

**CITY OF MILWAUKEE - CHARTER SCHOOL REVIEW COMMITTEE**  
**CHARTER SCHOOL FINANCIAL SCORECARD**  
**FOR THE 2014-2015 FISCAL YEAR**

**PILOT - FOR DISCUSSION PURPOSES ONLY**

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# FINANCIAL SCORECARD SCORING CRITERIA

GENERAL CATEGORY	OBJECTIVES	MAXIMUM SCORE
<b>Financial Condition</b>	<ul style="list-style-type: none"><li>- Liquidity - ability to pay bills on time</li><li>- Budgetary Control - ability to control expenses achieve revenues to match expenses</li><li>- Financial performance</li><li>- Timely identify major financial events</li></ul>	50
<b>Financial Reporting &amp; Contract Compliance</b>	<ul style="list-style-type: none"><li>- Compliance with CSRC reporting</li><li>- Accuracy of financial reporting and internal controls over financial reporting</li></ul>	20
<b>Internal Controls</b>	<ul style="list-style-type: none"><li>- Internal controls report from auditor and consultant analysis</li><li>- Identify major internal control issues in a timely manner</li></ul>	20
<b>Sustainability</b>	<ul style="list-style-type: none"><li>- Long range plan of school</li><li>- Long term financial health</li><li>- Long term attractiveness (enrollment trends)</li></ul>	10
<b>TOTAL</b>		<hr/> 100

**DOWNTOWN MONTESSORI ACADEMY**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	48	47	47	<ul style="list-style-type: none"> <li>- Continued strong growth in school's net asset balance.</li> <li>- Several years of positive financial results.</li> <li>- 3.1:1 current ratio.</li> <li>- Year-end cash and receivable balance of \$640,000 with total yearly budget of \$2 million.</li> </ul>
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	16	18	16	<ul style="list-style-type: none"> <li>- All required monthly reports provided however not all submitted on timely basis</li> <li>- Audit completed on timely basis</li> </ul>
<b>Internal Controls</b> (Maximum 20)	17	17	17	<ul style="list-style-type: none"> <li>- Solid internal controls in place, however, the smallness of the organization precludes an ideal internal control structure.</li> <li>- No audit findings in last 3 audits</li> </ul>
<b>Sustainability</b> (Maximum 10)	10	10	10	<ul style="list-style-type: none"> <li>- Continued growth in enrollment.</li> <li>- Excellent financial position.</li> </ul>
<b>TOTAL</b>	91	92	90	

**CENTRAL CITY CYBERSCHOOL**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	48	47	45	<ul style="list-style-type: none"> <li>- Continued strong growth in school's net asset balance.</li> <li>- Several years of positive financial results.</li> <li>- 3:1 ratio of cash and receivables to payables excluding current debt.</li> <li>- \$2.8 million in unrestricted net assets.</li> </ul>
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	20	20	20	<ul style="list-style-type: none"> <li>- All reports provided on timely basis</li> </ul>
<b>Internal Controls</b> (Maximum 20)	17	17	17	<ul style="list-style-type: none"> <li>- Solid internal controls in place, however, the smallness of the organization precludes an ideal internal control structure.</li> <li>- No internal control or compliance findings in audit</li> </ul>
<b>Sustainability</b> (Maximum 10)	10	10	10	<ul style="list-style-type: none"> <li>- Sustained enrollment levels.</li> <li>- Excellent financial position.</li> </ul>
<b>TOTAL</b>	95	94	92	

**D.L. HINES COLLEGE PREPARATORY ACADEMY OF EXCELLENCE**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	45	45	40	- Showed third consecutive year of surpluses. - 5:1 current ratio is excellent. - No long-term debt or outstanding line of credit balance.
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	20	17	15	- All required monthly reports received - Audit completed on timely basis.
<b>Internal Controls</b> (Maximum 20)	17	17	17	- Solid internal controls in place, however, the smallness of the organization precludes an ideal internal control structure. - No internal control or compliance findings in audit
<b>Sustainability</b> (Maximum 10)	10	9	8	- Sustained enrollment levels - Good financial position - Several consecutive years of positive financial results
<b>TOTAL</b>	92	88	80	

**MILWAUKEE ACADEMY OF SCIENCE**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	45	45	45	<ul style="list-style-type: none"> <li>- Maintaining a steady strong net asset balance over past several years.</li> <li>- 2.8:1 ratio of cash and receivables to current payables other than long-term debt.</li> <li>- \$1.4 million in unrestricted net assets, \$660,000 in restricted net assets.</li> <li>- \$12 million in long-term debt, but no issues making debt service payments.</li> </ul>
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	18	17	16	<ul style="list-style-type: none"> <li>- All required monthly reports received, however not all on a timely basis</li> <li>- Audit completed on timely basis.</li> </ul>
<b>Internal Controls</b> (Maximum 20)	19	18	18	<ul style="list-style-type: none"> <li>- The school has implemented a a very solid structure.</li> <li>- No internal control or compliance findings in recent audits.</li> </ul>
<b>Sustainability</b> (Maximum 10)	10	10	10	<ul style="list-style-type: none"> <li>- School has sustained enrollment</li> <li>- Excellent financial postion.</li> </ul>
<b>TOTAL</b>	92	90	89	

**KING'S ACADEMY**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	45	43	43	- After several years of surpluses, school showed a \$100K deficit in FY 2013 , but turned around in FY 2014 and 2015 - School still maintains a solid unrestricted net asset balance of \$342,000
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	16	18	16	- All required monthly reports received, however not all on a timely basis - Audit completed on timely basis.
<b>Internal Controls</b> (Maximum 20)	17	17	17	- Solid internal controls in place, however, the smallness of the organization precludes an ideal internal control structure. - No audit findings in last 3 audits
<b>Sustainability</b> (Maximum 10)	9	8	8	- Needed to show improvement in budget after significant deficit in FY 2013, and school has accomplished. - School in good financial position, with solid management that is budget-minded.
<b>TOTAL</b>	<b>87</b>	<b>86</b>	<b>84</b>	

**MILWAUKEE COLLEGIATE ACADEMY**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	47	45	40	- Strong financial position after FY 2015, last 3 years with solid financial results. - 7:1 current ratio compared to 0.6:1 in FY 2012 - Solid cash balance at 6/30/15 (\$500,000)
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	18	20	20	- All required monthly reports received, however not all on a timely basis - Audit completed on timely basis.
<b>Internal Controls</b> (Maximum 20)	18	16	12	- Smallness of the organization precludes an ideal internal control structure. - No audit findings in past 2 years.
<b>Sustainability</b> (Maximum 10)	10	9	8	- Continued growth in enrollment with new facility - Solid financial position with a base to solicit significant contributions.
<b>TOTAL</b>	93	90	80	



**MILWAUKEE MATH AND SCIENCE ACADEMY**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	44	44	40	- 2.5:1 ratio of cash and receivables to payables other than debt service, improvement over prior year (1.7:1) - No debt. Paid off loan with Concept Schools in 2015. - Solid net asset balance - Continued revenue growth
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	14	18	16	- Not all required monthly reports provided - Audit completed on timely basis
<b>Internal Controls</b> (Maximum 20)	18	18	18	- Solid internal controls in place. - Finances handled from corporate offices in Chicago - No internal control or compliance findings in audit
<b>Sustainability</b> (Maximum 10)	9	8	7	- Solid financial position - Continued enrollment growth
<b>TOTAL</b>	<b>85</b>	<b>88</b>	<b>81</b>	

**ESCUELA VERDE**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	44	42	42	- Good financial position after third year of operations. - Operating organization (Trans Center for Youth, Inc.) as a whole has very good financial position.
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	14	13	16	- All required monthly reports received, however not all on a timely basis - Audit submitted late
<b>Internal Controls</b> (Maximum 20)	17	15	16	- Good internal controls in place - No significant internal control or compliance findings in audit
<b>Sustainability</b> (Maximum 10)	8	6	5	- Second year showed slight growth. - Operating organization has solid financial results
<b>TOTAL</b>	<b>83</b>	<b>76</b>	<b>79</b>	

**NORTH POINT LIGHTHOUSE CHARTER SCHOOL**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	38	38	35	- 1:1 ratio of cash and receivables to payables other than debt service. - \$462,000 net asset deficit at year-end - \$590,000 lin long-term debt outstanding
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	12	14	20	- All monthly reports provided on timely basis - Audit reports for past 2 years submitted 4-5 months after deadline
<b>Internal Controls</b> (Maximum 20)	10	17	17	- 5 internal control or compliance findings in 6/30/15 audit - Findings indicate lack of controls in reporting to grantors
<b>Sustainability</b> (Maximum 10)	6	6	5	- School has significant net cumulative deficit. - Significant growth in enrollment in year 2. - Although school is closing, score is based on assuming the school would continue
<b>TOTAL</b>	<u>66</u>	<u>75</u>	<u>77</u>	

**ROCKETSHIP SOUTHSIDE COMMUNITY PREP**  
**2014-15 Financial Scorecard (PILOT)**

<b>SCORING CRITERIA</b>	<b>2015 SCORE</b>	<b>2014 SCORE</b>	<b>2013 SCORE</b>	<b>COMMENTS</b>
<b>Financial Condition</b> (Maximum 50)	30	35	N/A	- 1:1 ratio of cash and receivables to payables other than debt service. - \$1,400,000 net asset deficit at year-end - \$1,500,000 line of credit outstanding with affiliated organization (Rocketship Education)
<b>Financial Reporting &amp; Contract Compliance</b> (Maximum 20)	17	17	N/A	- All required monthly reports received, however not all on a timely basis - Audit submitted on a timely basis.
<b>Internal Controls</b> (Maximum 20)	18	14	N/A	- Good internal controls in place. - Two compliance findings in 2014 audit. Both corrected
<b>Sustainability</b> (Maximum 10)	5	5	N/A	- Large cumulative deficit a concern. - 2015-17 budgets project continued large deficits.
<b>TOTAL</b>	<b>70</b>	<b>71</b>	<b>N/A</b>	