

Capital Improvements Overview

2021 Budget Overview

Finance & Personnel Committee

October 2, 2020

Community Goal & Objectives

Community Goal

Support the regional economy and protect the environment and public health

Objectives

Improve core infrastructure condition

Improve the efficiency of City operations

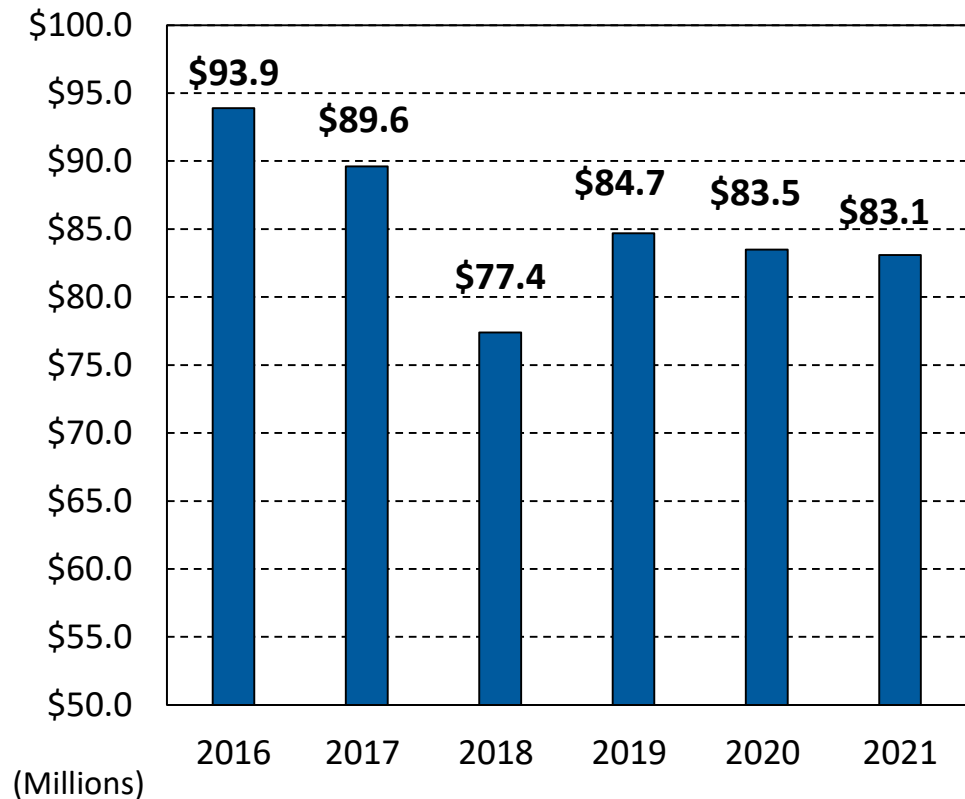
Capital Source of Funds Comparison: 2020 Adopted vs. 2021 Proposed

Source of Funds	2020 Budget	2021 Proposed	Difference
<u>General City</u>			
Levy-supported Borrowing	\$83,543,000	\$83,141,300	-\$401,700
Tax Levy	566,000	620,115	+54,115
Tax Incremental District	44,000,000	25,000,000	-19,000,000
Grant & Aid	20,317,000	22,434,815	+2,117,815
Cash Revenues	23,685,000	26,560,000	+2,875,000
Special Assessments	3,830,000	3,535,000	-295,000
Total General City	\$175,941,000	\$161,291,230	-\$14,649,770
<u>Enterprise Funds</u>			
Transportation Fund	\$2,725,000	\$1,800,000	-\$925,000
Sewer Maintenance Fund	34,150,000	40,350,000	+6,200,000
Water Works	44,570,000	40,300,000	-4,270,000
Total Enterprise Funds	\$81,445,000	\$82,450,000	\$1,005,000

2021 Proposed Capital Budget Overview: Levy-supported Capital

- 2021 proposed levy-supported borrowing: \$83.1 million
- Slight decrease in levy-supported G.O. borrowing from the 2020 budget
- \$10.8 million reduction in levy-supported borrowing from 2016

Levy-supported G.O. Borrowing:
2016-2020 Adopted, 2021 Proposed



Capital Budget by Department: 2020 Adopted, 2021 Requested & 2021 Proposed

<u>Department</u>	<u>2020 Adopted Budget</u>	<u>2021 Requested Budget</u>	<u>2021 Proposed Budget</u>
Special Projects	\$9,016,000	\$8,514,000	\$9,114,000
Department of Administration	1,533,000	4,750,000	2,057,000
City Attorney	0	4,707,000	0
City Development	55,400,000	37,450,000	41,150,000
Common Council City Clerk	25,000	5,025,115	56,115
Employee Relations	0	241,270	0
Fire Department	1,950,000	7,205,000	1,800,000
Fire and Police Commission	5,000,000	0	0
Health Department	690,000	1,520,000	1,050,000
Library	1,290,000	7,397,139	1,680,000
Neighborhood Services	3,000,000	3,608,000	3,000,000
Police Department	3,995,000	19,791,000	6,812,500
Port of Milwaukee	475,000	4,975,000	675,000
Department of Public Works	73,250,000	93,946,800	71,461,800
City Funded Total	\$155,624,000	\$199,130,324	\$138,856,415

Highlights of General City 2021 Proposed Capital Budget

Infrastructure Projects

- \$14.8 million for Local & High Impact Streets
 - Funds improvement of 21 miles of City streets
- Major Streets: \$20.4 million (\$6.1 million City funding)
 - Includes funding for several future paving projects on City thoroughfares, grants for intersection improvements and traffic calming measures
- \$1.15 million for Alley Reconstruction
- \$9.3 million for Street Lighting
- \$1.2 million for Multimodal Program

Highlights of 2021 Proposed Capital Budget (cont'd)

Facility Projects

- City Hall Foundation Restoration: \$8.5 million
- Central Library Improvements: \$1.25 million
- Facility Exterior/Interior Repairs: \$2.2 million

Equipment

- Fire Dept. Equipment: \$1.35 million
- DPW Fleet Equipment: \$6.7 million
- Police Vehicles: \$3.5 million

Highlights of 2021 Proposed Capital Budget (cont'd)

Strong Neighborhoods/10,000 Homes

- Homeownership Initiatives: \$2.9 million
- Strong Homes Loan Program: \$1.3 million
- Housing Trust Fund: \$1 million
- In Rem Property Program: \$900,000
- 10,000 Homes Initiative: \$400,000
- DNS Blight Elimination: \$2.2 million
- Code Compliance Loans: \$800,000

Highlights of 2021 Proposed Capital Budget (cont'd)

Other Capital Budget Highlights

- Lead Service Line Subsidy: \$4 million
- Health Dept. Records Management: \$200,000
- Health Dept. Lab Ventilation System: \$800,000
- ITMD Database Server Upgrade: \$650,000

2021 Proposed Capital Budget Overview: Enterprise Funds

- Transportation Fund - \$1.8 million
 - \$1 million for repairs to 1000 N. Water Structure
 - \$800,000 for other structure repairs, green parking lots and ADA improvements
- Sewer Maintenance Fund- \$40.4 million
 - \$27 million for Sewer Relay
 - \$3.7 million for Inflow/Infiltration Reduction
 - \$5 million for flood mitigation project at 34th – 35th & Capitol Drive

2021 Proposed Capital Budget Overview: Enterprise Funds

- Water Works - \$40.3 million
 - \$35.9 million Water Main Replacement
 - 20 miles of main replacement
 - 450 lead service line replacements
 - Includes \$3 million for transmission main to Waukesha
 - \$4.4 million for improvements to treatment, pumping and storage facilities

Outlook for 2021-2026

Capital Improvements Plan

- Continue to limit levy-supported borrowing to control future growth in debt service levy
- Investment in Core Infrastructure Programs remains a priority
 - Local, High Impact, Major Street paving programs
 - Street Lighting, Traffic Control, Sidewalks
 - Complete Streets- Assessment of Health & Equity Goals
- Future capital improvements needs:
 - IT systems- Financial Management System
 - City Facilities- resize and modernize