

**AMENDMENT NO. 2  
TO  
INTERGOVERNMENTAL AGREEMENT FOR  
EMERGENCY MEDICAL SERVICES (EMS)**

This Amendment No. 2 to Intergovernmental Agreement for Emergency Medical Services (EMS) (this “Amendment No. 2”) is entered into as of January 1, 2021 (the “Amendment Effective Date”), by and between Milwaukee County, a Wisconsin municipal body corporate (“County”), and City of Milwaukee Fire Department (“Municipality”). Each of the County and Municipality also may be referred to herein as a “Party” and both may be referred to collectively as the “Parties.”

**RECITALS:**

**Whereas,** County and Municipality entered into that certain Intergovernmental Agreement Between Milwaukee County and City of Milwaukee Fire Department For Emergency Medical Services (EMS) (2017 – 2018), effective as of January 1, 2017 (the “Agreement”), relating to the provision of a coordinated delivery system of EMS services to the residents of the County and others; and

**Whereas,** County and Municipality previously extended the term of the Agreement via Amendment: Intergovernmental Agreement for Emergency Medical Services (EMS) (2017-2018) dated July 21, 2017, through December 31, 2020 pursuant to Article VII(E) thereof; and

**Whereas,** representative of the strength of the County EMS System, as proven by the 2020 Adopted Capital Budget's investment in Project WO27301 of \$1.125M for countywide cardiac defibrillators, the Parties desire to extend further the term of the Agreement through December 31, 2025; and

**Whereas,** the Parties desire to further amend the Agreement as more particularly set forth herein;

**NOW, THEREFORE,** in consideration of the covenants and promises hereinafter made, the Parties hereby agree as follows:

- 1.0 **TERM.** The term of the Agreement is hereby extended through December 31, 2025, unless extended or terminated in accordance with the terms of the Agreement.
- 2.0 **AMENDMENT OF CHARTS.** The charts in the following sections of the Agreement are hereby deleted and replaced with the charts set forth below:

2.1 Article III(B)(5):

SATURATION NUMBERS								
	MED UNITS	PARAMEDIC (Footnote III)	FIRE STATIONS	PARAMEDIC (Footnote IV)	FORMULA PARAMEDICS	2020 ACTUAL PARAMEDICS	VARIANCE	SATURATION NUMBERS
Franklin	4	36	3	12	48	42	6	48
Greendale	2	18	1	4	22	17	5	22
Greenfield	4	36	2	8	44	43	1	44
Milwaukee	14	126	30	120	246	197	49	246
North Shore	3	27	5	20	36	42	-6	42
Oak Creek	3	27	3	12	39	40	-1	40
South Milwaukee	3	27	1	4	31	17	14	31
Wauwatosa	2	18	4	16	34	59	-25	59
West Allis	2	18	3	12	30	77	-47	77
<b>TOTAL</b>					<b>530</b>	<b>534</b>		<b>609</b>

- I. Applicable to Municipalities that hold State EMT-P licenses.
- II. Formula based on # Med Units and # of Fire Stations.
- III. Med Units are manned by 2 paramedics/shift, +1 for vacation/sick time. E.g., 1 Med Unit operating 3 shifts needs 9 paramedics.
- IV. Fire Station paramedic staffing of 1/shift, +1 additional coverage over 3 shifts for vacation/sick time.
- V. Saturation Number based on the higher of the formula, or number of trained paramedics as of **January 1st, 2020**.
- VI. Med Units equipped by the County must be staffed and available 25% or more during each year in order to be in the count.
- VII. The Saturation Number may change if a Municipality increases or decreases the number of Med Units or Fire Stations.
- VIII. Additional Municipalities may be added to the Saturation table should they become state-licensed or should they ride on a partnering Municipality's state license, with approval from the State DHS.

2.2 Article III(D)(1):

See number of "MED UNITS" displayed in the Article III(B)(5) chart.

## ATTACHMENT A

**\$ 1,500,000**

2021 30-30-40 FORMULA									
	POPULATION SERVED		30% OF POPULATION	SQ. MILES SERVED		30% OF SQ. MILES	AVG ALS TRANSPORT	40% OF ALS TRANSPORTS	TARGET
Franklin	35,872	3.8%	\$ 17,023	34.58	14.3%	\$ 64,382	5.7%	\$ 34,336	\$ 115,741
Hales Corners	7,598	0.8%	\$ 3,606	3.192	1.3%	\$ 5,944	--	--	\$ 9,549
<b>TOTAL</b>	<b>43,470</b>	<b>4.6%</b>	<b>20,628</b>	<b>37.77</b>	<b>15.6%</b>	<b>\$ 70,326</b>	<b>5.7%</b>	<b>\$ 34,336</b>	<b>\$ 125,291</b>
Greendale	14,072	1.5%	\$ 6,678	5.57	2.3%	\$ 10,363	2.6%	\$ 15,638	\$ 32,679
Greenfield	37,358	3.9%	\$ 17,728	11.53	4.8%	\$ 21,474	6.3%	\$ 37,880	\$ 77,081
Milwaukee	592,025	62.4%	\$ 280,939	96.184	39.8%	\$ 179,105	50.0%	\$ 300,041	\$ 760,085
St. Francis	9,514	1.0%	\$ 4,515	2.569	1.1%	\$ 4,784	--	--	\$ 9,299
West Milwaukee	4,122	0.4%	\$ 1,956	1.119	0.5%	\$ 2,084	--	--	\$ 4,040
<b>TOTAL</b>	<b>605,661</b>	<b>63.9%</b>	<b>287,410</b>	<b>99.87</b>	<b>41.3%</b>	<b>\$ 185,972</b>	<b>50.0%</b>	<b>\$ 300,041</b>	<b>\$ 773,423</b>
North Shore	64,387	6.8%	\$ 30,554	24.27	10.0%	\$ 45,193	9.0%	\$ 53,953	\$ 129,700
Oak Creek	36,470	3.8%	\$ 17,306	28.45	11.8%	\$ 52,971	5.2%	\$ 31,493	\$ 101,771
South Milwaukee	20,801	2.2%	\$ 9,871	4.83	2.0%	\$ 8,992	2.9%	\$ 17,426	\$ 36,289
Cudahy	18,202	1.9%	\$ 8,638	4.772	2.0%	\$ 8,886	--	--	\$ 17,524
<b>TOTAL</b>	<b>39,003</b>	<b>4.1%</b>	<b>\$ 18,508</b>	<b>9.60</b>	<b>4.0%</b>	<b>\$ 17,878</b>	<b>2.9%</b>	<b>\$ 17,426</b>	<b>\$ 53,813</b>
Wauwatosa	48,376	5.1%	\$ 22,956	13.23	5.5%	\$ 24,630	8.8%	\$ 52,941	\$ 100,528
West Allis	59,492	6.3%	\$ 28,231	11.38	4.7%	\$ 21,193	9.4%	\$ 56,292	\$ 105,716
<b>TOTAL</b>	<b>948,289</b>	<b>100%</b>	<b>450,000</b>	<b>241.66</b>	<b>100.0%</b>	<b>\$ 450,000</b>	<b>159%</b>	<b>\$ 600,000</b>	<b>\$ 1,500,000</b>

- I. Population data sourced from the 2010 U.S. Census Bureau's Population Estimates Program (PEP)
- II. Square mileage sourced from the 2019 update to the U.S. Census Bureau's Gazetteer files

TEN-YEAR ADJUSTMENT FORMULA TO A NEW 2021 30-30-40 FORMULA													
	2016/2017	10-YR +/- 2018-2020	7-YR +/- 2021-2025	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027 TARGET
Franklin	\$ 125,004.00	-\$ 1,805.74	\$ 814.83	\$ 123,198.26	\$ 121,392.52	\$ 119,586.78	\$ 120,401.61	\$ 121,216.44	\$ 122,031.28	\$ 122,846.11	\$ 123,660.94	\$ 124,475.77	\$ 125,291
Greendale	\$ -	\$ 3,225.85	\$ 3,285.85	\$ 3,225.85	\$ 6,451.70	\$ 9,677.55	\$ 12,963.40	\$ 16,249.26	\$ 19,535.11	\$ 22,820.96	\$ 26,106.82	\$ 29,392.67	\$ 32,679
Greenfield	\$ 115,149.00	-\$ 3,281.91	-\$ 4,031.72	\$ 111,867.09	\$ 108,585.18	\$ 105,303.27	\$ 101,271.55	\$ 97,239.83	\$ 93,208.11	\$ 89,176.39	\$ 85,144.67	\$ 81,112.95	\$ 77,081
Milwaukee	\$ 601,066.50	\$ 19,270.44	\$ 16,363.57	\$ 620,336.94	\$ 639,607.38	\$ 658,877.82	\$ 675,241.39	\$ 691,604.95	\$ 707,968.52	\$ 724,332.08	\$ 740,695.65	\$ 757,059.21	\$ 773,423
North Shore	\$ 181,252.50	-\$ 5,628.61	-\$ 4,952.32	\$ 175,623.89	\$ 169,995.28	\$ 164,366.67	\$ 159,414.35	\$ 154,462.03	\$ 149,509.71	\$ 144,557.39	\$ 139,605.07	\$ 134,652.75	\$ 129,700
Oak Creek	\$ 136,591.50	-\$ 3,948.55	-\$ 3,282.18	\$ 132,642.95	\$ 128,694.40	\$ 124,745.85	\$ 121,463.67	\$ 118,181.49	\$ 114,899.32	\$ 111,617.14	\$ 108,334.96	\$ 105,052.78	\$ 101,771
South Milwaukee	\$ 144,916.50	-\$ 8,956.74	-\$ 9,176.24	\$ 135,959.76	\$ 127,003.02	\$ 118,046.28	\$ 108,870.04	\$ 99,693.81	\$ 90,517.57	\$ 81,341.34	\$ 72,165.10	\$ 62,988.87	\$ 53,813
Wauwatosa	\$ 97,234.50	\$ 438.28	\$ 282.61	\$ 97,672.78	\$ 98,111.06	\$ 98,549.34	\$ 98,831.95	\$ 99,114.57	\$ 99,397.18	\$ 99,679.79	\$ 99,962.40	\$ 100,245.02	\$ 100,528
West Allis	\$ 98,785.50	\$ 686.98	\$ 695.59	\$ 99,472.48	\$ 100,159.46	\$ 100,846.44	\$ 101,542.03	\$ 102,237.62	\$ 102,933.21	\$ 103,628.79	\$ 104,324.38	\$ 105,019.97	\$ 105,716
<b>TOTAL</b>	<b>\$ 1,500,000</b>			<b>\$ 1,500,000.00</b>	<b>\$ 1,500,000</b>								

- I. The intent is to adjust the ICC % formula into a known, data driven distribution.
- II. Ten years of adjustment time is calculated to reach the target formula.
- III. The ten year adjustment approach does not guarantee future funding beyond the contract.
- IV. NEW 30-30-40 Formula would be implemented in 2018, year 2 of the contract.
- V. For 2017 and 2018, monies not-to-exceed \$375k and \$250k, respectively, would be distributed at \$30/ALS transport.
- VI. Years 2018-2020 are grayed out because these stipends do not apply to Amendment No. 2; rather the original 30-30-40 figures from the EMS 2017-2018 Agreement withstand.

3.0 AMENDMENT TO COUNTY FUNDING REQUIREMENTS. The subsections of Article V are hereby amended as follows:

3.1 Article V(A) is hereby amended to add the following years and corresponding funding amounts for years 2021-2025:

2021: \$1,500,000;

2022: \$1,500,000;

2023: \$1,500,000;

2024: \$1,500,000;

2025: \$1,500,000.

3.2 The ICC EMS Formula Schedule in Article V(B) for 2021-2025, using the formula noted in Attachment A as revised in this Amendment, is as follows:

	2021	2022	2023	2024	2025
Franklin	\$ 120,401.61	\$ 121,216.44	\$ 122,031.28	\$ 122,846.11	\$ 123,660.94
Greendale	\$ 12,963.40	\$ 16,249.26	\$ 19,535.11	\$ 22,820.96	\$ 26,106.82
Greenfield	\$ 101,271.55	\$ 97,239.83	\$ 93,208.11	\$ 89,176.39	\$ 85,144.67
Milwaukee	\$ 675,241.39	\$ 691,604.95	\$ 707,968.52	\$ 724,332.08	\$ 740,695.65
North Shore	\$ 159,414.35	\$ 154,462.03	\$ 149,509.71	\$ 144,557.39	\$ 139,605.07
Oak Creek	\$ 121,463.67	\$ 118,181.49	\$ 114,899.32	\$ 111,617.14	\$ 108,334.96
South Milwaukee	\$ 108,870.04	\$ 99,693.81	\$ 90,517.57	\$ 81,341.34	\$ 72,165.10
Wauwatosa	\$ 98,831.95	\$ 99,114.57	\$ 99,397.18	\$ 99,679.79	\$ 99,962.40
West Allis	\$ 101,542.03	\$ 102,237.62	\$ 102,933.21	\$ 103,628.79	\$ 104,324.38
<b>TOTAL</b>	<b>\$ 1,500,000.00</b>				

3.3 Article V(B) is hereby amended to delete the following and replace with:

"The County shall make equal payments to the Municipality during the ~~first week of each~~ first month immediately following the payment quarter of the years covered by this agreement."

3.4 Article V(C) is hereby amended to add the following:

"The distribution of County funds at the value of \$30 per ALS transport was terminated in the 2017 Agreement in the year 2020. There is no longer an applicable corresponding table as these calculations are obsolete."

4.0 Amendment to ARTICLE IV(H) defining Key Performance Metrics as the following:

**EMS Agreement Amendment No. 2 (2021 - 2025) Key Performance Metrics**

<b>KPM</b> KPMs be monitored via accessible tracking board to be reported out in the countywide Admin Review and CQIP meetings.	<b>Funding %</b>	<b>Notes</b>
1. Attendance at 80% of bimonthly Administrative Review meetings by department representative.	15%	
2. Attendance at 80% of monthly Continuous Quality Improvement Process meetings by department representative.	15%	
3. Submit quarterly plan to address overdue education assignments by April 30th, July 31st, October 31st, and January 31st based on a quarterly report generated and shared by OEM.	15%	
4. Full completion of the Human Subjects Protection Training by all providers every two years beginning in 2021.	15%	
5. Monthly report of adherence to daily completion of the controlled substance log. All incompletes are addressed via report form submitted monthly.	15%	OEM-developed report form.
6. Engage in annual strategic planning session (system-wide) with EMS Agenda 2050 as focus.	15%	Activities related to EMS Agenda 2050 will be monitored via Admin Review and CQIP.
7. Increase bystander CPR/Public AED Access by:	10%	
7a. Identify barriers to intervention in each community.		2021 activity.
7b. Create plan to address/decrease barriers in each community.		2022 activity.
7c. Implement plan.		2023 activity.
7d. Measure impact.		2024 activity.
	100%	

5.0 MISCELLANEOUS. Parties agree that Milwaukee County distribution dollars, as amended in ARTICLE V(A) and V(B), may only be used for the sole purpose of EMS services.

6.0 MISCELLANEOUS. Except as modified by this Amendment No. 2, the Agreement remains in full force and effect. In the event of a conflict between the terms of the Agreement and this Amendment No. 2, the Amendment No. 2 shall prevail. Capitalized terms used but not otherwise defined herein shall have the meanings provided for them in the Agreement.

*Signature Page Follows*