

Metro Characteristics

- Medium to large departments
- Large financial resources*
 - Spend down quickly, Expensive processes
- Municipal HR/ Specialized HR
- Large bureaucracies
- Internal training
- Infrequent / large processes**







Recruiting

- Recruitment
 - The process of hiring the best-qualified candidate (from within or outside of an organization) for a job opening, in a <u>timely</u> and <u>cost effective</u> manner. The recruitment process includes <u>analyzing the</u> requirements of a job, <u>attracting employees</u> to that job, <u>screening and selecting applicants</u>, <u>hiring</u>, and <u>integrating</u> the new employee to the organization.
- Definition is written out of order

(Business Dictionary)



What is Recruiting?

- Recruitment (order of operations)
 - The recruitment process includes <u>analyzing the</u> requirements of a job, <u>attracting employees</u> to marketing-that job, <u>screening and selecting</u> applicants, <u>hiring (...the best-qualified candidate (from within or outside of an organization)</u>-for a job opening, in a <u>timely</u> and <u>cost effective manner</u>), and integrating the new employee to the organization.

 (Business Dictionary)



What is Marketing?

- Marketing is the activity, set of institutions, and processes for creating, communicating, delivering, and exchanging offerings that have value for customers, clients, partners, and society at large. (American Marketing Association)
-Filling the bucket



- √ Analysis
- √ Marketing
 - √ Applicant Prep
- √ Screening and Selecting
- √ Testing
- √ Hiring
- √ Training
- √ Probationary experience
- √ Promotion





- √ Analysis MFD, NTN, FPC, Consultants
- √ Marketing MFD
 - √ Applicant Prep MFD
- √ Screening and Selecting
 - √ Testing FPC, MFD, Consultants
 - $\sqrt{\text{Hiring FPC}}$
- √ Training MFD
- √ Probationary experience MFD
- √ Promotion MFD





R.E.P.S. Framework

- Relationships
- Exposure
- Promotion
- Support





EPS Framework — Relationships







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"Para Mi Es Un Privilegio Ser Bombero,
Mi Compromiso Es Ayudar A Nuestra Comunidad"



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SMALL BATCH COFFEE







REPS Framework – Exposure









REPS Framework – Promotion



REPS Framework - Support







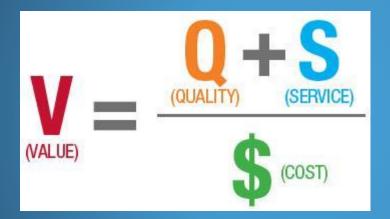






Value

Audience should value your relationship



(University of Utah Health, 2015)



Contrary Considerations

- Those you don't hire
- Recruiting doesn't make training easier
- The conversation you don't hear
- How will your community characteristics effect your recruiting?
- ROI





Follow-up / Evaluations

- Good baseline
- Talk to people in and out of your process
 - Face to face
 - Most candid, especially for complaints
 - Most time consuming, only anecdotal
 - Email
 - Provides direct references, typing takes time
 - Survey
 - Use good survey rules
 - Ask Specific questions
 - Avoid vague adjectives, and Likert scales without associations



Next Time Round

- You cant fix everything....
 - What can you fix
 - What do you gain
 - What does it cost to fix it
- What resources have you or your candidates identified that you can employ?

