
2015 Overview:

DPW - Operations

Finance & Personnel Committee

October 13, 2014

Community Goals and Objectives

- Build safe and healthy neighborhoods.
 - ❑ Collect solid waste in a timely scheduled manner.
 - ❑ Vigorously abate nuisance garbage.
 - ❑ Effectively maintain vacant lots to minimize blight on neighborhoods.
- Increase investment and economic vitality throughout the city.
 - ❑ Remove snow and ice as quickly and economically as possible to restore safe motorist and pedestrian travel and minimize economic losses.

Community Goals and Objectives

- Sustain, enhance and promote Milwaukee's natural environmental assets.
 - ❑ Reduce solid waste sent to landfills and increase household recycling.
 - ❑ Maintain a fully stocked tree canopy that maximizes community and environmental benefits and is safe for public use and enjoyment.
 - ❑ Maintain a landscaped boulevard system that is visually attractive and adds value to neighborhoods and reduces storm water runoff.
 - ❑ Expand use of compressed natural gas vehicles and equipment in the city fleet, reducing fuel costs and dependence on petroleum based fuels.
 - ❑ Manage public risk associated with the Emerald Ash Borer.

Key Performance Measures

Measure	2013 Actual	2014 Projected	2015 Planned
Fleet availability.	Police: 94% Light: 91% Heavy: 88%	Police: 94.9% Light: 90.6% Heavy: 90.1%	Police: 95% Light: 95% Heavy: 90%
Reduce tons of solid waste sent to landfill by 2%.	-1.9%	-2%	-2%
Increase household recycling participation by 2%.	16%	2%	2%
Tons of salt used.	88,225	44,000	44,000
Trees pruned in cycle.	53.7%	100%	100%
Trees planted.	3,667	3,198	4,211

Budget Data

	2014 ADOPTED BUDGET	2015 PROPOSED BUDGET	DIFFERENCE (amount /%)
FTEs – O&M	660.05	656.59	-3.46 (-.5%)
FTEs - Other	72.29	58.05	-14.24(-19.7%)
Salaries & Wages	\$32,989,003	\$33,667,607	\$+688,604(+2.1%)
Fringe Benefits	15,504,832	15,154,924	-\$349,908 (-2.3%)
Operating Expenditures	27,046,215	29,131,413	+\$2,085,198 (+7.7%)
Equipment	1,859,700	1,735,969	-\$123,731(-6.6%)
Special Funds	3,005,500	2,642,400	-\$363,100(-12.1%)
TOTAL	\$80,405,250	\$82,342,313	+1,937,063(+2.4 %)

Budget Changes – SNP Initiative

- Property Management
 - Vacant Lots and In Rem Properties
 - Total funding \$2.1 million
 - Funding for three programs combined
 - Benefits
 - Easier accounting
 - Same contractors

Budget Changes – SNP Initiative

■ In House Demolition

- ❑ Up to 100 parcels (same as 2014)
- ❑ 2015 Proposed Budget \$532,9000 (2014 budget is \$896,000)
- ❑ Reduced costs include:
 - Disposal costs (-\$135,500)
 - Clean fill (-\$227,600)
 - DPW will be able to acquire free clean fill for all 100 properties

Budget Changes

- Position Change
 - -7 positions
 - -3.46 O&M FTE
 - -14.24 Non O&M FTE
- ODW pay plan funding
 - Cost totals \$107,000

Budget Changes

- Fleet
 - Fuel costs reduced by \$258,000 (CNG)

- Sanitation
 - Reduced 7 ODW FTEs related to automation (-\$315,000)
 - Salt
 - Increased budgeted salt tonnage by 5,000 tons budgeted
 - Salt prices increased from \$48.91 to \$55.76 per ton (14% increase per ton)
 - Budget increased by \$570,000

Budget Changes

- Sanitation (cont.)
 - Solid Waste disposal budgeted at 235,000 tons
 - Disposal cost increased by \$1.3 million
 - Per ton costs increased from \$37.63 to \$43
 - 14% per ton price increase

- Forestry Pruning
 - \$537,000 added to address pruning backlog
 - 30 Transitional Jobs participants will allow Forestry UFS to devote more time to pruning

Revenues

	<u>2014 Adopted</u>	<u>2015 Proposed</u> <u>Budget</u>
Solid Waste	35,072,272	36,741,600
Apartment Garbage	1,625,000	1,544,000
Snow and Ice Fee	8,170,000	8,743,000
Extra Cart Fee	2,267,928	1,860,000

Revenues (Fees)

		2014 Adopted		2015 Proposed		% Increase
Snow and Ice		\$ 34.23		\$ 36.63		7%
Solid Waste		\$ 187.00		\$ 194.40		4%
Additional Cart		\$ 60.00		\$ 60.00		0%
Self Help		\$ 20.00		\$ 20.00		0%

Revenues

- Budgeted Revenues total over \$75 million
 - Represents \$2.4 million (or 3.3%) net increase over 2014 budgeted revenues
 - Covers 91% of proposed budget costs

Capital Budget

- Capital Budget totals \$11 million
 - Major Fleet (\$7,080,000)
 - Fleet equipment costing more than \$50,000
 - Packers, dump trucks, street sweepers, Arial trucks
 - Forestry (\$3,655,000)
 - EAB
 - Concealed Irrigation
 - Tree Planting and Production
 - Hazardous Trees
 - Stump Removal
 - Vacant Lot Beautification

Capital Budget

- Sanitation (\$275,000)
 - Brine maker
 - MRF
 - No funds included
 - \$8 million authorized mid year

2015 Initiatives

- **Increased use of Transitional Jobs**
- **Increase number of automated vehicles**
 - Increased flexibility
 - Greater efficiency
 - Fewer injuries
- **Increase number CNG Packers**
 - Reduced fuel costs
- **Recycling Partnership with Waukesha**
 - Reduced costs
 - Increased revenue