

**RESEARCH & ANALYSIS SECTION – LEGISLATIVE REFERENCE
BUREAU**

**EXECUTIVE SUMMARY: 2008 PROPOSED BUDGET – MUNICIPAL
COURT**

1. Personnel: The 2008 Proposed Budget provides \$1,984,830 in net salaries and wages to support 44 O&M positions (39.5 FTE) and 1 new non-O&M position compared to \$1,969,723 for 44 O&M positions (39.5 FTE) as provided in 2007. (Page 6)

2. Operating Budget: The 2008 Proposed Budget provides \$468,438 for Operating Expenditures compared to \$494,802 in 2007, a 5.3% decrease. (Page 7)

3. Equipment Budget: The 2008 Proposed Budget provides \$4,000 for Total Equipment Purchases compared to \$39,000 in 2007. In 2007 a one-time amount of \$35,000 was budgeted to implement security improvements. These improvements have not been completed due to unanticipated additional costs for both asbestos abatement and the cost of proximity controls to the doors of the Court. (Page 7)

4. Special Funds: The 2008 Proposed budget provides \$43,000 for Minor Projects, \$30,000 for Court Hardware Replacement Project and \$11,000 for Parking Citation Electronic Case Transfer. \$33,000 of the Minor Projects Funding is for renovations to the department's entryways, waiting area and restrooms. (Page 8)

5. Revenue - Charges for Services, Fines and Forfeitures: The 2008 Proposed Budget estimates revenues from Charges for Services will decrease from \$1,743,700 to \$1,578,700. (Page 8 and 9)

6. Special Purpose Accounts: The 2008 Proposed Budget provides \$521,000 to fund the Clerk of Court Witness Fees Special Purpose Account (\$12,000) and the Municipal Court Intervention Program Special Purpose Account (\$434,000), which pays the Justice 2000 contract, and a newly created Drivers Licensure and Employment Project Special Purpose Account (\$75,000). These amounts are the same as the 2007 Budget. (Pages 9-11)

7. Capital Improvement Project Update: Due to a contract breach, the Court changed strategies to complete the 3-year Court Case Management System replacement project. The Court employed a variety of contractors and coordinated a revised scope of services to complete phase 1 of the project in 2006. \$50,000 was allocated in 2007 for a feasibility study to assess approaches to replace the current manual case jacket system with an electronic file system.

The proposed 2008 Budget provides \$429,620 of an initial estimated \$980,000 in capital expenditures for this 2nd phase of system development (Pages 3 and 11).

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 LRB – Fiscal Review Analysis
 October 11, 2007

RESEARCH AND ANALYSIS SECTION – Legislative Reference Bureau

2008 Proposed Budget Summary: Municipal Court

Expense Category	2006 Actual	2007 Budget	% Chg	2008 Proposed	% Chg
Operating	\$3,355,056	\$3,380,984	+ 0.8%	\$3,372,712	- 0.2%
Capital	\$0	\$50,000	NA	\$429,620	+859.2 %
Special purpose accounts	\$382,795	\$521,000	+36.1%	\$521,000	0.0%
Positions	44	44	0.0 %	45	+2.3%

MISSION

The mission of the Municipal Court is to adjudicate ordinance violation cases impartially to safeguard the legal rights of individuals and protect the public interest, enhance public safety, make court services accessible to the public, and enforce court judgments.

BACKGROUND

The Municipal Court is part of the Wisconsin statewide judicial system. The Court is responsible for processing all City ordinance violations initiated by citizen complaint and upon complaint of the following departments: Neighborhood Services, Health, Library, and Police. The Court also processes all DPW-Parking Fund contested Parking Citations.

The Municipal Court’s strategic plan was developed in 2004 and continues to inform the objectives and activities of the Court and Court Administration. The plan may be accessed at <http://www.city.milwaukee.gov/Reports3349.htm>. The five strategic objectives of the plan are:

Fair and reliable adjudication of cases

Court accessibility to the public

Effective enforcement of court judgments

Accountability for public resources

Enhanced public safety

Several initiatives have been implemented over the last 4 years that promote one or more of these objectives:

- In 2004, the Municipal Court administered the Drivers License Workforce Development Program, in a collaborative effort with the Wisconsin Department of Transportation, the Drivers License Workforce Task Force and more than 15 community-based organizations to remove a barrier to employment for certain persons by providing an opportunity for the reinstatement of suspended motor vehicle operating privileges. The greatest concentration of participation was documented in inner city neighborhoods including those in the 6th, 7th, and 15th aldermanic districts. Most community-based organizations are headquartered in those districts. Clients traveled from all parts of the city to actively participate in the program. Hundreds of participants continue to be licensed. The success of this program has resulted in new efforts to address the problem of unlicensed and suspended drivers more fully discussed at page 10, which summarizes the progress of the new Drivers License and Employment Project begun in 2007.
- To assure continued reliability, effectiveness and consistency in dealing with the public, the Court has established a Court Clerk Workforce Planning Program to address the challenges presented by the potential turnover of 5 of 9 Court Clerk positions in the next 3 to 5 years due to retirement. Planning for this program began in July of 2005. Incumbents were surveyed to identify key competencies. Three areas of 'generic' competencies were established as a result: *Communication and Interpersonal Skills; Critical Thinking and Using Information; and Computers and Technology*. A number of job-specific competencies were also identified such as familiarity with ch. 800, Wis. Stats., legal terminology, and processing standards for legal documents such as warrants and commitments. Interested staff members of the Court are provided opportunities for courtroom experience and mentoring. Six volunteer trainees are now engaged in the program and will compete for vacant positions as they occur. Upon the advice of DER, temporary positions have been created for trainees to permit additional compensation for time spent on courtroom work.
- An additional administrative initiative to explore the development of an Electronic Case File/Document Management system resulted in a

feasibility study completed by the firm of WHITTMANHART in early 2007. As noted in the Executive Budget Summary (p. 103), the proposed new system would constitute phase 2 of the Court Case Management System Project (a.k.a. "Court Automated Tracking System" – CATS). Phase 1 was funded in the 2002 Budget at \$1.75 million and has been completed with a total cost of approximately \$1.8 million. The WHITTMANHART study concluded that such a system, replacing the current file jackets, would significantly improve workflow from the initiation of cases through court hearings and adjudications. This could be accomplished through a number of changes including the electronic initiation of cases by the police department and the instant accessibility of files. The Court reports that the majority of matters handled on any given day by the court are not pre-scheduled but are walk-ins. If a request is made to re-open a case, the file may be stored at the Zeidler Municipal Building and must be retrieved by courier. The study estimates that the total cost of this project will be \$980,000. Operating cost savings are expected to amount to \$2 million over 8 years. Further information is included in the section discussing Capital Accounts at p.11.

Performance Measures

Case filings and appearances:

Case filings are not within the control of the Court. Their numbers are reflective of city department priorities and activities that generate citations.

From 2002 to 2006 the case filings by the Police Department dropped by 25.9%. The DPW-Parking cases handled by the Court rose during this same period by 215.3%. Cases initiated by the Department of Neighborhood Services also rose during the same period by 34.6%.

CASE FILINGS BY DEPARTMENT (Period 2002 – 2006)					
Department	2002	2003	2004	2005	2006
MPD	163,423	167,793	131,524	123,833	121,059
DNS	2,312	3,007	2,269	2,615	3,113
Health	253	102	190	79	60
DPW-Parking	<u>1,994</u>	<u>4,950</u>	<u>6,962</u>	<u>5,205</u>	<u>6,287</u>
Total	167,982	175,852	140,945	131,732	130,519
Case Appearances ↕	114,978	131,117	137,432	116,388	114,949

Source: Municipal Court

↕ Does not reflect cases where payments are mailed with a guilty plea, default judgments where the defendant does not appear, etc.

A decline in case filings does not necessarily result in a decline in activity at the Court. Court appearances are influenced by factors including but not limited to:

- Changes in household disposable income
- Securing driver's license for employment
- Outside economic factors (gas, rents, etc)
- Size of the judgment
- Job loss necessitates extensions
- Other unexplained causes

It is also important to recognize that there is a substantial period of time between the time of the case filing and the majority of appearances related to that case.

Cases Adjudicated:

The number of cases adjudicated within a given year does not match the number of filings due to the time lag between the case's filing date and its adjudication.

Cases Adjudicated (Years 2002 – 2006)				
2002	2003	2004	2005	2006
172,446	183,156	148,582	135,776	131,613

Source: Municipal Court

Appendix A includes a summary of case filings by case type and Branch for the period January 1, 2007 through August 31, 2007.

Defensive Driving Program:

The Court continues to contract with MATC's Defensive Driving Program to refer eligible traffic defendants to the 4-hour defensive driving course at no cost to the Court. 369 of the 487 registered participants (76%) completed the program in 2005. The Court also anticipates a 76% completion rate in 2006 and 2007. All traffic defendants having a valid driver's license are eligible for referral to the program.

Alternative Sentences:

The following table summarizes the alternative sentences enforced in lieu of payments in 2003 to 2006. These sentences are restricted to driver's license suspensions and commitments to the House of Corrections; Court ordered community service, as a condition of reducing the judgment, is not an alternative sentence.

Milwaukee Municipal Court Alternative Sentence Enforcements - 2003 to 2006			
Year	Alternative Sentence	Enforcements	
		Cases	Defendants
2003	Commitments	6,876	3,788
	Driver's License Suspensions	75,513	31,782

	Property Liens	658	565		
	Vehicle Registration Denials	<u>1,603</u>	<u>1,486</u>		
	TOTAL	84,650	37,621		
				Percent Changes	
				Cases	Defendants
2004	Commitments	6,275	3,324	-8.74%	-12.25%
	Driver's License Suspensions	68,438	28,069	-9.37%	-11.68%
	Property Liens	1,653	1,516	151.22%	168.32%
	Vehicle Registration Denials	<u>4,187</u>	<u>3,763</u>	161.20%	153.23%
	TOTAL	80,553	36,672	-4.84%	-2.52%
2005	Commitments	4,395	2,354	-29.96%	-29.18%
	Driver's License Suspensions	50,506	24,563	-26.20%	-12.49%
	Property Liens	2,671	2,434	61.58%	60.55%
	Vehicle Registration Denials	3,945	3,497	-5.78%	-7.07%
	TOTAL	61,517	32,673	-23.63	-10.53
2006	Commitments	3,663	1,977	-16.66%	-15.84%
	Driver's License Suspensions	46,896	22,923	-7.15%	-6.05%
	Property Liens	1,128	966	-57.77%	-60.26%
	Referred to Collections	887	625	N/A	N/A
	Vehicle Registration Denials	3,956	3,464	-0.28%	-0.86%

Enforcement of an alternative sentence does not necessarily mean that the judgment will eventually be satisfied by serving the alternative or that it is even possible for the judgment to be satisfied in this manner. Many defendants eventually make payment in order to secure reinstatement of their driving privileges, to register their vehicle, or to prevent incarceration. Property liens remain in effect for 10 years after filing. Property liens filed with the Milwaukee County Clerk of Court have been filed using an electronic process since October of 2006. Prior to that time, "batches" of liens were physically filed; this often resulted in delays of as much as 6 or 7 months. During such a delay, properties may have been transferred to new owners without notice of a lien. The new process is expected to result in savings and increased collections in proportion to the liens filed.

Personnel

The leadership of the Municipal Court includes the following individuals and positions:

The Hon. Derek C. Mosley, Presiding Judge, first appointed by the Common Council to fill a vacancy in Branch 2 of the Court beginning August 1, 2002, and appointed Presiding Judge in August of 2004.

The Hon. Valarie A. Hill, Judge, elected to fill the bench in Branch 1 of the Court in April of 2004.

The Hon. Phillip M. Chavez, Judge, elected to fill the bench in Branch 3 of the Court in April of 2007.

Kristine M. Hinirchs, Chief Court Administrator, first appointed by the Presiding Judge and confirmed by the Common Council in November of 2001, and recently re-appointed for another 3-year term.

Clarice Hall-Moore, Assistant Court Administrator, serving since April of 2002.

- There are 44 currently authorized O&M positions in the Municipal Court Budget. No changes in O&M positions are proposed in the 2008 Budget. The actual FTE level of 39.50 FTEs for O&M positions will remain the same in 2008.
- Salaries and wages are budgeted at \$1,969,723 in the 2007 Budget and at \$1,984,830 in the proposed 2008 Budget, an increase of 0.7%.
- There are 5 authorized positions for Court Commissioner. Two of these positions are vacant. The continuing reduction in the number of cases handled by Court Commissioners in recent years has resulted in a decision to allow these 2 positions to remain vacant at the present time.
- One new position is proposed in 2008 for a Programmer (salary grade 556) to be funded under the Court Case Management System Capital Account.
- To improve job retention, the Court has instituted a pre-interview requirement whereby applicants must observe departmental operations before scheduling an interview to ensure that they are interested in performing the type of work required by the Court.

Operating Expenditures

The 2008 Proposed Budget provides for \$468,438 Total Operating Expenditures compared to \$494,802 in 2007, a \$26,364 or a 5.3% decrease. The table below provides funding changes for operating expenditures.

Budget Line	2007 Adopted	2008 Proposed	% Change
General Office Expense	\$212,861	\$205,438	- 3.5%
Other Operating Supplies	\$3,000	\$3,000	0.0%
Non-Vehicle Equipment Rental	\$3,500	\$3,500	0.0%
Professional Services	\$105,000	\$114,000	+ 8.6%
Information Technology Services	\$67,000	\$70,000	+ 4.5%
Property Services	\$45,000	\$45,000	0.0%
Other Operating Services	\$9,500	\$8,500	- 10.5%
Reimburse Other Departments	\$48,941	\$19,000	- 61.2%
Totals	\$494,802	\$468,438	- 5.3%

General Office Expense: This category decreases to reflect reductions in mailing and case jacket costs based on a projected reduction in overall cases filings.

Professional Services: This category funds costs for guardian ad litem, substitute judges, transcripts, DER investigative services, credit card and property lien recording fees and clerical pool/temporary help. The Municipal Court funds and files the property liens which stay in effect for 10 years but the City Attorney's Office records the revenue offset.

Information Technology: This category funds software purchase, upgrades and licenses related to computer network infrastructure.

Other Operating Services: Travel costs for judges, court commissioners, and the chief court administrator; mandatory judicial education and other training are budgeted in this category.

Reimburse Other Depts: This category funds reference operations/storage and telephones.

Equipment

The 2008 Proposed budget provides \$4,000 for equipment (office furniture). This is a historic figure. The 2007 Budget included \$35,000 as a one-time expenditure for security improvements. Security camera hardware and installation has not been completed due to unanticipated costs for both asbestos abatement and for the cost of proximity controls for the doors of the Court. The Court is working

with the Office of Management and Budget and the Comptroller's Office to identify options for complying with the Comptroller's audit recommendations relating to security.

Special Funds

The 2007 Budget provided \$10,000 for Minor Projects, \$30,000 for the Court Hardware Replacement Project and \$10,175 for Parking Citation Electronic Case Transfer special funds. The proposed 2008 Budget maintains the \$30,000 for the Court Hardware Replacement Project, increases the Parking Citation Electronic Transfer funding to \$11,000, and increases the Minor Projects funding to \$43,000. This \$33,000 increase in minor projects represents the \$33,000 requested by the Municipal Court in Capital Accounts to make needed renovations in the entry and lobby areas and to renovate restroom facilities.

Revenue

The following table provides year-to-date accountings for all revenues plus explanations for increases/decreases when compared to the same period in 2005. Although revenues lag behind 2005 levels, as of July 31, they exceed the Comptroller's projection for January-July 2006 by more than \$650,000.

	Accounts	2005 – July	2006 – July	Change	2007 - July	Change
1	Court Costs (Motion to Reopen)	\$32,261	\$28,744	- 10.9%	\$25,743	-10.4%
2	Court Costs Terms	\$4,450	\$2,645	- 40.6%	\$4,365	+65.0
3	County Court Costs (Appeal Fee)	\$30	\$30	0.0%	\$10	-66.6
4	Court Citizen Witness Fee	\$1,839	\$1,401	- 23.9%	\$1,195	-14.7
5	Court Clerk Fee	\$881,815	\$858,061	- 2.7%	\$949,467	+10.7%
6	Court Service Fee	\$101	\$93	+ 8.0%	\$69	-25.8%
7	Copy Fee	\$161	\$167	+ 3.8%	\$774	+363.5%
8	Court Forfeiture	\$3,719,670	\$3,557,895	-4.4%	\$3,762,235	+5.7%
9	Miscellaneous Revenue	\$4,050	\$2,125	-47.6%	\$3,116	+46.6%
10	Collection Shared (NEW)	N/A	N/A	N/A	\$154,188	N/A

1. Motions to re-open are related directly to the number of case filings and judgments. The Motion-To-Reopen fee was increased from \$15 to 20 per case effective June 1, 2007.
2. Terms are assessed on a case-by-case basis at the discretion of the judge.
3. Appeal Fees are determined by request for Appeal on the Record, which require the transfer of a transcript of the trial to Circuit Court. Current trend indicates that defendants are requesting a Trial de Novo, an appeal that provides a new trial and, therefore, a transcript of the first trial is not necessary. Requests for Appeal on the Record are therefore declining.

4. Witness Fees are determined by the number of witnesses subpoenaed by the Office of the City Attorney for cases where the defendant has pled not guilty and requests to go to trial.
5. Factors affecting Court Clerk Fees are case filings, number of cases adjudicated with judgments imposed, and alternative sentences enforced in lieu of payment. Fees are set by statute. The increase observed in Clerk Fee revenue may be due to collection enhancement under the Tax Refund Intercept Program (TRIP), a 9% increase in case filings over the same period in 2006, and an increase in the Clerk Fee from \$18 to \$23 in the latter part of July 2006.
6. The Court discontinued certified mail service for Default Judgments in 1995. The number of unpaid Default Judgments that include service fees as a part of the fine is therefore declining.
8. The Forfeiture amount is determined by judgments rendered in court. Although, partial payments may have decreased due to lower case filings, cases that are paid in full will result in an increase in forfeiture amount.
9. Miscellaneous receipts include receipts from tape recordings of court proceedings among other services.
10. Collection Shared revenue is derived from collection costs reimbursed to the City on past due judgments that are in active collection.

A Note about Collection Shared Revenue:

The Collection Shared Revenue account was initiated in January of 2007 to comply with Wisconsin Act 305 relating to the sharing of collection costs. A municipal court judgment includes a variety of fees and surcharges in addition to the forfeiture. These include state and local clerk fees, state penalty surcharges, jail assessments and crime lab assessments. In the past, the commission paid to the collection company was paid entirely from municipality funds. Other parties paid nothing for their portion of the collection. State law now requires an apportionment of the collection commission among all the parties receiving reimbursement. These new Court revenues have totaled more than \$150,000 from January 1, 2007 through July 2007.

Special Purpose Accounts

The Municipal Court administers three special purpose accounts including the new account created within the 2007 Budget for the Drivers Licensure and Employment Project. The 2008 Proposed budget provides total funding as follows:

Special Purpose Accounts of the Municipal Court

Account	2006 Actual	2007 Budget	% Difference	2008 Proposed	% Change
Clerk of Court Witness Fees	\$6,774	\$12,000	+77.1%	\$12,000	0.0%
Municipal Court Intervention	\$376,021	\$434,000	+15.4%	\$434,000	0.0%
Drivers Licensure & Employment	N/A	\$75,000	N/A	\$75,000	0.0%
Totals	\$382,795	\$521,000	+36.1%	\$521,000	0.0%

Clerk of Court Witness Fees – \$12,000

Tax levy funds support the Clerk of Court Witness Fees SPA. This account reimburses witnesses subpoenaed by the City to appear before the Municipal Court, excluding Police Officers as stipulated by City Ordinance and s. 814.67(1)(a), Wis. Stats. This reduction in filings and in the need for Witness Fee expenditures has continued through 2006 and 2007 as illustrated by the following table.

	2002	2003	2004	2005	2006
2007					
BUDGET \$12,000	\$15,000	\$15,000	\$17,000	\$15,000	\$15,000
ACTUAL	\$14,979	\$10,842	\$10,663	\$10,609	\$ 6,774

Municipal Court Intervention Program – \$434,000

The goal of this program is to provide the Court with alternatives to jail or forfeiture payments on behalf of municipal ordinance violators who are unable to pay fines due to indigence or who are in need of special services. Justice 2000, a local community-based organization, staffs the program.

This special purpose account funds those contractual services. The 2007 Budget increased the funding of this SPA by \$19,000 or 4.6% to \$434,000 compared to \$415,000 in 2006. No additional increase is requested or proposed for 2008.

Drivers Licensure and Employment Project – \$75,000

Directed toward low- and moderate-income citizens who do not have driver's licenses due to their failure to pay court ordered judgments, this program targets referrals from agencies with clients who are job-ready or ready to begin

apprenticeship or training programs but cannot proceed without a driver's license.

A 2006 study by the University of Wisconsin Milwaukee (UWM) Employment and Training Institute found that 89,489 Milwaukee County residents are under driver's license suspension or revocation. It is difficult to determine the additional number of persons who may drive under expired licenses, or who drive without ever obtaining a license. The UWM study also found that less than half of Milwaukee County African-Americans and Hispanic adults have a valid driver's license compared to 85% of white adults. A study conducted in the 1990s on employment outcomes for female welfare recipients determined that possession of a valid driver's license was a better predictor of sustained employment than a high school diploma.

The majority of suspensions and revocations are not based upon unsafe driving, but are based upon non-payment of forfeitures and fines.

The Drivers Licensure and Employability Program is a workforce development program coordinated by Justice 2000, Inc., costing up to \$800,000. The program is housed at the MATC main campus in space provided by MATC and is known as the Center for Driver's License Recovery & Employability. The Center staff consists of 5 full time case managers, one full time attorney, one full time office administrator/intake coordinator, and one full time director. It is estimated that 4,000 referrals will be made during the one-year period ending April 1, 2008 resulting in 2400 persons in case management, approximately half of whom (1,000 to 1,200) are expected to obtain driving privileges.

In addition to the proposed \$75,000 SPA funding, the Proposed Budget once again recommends a \$125,000 CDBG Reprogramming allocation to bring the 2008 total funding to \$200,000 (the same amount that was initially requested in the Municipal Court Budget request for 2008 SPA authority). In addition to funding from the City and fee for service referrals from W-2 agencies, a variety of state, federal and private funding sources have either made commitments to support the Center or have been approached for future funding. Details are included in Appendix B.

Capital Improvement Project: Upgrading the Court Case Information System

The Common Council appropriated a total of \$2,000,000 capital improvement borrowing authority to replace the MCMIS case management system (\$1,750,000 in 2002 and \$250,000 in 2004). Court Specialists Inc. (CSI), the initial contractor that worked to transform MCMIS into ENACT, breached the contract by halting all work on the ENACT project and the matter was referred to the City Attorney.

The Court worked around the CSI default, developed an alternative strategy to complete the upgrade, and added system enhancements with the assistance of a

variety of contractors to create and implement a replacement system, CATS, in March 2006.

Below is a list of enhancements.

♦ Enhance case search capability	♦ Enhance handling of writs, warrants
♦ Improve management of installment plans	♦ Automated lien filing
♦ Collection referral as alternative to sentencing	♦ Integrate subpoena entry and maintenance
♦ Enhance integration with public web-based information	♦ Direct application of payments from collection contractor

The feasibility study completed by the firm of WHITTMANHART in early 2007 found that the proposed new system could be developed for approximately \$980,000. It appears that securing the services of a full time programmer qualified in “Magic” programming will be necessary to the success and flexibility of the system. Changes in state law and City ordinance often require extensive reprogramming of the Municipal Court’s current system. Such changes would also affect an electronic case jacket system.

Driving the proposed second phase of CATS is the implementation of the new TRACs electronic citation system by the Milwaukee Police Department (MPD). The proposed upgrade will eliminate the need for MPD to print-out citations for the Court, which then re-enters the information into the Court’s separate system. The upgrade will allow for electronic opening of new cases.

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Appendix A

Case Filings by Case Type - January 1, 2007 through August 31, 2007

Branch	Traffic		OAI		Adult Municipal		Juvenile		Parking		Health		Building & Zoning	
	Month	YTD	Month	YTD	Month	YTD	Month	YTD	Month	YTD	Month	YTD	Month	YTD
1	2,783	19,676	16	129	1,571	6,408	307	2,401	166	1,217	0	10	90	568
2	2,316	19,612	10	121	1,202	6,336	187	2,387	147	1,544	5	13	74	555
3	2,676	17,859	17	120	1,128	5,781	258	2,796	203	2,082	0	2	102	543
A	74	726	2	36	91	840	0	4	0	0	0	0	0	0
All Branches														
2007	7,849	57,873	45	406	3,992	19,365	752	7,588	516	4,843	5	25	266	1,666
2006	7,268	54,092	49	342	3,536	17,593	850	6,708	671	4,054	5	43	367	2,068
2005	5,921	56,627	44	369	3,252	18,008	658	6,142	474	3,722	7	54	297	1,490
% Change From														
2006 to 2007	8%	7%	-8%	19%	13%	10%	-12%	13%	-23%	19%	0%	-42%	-28%	-19%
2005 to 2006	23%	-4%	11%	-7%	9%	-2%	29%	9%	42%	9%	-29%	-20%	24%	39%

Appendix B

Funding for the Drivers Licensure and Employability Project A Program of Justice 2000, Inc.

Funding Source	Status
Contract with Dept. of Corrections	Pending - will run September 1, 2007-August 30, 2008 - \$70,000.
Contract with Dept. of Workforce Development	None at this time
W-2 contracted funds	Renewal of contract for 2008 unknown, but likely; would be January 1, 2008-December 31, 2008 at \$70,000.
Other State Funding	Will apply for funds through the Wisconsin Dept. of Transportation in September 2007. Ask amount estimated at \$100,000-\$200,000.
Federal Appropriation	Unknown - appropriations process underway.
Community Development Block Grant	Unknown – SPA request \$200,000
Helen Bader Foundation (\$100,000 in current year)	Likely to fund at \$100,000 for 2008. Will know in January 2008.
Jane Bradley Pettit Foundation (\$50,000 in current year)	Likely to fund at \$50,000 for 2008. Will know in January 2008.
Greater Milwaukee Foundation (\$50,000 in current year)	Likely to fund at \$50,000 for 2008. Will know in May 2008.
Bradley Foundation (letter of inquiry seeking \$100,000)	Request pending - will know by October 2007. Funding would be dispersed in late 2007.
Potawatomi Community Foundation (proposal for \$25,000)	Received \$20,000 in 2007 - will reapply for \$50,000 in April 2008.
Other	Patrick and Anna M. Cudahy Fund pending: \$25,000. Possible grant from Making Connections Milwaukee (through the Annie E. Casey Foundation), for \$70,000.