

**BUSINESS IMPROVEMENT DISTRICT  
NO. 28**

**NORTH AVENUE  
GATEWAY  
BUSINESS IMPROVEMENT DISTRICT**

**2007-2008 PROPOSED OPERATING  
PLAN**

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## INTRODUCTION

### 1. Background

In 1984, the Wisconsin Legislature created S. 66.608 of the Statutes (see Appendix A) enabling cities to establish Business Improvement Districts (BIDs). The purpose of the law is “to allow businesses within those districts to develop, to manage and promote the districts and to establish an assessment method to fund these activities.” (1983 Wisconsin Act 184, Section 1, legislative declaration.)

Now established the BID is obligated to submit to the City of Milwaukee a proposed operating Plan for the upcoming 2008 fiscal year. The BID law requires that every district have an annual Operating Plan. This document is the proposed Operating Plan for the Gateway BID. The BID prepared this Plan with technical assistance from the City of Milwaukee Department of City Development.

### 2. Physical Setting

The District covers a commercial area on North Avenue from 27<sup>th</sup> St west to Sherman Blvd.

## DISTRICT BOUNDARIES

Boundaries of the proposed district are shown on the map in **Appendices** of this plan. A listing of the properties included in the district is provided in **Appendix A**.

## PROPOSED OPERATING PLAN

### 1. Plan Objectives

- Improve the Image of the Target Area.
- Improve negative perceptions of crime/safety in the target area.
- Increase the number and variety of businesses in the target area.
- Coordinate public improvements in the Gateway District.
- Protect and preserve the historical significance and integrity of structures in the target area.

### 2. Proposed Activities – 2008

- Continue the “Ambassador Program” providing the following services:
  - Coordinate and provide street cleanups on a daily bases.
  - Visit with each business owner to confer concerns
  - Interact with homeowners as an avenue to develop block clubs, neighborhood watches
- Street Art/Mural
- Create a Newsletter for the District
- Audit

### 3. Proposed Expenditures

Items	Expenditure
BID Window Breakage Fund	\$7,000.00
Ambassador Program	\$9,339.00
Administration	\$10,000.00
Loan Fund to spur new business development	\$10,350.00
Audit and related accounting costs	\$6,000.00
<b>Total</b>	<b>\$42,689.00</b>

#### **4. Financing Method**

It is proposed that at least \$42,689.00 be raised through BID assessments (see Appendix D). The BID Board shall have the authority and responsibility to prioritize expenditures and to revise the budget as necessary to match the funds actually available.

#### **5. Organization of BID Board**

The Mayor will appoint members to the district board ("board"). The board's primary responsibility will be implementation of this Operating Plan. This will require the board to negotiate with providers of services and materials to carry out the Plan; to enter into various contracts; to monitor development activity; to periodically revise the Operating Plan; to ensure district compliance with the provisions of applicable statutes and regulations; and to make reimbursements for any overpayments of BID assessments.

State law requires that the board be composed of at least five members and that a majority of the board members be owners or occupants of property within the district.

It is recommended that the BID board be structured and operated as follows:

Board Size – Seven (7)

- a. Composition – at least three members shall be owners or occupants of property within the district. Any non-owner or non-occupant appointed to the board shall be a resident of the City of Milwaukee. The Board shall elect its Chairperson from among its members.
- b. Term – appoints to the board shall be for a period of three years except that initially two members shall be appointed for a period of three years, two members shall be appointed for a period of two years, and one member shall be appointed for a period of one year.
- c. Compensation – None.
- d. Meetings – All meetings of the board shall be governed by the Wisconsin Open Meetings Law.
- e. Record keeping – Files and records of the board's affairs shall be kept pursuant to public record requirements.
- f. Staffing – the board may employ staff and/or contract for staffing services pursuant to this plan and subsequent modifications thereof.
- g. Meetings – the Board shall meet regularly, at least twice each year. The board shall adopt rules of order ("by laws") to govern the conduct of its meetings.

#### **6. Relationship to the local business association**

The BID shall be a separate entity from the local business association, notwithstanding the fact that members, officers and directors of each may be shared. The Association shall remain a private organization, not subject to the open meeting law, and not subject to the public record law except for its records generated in connection with the BID board. The Association may, and its intended, shall, contract with the BID to provide services to the BID, in accordance with this Plan.

## **METHOD OF ADASSESSMENT**

### **1. Assessment Rate and Method**

The principle behind the assessment methodology is that each property should contribute to the BID in proportion to the benefit derived from the BID. After consideration of other assessment methods, it was determined that assessed value of a property was the characteristic most directly related to the potential benefit provided by the BID. Therefore, a fixed assessment on the assessed value of the property was selected as the basic assessment methodology for this BID.

However, maintaining an equitable relationship between the BID assessment and the expected benefits requires an adjustment to the basic assessment method. To prevent the disproportional assessment of a small number of high value properties, a maximum assessment of \$1,500 per parcel will be applied and a minimum of \$150 per parcel.

As of January 1<sup>st</sup>, 2007, the property in the proposed district had a total assessed value of over \$17,888,700]. This plan proposed to assess the property in the district at a rate of \$.440 per \$1000.00 of assessed value, subject to the maximum assessment of \$1,500 and a minimum of \$150.00, for the purposes of the BID.

**Appendix D** shows the projected BID assessment of each property included in the district.

### **2. Excluded and Exempt Property**

The BID law requires explicit consideration of certain classes of property. In compliance with the law the following statements are provided.

- a. State Statute 66.1109 (1) (f) 1m: The district will contain property used exclusively for manufacturing purposes, as well as properties used in part for manufacturing. These properties will be assessed according to the method set forth in this plan because it is assumed that they ill benefit from development in the district.
- b. State Statute 66.1109 (5) (a): Property known to be used exclusively for residential purposes will not be assessed; such properties will be identified as BID exempt properties in Appendix D, as revised each year..
- c. In accordance with the interpretation of the City Attorney regarding State Statute 66.1109 (1) (b), property exempt from general real estate taxes has been excluded from the district. Privately owned tax-exempt property adjoining the district and which is expected to benefit from district activities may be asked to make a financial contribution to the district on a voluntary basis.

## **RELATIONSHIP TO MILWAUKEE COMPREHENSIVE PLAN AND ORDERLY DEVELOPMENT OF THE CITY**

### **1. City Plans**

In February 1978, the Common Council of the City of Milwaukee adopted a Preservation Policy as the policy basis for its Comprehensive Plan and a guide for its planning, programming and budgeting decisions. The Common Council reaffirmed and expanded the Preservation Policy in Resolution File Number 881978, adopted January 24<sup>th</sup>, 1989.

The Preservation Policy emphasizes maintaining Milwaukee's present housing, jobs, neighborhoods, services, and tax based rather than passively accepting loss of jobs and population, or emphasizing massive new development. In its January 1989 reaffirmation of the policy, the Common Council gave new emphasis to forging new public and private partnerships as a means to accomplish preservation.

The district is a means of formalizing and funding the public-private partnership between the City and property owners in the North Avenue Gateway District area and for furthering preservation and redevelopment in this portion of the City of Milwaukee. Therefore, it is fully consistent with the City's Comprehensive Plan and Preservation Policy.

## **2. City Role in District Operation**

The City of Milwaukee has committed to helping private property owners in the district promote its development. To this end, the City expected to play a significant role in the creation of the Business Improvement District and in the implementation of the Operating Plan. In particular, the city will:

- a. Provide technical assistance to the proponents of the district through adoption of the Plan, and provide assistance as appropriate thereafter.
- b. Monitor and, when appropriate, apply for outside funds that could be used in support of the district.
- c. Collect assessments, maintain in a segregated account, and disburse the monies of the district.
- d. Receive annual audits as required per sec. 66.608 (3) © of the BID law.
- e. Provide the board, through the tax commissioner's Office on or before June 30<sup>th</sup> of each plan year, with the official City records and the assessed value of each tax key number with the district, as of January 1<sup>st</sup> of each Plan year, for purposes of calculating the BID assessments.
- f. Encourage the State of Wisconsin, Milwaukee County and other units of government to support the activities of the district.

## **PLAN APPROVAL PROCESS**

### **1. Public Review Process**

The Wisconsin Business Improvement district law establishes a specific process for reviewing and approving proposed districts. Pursuant to the statutory requirements, the following process will be followed:

- a. The Milwaukee City Plan Commission will review the proposed district boundaries and proposed Operating Plan and will then set a date for a formal public hearing.
- b. The City Plan Commission will send, by certified mail, a public hearing notice and a copy of the proposed Operating Plan to all owners of real property within the proposed district. In addition a Class 2 notice of the public hearing will be published in a local newspaper of general circulation.
- c. The City Plan Commission will hold a public hearing, will approve or disapprove the Plan, and will report its action to the Common Council.
- d. The Economic Development Committee of the Common Council will review the proposed BID Plan at a public meeting and will make a recommendation to the full Common Council.

- e. The Common Council will act on the proposed BID Plan.
- f. If adopted by the Common Council, the proposed BID Plan is sent to the Mayor for his approval.
- g. If approved by the Mayor, the BID is created and the Mayor will appoint members to the district board established to implement the Plan.

## **FUTURE YEAR OPERATING PLANS**

### **1. Phased Development**

It is anticipated that the BID will continue to revise and develop the Operating Plan annually, in response to changing development needs and opportunities in the district, in accordance with the purposes and objectives defined in this initial operating Plan.

Section 66.608 (3) (a) of the BID law requires the board and the City to annual review and make changes as appropriate in the Operating Plan. Therefore, while this document outlines in general terms the complete development program, it focuses upon Year One activities, and information on specific assessed values, budget amounts and assessment amounts are based on 2007 estimated assessments. Greater detail about subsequent year's activities will be provided in the required annual Plan updates, and approval by the Common Council of such Plan updates shall be conclusive evidence of compliance with this Plan and the BID law.

In later years, the BID Operating Plan will continue to apply the assessment formula, as adjusted, to raise funds to meet the next annual budget. However, the method of assessing shall not be materially altered, except with the consent of the City of Milwaukee.

### **2. Amendment, Severability and Expansion**

The BID has been created under authority of Section 66.60 of the Statutes of the State of Wisconsin. Should any court find any portion of this Statute invalid or unconstitutional its decision will not invalidate or terminate the BID and this BID plan shall be amended to conform to the law without need of re-establishment.

Should the legislature amend the Statute to narrow or broaden the process of a BID so as to exclude or include as assessable properties a certain class or classes of properties, then this BID Plan may be amended by the Common Council of the City of Milwaukee as and when it conducts its annual Operating Plan approval and without necessity to undertake any other act. This is specifically authorized under Section 66.608 (3) (b).

## **APPENDICES**

- **Projected Assessment**
- **Map of BID 28**

Taxkey	Check Digit	Record Status	Property Address	Owner1	Property Class	Special Assessment
3260628113	6	Active	2700 W NORTH	G & GW INVESTMENT LLC	Manufacturing Local	\$1,500.00
3260834110	1	Active	3200 W NORTH	TA ACQUISITION COMPANY LLC	Commercial	\$1,285.00
3261641000	7	Active	3100 W NORTH	WISCONSIN ELECTRIC POWER CO	Local	Exempt \$0.
3261663000	7	Active	3420 W NORTH	3420 NORTH LLC	Commercial	\$1,500.00
3270020000	X	Active	3624 W NORTH	LIGHTHOUSE GOSPEL CHAPEL INC	Local Commercial	\$190.00
3270116110	5	Active	3928 W NORTH	NEW COVENANT HOUSING	Local Commercial	\$150.00
3270146000	5	Active	4020 W NORTH	METZGER REVOC TRUST	Commercial Special	\$312.00
3270951000	1	Active	3708 W NORTH	ELVIS GORDON	Mercantile Local	\$1,500.00
3270952000	7	Active	3710 W NORTH	CORNELL WESTMORELAND JR &	Commercial Local	\$330.00
3270953000	2	Active	3714 W NORTH	3714 PROPERTY LLC	Commercial Local	\$1,228.00
3270954000	8	Active	3724 W NORTH	LANDMARK DEVELOPMENT	Commercial Local	\$405.00
3271220120	6	Active	3508 W NORTH	NEW COVENANT MISSIONARY	Commercial Local	\$372.00
3271221100	7	Active	3532 W NORTH	KEVINS NORTH LLC	Commercial Local	\$840.00
3271253000	5	Active	3600 W NORTH	DDK INVESTMENTS CORP	Commercial Local	\$1,500.00
3271254000	0	Active	3608 W NORTH	CITY VENTURES LLC	Commercial Local	\$359.00
3271255000	6	Active	3614 W NORTH	CITY VENTURES LLC	Commercial Local	\$660.00
3271802100	5	Active	3814 W NORTH	NEW COVENANT MISSIONARY	Commercial Local	\$1,500.00
3480401000	0	Active	3901 W NORTH	RONALD R SUNIE	Local Commercial	\$748.00



3480403000	1	Active	3911 W NORTH	ROBERT BANYARD	Local Commercial	\$366.00
3480404000	7	Active	3915 W NORTH	OPPS INVESTMENT CORP	Local Commercial	\$150.00
3480405000	2	Active	3919 W NORTH	ROBERT BANYARD	Local Commercial	\$349.00
3480406100	4	Active	3925 W NORTH	DOROTHY J WOOD	Local Commercial	\$291.00
3480408000	9	Active	3929 W NORTH	MAJAS LLC	Local Commercial	\$493.00
3480426000	7	Active	4001 W NORTH	EUGENE SMITH	Local Commercial	\$440.00
3480428000	8	Active	4017 W NORTH	CITY OF MILW	Exempt Local	\$0.00
3480453000	4	Active	4105 W NORTH	LONNIE & ERNESTINE TUCKER	Local Commercial	\$572.00
3480457000	6	Active	4113 W NORTH	CLIFTON E SMITH	Local Commercial	\$306.00
3480458000	1	Active	4117 W NORTH	CLIFTON E SMITH	Local Commercial	\$379.00
3480482000	2	Active	4211 W NORTH	NEW COVENANT HOUSING	Local Commercial	\$242.00
3480486000	4	Active	4215 W NORTH	NEW COVENANT HOUSING CORP	Local Commercial	\$488.00
3480487000	X	Active	4219 W NORTH	NEW COVENANT HOUSING	Local Commercial	\$342.00
3480902000	4	Active	3513 W NORTH	ALICE LEWIS	Local Commercial	\$1,135.00
3480903000	X	Active	3521 W NORTH	DESMOND O WILSON	Local Commercial	\$380.00
3480904000	5	Active	3525 W NORTH	BILL THE BUTCHER INC	Local Commercial	\$752.00
3480918000	1	Active	3601 W NORTH	RONALD R SUNIE	Local Commercial	\$150.00
3480919000	7	Active	3605 W NORTH	RONALD R SUNIE	Local Commercial	\$150.00
3480920000	2	Active	3607 W NORTH	RONALD R SUNIE	Local Commercial	\$480.00

3480921100	4	Active	3617 W NORTH	ROOTS DEVELOPMENT LLC	Local Commercial	\$190.00
3480944000	3	Active	3707 W NORTH	CITY OF MILW REDEV AUTH	Exempt	\$0.00
3480945000	9	Active	3709 W NORTH	CITY OF MILW REDEV AUTH	Exempt	\$0.00
3480946000	4	Active	3713 W NORTH	CITY OF MILW REDEV AUTH	Exempt	\$0.00
3480947000	X	Active	3717 W NORTH	JOHN A PALMER	Local Commercial	\$227.00
3480949000	0	Active	3725 W NORTH	ANITA F THOMPSON	Local Commercial	\$349.00
3480950000	6	Active	3727 W NORTH	DOMONIC A PHILLIPS	Local Commercial	\$150.00
3480951000	1	Active	3731 W NORTH	WILLIE E HARRIS	Local Commercial	\$563.00
3480967000	9	Active	3801 W NORTH	FAISAL SHAWAR	Local Commercial	\$253.00
3480968000	4	Active	3805 W NORTH	NEW COVENANT HOUSING CORP	Local Commercial	\$280.00
3480969000	X	Active	3809 W NORTH	NORTH AVENUE COMMUNITY	Local Commercial	\$964.00
3480970000	5	Active	3811 W NORTH	THE SHOWERS OF BLESSINGS	Exempt	\$0.00
3480972000	6	Active	3821 W NORTH	CITY VENTURES V LLC	Local Commercial	\$1,500.00
3480973000	1	Active	3829 W NORTH	NORTH AVENUE COMMUNITY DEV NEW COVENANT 3501	Local Commercial	\$1,430.00
3481521000	1	Active	3501 W NORTH	COMMERCIAL	Local Commercial	\$1,500.00
3481522000	7	Active	3501 W NORTH	3501 W NORTH AVE LLC	Local Commercial	\$1,500.00
3481523000	2	Active	2225 N 35TH	3501 W NORTH AVE LLC	Local Commercial	\$1,500.00
3489999000	7	Active	4227 W NORTH	NEW COVENANT HOUS CORP INC	Local Commercial	\$381.00
3490002110	2	Active	3123 W NORTH	FREDS ORNAMENTAL DOORS	Local Commercial	\$840.00
3490003000	4	Active	3117 W NORTH	DAVID J INGOLDSTAD	Local Commercial	\$311.00
3490004000	X	Active	3113 W NORTH	KURT H GREENHOLT	Local Commercial	\$223.00

3490005000	5	Active	3109 W NORTH	BERNARD KALLMAN TRUSTEE OR	Local Commercial	\$150.00
3490009000	7	Active	3209 W NORTH	BACHAN SINGH	Local Commercial	\$484.00
3490010000	2	Active	3201 W NORTH	MERRIE M FELDER	Local Commercial	\$396.00
3490203000	1	Active	3227 W NORTH	CHARLES HILL	Local Commercial	\$522.00
3491001000	1	Active	2901 W NORTH	BA & JM REAL ESTATE, LLC	Local Commercial	\$1,012.00
3491003000	2	Active	2909 W NORTH	A J WILSON	Local Commercial	\$276.00
3491005000	3	Active	2917 W NORTH	WILLY BRAND LLC	Local Commercial	\$150.00
3491038100	X	Active	3013 W NORTH	THE HASKINS LIVING TRUST	Local Commercial	\$418.00
3491106110	6	Active	2727 W NORTH	MICHIGAN-ADAMS BUILDING	Special Mercantile	\$1,500.00
3492002100	1	Active	3041 W NORTH	3041 WEST NORTH AVENUE LLC	Local Commercial	\$116.00
3492120000	7	Active	2829 W NORTH	CITY OF MILW	Exempt Local	\$0.00
3492123000	3	Active	2817 W NORTH 3341 W.	REGINALD TROTMAN	Local Commercial	\$660.00
3490221100		Active	NORTH 3405 W.	NORTH AVENUE COMMUNITY DEV	Local Commercial	\$1,500.
3492781000		Active	NORTH	NORTH AVENUE COMMUNITY DEV	Local Commercial	\$1,500.
<b>TOTALS</b>						<b>\$42,689.00</b>