

Roman2, Carmen

From: Crump, Clifton
Sent: Wednesday, June 10, 2026 9:33 AM
To: Roman2, Carmen; Zelazny, Dana
Cc: Owczarski, Jim; Stamper II, Russell; Perez, Jose
Subject: CED 6 10 26 agenda/ summary for reprogramming item #8
Attachments: Sliders_Budget_2.pdf; BFMke2-Request_Letter_Final.pdf; 20260610092918659.pdf; AHB_CDBG_Proposal.pdf; 20260610093515048.pdf

Hello Carmen,

See info. that needs to be submitted to the file for number 8, for:

Bikerfest MKE/ Sliders = 30k

Emerging Youth Achievement Advisory Council category = 200k total

- EYAAC and Milwaukee Succeeds partnership (Strive Together) = 25k
- All Hands Boatwork = 25k
- Project Kindred = \$150k

Questions, let me know...thank you,

Clifton

Clifton W. Crump
Policy and Administration Director
Office of Common Council President José G. Pérez
414-286-8637
Clifton.Crump2@milwaukee.gov

A Proposal to the Community and Economic Development Committee

Part 1: About All Hands Boatworks

All Hands Boatworks (AHB) has served Milwaukee's youth for more than 13 years with a laddered program model — meeting young people where they are, starting as early as age 10, and supporting them through workforce entry at age 22. Every AHB program uses hands-on wooden boatbuilding and watercraft projects as the vehicle for developing academic, technical, and social skills in a respectful, inclusive environment.

AHB serves Milwaukee youth from families with limited incomes, with programming running year-round:

- After-school sessions (RAFT program) during the academic year
- Intensive weeklong summer day camps for middle and high school students
- Workforce readiness training and internships (TradeWorks) for older youth throughout the year

AHB's approach is distinctive: building a real wooden boat from scratch teaches math, science, engineering, and design while fostering critical thinking, teamwork, perseverance, and confidence. These four core programs together serve an estimated 210 youth per year across select funding sources.

Part 2: Our Core Programs

RAFT (Real Apprenticeships for Teens) — Ages 13–17

RAFT uses wooden boatbuilding and woodcraft as a youth development strategy, responding directly to the underrepresentation of Milwaukee's youth of color and young women in the skilled trades. During the school year, teens participate at no cost in up to three 8-week sessions at AHB's boat shop. Each session builds progressively on hands-on skills, mentorship, and STEAM concepts embedded in the boatbuilding process.

Current annual participants: approximately 45 youth completing one, two, or three 9-week sessions.

STEAMboat Learning — Ages 10–15

Introductory Boatbuilding projects and after-school Builders Clubs for youth in grades 5-9. Hands-on projects integrate math, science, and design skills to the construction of real wooden boats and other manual arts projects. Youth gain practical woodworking skills, confidence, and the connection between academic skills and the world of work.

Current annual participants: approximately 150 youth completing boatbuilds and introductory woodworking with over 20 community partners.

TradeWorks Workforce Readiness — Ages 17–22

TradeWorks is the next step after RAFT, designed for unemployed recent graduates, underperforming 11th and 12th graders, and underemployed young adults lacking access to trades careers. The program runs in semester-long levels of 80–100 hours over 15 weeks, with merit stipends of \$500–\$1,000 for completion. Three levels progress from foundational skills through advanced project-based learning to maritime industry preparation.

In 2027, AHB will launch a new Boat Building and Carpentry Certification aligned with the Carpenters' Union Career Connections curriculum, offering up to 16 college credits applicable toward a registered apprenticeship.

Current annual participants: approximately 12-14 trainees across two 15-week programs.

Summer Day Camps — Ages 10–15 (and up to 22 for On-The-Water)

AHB runs four summer weeklong day camps and a planned On-The-Water Skills & Jobs Camp, all of which currently have waitlists. Camps include a Boatbuilders Camp Week at the AHB shop, a Maritime Skills Camp with the Milwaukee Community Sailing Center, the Rainbow Day Camp with the Jewish Community Center, and a RiverVentures Camp on the Menomonee River.

Current annual participants: approximately 60–88 youth (15–22 per camp × 4 camps).

Part 3: How This \$25,000 Grant Helps — Specifically

The 210-youth figure above reflects AHB's full programming across select funding sources. The \$25,000 requested here represents targeted, incremental investment that will directly expand access beyond what current funding supports. The table below shows exactly how this grant broadens each program.

Program	Ages Served	Current Annual Youth Served	Additional Youth Served	How \$25,000 Expands This Program
RAFT After-School	13–17	45 per year	+15 per year	Fund materials & supplies for 1 additional 8-week session, adding 15 more teens
STEAMboat Learning	10–15	150 per year	+ 25 per year	Fund materials & supplies for 3 additional program offerings with 2 new community partners
TradeWorks	17–22	12 -14 per year	+10 per year	Partially fund merit stipends (\$500–\$1,000 each) for 10 additional trainees; support launch of 2027 Carpentry Certification pilot.
On-The-Water Skills & Jobs Camp	15–22	Not offered currently	+10 per year	Offset equipment & waterway access costs, enabling the program to accept 5–10 additional older youth for job-skills and boating certification.

In summary: this grant would allow AHB to serve an estimated 60 additional youth beyond current capacity, across all four programs, during the 2026–2027 program year.

Part 4: Grant Budget Summary

The \$25,000 will be allocated across programs as follows:

Budget Line Item	Amount	Program
Instruction / staff time (expanded sessions)	\$8,000	RAFT + Camps
Project materials & supplies	\$7,000	All programs
Youth merit stipends (TradeWorks)	\$6,000	TradeWorks
Carpentry Certification pilot (2027 launch)	\$2,500	TradeWorks
Waterway access & equipment (On-The-Water Skills Camp)	\$1,500	On-The-Water
Total	\$25,000	

For reference, AHB's total annual program budgets across all funding sources are: RAFT (\$60,000), TradeWorks (\$70,000), Summer Day Camps (\$40,000), and On-The-Water Camp (\$10,000).

Respectfully submitted,

William J. Nimke

Executive Director & Founder, All Hands Boatworks

June 2026



2026 Sliders Budget for 16 Participants

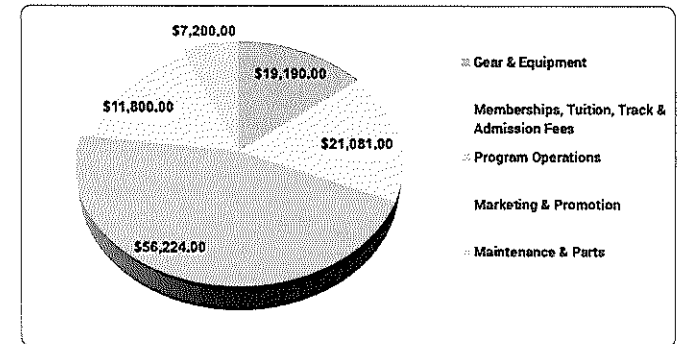
Estimated & Actual Costs by Category

Expenses	Estimated Cost	% of Est. Total
Gear & Equipment		
Helmets	\$ 5,120.00	4.43%
Goggles	\$ 800.00	0.69%
Gloves	\$ 480.00	0.42%
Race Pants	\$ 1,920.00	1.66%
Knee Pads	\$ 1,920.00	1.66%
Elbow Pads	\$ 800.00	0.69%
Boots	\$ 4,000.00	3.46%
Jerseys	\$ 950.00	0.82%
Safety Vests	\$ 3,200.00	2.77%
Total Operations	\$ 19,190.00	16.62%
Memberships, Tuition, Track & Admission Fees		
District 15 Membership	\$ 392.00	0.51%
American Motorcycle Association Membership	\$ 784.00	0.68%
Track Admission	\$ 1,600.00	1.39%
AMA Charter	\$ 75.00	0.06%
MSF Dirt Bike Coach Training	\$ 1,000.00	0.87%
USMCA Certification Renewal	\$ 150.00	0.13%
Track Racing Fees	\$ 4,000.00	3.46%
Racing School Tuition	\$ 11,500.00	10.04%
Dirt Bike Class Tuition	\$ 1,280.00	1.11%
Total Memberships, Tuition, Track & Admission Fees	\$ 21,081.00	18.25%
Program Operations		
Transportation	\$ 2,000.00	1.73%
Insurance	\$ 7,560.00	6.55%
Admin Staff	\$ 3,300.00	2.86%
Parent Coordinator	\$ 3,300.00	2.86%
Program Coach	\$ 2,200.00	1.90%
Program Coach	\$ 2,200.00	1.90%
Racing Instructor	\$ 3,000.00	2.60%
Build Instructor	\$ 2,454.00	2.13%
Welding Instructor	\$ 1,000.00	0.87%
Contractors	\$ 7,000.00	6.06%
Garage Space	\$ 6,000.00	5.20%
Travel Expenses (Hotel Stays, etc.)	\$ 9,000.00	7.79%
Food & Beverage	\$ 3,500.00	3.03%
Drone Camera	\$ 2,500.00	2.16%
(2) 360 Cameras	\$ 1,200.00	1.04%
Total Program	\$ 56,224.00	48.68%
Marketing & Promotion		
Physical Advertisements (flyers, posters, etc.)	\$ 1,200.00	1.04%
Social Media Marketing	\$ 3,000.00	2.60%
Web Advertisements (paid Facebook/Instagram ads, etc.)	\$ 500.00	0.43%
Printed agendas/programs	\$ 400.00	0.35%
Swag (t-shirts, stickers, keychains, etc.)	\$ 3,700.00	3.20%
Radio Advertising	\$ 500.00	0.43%
Photography / Videography	\$ 2,500.00	2.16%
Total Promotion	\$ 11,800.00	10.22%
Maintenance & Parts		
Gas & Oil, Fork Oil	\$ 700.00	0.61%
Tools	\$ 500.00	0.43%
Motorcycle Parts	\$ 6,000.00	5.20%
Total Other	\$ 7,200.00	6.23%
GRAND TOTAL	\$ 115,495.00	100.00%

Estimated and Actual Costs Grand Totals

Expense Breakdown	Estimated Totals	% of Est. Total
Gear & Equipment	\$ 19,190.00	16.62%
Memberships, Tuition, Track & Admission Fees	\$ 21,081.00	18.25%
Program Operations	\$ 56,224.00	48.68%
Marketing & Promotion	\$ 11,800.00	10.22%
Maintenance & Parts	\$ 7,200.00	6.23%
GRAND TOTAL	\$ 115,495.00	100.00%

Pie chart by Expenses Category



Additional Support Leveraged

- Greater Milwaukee Foundation, Brewers Community Foundation grant support
- Industry and community partnerships like WORA, Flat Out Friday, Boys & Girls Club, etc.
- Volunteer mentors and coaches
- Parent and participant fundraising efforts
- In-kind donations and equipment support

Community Impact

The requested \$30,000 investment will allow BikerFest Mke to:

- Expand participation from 8 to 16 youth
- Provide more than 330 hours of mentorship and instruction
- Maintain certified safety standards and protective equipment
- Increase access for families regardless of income
- Strengthen violence prevention efforts through structured engagement
- Create pathways into STEM, skilled trades, and motorsports careers

Outcome

This investment doubles access while strengthening families, improving youth outcomes, and creating safer communities.



Serving Greater Milwaukee



@BikerFestMke

To Director Mario Higgins, Community Development Grants Administration,

BikerFest Mke is a Milwaukee-based nonprofit that utilizes motorcycles as a tool to create access and opportunity through mentorship, skill-building, STEM education, financial literacy, and community connection.

This year, BikerFest Mke received its fifth Proclamation from Mayor Cavalier Johnson in recognition of our continued commitment to the community. The annual BikerFest Block Party, held Saturday, May 30, 2026, in partnership with East Side BID #20, serves as the primary fundraiser supporting our youth programs, Sliders and SmARTEch.

Milwaukee's youth stand at a critical crossroads. The community continues to navigate challenges that have contributed to increased youth contact with the justice system and a lack of positive outlets for young people. Many youths express that "there's nothing to do," creating a need for structured activities that can counter reckless behavior, such as the potential rush obtained by vehicle theft and reckless driving, while providing purpose, connection, and accountability.

At the same time, Wisconsin faces a growing shortage of skilled workers in STEM and technical trades. While many traditional programs exist, gaps remain for kinesthetic learners who thrive through hands-on experiences rather than conventional classroom settings.

BikerFest Mke's programs are designed to address both needs. We provide engaging, structured experiences that keep youth positively connected while creating nontraditional pathways into STEM, skilled trades, and career exploration. Our programs are built around measurable outcomes, with participation, retention, and skill development tracked through regular evaluations. The result is increased engagement, stronger peer relationships, and positive decision-making.

In 2023, the Sliders Program was established to address a critical gap in youth programming for Milwaukee youth ages 7–16 and their families. Using the excitement of motorcycles as the entry point, youth receive safe, supervised riding instruction combined with STEM learning, social-emotional development, confidence-building, self-regulation, and discipline. Participants learn to focus, make decisions under pressure, take accountability, and manage emotions... protective factors that contribute to violence prevention and positive youth development.

Where the road to endless possibilities begins.

3267 North 1st Street, Milwaukee, Wisconsin | info@bikerfestmke.org | www.bikerfestmke.org



Serving Greater Milwaukee



Many youth enter the program having never ridden a bicycle, even into their early teens. Sliders removes barriers by providing equipment, safety gear, instruction, and mentorship at little cost to families. The program operates year-round and participates in community events throughout Milwaukee and Wisconsin, strengthening family engagement and neighborhood connection.

Our primary accomplishment has been the successful launch of our two-track youth development pipeline, Sliders and SmARTEch. These programs are supported by "The Village," a coalition of community and industry partners who provide mentorship, resources, and real-world learning opportunities. As an MSF RiderCoach and USMCA-certified Dirt Bike Coach, I oversee programming alongside industry professionals, including American Flat Track racer Cameron Smith.

In 2025 alone, our youth participated in 46 program events totaling over 330 hours of mentorship and instruction. Parents reported:

- 30% improvements in attitude, physical activity, peer interaction, and emotional control.
- 50% improvements in school performance and behavior at home.
- 100% reported a positive change in their child's attitude and increased hope for their future.

This investment is not simply funding a program. It is strengthening families, creating safer communities, and providing Milwaukee youth with pathways to success they may not otherwise experience.

The total program budget for the upcoming cycle is \$115,495, which is attached for your review. The requested \$30,000 investment would assist us in doubling participation from 8 to 16 youth while maintaining the high standards and safety measures that define our programs.

We appreciate your consideration and welcome the opportunity to further discuss how Sliders aligns with the City's youth development and community priorities.

Sincerely,

Venisha Simpson, Executive Director
BikerFest Mke

Where the road to endless possibilities begins.

3267 North 1st Street, Milwaukee, Wisconsin | info@bikerfestmke.org | www.bikerfestmke.org

City Youth Investment Proposal

2026 | Summer Youth Engagement

Submitted by: Navigators | Project Kindred, Inc.
Prepared for: City of Milwaukee Consideration
Timeframe: June 13 through October 15, 2026

Request: \$150,000
Matching Support: \$100,000
Total Leveraged Investment: \$250,000

Proposal Summary

A \$150,000 City investment, matched with \$100,000 in partner support, will help the Project Kindred Navigators network expand youth engagement from June through October 2026. Funding will support day camp-connected opportunities with The Kellogg PEAK Initiative, Pathmakers civic leadership experiences, youth storytelling and media pathways, stipends, partner coordination, and shared follow-up systems.

Together, these efforts will help young people explore Milwaukee, build relationships, connect to services and future pathways, and move from participation to reflection, leadership, storytelling, civic voice, and action.

Purpose

This proposal requests City support to expand summer youth opportunities, overnight immersions, youth-led civic action, storytelling and media pathways, partner coordination, and follow-up. Funding will support facilitators, youth support staff, transportation, meals and snacks, supplies, stipends, safety support, shared tracking tools, referrals, reporting, and partner follow-up.

Young people will take part in leadership, wellness, civic learning, MKEQuest exploration, team projects, and storytelling experiences while connecting to trusted adults, community-based organizations, youth services, and spaces where their voice can help shape what comes next.

The investment will also support shared tools, including baseline entry questions, youth interest forms, participation records, session check-ins, partner feedback, referrals, surveys, and reporting. Many partners already use these tools separately. This support helps connect that information so it can benefit young people, families, partners, employers, funders, and the City instead of staying isolated inside individual programs.

Over time, this will help partners route young people to matched opportunities, lift up strong community-based organizations, and give the City a clearer picture of community assets, service gaps, workforce pathways, youth voice, and future investment opportunities.

Scope of Work

1. Day Camp-Connected Opportunities

Navigators will work with The Kellogg PEAK Initiative and partners to bring leadership, wellness, civic learning; MKEQuest, and connections to youth services into PEAK Day Camp and across Milwaukee. PEAK provides a trusted summer camp setting where young people already gather for indoor and outdoor experiences, team-building, leadership development, recreation, and adult-supported learning. Navigators will build on that foundation with self-discovery, civic exploration, partner connections, and follow-up opportunities.

For example, young people will explore Milwaukee's working waterways through a guided MKEQuest experience. Before the trip, they will use camp time to build background knowledge, name what they already know about water, and connect the theme to their daily lives. During the experience, they will visit the harbor and nearby partner sites, follow clues about how water shapes daily life, food, health, jobs, transportation, the environment, and city decisions, and meet people in maritime, logistics, environmental, and public service roles.

After the trip, reflection and follow-up activities will help young people name what they learned, identify what they care about, and share what opportunities or questions they want to explore next. This gives young people an early role in shaping their own pathway and helps partners understand what supports, services, and future experiences may fit them best.

Expected reach: 150 to 200 young people reached through added PEAK camp experiences
Funds may support facilitators, partner-led activities, materials, transportation coordination, meals and snacks, youth engagement tools, safety support, and follow-up.

2. Pathmakers Civic Challenge Cohort

Navigators will support overnight and multi-day civic challenge experiences where young people build relationships, explore community issues, learn how power and decisions shape change, practice leadership, and work in teams. This work builds from the 2025-2026 cohort year, when Pathmakers identified health equity gaps as a key issue affecting Milwaukee youth and planned a free, youth-led, youth-powered Summer Kickback on June 13 to connect young people to wellness resources, care, summer opportunities, and positive programming.

Through the Pathmakers Civic Challenge, young people will go deeper into what they want to address, amplify, or change. They will study Milwaukee, take part in guided exploration, learn how local systems work, understand how those systems shape their lives, and prepare ideas for action.

For example, young people may take part in an overnight Root Action Summit at Marquette University, where they stay on campus and study a selected issue, strength, or opportunity affecting Milwaukee. With support from the City, researchers, archivists, community storytellers, and partners, they will examine what shaped it, what keeps it in place, what has already been tried, and what it takes to address or amplify solutions. They take part in MKEQuest-style city

exploration, visit selected spaces around Milwaukee, map what they see, identify who is affected and who has decision-making power, and learn how change can happen at the personal, community, organizational, and government levels, including through City Hall.

Young people will then move from learning into ownership. They will design and present a youth-led project, action step, or recommendation based on what they learn, with the opportunity to share ideas and feedback with EYAAC and other citywide youth leadership partners. Through this process, young people practice taking responsibility for what comes next and begin to see themselves as part of the solution, not just participants in a program.

Modest stipends support those taking on responsibilities beyond attendance, including teamwork, planning, reflection, peer leadership, issue exploration, power mapping, project development, presentations, and follow-up. Stipends will be tied to role, time, participation, and completion.

Expected reach: 25 young people in deeper leadership and civic learning

Expected stipend range: \$300 to \$500 per young person, based on role and completion

Participation support may help reduce barriers such as transportation, supplies, and meals.

3. Youth Storytelling, Media, and Innovation Pathways

Navigators will connect summer youth engagement to emerging innovation district opportunities, including storytelling, media, communications, documentary filmmaking, and technology pathways. Through related efforts such as the CultureCrafters cohort, young people from partner organizations will learn photography, videography, interviewing, research, editing, and ethical storytelling while documenting youth programs, services, events, and opportunities.

From June 22 through August 8, 2026, CultureCrafters participants will work in production teams focused on sports, gardening, the arts, and literacy. With support from local storytellers, filmmakers, cinematographers, and media professionals, young people will visit community sites, interview partners, gather footage, and create documentary trailers that help other young people discover opportunities for engagement, leadership, and personal growth.

This pathway gives young people a youth-led role in telling the story of Milwaukee's youth development ecosystem. They are not only learning technical skills. They are documenting what is working, lifting up trusted partners, and making opportunities more visible to young people, families, partners, employers, funders, and the City.

By the end of summer, each team will complete a documentary trailer. Youth teams may continue toward a spring 2027 film premiere, with potential alignment with MKE Film Festival. Production teams may document partners such as TBEY, TRUE Skool, Inpower, Beckum-Stapleton Little League, I Have a Dream Foundation, Taylor-Made Foundation, Alice's Garden, and Cr8tv House, depending on final availability.

Expected reach: 8 young people

Expected result: Young people build media, storytelling, research, and communications skills while helping partner organizations share their work and connect more youth to opportunities.

4. Partner Coordination

Navigators will help build a coordinated youth-serving network that connects young people to the right opportunities, helps partners make better use of resources, and gives Milwaukee a clearer picture of youth needs, trusted community assets, service gaps, workforce pathways, and future investment opportunities.

This investment will support early infrastructure for that network. Before youth experiences begin, Navigators can use baseline entry questions to understand each young person's interests, needs, strengths, goals, and current connections. During programming, youth check-ins, peer-to-peer feedback, session feedback, and partner observations can help identify how young people are showing up, where they are growing, what barriers may be present, and what opportunities may fit next.

This creates a clearer feedback loop between young people, families, youth-serving organizations, schools, City departments, employers, corporations, funders, workforce partners, and community-based organizations. It helps partners meet young people where they are and connect them to the right next experience so they can keep growing with the right support.

For example, after a young person takes part in PEAK Day Camp, Root Action, CultureCrafters, or another summer experience, Navigators can use youth interest forms, check-ins, peer reflections, partner feedback, and participation records to identify what they want or need next. A young person may be connected to a health resource, arts program, employment opportunity, mentor, sports program, service project, media pathway, technology experience, or civic action opportunity.

Many partners already use intake forms, surveys, check-ins, referrals, and feedback tools. This investment helps connect those efforts so information does not stay isolated inside separate programs. Instead, youth feedback, peer reflections, participation records, partner observations, and referral patterns can help young people find better next steps, help partners improve coordination, help employers and workforce partners understand future talent, help funders see where strong work is happening, and help the City make better decisions about future youth investment.

This also helps strong community-based organizations become more visible, including organizations that may not always have the time, staff, or grant-writing capacity to be seen. Young people who opt in may also share ideas through surveys, listening sessions, panels, testimonials, video reflections, digital prompts, and connections to EYAAC or other citywide advisory spaces. Over time, this will help Milwaukee build a stronger engagement system that connects direct experiences, partner referrals, workforce pathways, citywide youth voice, and future civic action.

Expected result: Young people get clearer next steps, partners work better together, strong organizations become more visible, and Milwaukee builds a stronger long-term system for youth voice, services, referrals, workforce pathways, and opportunity.

Investment Breakdown

Investment Area	City Investment
PEAK camp experiences, MKEQuest, and youth storytelling	\$35,000
Civic leadership pathway and overnight immersions	\$45,000
Youth stipends	\$10,000
Transportation, meals, supplies, and safety support	\$25,000
Partner coordination, tracking, follow-up, and reporting	\$20,000
Program administration and implementation support	\$15,000
Total City Request	\$150,000

The City investment will be matched with \$100,000 in partner support, including in-kind resources, partner time, space, supplies, program support, and additional funding.

Expected Reach and ROI

Area	Expected Result
Day Camp	<i>150 to 200 young people reached through added PEAK camp experiences</i>
Civic Cohort	<i>25 young people in deeper civic leadership</i>
Youth Storytelling	<i>8 young people build media, research, and storytelling skills</i>
Youth stipends	<i>\$300 to \$500 per young person, based on role and completion</i>
Partner engagement	<i>Partners coordinated around shared youth opportunities</i>
Follow-up system	<i>Youth interest forms, referrals, records, and feedback</i>
Long-term value	<i>More young people connected to future services and opportunities</i>

Closing

This investment will help Milwaukee move from one-time youth activities to a connected youth engagement system. With City support, young people will have more places to go, more trusted adults to connect with, more ways to lead, and clearer next steps into services, civic voice, storytelling, media, and future opportunities.

It builds on youth-led work already underway and helps turn summer participation into long-term connection. City support will deepen youth-led work, expand citywide exploration, connect youth to partners and civic pathways, and keep them connected beyond the summer.

The EdRedesign Lab | Results For America | StriveTogether
Letter of Invitation to Join
City Accelerator Community of Practice Pilot Program

February 1, 2026

Dear [City Leader] and [PBP Leader]

StriveTogether, The EdRedesign Lab at Harvard Graduate School of Education (EdRedesign), and Results for America would like to invite you to participate in the piloting of a City Accelerator Community of Practice because of your commitment to working across sectors with place-based partnerships to improve economic mobility outcomes in your community.

City Accelerator participants believe there is a need and opportunity to embed place-based partnerships in the delivery of local government services to support the scaling and acceleration of cradle-to-career (C2C) outcomes across cities, counties, and regions. Over the previous decade, we have seen a generation of flagship federal place-based policies that have invested in civic infrastructure to drive C2C outcomes (Choice Neighborhoods, Promise Neighborhoods, Full-Service Community Schools, etc.) along with states who have adopted place-based strategies (i.e., ENOUGH Act in Maryland). And now more than ever there are efforts taking place at the city and county level that stand poised to become the next wave of exemplar public policies and public-private partnerships that will improve cradle-to-career outcomes for their communities.

The City Accelerator creates a community of practice and learning community for national partners to support local leaders and place-based partners to deliver on their local objectives to improve economic mobility outcomes for children and families in their communities.

This community of practice will be layered in two groups over the course of two years, starting in January of 2026, and occur in two phases.

- Phase 1: January 2026 to June 2026—Plan/Project definition and development
- Phase 2: July 2026 to December 2027—Project Implementation

One group of communities are currently engaged with or have formalized projects and deliverables based on enacted policy that are ready to be implemented. Another group of communities pairs local public sector leaders with their place-based partnership to develop or build a project that will shift policy in support of economic mobility outcomes, but these communities are not yet in the implementation phase.

Based on conversations with your local StriveTogether network member, they have identified the following as a shared project for partnership and inclusion in the City Accelerator Community of Practice:

(Check one) ☐ Implement Policy
☒ Develop Policy Project

For documentation, please describe the nature of the policy/project and the outcomes you wish to achieve in a few sentences here:

[Network member inserts project description in a few sentences here]

StriveTogether, Results for America, and EdRedesign along with other national organizations are committed to support this community of practice by:

- Supporting PBPs and government partners in identifying their needs to successfully implement or develop their projects and providing technical assistance in support of implementation
- Hosting and facilitating monthly meetings, convening in-person meetings, and holding the container for accountability
- Covering costs associated with travel for network members and public sector leaders

By choosing to participate in the City Accelerator Community of Practice Pilot Program, both the place-based partnership and public sector leaders are committing to the following:

- Dedicating staff to a project team made up of *a named lead from BOTH the PBP and City*, who have been dedicated to devote the necessary time and energy to accomplish our policy goals as described above. They are charged with providing support for any assistance we receive from Strive Together, Results for America, and Harvard EdRedesign and will participate on regular calls and complete the necessary activities to implement our desired policy. A core project team of 2 staff and 2 support staff is recommended
- Committing to making a good faith effort to attend monthly community of practice calls or project team calls and attend two in person, all day convenings at the following:
 - StriveTogether Policy Summit, June 8 or 9, in Washington DC (2027 TBD)
 - StriveTogether National Convening, September 28th or 29, in Baltimore (2027 TBD)
- Inform all department directors on a regular basis about the priority of this work and that departments will be asked to assist in the effort, and when called upon to do so, that this is a priority of City Leadership. The City project lead will commit to briefing City leadership on the progress being made to achieve their state goal
- The City commits to working with the StriveTogether network member as the core partner for this project throughout the project timeline. Separation from the StriveTogether network member void participation in the City Accelerator Community of Practice Pilot Program
- To work together as needed to move their desired outcomes and project forward

If you agree to participate, please have the Executive Director of the place-based partnership and the Chief Elected Official of the local government partner (or their authorized agent- City Manager/Chief of Staff) sign below and return this letter to Shannon Powell, Director of Local Policy at StriveTogether at powells@strivetgether.org by [Insert Date]. Once received, you receive an invitation to a virtual introductory meeting to be held [Insert date and time]

Public Official:

(Mayor/County Exec/City Admin or Manager)

StriveTogether Network:

Signature: _____

Signature: _____

Print Name: _____

Print Name: _____

Date: _____

Date: _____

StriveTogether, Results for America, and EdRedesign are grateful for your consideration to join the City Accelerator Community of Practice and we look forward to supporting your communities over the coming months and years.

Sincerely,

Josh Davis
VP of Policy and Partnerships, StriveTogether

Crump, Clifton

From: Vincent Lyles <vlyles@milwaukee succeeds.org>
Sent: Monday, March 2, 2026 9:14 AM
To: Mahan, Steven
Cc: Crump, Clifton; Catina Harwell-Young
Subject: Opportunity to Boost the City's Youth Engagement

Good morning, Steve, I hope this note finds you doing well. Milwaukee Succeeds (MKES) is part of a national network called Strive Together (ST). ST has partnered with Results for America, a national think tank to organize an opportunity for Strive Partners and local government officials to learn from one another through a *Community of Practice* model. Each group has a project or two they are trying to develop and or expand upon. I thought what you and Ald Perez are trying to do to engage more Milwaukee youth could be a great opportunity to learn from other municipal leaders and other NGO's about how they have expanded their relationships and learn to work more effectively together on efforts to improve their communities. As noted in the materials, there are no costs other than time, both for the "practice sessions" and the opportunities to come together as a larger cohort. MKES/Greater Milwaukee Foundation would be prepared to financially support this effort, if necessary, so that both parties gain information and knowledge we can share within Emerging Youth Achievement Advisory Council (EYAAC) and more importantly across the community. Please review the attachment and let me know, how you would like to proceed, Clifton Crump (I assume) and I would be point on moving this project forward.

https://docs.google.com/document/d/1Zgl5KZGsJPvwmXS94MoEdDXraADlZyRyw2WkuQMc20/edit?usp=sharing_eil&invite=CKOI3o4G&ts=69a1c0ad&sh=J9o8b1XWNtHoG4ZS&ca=1

Crump, Clifton

From: Vincent Lyles <vlyles@milwaukeesucceeds.org>
Sent: Thursday, March 26, 2026 8:59 AM
To: Crump, Clifton
Subject: Youth Voice & City Partnership Opportunity Milwaukee Succeeds + City Accelerator Community of Practice Pilot Program.

Any update from Steve? I have called and left a message twice, thanks.

Milwaukee Succeeds seeks to partner with the Milwaukee Common Council President's Office and the Emerging Youth Council to strengthen youth engagement in City governance. This opportunity aligns with the Council President's priorities around community participation, shared leadership, and advancing equitable outcomes for Milwaukee's young people.

Background

Young people consistently express a desire to influence decisions that affect their education, safety, employment, and neighborhoods. However, formal pathways for youth voice within City government remain limited. Milwaukee Succeeds aims to work with the City to:

- Improve collaboration between the City and youth-serving organizations
- Establish structured opportunities for youth to serve on City committees, task forces, and councils
- Support youth influence over public resource allocation to improve outcomes for Milwaukee's youth

Participation in the City Accelerator Community of Practice Pilot Program, offered by StriveTogether and Results for America, provides national support, tools, and peer learning to help Milwaukee develop sustainable, youth-centered governance practices.

Opportunity

Through the Pilot Program, Milwaukee Succeeds and the City of Milwaukee will receive:

- Guidance from national partners (StriveTogether, Results for America, Harvard EdRedesign)
- A peer community of cities advancing youth voice in policy
- Support to integrate youth perspectives into budget, policy, and program decisions
- Two in-person convenings:
 - StriveTogether Policy Summit – June 8 or 9 (2027 TBD), Washington, D.C.
 - StriveTogether National Convening – September 28 or 29 (2027 TBD), Baltimore

Commitments Requested of the City

The Common Council President's Office, along with the City administration, would commit to:

1. Designating Project Staff

- A City lead and a Milwaukee Succeeds lead
- Core team: 2 primary staff + 2 support staff

2. Engagement & Participation

- Attend monthly community of practice calls and in-person convenings
- Collaborate actively with Milwaukee Succeeds throughout the project timeline

3. Internal Communication & Coordination

- Regular briefings for City leadership and department directors
- Ensure departments understand expectations and contribute when needed

4. Sustained Partnership

- Commitment to work with Milwaukee Succeeds as the core partner for the duration of the pilot program

Why This Matters for the Common Council

This opportunity supports Council leadership by:

- Elevating authentic youth voice in policymaking
- Strengthening public trust and civic participation
- Aligning City systems with youth needs and aspirations
- Advancing equitable governance and long-term youth outcomes
- Supporting the Council President's commitment to community-driven decision-making

Next Steps

Milwaukee Succeeds requests a conversation with the Council President's Office to:

- Confirm interest in participating
- Identify a City project lead
- Align on goals, timelines, and coordination across departments

City Accelerator Kick-off Agenda

StriveTogether June Policy Summit | June 10 – 12, 2026

City Accelerator Goals

- Support PBPs and government partners in identifying a cradle-to-career outcome to prioritize and scale across the city / jurisdiction.
 - Support PBPs and government partners in establishing working agreements, a co-governance model, and a strategy to scale priority C2C outcomes across their city.
 - Support PBPs and government partners in identifying and leveraging key funding streams that will support their strategies.
 - Build the capacity of local governments partnering with PBPs to fund, implement, and scale evidence-based C2C strategies.
 - Establish a community of practice that allows PBPs, government partners, and national partners to test and learn how backbone and government relationships can accelerate the achievement of cradle to career outcomes.
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Results for the Day:

- Participants are joined in the goal of City Accelerator.
- Participants learn about each others' work and identify opportunities for shared learning.
- Participants have the opportunity to shape the work and direction of the City Accelerator through December 2027.

Session 1

10:45am – 12:45pm ET

Time	Topic
10:45 – 10:55am ET 10 min	Opening & Framing <u>Result:</u> Participants are grounded in the day and know what to expect.
10:55 – 11:45am ET 50 min	Cohort Conversations <u>Result:</u> Participants are joined into their cohorts and have the opportunity to share and hear about their work from peers. Each participant will have 6 minutes to share their work, followed by 2 minutes for the group to ask clarifying questions: • Introduce yourself and your peers • What is the focus of your work through the City Accelerator? Who is your focus population and what outcome are you trying to change? • Who are the key stakeholders you are working with? That you need to establish relationships with? • What resources (staffing, funding, technical assistance, etc.) have you secured to advance this work? • What are some opportunities you see that can support your efforts?

	What are some barriers or challenges (political, technical capacity, resourcing, etc.) you are facing that can hinder progress? Group discussion
11:45am – 12pm ET 15 min	Large Group Share-out <u>Result:</u> The full City Accelerator group is aware of each cohort's focus area.
12 – 12:40pm ET 40 min	Team Reflection <u>Result:</u> Participants have an opportunity to co-design the work of the City Accelerator together.
12:40 – 12:45pm ET 5 min	Close out Session 1

Break for lunch

12:45 – 2:00pm ET

Session 2

2:00 – 4:00pm ET

Time	Topic
2 – 2:10pm ET 10 min	Welcome & open session
2:10 – 2:55pm ET 45 min	Peer Presentation: ImpactTulsa & the Role of a Backbone <u>Result:</u> Participants hear a real life example of work from one of their peers and have the opportunity to think about how lessons apply to their own work.
2:55 – 3:50pm ET 55 min	Theory of Change Workshop <u>Result:</u> By the end of ToC workshop, each partnership will have: - One shared priority outcome or project result. - A PBP theory of action. - A government theory of action. - One alignment gap or role clarity issue to resolve. - One 90-day joint test of change.
3:50 – 4pm ET 10 min	Close-out