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City of Milwaukee

April 2026 – F&P Meeting

Milwaukee Police Department Fleet Procurement to Disposals

Introductions and Agenda

- CliftonLarsonAllen (CLA) Team:
 - Jim Kreiser, Principal, CRMA, CISA, CFSA – Engagement & Client Services Leader
 - Brian Boguski, Director, CISA – Engagement & Client Services Manager
 - Cheyenne Phillips, Associate – Engagement Team Lead
 - Erika Anderson, Associate – Engagement Team Member
- Agenda
 - Milwaukee Police Department Fleet Procurement to Disposal



MPD Fleet Procurement to Disposal Scope

- CLA focused on a review of the Milwaukee Police Department fleet procurement to disposal lifecycle to identify impacts and risks related to the strategic process for fleet asset procurement as well as the disposal of fleet assets as their lifecycles end. CLA also assessed the collective procedures, organization, governance, and tools regarding existing fleet procurement, disposal, asset management policies, processes, and related programs to identify potential enhancements to the effectiveness of controls and oversight for fleet procurement to disposal.
- CLA reviewed MPD's documented policies and procedures related to fleet procurement, disposal, leasing, invoice processing, and acquisition. This included a verification that all fleet assets are invoiced, leased, and acquired in accordance with these established processes. Additionally, an assessment of the allocation and tracking of fleet assets to various departments was performed, ensuring that these allocations are logged, tracked, and communicated effectively.
- This scope was limited to the MPD fleet assets. CLA did not perform procedures for other departments within the City.



Number of Observations Noted by Rating

Domain	High	Medium	Low
Governance and Structure		1	
Fleet Procurement			
Fleet Allocation and Tracking			
Fleet Maintenance			
Fleet Disposal			
User roles and access (FMIS)			



Summary of Findings

- **Finding:** CLA reviewed the MPD Budget and Finance Standard Operating Procedure (SOP) to determine that the policy lacked detailed specifications for fleet and equipment purchases and a formal process outlining all steps and approvals for acquisitions. The policy does not mention requirements for immediate inventory updates or the use of asset tracking technology for new assets. Further, there was no standardized procedure for vehicle disposals, including approvals, documentation, valuation, record updates, and retention of supporting evidence for compliance.
- **Recommendation:** CLA recommends that MPD management review the operating procedures and enhance their processes related to procurement, acquisitions, and disposals as specific to their department.
- **Management Response:** MPD will amend SOP-267 to include additional information specific to MPD's unique equipment, for example, police squad vehicles, motorcycles and boats. This information will include documentation of our equipment acquisition and disposal process, including the required approvals, valuation, and record keeping.
- **Implementation Date:** September 2026



Feedback and Questions



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