

**Sister City Program Infrastructure
Pros and Cons for a municipal or outside agency run program**

Municipal Program

Pros

Municipal control, oversight
Municipal access and involvement

Cons

Competition amongst departments for funding
Budget, funding constraints
Capacity constraints
Municipal fluctuations
Change of municipal priorities
Bureaucratic processes, policies, restrictions

Outside Agency Program

Pros

Shield program from municipal fluctuations
More stability, continuity
Does not affect City capacity
Funding outside of municipal budget
Independence from bureaucracy, politics
More expertise

Cons

Agency fluctuations
Capacity constraints
Budget constraints

****The sentiment of the committee has been to slowly add capacity within government with the addition of a position and maintain municipal control, oversight, and committee infrastructure despite the alternative suggestion of outsourcing.***