a trip to Detroit with LISC and the Greater Milwaukee Committee to explore revitalization efforts in that city.



#### Milwaukee Promise Zones:

The Milwaukee Common Council, under the leadership of Common Council President Hamilton created an initiative entitled the Milwaukee Promise Zones. The goal of this initiative is to inundate several "needy" neighborhoods throughout the city with resources, jobs and services. The 5 neighborhoods are: Garden Homes, Harambee, Washington Park, Woodlands and the Near South Side. BID #37/The Corridor is serving as the lead agency for the Garden Homes Neighborhood, and also as the Convening Partner for the entire initiative. Partners of the MPZ initiative include:

30th Street Industrial Corridor Corp
All Things in Common Collaborative of Churches
Black Male Achievement
City of Milwaukee Common Council
Department of Neighborhood Services
Department of Public Works
Earn & Learn Program
Employ Milwaukee
Ground Work Milwaukee
MacPyles Corporation

Milwaukee Police Department
Milwaukee Public Library
Office of Violence Prevention
Running Rebels
Safe and Sound
Southside Organizing Committee
Summer of Peace
West Care
Wisconsin God Squad
Young Enterprising Society

#### **Strategic Planning:**

On September 22, 2017 we held a joint Strategic Planning Session for the boards of BID #37 and the 30th Street Industrial Corridor Corp. We have a dynamic group of knowledgeable, experienced and committed individuals who are committed to moving our businesses and residents forward together.



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#### Mayor's Design Award:

On May 18, 2017 the rain garden that we installed in Garden Homes Park received a Mayor's Design Award for the Space and Places Category. Representatives from BID #37, the Corridor and our community partners were invited to attend the awards ceremony at UW-Milwaukee's School of Architecture and Urban Planning.



#### **Public Art Project:**

We received a Community Improvement Project grant, which we are combining with funds from our partner, Clean Wisconsin, to create an impactful public art project (mural) in the Garden Homes Neighborhood. We have contracted with accomplished artist Ammar Nsoroma, who has critically acclaimed art throughout Milwaukee and the United States. We will be seeking community input on the design of the mural. We will also invite the residents and our partners to help us create the mural. The goal is to have this project complete before the winter of 2017.

#### **Data/Evaluation:**

We have contracted with Katie Pritchard of **Data You Can Use** to create a tool to capture the data and assets of the Garden Homes Neighborhood. A team of 5 surveyors has been convened and is currently in the process of sampling our area. The goal is to have this data report available to incorporate into our written Neighborhood Plan, which will be introduced on December 11, 2017.

The Corridor website is updated and contains more useful information for businesses and potential investors. Visit it at: www.theCorridor-mke.org