Workforce Health



2023-2024 Wellness Summary

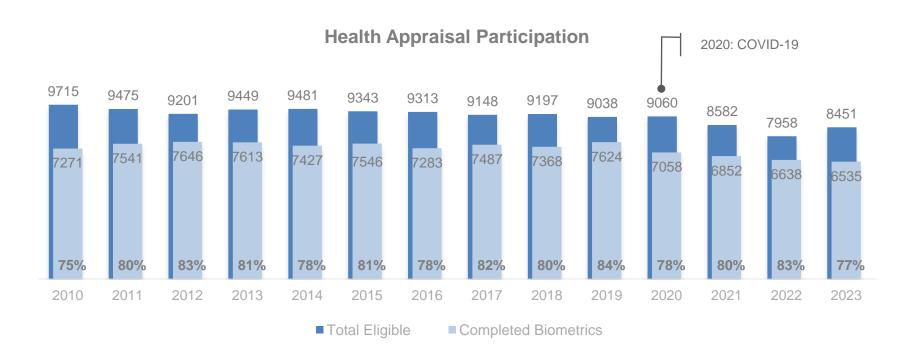


Participation



Health Appraisal

77% Completed all steps

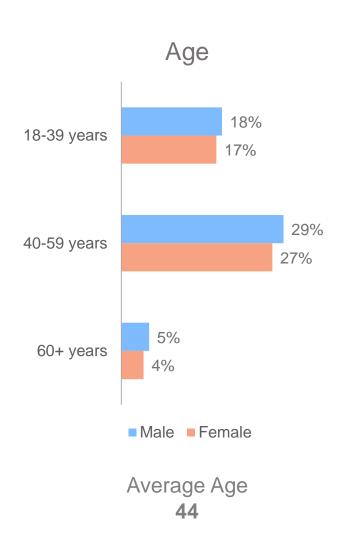


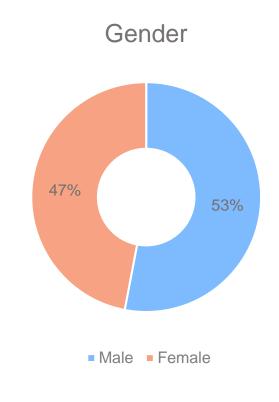
2020 Completed Biometrics count based on completion of online questionnaire



Participation

Age and Gender







Wellness Timeline

	2010-2016
2010 73.4	2010: Begin health appraisals 2011: Begin blood pressure screening
2011 74.1	2012: DPW Athlete Program begins
2012 73.4	2013:Wellness Center opensExpanded blood pressure screenings
2013 73.3	2014-2015: • Revamp lab process
2014 72.9	Begin Healthy Rewards Program Increased on-site services First Maintain, Don't Gain
2015 73.0	 Registered Dietitian at Wellness Center Early PT – DPW
2016 73.0	Flu Clinics Workplace Clinic opens MPD programs begin
2017 75.2	MFD FIT Assessments Expand Healthy Rewards Program
2018 75.9	Formalize Wellness Champions 2016:
2019 75.8	Traveling Wellness Center sites open Year round telephonic coaching and RD services
2021 74.8	 Additional appointments at WPC and Early PT available Early PT open in City Hall
2022 76.7	Wellness Newsletter
2023 77.4	

2017-2019

2017:

- Revamp HA (Interest assessment, one appt, finger stick, resource guide)
- · Revamp Healthy Rewards
- · Quarterly presentations
- · Fitness year-round
- · Increase flu clinics
- DPP 12 month program
- · Journey to a Healthier You
- Coordinate Living Well with Chronic Conditions
- · Wellness Champion Training

2018:

- FastCare services launched
- Healthy Rewards expanded to include community section
- Launch of summer Maintain, Don't Gain program
- Flu clinics during Health Appraisals
- Additional vaccines offered at WPC
- · Wellness Portal includes additional features
- Formal Wellness Champion training
- Wellness partner meetings for cross communication/ collaboration

2019:

- · Offered more evening programming
- · Increased support for Wellness Champions
- Journey to a Healthier You 2
- Healthy Rewards point increases for activity and group programs
- Adjustment traveling wellness center schedule to remove duplicate services
- Onsite traveling wellness center presence at MPD

2020

- Transitioned and reformatted all onsite programs/services to virtual format
 - · Health appraisal process redesign
 - Presentations and education sessions
 - Programs health/wellness and disease management
 - Coaching health and nutrition
 - · Workplace Clinic services
 - Injury Prevention including worksite evaluation and ergonomic assessments
- Increased programming opportunities
 - Self-care resources
 - · Road to Resiliency
 - · Miracle of Sleep
 - · Gotta Have Heart
 - · WFH Kitchen Live Cooking Classes
 - Interactive challenges/programs through wellness portal
 - Well Together weekly support group
- Tailored education sessions to participant needs/situations
- Expanded onsite clinic services to include dependents
- Implemented follow-up sessions to programs
- Incorporate mental/emotional health components to programs and services
- Modified Healthy Rewards to fit new health appraisal process

Wellness Timeline

2010	73.4
2011	74.1
2012	73.4
2013	73.3
2014	72.9
2015	73.0
2016	73.0
2017	75.2
2018	75.9
2019	75.8
2021	74.8
2022	76.7
2023	77.4

2021

- Returned onsite for the following services;
 - Health appraisals
 - Injury prevention clinic
 - Traveling wellness
- A1C and non-fasting option at health appraisal
- Expanded traveling wellness to additional MPD locations
- Increased interactive online wellness portal challenges and WFH programming options
- Return to quarterly presentations
- Custom injury prevention program (train the trainer)
- Expanded onsite clinic services to include wellness and preventive services
- Modified Healthy Rewards program to allow faster turnaround for points awarded on wellness portal
- Implemented on-demand fitness classes (live and recording)

2022

- Modified traveling wellness to include more interactive components
 - o Pop-in Wellbeing Booths
- Updated Healthy Rewards
 Program to allow more points for
 Activity section and allow faster
 turnaround for points awarded
 on wellness portal
- Customized programming to support participants
 - Additional Stress Management Programs
 - o Continually evolve Well Together
- Creation of musculoskeletal educational series to include all wellness partners
- Piloted interest assessment outreach
- Provided nutrition support with Workforce Health Kitchen Live
- Improved WPC Monthly Clinic Service Highlight

2023

- Grew traveling wellness to include MFD and an additional shift for MPD District 3
- Created Blood Pressure Cuff info sheet to hand out at health appraisal
- Customized programming to support participants
 - Added some gender specific programming
- Implementation of musculoskeletal educational series with good participation
- Discontinued interest assessment outreach due to lack of interest
- Revamped Interest Assessment
- Created formulary and started dispensing (with restrictions) in WPC
- Created internal processing for faster turnaround of points received from vendor partners
- Piloted hybrid Maintain Don't Gain
- Brought some programming back onsite.



Workforce Health

Wellness Timeline



.4										
		2015	2016	2017	2018	2019	2020	2021	2022	2023
	Questionnaire	Υ					Υ			
	Biometrics	Υ	Υ	Υ	Υ	Υ		Υ	Υ	Υ
	Non-Fasting Glucose							Υ	Υ	Υ
	Lab Cotinine	Υ	Υ	Υ	Υ	Υ		Υ	Υ	Υ
	Coaching	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Action Plans			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Challenges			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Events			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Points			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Tiers			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Programs			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Presentations			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Pop In Wellness			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Workplace Clinic			Υ	Υ	Υ	Υ	Υ	Υ	Υ
	Injury Prevention Clinic				Υ	Υ	Υ	Υ	Υ	Υ
	FastCare®				Υ	Υ	Υ	Υ	Υ	Υ
	Occ Med Services					Υ	Υ	Υ	Υ	Υ
	Flu Vaccinations					Υ	Υ	Υ	Υ	Υ

All Participants: Last 3 Years

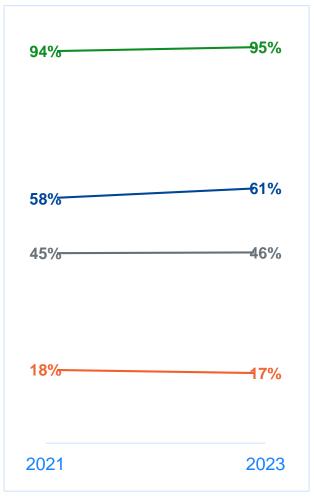
Population Health Risk Score (PHRS) Risk Stratification

Scores		PHRS Score (Higher is better)					
	Completed	Average	Excellent	Doing Well	At Risk	High Risk	Very High
Year	Biometrics	Score	85+	75-84	60-74	40-59	Risk <40
2021	6852	74.76	32.2%	20.6%	29.6%	15.6%	2.0%
2022	6638	76.69	36.8%	20.8%	28.0%	12.5%	1.9%
2023	6535	77.39	38.5%	21.3%	27.1%	11.5%	1.6%

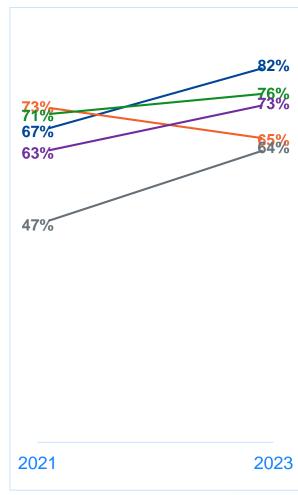


All Participants: Last 3 Years

Percent with Optimal Biometrics (upward slope indicates improvement)



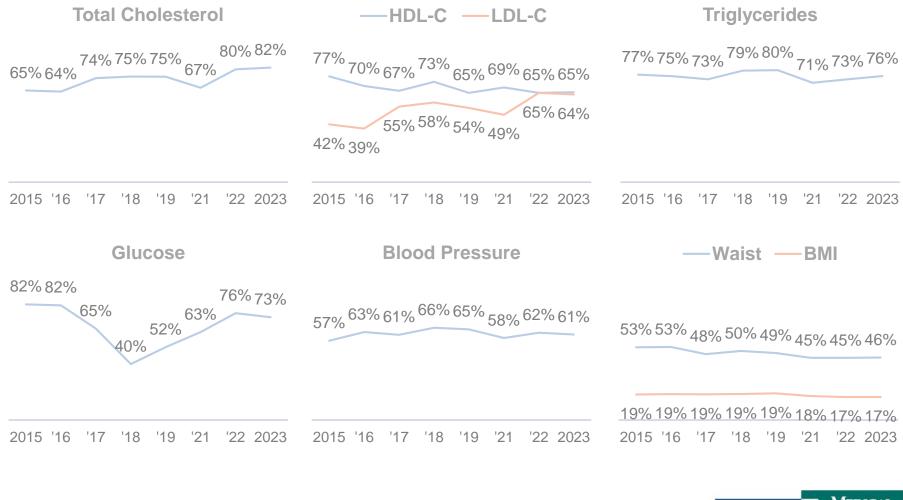
Tobacco Free **Blood Pressure** Waist Circumference BMI



Total Cholesterol Triglycerides Glucose HDL-C LDL-C



All Participants: Percent Optimal



All Participants: A1C Results

A1C Testing Requirements;

 Participants who had a glucose result in the prediabetes range and not currently working with a provider

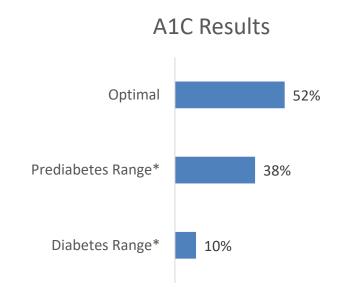
A1C Results;

- All participants had access through wellness portal
- Workplace Clinic providers followed-up with any abnormal A1C

Count	Percent	Description
649		A1C tests completed
247	38%	A1C results 5.7-6.4%
65	10%	A1C results greater than or equal to 6.5%

A1c two year cohort:

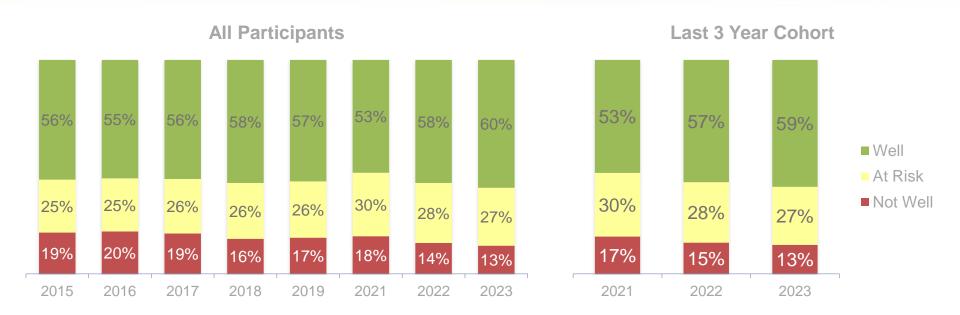
- 33 improved A1c risk level
- 82 had no change
- 11 improved BMI risk level
- 101 had no change





^{*}Diabetes and Prediabetes cannot be diagnosed from this test result.

Risk Stratification



Risk Level	Range	Programming
Well	75-100	Programs to Maintain Wellness
At Risk	60-74	Culture, Engagement, Coaching, Participation/Outcomes Programs
Not Well	<60	Coaching, Education and Entry Level Programs, Disease Management

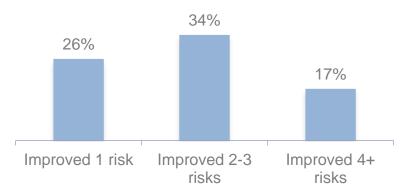


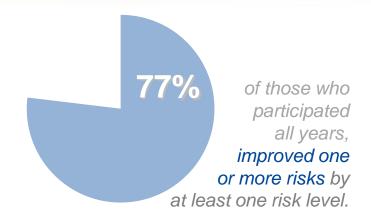
Last 3 Year Cohort: Risk Migration

72% of 5067

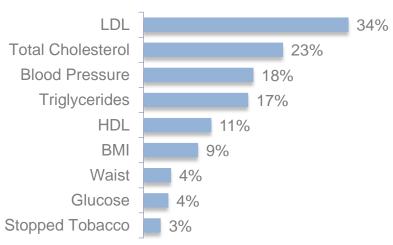
Improved or Maintained their Population Health Risk Score (PHRS) Level

Improved One or More Risks





Risks that Improved





Last 3 Year Cohort: Average Biometrics

Biometric	Optimal	Sparkline	2021	2022	2023
Total Cholesterol	<200		183.2	167.8	166.3
LDL-C	<100	—	103.5	90.9	91.1
HDL-C: Male	>40*		48.0	46.4	45.9
HDL-C: Female	>50*		59.5	57.2	56.5
Triglycerides	<150		131.9	128.6	122.8
Fasting Glucose	<100		111.8	103.1	104.8
Non-Fasting Glucose	<140		117.9	107.8	109.6
Systolic Blood Pressure	<120		117.5	117.0	117.7
Diastolic Blood Pressure	<80		75.6	75.6	76.1
Waist: Male	≤40		41.3	41.4	41.4
Waist: Female	≤35		38.5	38.5	38.4
BMI	18.6-24.9		31.4	31.5	31.5
Population Health Risk Score (PHRS)	≥85*		74.9	76.5	77.1

N = 5067*Higher is better

Compares participants who completed both the online assessment and biometrics each of the last 3 years.







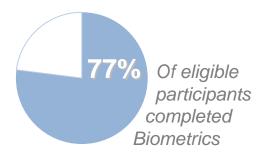
Moving a Population

6535

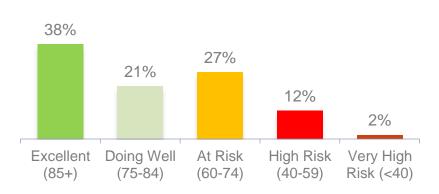
Total Number of Participants

77.39

Average Population Health Risk Score (PHRS)



PHRS Risk Stratification



Participant Satisfaction Survey Results

The health appraisal process (day of event)

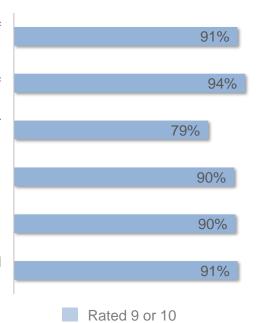
The professionalism of the staff

The ease of scheduling your appointment

The biometric process (blood work, height, weight, etc.)

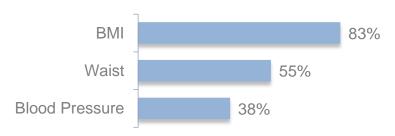
The health education

Your privacy was maintained throughout the process



Program Opportunities:

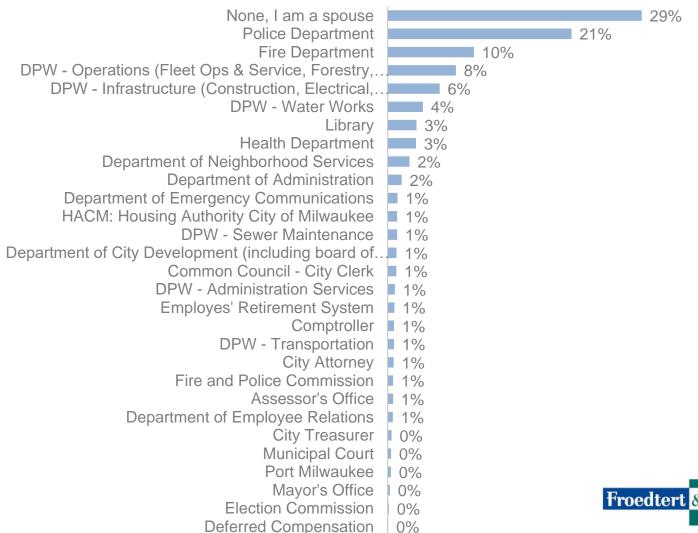
Below shows percent of at risk participants. Our focus will be to improve ...



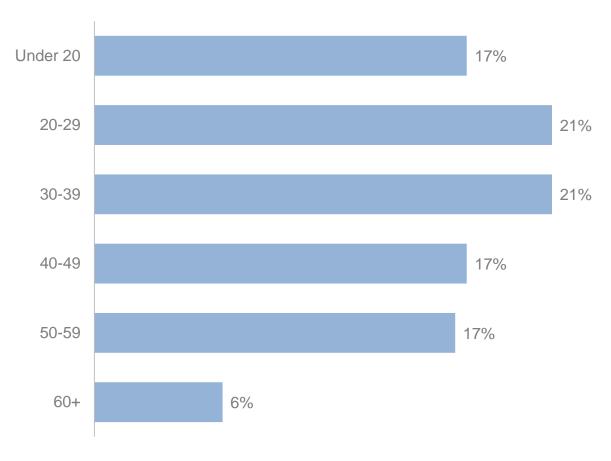




Please indicate the department you work in.



Please indicate your age range.

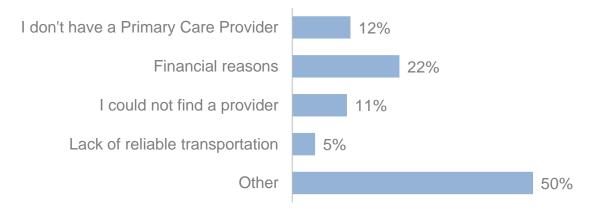




Was there a time in the past 12 months when you needed to see a doctor but didn't because you weren't able to?

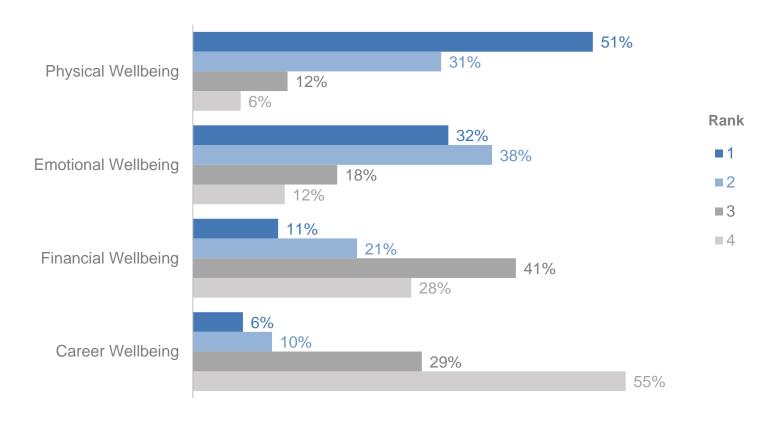


If you answered YES, what was the barrier to seeing a doctor? (choose all that apply)



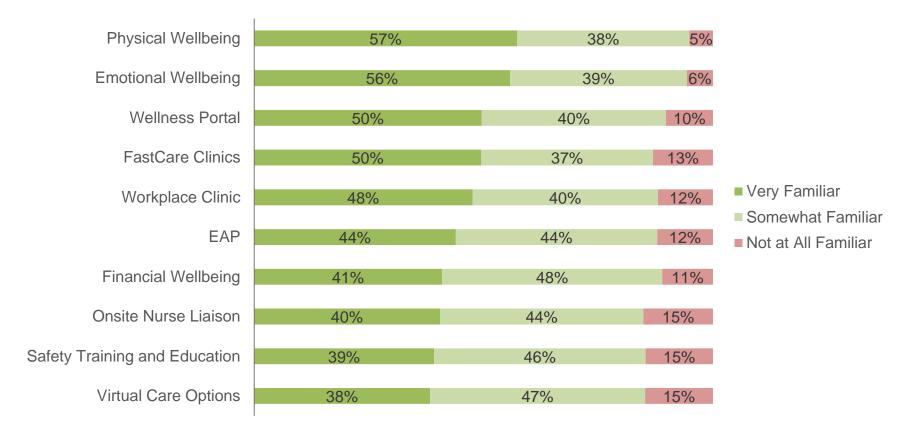


Rank the areas of wellbeing in order of importance to you. (Rank in order with 1 being most important and 4 least important)



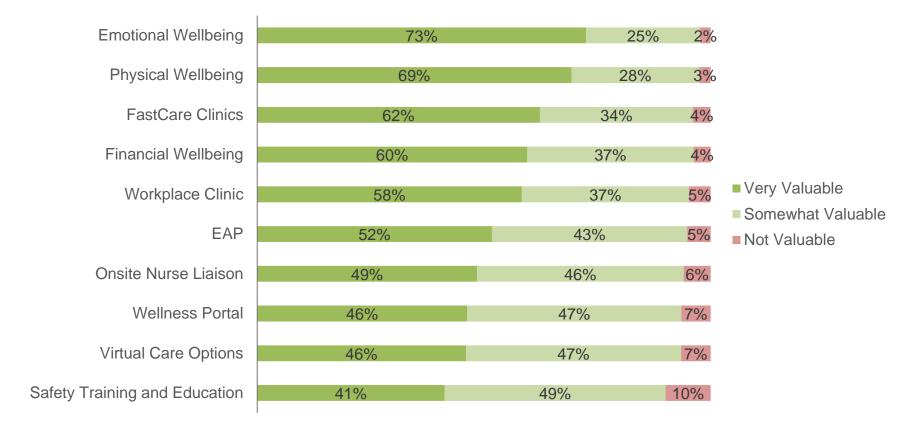


Please help us understand which of the resources listed below you are familiar with.





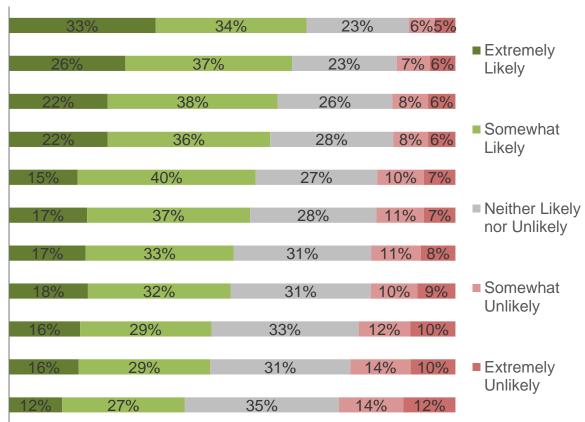
Please help us understand the value you place on each resource listed below.





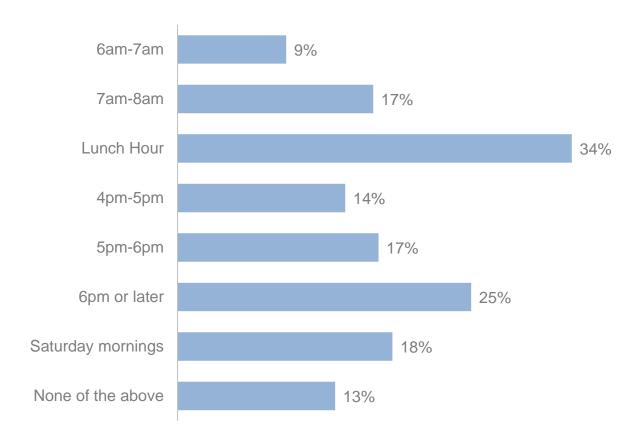
How likely are you to participate in each offering/activity?

City Clinic Services (Workplace Clinic and FastCare Clinics) Individual Wellness Challenges Health and Wellness Programs Financial Wellbeing Employee Assistance Program (EAP) Personal Lifestyle Goals with Coach Health and Wellness Education Sessions Virtual Education Sessions and Programming Safety Training and Education Team Wellness Challenges In-Person Education Sessions and Programming



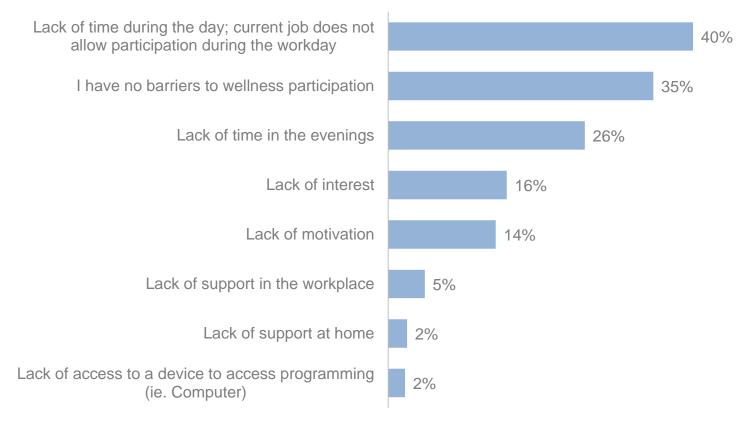


What time of day is best for you to participate in wellness programs (check all that apply).



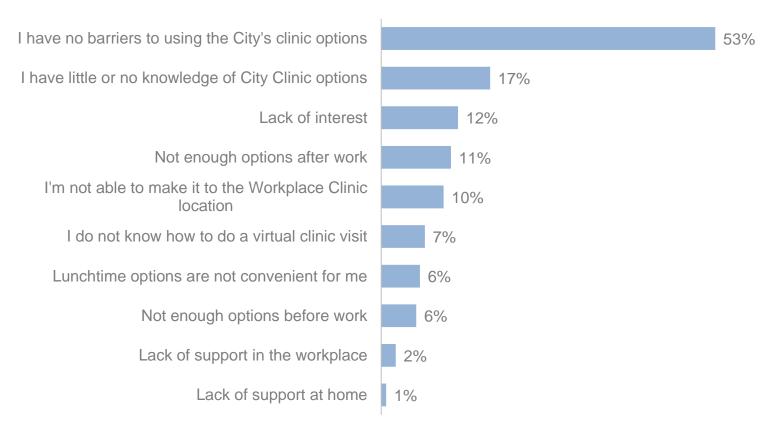


Indicate any barriers to your participation in the City's wellness program (check all that apply).



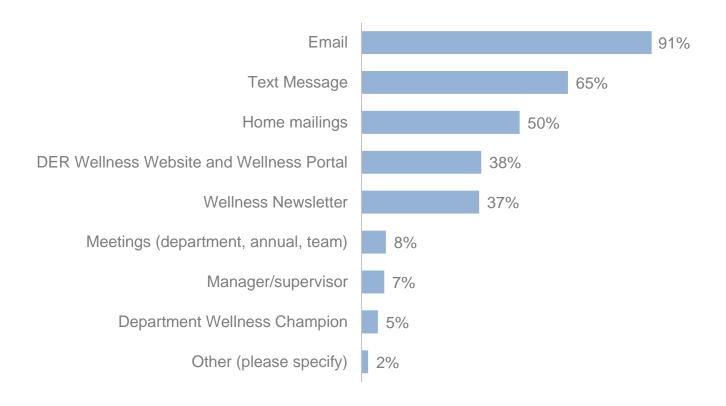


Indicate any barriers to using City of Milwaukee Clinic options including the Workplace Clinic, FastCare Clinics and Injury Prevention Clinic (check all that apply)



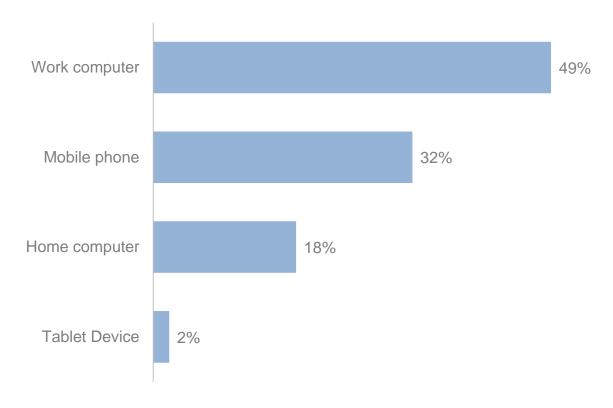


Select which three (3) communication methods you prefer when receiving health and wellness related information.



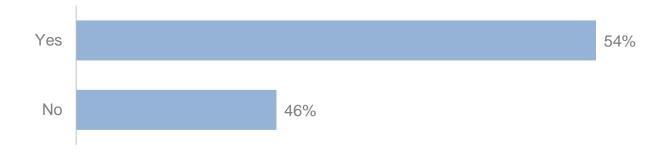


How do you most commonly access online or web-based materials for City of Milwaukee work related resources and benefit information?





Would you be interested in an emergency savings account (as a vehicle to save and access fund for emergency savings) within your Deferred Compensation account if it were offered?





Are you interested in becoming a City Department Wellness Champion?



Please list other benefits you would like to see offered by the City of Milwaukee.

I am happy with the current benefits and wellness offerings

92%



Satisfaction Survey Summary

Common themes

- Health and appreciation for the opportunity
- Satisfaction
- Ease of appointment



Opportunities

- Improve scheduling
- Change up the survey was too long
- Making sure we are inclusive such as adding language/options for employees who identify as non-binary and having surveys available in Spanish.

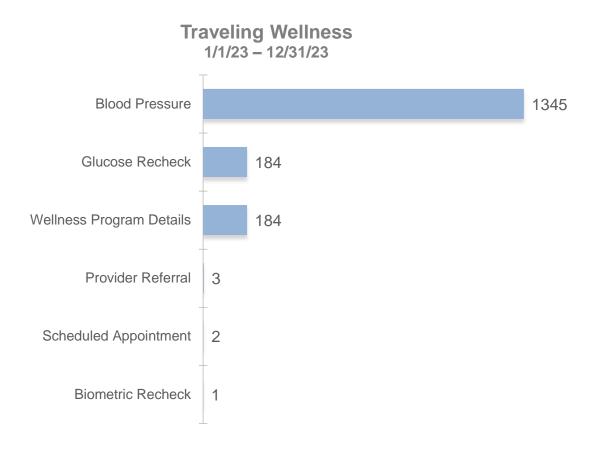


Program Engagement





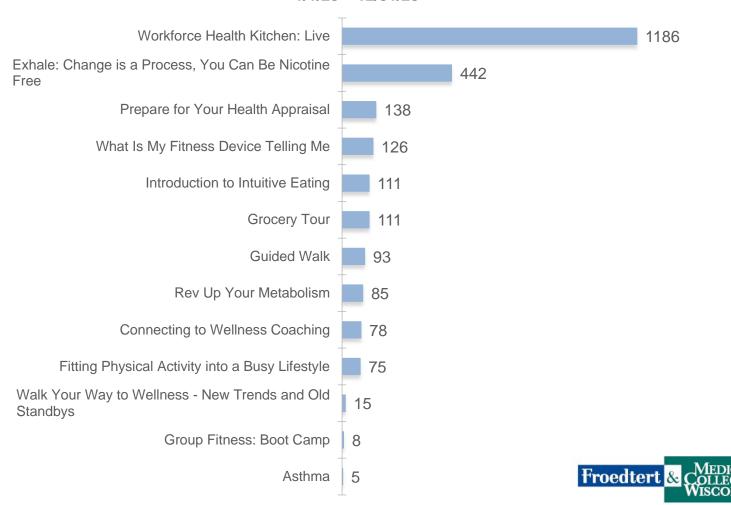
Program Engagement





Presentation Engagement





Annual Coaching Report: CY2023

Engagement:

8.7%

Of completed health participants met or exceeded three coaching sessions

Top 5 Topics by Percent

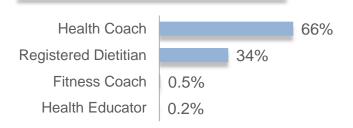


Unique Participants by Quarter & Year:

1st Q	2 nd Q	3 rd Q	3 rd Q 4 th Q	
103	119	94	173	383

Total Visits for Year: 648

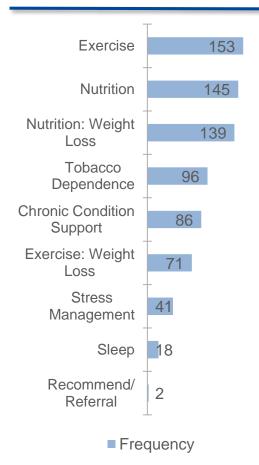
Coach Type by Frequency



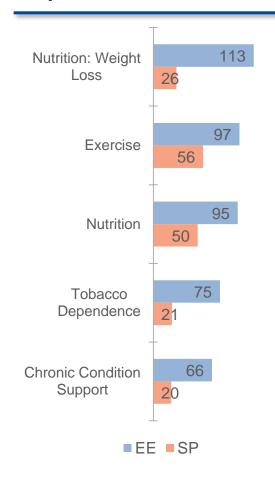


Annual Coaching Report: CY2023

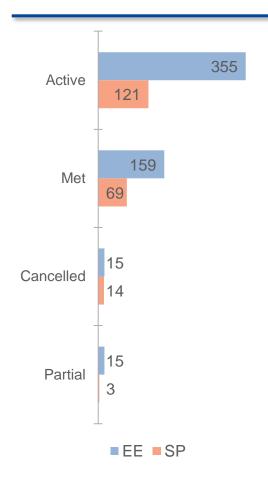
Goal Frequency



Top 5 Goals



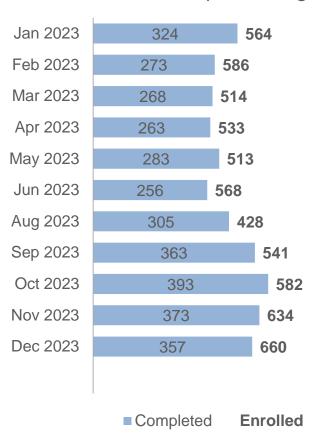
Goal Status



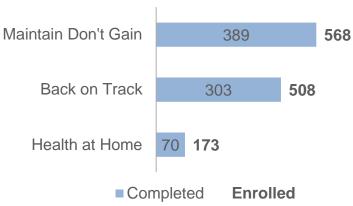


Wellness Portal Challenges



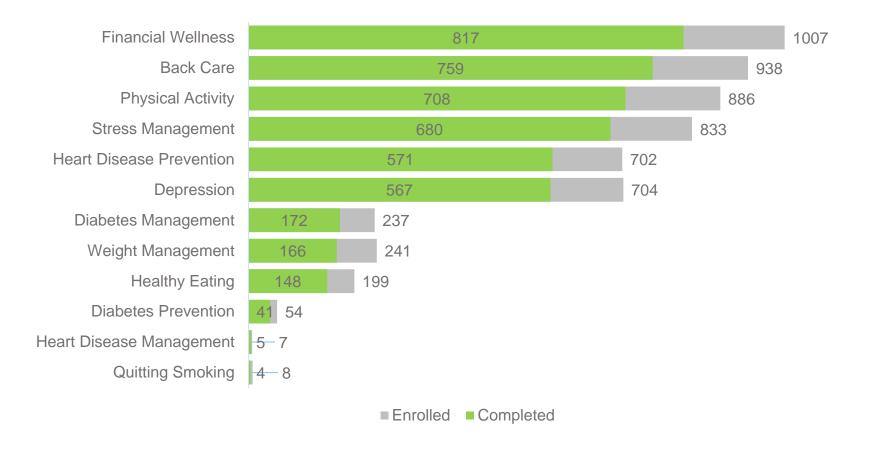


Corporate Challenges



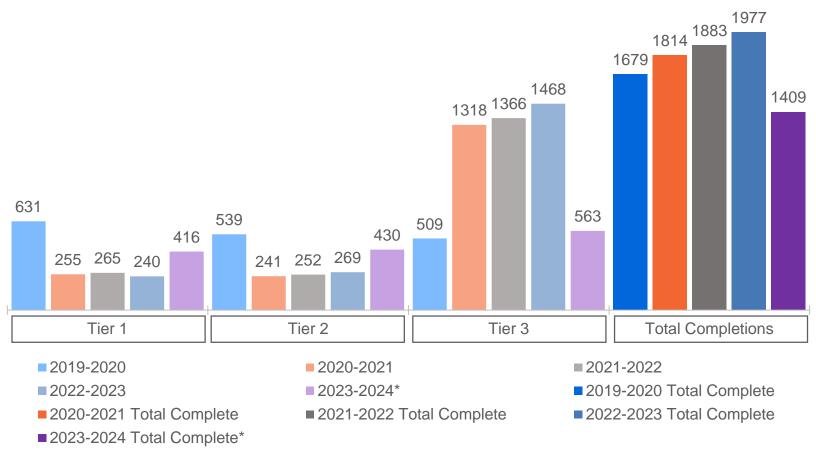


Wellness Portal Action Plans





Healthy Rewards: Completions



^{*}Completions July 1, 2023 - February 15, 2024





Thank you for partnering with us on your wellness journey!

